APRIL 2006

MARY KAY® Enriching Women's Lives

Applause

MARY KAY

TIMEWISE

DAY SOLUTION SUNSCREEN SPF 25 SOLUTION DIURNI ECRAN SOLAIRE FPS 2

LOCIÓN FACIAL HUMECTANTE PARA EL DÍA FPS 25

DIN 02269945

1 FL. OZ. /29 ml

MARY KAY

NIGHT SOLUTION SOLUTION NOCTU Reasons to GEL FACIAL REAFIRMANTE NOCTURNO

.. OZ.729 ml

New Beauty Consultant Tools and Education

get it free with your ordert

Travel-Sized TimeWise®

Microdermabrasion Set

MK Signature™ Eye Primer and Oil-Free Eye Makeup Remover



SUGGESTED USE:

If a customer has never tried MK Signature™ Eye Primer or Oil-Free Eye Makeup Remover, consider giving her one free when she makes a purchase.



GET YOUR PREVIEW NOW:

The Travel-Sized TimeWise® Microdermabrasion Set is a great way to treat a preferred customer (or yourself) to beautifully smooth skin – immediately! So get your preview of the Summer 2006 Preferred Customer Program gift with purchase, and you'll get excited about enrolling your customers!



Travel Roll-Up Bag

SUGGESTED USE:

Customers will love this organizer whether they travel or not. It makes a great gift with purchase to encourage sales of skin care and color. You may also want to offer it free to customers who purchase four or more product sets.

Total Section 1	Month 1 Bonus*	Bonus Suggested Retail Value**
\$400 sugg. retail/ \$200 wholesale	50% Discount/ Earned Discount Privilege	
\$800 sugg. retail/ \$400 wholesale	1 each: MK Signature™ Eye Primer and Oil-Free Eye Makeup Remover	\$26
\$1,200 sugg. retail/ \$600 wholesale	2 each: MK Signature™ Eye Primer and Oil-Free Eye Makeup Remover 1 Travel-Sized TimeWise® Microdermabrasion Set	\$52
\$1,600 sugg. retail/ \$800 wholesale	3 each: MK Signature™ Eye Primer and Oil-Free Eye Makeup Remover 1 Travel-Sized TimeWise® Microdermabrasion Set	\$78
\$2,400 sugg. retail/ \$1,200 wholesale	4 each: MK Signature™ Eye Primer and Oil-Free Eye Makeup Remover 1 Travel-Sized TimeWise® Microdermabrasion Set	\$104
\$3,600 sugg. retail/ \$1,800 wholesale	5 each: MK Signature™ Eye Primer and Oil-Free Eye Makeup Remover 1 Travel-Sized TimeWise® Microdermabrasion Set 1 Travel Roll-Up Bag	\$130
\$4,800 sugg. retail/ \$2,400 wholesale	5 each: MK Signature™ Eye Primer and Oil-Free Eye Makeup Remover 1 Travel-Sized TimeWise® Microdermabrasion Set 2 Travel Roll-Up Bags	\$130
\$6,000 sugg. retail/ \$3,000 wholesale	5 each: MK Signature™ Eye Primer and Oil-Free Eye Makeup Remover 1 Travel-Sized TimeWise® Microdermabrasion Set 3 Travel Roll-Up Bags	\$130
\$7,200 sugg. retail/ \$3,600 wholesale	5 each: MK Signature™ Eye Primer and Oil-Free Eye Makeup Remover 1 Travel-Sized TimeWise® Microdermabrasion Set 4 Travel Roll-Up Bags	\$130

† New Independent Beauty Consultant

Bonus! Although this BizBuilders bonus is not available to new Beauty Consultants with their initial order, they are eligible for other exclusive bonuses. If you are a new Beauty Consultant, ask your Independent Sales Director how you can qualify for the *Ready, Set, Sell!* product bonus instead of BizBuilders when you place your initial order. Go to Mary Kay InTouch® and click on *"Applause® Online"* or see Page 19.

*Independent Beauty Consultants will receive Seminar 2006 contest credit on all Section 1 retail products and gifts with purchase, but not Section 2 products distributed through this program.

**Tax is required on the suggested retail value of Section 1 products. Add applicable bonus value to the Taxes area in the Summary Section of the current Consultant order form. We reserve the right to substitute another bonus of equal or greater value in the event supplies are depleted. Orders must be postmarked March16 through April 15, 2006, to qualify for this bonus.

What's the buzz for spring?

It's taking a cue from Mother Nature as renewal brings beauty to life. It's exhilarating! And that makes it the perfect time for you to help your customers experience some renewal of their own. These products give you everything you need to help them reveal their beautiful new look for spring.

^{new!} TimeWise[®] Age-Fighting Products

There's nothing like younger-looking skin to make customers feel revitalized. So tell them the news! There are two new reasons to love the Miracle Set: new, innovative formulas and even better results. Plus, you can help your customers give their lips a younger look with a primer that helps erase the signs of time.

(See Pages 2, 3 and 5.)

Limited-Edition MK Signature[™] Luscious Color[™] Lipsticks

Lips get a colorful treat with five of the freshest, creamiest new shades for spring in a lipstick that's so moisturizing, it's called luscious.

(See Pages 6 and 7.)

for

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ew! Gift Sets

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NIGHT SOLUTION

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REAFIRMANT

OZ./29 mL

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OCIÓN FACIAL HUMECTANTE

ARA EL DÍA FPS 25

DIN 02264647

NSCREEN SPF 25 UTION DIURNI

> Show your customers how to spread some sunshine with two great gift sets: the perfect pedicure set to get her ready for sandal season and a grooming set to keep him good to go.

(See Pages 8 and 9.)

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Ruby Sky

MidniteMauve

Berry Dawn

Honey Moon

Pink Twilig

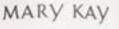
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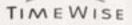
Women want the latest innovations in skin
care. And now you can offer them even
more dramatic anti-aging results with the new
Miracle Set. Using the very latest breakthroughs
in skin care science, TimeWise[®]
Day Solution Sunscreen SPF 25*
and TimeWise[®] Night Solution have
been reformulated. The results? A
Miracle Set that's clinically proven to deliver
even more benefits. So "think like a retailer"
and tell women they can get the latest
skin care innovation from you.

New! TimeWise® Day Solution Sunscreen SPF 25* Think of it as a veil of defense! With an increased SPF of 25, this innovative product helps prevent lines and discoloration *before* they occur by blocking damaging UVA/UVB rays. Plus, it includes a calming peptide to help relax the appearance of expression lines. **\$30**

Sults for Customers, **Sales Results** for You,

Fewer lines and wrinkles, improved firmness and more even skin tone. Call customers and share the news.





DAY SOLUTION SUNSCREEN SPF 25

SOLUTION DIURNE ÉCRAN SOLAIRE FPS 25

LOCIÓN FACIAL HUMECTANTE PARA EL DÍA FPS 25

DIN 02269945

1 FL OZ./29 mL





Miracle Set Results as seen by a dermatologist on panelists in a 12-week clinical study.

- 83% had a reduction in fine lines and wrinkles.
- $^{\text{Up to}}25\%$ improvement in skin elasticity.
 - 100% had softer, more supple skin.
 - 46% improvement in more even skin tone.



New! TimeWise® Night Solution

The unique delivery system of encapsulated vitamins and antioxidants combined with collagenenhancing peptides helps fade away deep lines and wrinkles. And the new Nutribeads® microcapsules are larger to release even more vitamin-packed benefits. Your customers can rest assured their skin is being revitalized while they sleep. **\$30**

Together, TimeWise[®] Day Solution Sunscreen SPF 25* and Night Solution deliver our exclusive Pronewal[™] system around the clock with crucial <u>protection</u> during the day and boosted re<u>newal</u> at night.



SHARING THE EXCITEMENT

With each new product launch our goal remains the same – to maximize product benefits for you and your customers. "And when we say customers, we not only mean the ones you currently have, but also *every* woman who has the potential to become your customer for life," says **Dr. Myra Barker, Executive Vice President Marketing/Research and Development.**

"The powerhouse benefit story of the reformulated TimeWise® Day and Night Solutions and the improved Miracle Set should give Independent Beauty Consultants the confidence to approach new customers," suggests Dr. Barker. "Having products with such a powerful story can help make that initial contact so much easier." Consider having a current copy of *The Look*, product samplers and business cards with you whenever you're out so you won't miss an opportunity to introduce a potential customer to TimeWise® skin care and everything else you have to offer. "You also might carry copies of the hostess brochure so your customer can see the benefits of hosting a skin care class," adds Dr. Barker. (See Page 11 for this quarter's exciting hostess gift.)

But what about current customers who already love the Miracle Set? "Customers who already use our products are extremely loyal," says Dr. Barker, "and that's a reflection on our consistently highquality products and *your* outstanding customer service. But as Mary Kay was fond of saying, 'Standing still is the same thing as moving backward.' In today's competitive marketplace, it's important that Mary Kay® products continue to lead the way in product innovation so your customers stay loyal to you." Just remember to place that follow-up call to remind current customers when it's time to reorder.

You might also consider "thinking like a retailer" when it comes to how, and how often, you contact current customers. Sending them *The Look* and other mailers through the Preferred Customer Program, letting them shop online on your Mary Kay® Personal Web Site, and keeping in touch by phone can help keep *your* name top of mind when it comes to skin care and cosmetics products. "Successful retailers not only use multiple channels to contact their customers, but they also do it on a frequent basis," says Dr. Barker. (See Pages 10 and 11 for more tips on "making contact.")

A final thought from Dr. Barker: "Remember that our national fall advertising campaign exposed approximately 40 million women to the Mary Kay[®] brand, and this is the *perfect* time to take advantage of this increased awareness, sharing the excitement about *all* the new Mary Kay[®] products this quarter with new and current customers alike."

askthe experts



Yvette Franco, Vice President of Brand Development



Terry Jacks, Vice President of Research and Development



Wa What new benefits does the reformulated TimeWise® Day Solution Sunscreen SPF 25* deliver?

Terry: The big news is we've increased the SPF from 15 to 25 to provide even more protection from the damaging effects of the sun. We've also greatly improved the look and feel of the product. It's lightweight, absorbs instantly and there's no oily feeling after it's applied. Additionally, we've added botanical extracts to provide even more anti-aging benefits. These extracts work to minimize the signs of aging and help fortify the skin against environmental stresses. Plus, a calming peptide has been added to help relax the appearance of expression lines.

Q How does new TimeWise® Night Solution differ from the current Night Solution?

Terry: The unique delivery system of Nutribeads[®] microcapsules has always been our point of difference with this product. By encapsulating vitamins A, C and E, we ensure that this blend remains fresh and potent. As the product is dispensed, the Nutribeads[®] burst and deliver maximum benefits to help reinforce the skin's own natural rebuilding process. We've increased the size of the beads so now they're even more vitamin-packed. And the product has tempting eye appeal. The new colored beads look dramatic in the crystal clear solution. One side note: We chose the lavender, pink and pearl beads to signify that the product is great for all skin types.

■ How does the new TimeWise® Age-Fighting Lip Primer compare to the MK Signature[™] Lip Outliner Pencil and Triple-Action Lip Enhancer?

Yvette: The new lip primer reflects the latest technology, so it is much more advanced. It includes all the benefits of MK Signature™ Lip Outliner Pencil and Triple-Action Lip Enhancer, and more. For immediate benefits, a microsphere powder helps fill in lines around lips. While over time, age-fighting ingredients help eliminate those lines. This long-term benefit is very important because lipstick feathering and bleeding is caused by lines around the lips – and when your lipstick feathers or bleeds, it makes you look older.

Product Knowledge Web site

For more information about the products you love, go to LearnMK[®] on the Mary Kay InTouch[®] Web site and click on "Product Knowledge."

*Over-the-counter drug product

Get primed for SUCCESS

Beauty secrets should be shared. So tell your customers they can now have priming *and* anti-aging benefits in one fabulous lip product. Your Miracle Set customers will be excited to have a *targeted* age-fighting product to go along with their other TimeWise® skin care products. It can help women look their best as they age – and that can mean customers for life.

The new TimeWise® Age-Fighting Lip Primer creates healthier-looking lips by fighting fine lines and wrinkles while light-diffusing microspheres decrease their appearance. It also helps extend lipstick wear and prevents lipstick and lip gloss from feathering and bleeding. See Ask the Experts on Page 4 for more information about the immediate and long-term benefits. **\$22**

Use i

on lips, inside and outside of lip line. Let dry before applying any other lip products. The new stick form makes it easy to apply throughout the day. For a lip application demonstration, go to LearnMK[®] on the Mary Kay InTouch[®] Web site and click on "Product Knowledge." Customers also can see the demonstration on your Mary Kay[®] Personal Web Site.



In a 12-week clinical study, a dermatologist saw:

- 100% of panelists had improvement of fine lines *on* lips.
- Up to 33% reduction in fine lines *around* the lips.

"Selling this product should be easy because so many women need help with lip lines as they age. I've tried it and I love it! Plus, this product also can open the door to talking about lipstick, lip gloss and lip liner."

Yvonne Lemmon – Independent Elite Executive Senior Sales Director, Cypress, Texas

Color becomes you

MidniteMauve

There's a reason it's called luscious. With over 60 percent moisturizers and conditioners, MK Signature[™] Luscious Color[™] Lipstick gives women what they want – intense color that's moisturizing. Using a custom blend of pigments exclusive to Mary Kay, this formula delivers rich, stay-true color. Plus, it hydrates and softens lips for up to six hours. And that's temptation too beautiful to resist. Limited edition, while supplies last. **\$13**



Berry Dawn

Honey Moon

Colorcoded

ends make it easy to see which shade is inside. Lip Tip: To extend lipstick wear, apply new TimeWise® Age-Fighting Lip Primer to lips followed by lip liner and new MK Signature™ Luscious Color™ Lipstick.

Pink Twilight

and your business

Lipstick! It's the product that truly tempts women. That's why these sleek tubes hold sensational potential for you and your business. With five of the latest colors – in an incredible formula – MK Signature™ Luscious Color™ Lipstick helps you get the attention you want. And that gives you the perfect opportunity to help new and existing customers discover even more Mary Kay[®] products they'll love.

The new MK Signature™ Luscious Color™ lipstick tubes fit into the Custom Compact. So "think like a retailer" by showing your customers how easy it is to create a complete look and keep it all together.

"I loved them! They were moisturizing, silky, velvety and stayed put."

Shelley Olson – Independent Sales Director, Helena, Mont.



What goes with a Luscious Color™ Lipstick?

A coordinated lip liner, lip gloss and nail enamel from the MK Signature™ Color Collection. Consider suggesting these great combinations.

Lipstick	Lip Liner	Lip Gloss	Nail Enamel	and a strength
Berry Dawn	Berry	Cranberry	Rich Berry	193
Honey Moon	Neutral	Cocoa Creme Tiger Lily	Mystic Mauve	6.
MidniteMauve	Burgundy	Cranberry	Hot Pink Lavender Moon	-
Pink Twilight	Dusty Pink	Pink Pearl	Whipped Pink	
Ruby Sky	Dark Red	Beach Bronze	Red Hot, Sunfire	



"Excellent! I liked the shades. Plus, the color lasted."

Valerie Bagnol - Independent Senior National Sales Director

Price is suggested retail.

t's Gir

Here's a set that'll make toes tickled to come out and play. Infused with the revitalizing scent of Rosemary Mint, the new Private Spa Collection[™] Mint Bliss[™] Pedicure Set is a sensory experience. You'll probably want to call your customers and remind them that sandal season is just around the corner. This set is just what they need to put their best foot forward. And what a "toe-tally" perfect gift for Mother's Day, graduation or birthdays. Limited edition, while supplies last. \$38

Girl Time



It's a Guy Thing!

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Most customers have men in their lives – whether it's a significant other, father, son or brother. So when customers are buying for themselves, show them the new Men's Grooming Set. It's a great opportunity to expand your customer base. And that's "thinking like a retailer."

> The Men's Grooming Set includes TimeWise® Age-Fighting Moisturizer Sunscreen SPF 15* and Satin Lips® Lip Balm in cool platinum packaging, TimeWise® 3-In-1 Cleansing Bar (soap dish not included), plus one Domain® and one Velocity® for Him fragrance towelette. The lined mesh, zippered bag helps him keep it all together. Limited edition, while supplies last. \$50

"What a great Company! We've been asking for a men's skin care set. More and more men are taking an interest in their skin. And who buys for men? Women. So think what this set can do for your business." Linda Klein – Independent Senior Sales Director, Woodland Hills, Calif.

Gift Set Selling Suggestions

Consider calling your customers who bought the Private Spa Collection[™] Mint Bliss[™] Pedicure Set in the past and tell them about the irresistible Rosemary Mint fragrance of the new set.

Get the girls together and have a *Girl Time*TM pedicure party. It's a great way to showcase the new pedicure set.

Let customers know if they buy the Men's Grooming Set, they can qualify for the free gift with purchase – the Mary Kay[®] Skin Refreshing Set.

The new Private Spa Collection[™] Mint Bliss[™] Pedicure Set and the Men's Grooming Set make great "his and hers" gift sets for wedding showers, anniversaries and more.

he'll

ove it

making contact

ave you ever considered that your customer is as busy as you are? Of course you have! But that doesn't mean that she'll be happier if you "leave her alone"; in fact, it's just the opposite!

In today's hectic rush, a woman is grateful if you offer to deliver product to her door, follow up to see if she is happy with her purchase, and gently remind her that it's time to buy gifts for graduation parties and Father's Day. Do all that and she'll not only appreciate your thoughtfulness, she'll come to rely on you for all her beauty needs.

It's easy to make standout, personalized service part of your Mary Kay business. In fact, contacting your customers is essential to "thinking like a retailer," and we can help you excel at it! (Don't wait for her to call you – remember, she's busy!)

For example, through the Preferred Customer Program, *The Look* lets her shop at home, and it's delivered to her door for much less than you'd have to pay for your own mailing. The gift-giving brochure suggests great presents for those springtime holidays so that her shopping can be effortless. Best of all, using samplers and the *Fall in Love* customer brochure are two ways to get her excited about trying new products. Finally, go the extra mile and thank her for her business with the gift with purchase or the hostess gift. Using these tools in combination makes them even more powerful – experts say that reaching customers in a variety of ways simultaneously is more likely to result in sales. So let your customers know you are thinking of them at every opportunity – you'll find that sales and service go hand in hand.



It's Time to Follow Up

The customers you enrolled to receive the spring edition of *The Look* are about to find it in their mailboxes. So, while they're still excited about all that's new, it's time to follow up and ask: Have they tried the new TimeWise® Day Solution Sunscreen SPF 25* and new TimeWise® Night Solution samplers? Are they ready to reorder a Miracle Set with the new formulas? If one of the Color 101 Looks caught their eye, why not provide them with a Color 101 Card so they can try before they buy!



Enroll Now and Send Her Some Love

Anytime is a great time to fall in love, and now is a great time to enroll customers to receive the *Fall in Love* customer brochure. Why not do it now! Or order a pack on the Consultant order form and distribute it yourself! Either way, this eight-page booklet is sure to get her excited about Mary Kay as it features the essentials of the Company, an introduction to great Mary Kay[®] products, and a glimpse of the business opportunity. (New Independent Beauty Consultants can order 15 free mailings of this brochure through *First Steps*.)



Treat the Hostess

All your customer needs to do to earn this fabulous and functional mirror is to host a qualified class. It's lighted, has dual mirrors (with 8x magnification on one side, normal on the other) and even folds flat for travel. It comes with a travel case in a fun, floral print that will be featured in future hostess gifts all year! *Hostess gift*, **\$10**

Independent Executive Senior Sales Director Annette Oxley, from the Independent Senior National Sales Director Janet Tade Area, demonstrates retail thinking by starting with the most basic element, the skin care class. Annette loves the professional quality of the hostess brochure and uses it to entice hostesses. She's also a big fan of the

Warming the Market: The Next Step

The next step in our effort to warm the market for Mary Kay is underway, and it's called search engine marketing! This effort will focus on reaching women shopping on the Internet for cosmetics or skin care items in order to direct them to marykay.com. Once they are there, they can be sent to your Personal Web Site. How does it work? Mary Kay Inc. will be purchasing key search terms from various Internet search engines. When a consumer enters those terms into, for example, Google or Yahoo!, marykay.com will be one of the first links she'll ee. Once at marykay.com, the customer can use the Consultant Locator to possibly find you. (Of course, you'll need a Personal Web Site With Shopping to get that referral!) Best of all, you can go to the "Market Your Business" section of myCustomers® on the Mary Kay InTouch® Web site to learn how to promote your business and be eligible for the Consultant Locator. We're keeping Mary Kay top of mind for consumers and at the top of the list for Internet searchers!

Mary Kay[®] Personal Web Site. "Everyone should have a Personal Web Site," she enthuses. And after one recent online order, Annette intertwined the hostess program and her Personal Web Site with just a quick phone call. "As part of our hostess program," I explained to my new customer, "I'd love to give you a complimentary facial to determine your skin type and favorite cosmetics colors. If you have a couple of friends who would enjoy the girlfriend time, all the better!" The customer loved everything she tried!"

Appreciation Builds Loyalty – and Sales!

Don't let your customers niss out on the first gift in the new, fabulous floral print collection! Stashed in a suitcase, briefcase or purse, the gift-with-purchase Skin Refreshing Set is great for the woman on the go – and what woman isn't on the go today? Inside a pink mesh bag, she'll find travel sizes of our Intense Moisturizing Cream, Oil-Free Hydrating Gel, Indulge™ Soothing Eye Gel and Oil-Free Eye Makeup Remover. Thank her with this gift, and she'll be thanking you! *Skin Refreshing Set, pack of five*, **\$20**

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Six	Mary Kay Best Practices for "Thinking Like a Retailer"
	Always have a healthy inventory to sell from. Prompt delivery satisfies your customer when she needs it "now"! (And a strong order might earn you Star Consultant status!)
	Help your customer cut through everyday information overload. When you know your products, you can recommend only exactly what she needs, and she'll come to trust your expertise.
	Offering personalized service is a great way to build customer trust and loyalty. Be sure your customer knows you appreciate her business every time you contact her.
	Many women prefer to shop online, and in fact, they shop often! That could give your sales a boost, so be accessible to your customers by having a Personal Web Site With Shopping.
	Only frequent contact from you can keep your Mary Kay business at the front of your customer's mind. Make sure she thinks of you first for her cosmetics and skin care needs, from lip gloss to moisturizer.
	Showing customers what's new each quarter gets them excited – and that gets them ready to buy. So be sure to get <i>The Look</i> into your customers' hands each and every quarter through the Preferred Customer Program.

Tools for

What's New in the Starter Kit?

The day your Starter Kit arrives is just the first of many exciting moments you experience as an Independent Beauty Consultant. Redesigned tools especially for new Beauty Consultants (included in their Starter Kits beginning in March) make sure that initial excitement and enthusiasm are channeled into a plan for future success. Now, when you share the opportunity with a future team member, you can be certain she'll be provided with tools that will build her business success at the same price as before – just \$100.

We've planned for your success by designing these tools with the help of independent sales force members and the NSD Advisory Board.

ach piece of these educational materials has been designed to be fun, refreshing and informative. It's just one more way for new Independent Beauty Consultants to experience the possibilities inherent in

the Mary Kay opportunity. We're sure new Beauty Consultants will want to dive right in as soon as they open their Starter Kit Bags!

So where can you find these exciting new tools? They're in the new *Consultants Guide* which has four elements to it. First is *Business Basics*. It's designed to give the new Independent Beauty Consultant an easy, quick start to launching her Mary Kay business.

Next is the *Product Guide*. This makes product information accessible and engaging, and it quickly sets up the new Independent Beauty Consultant as an expert in Mary Kay[®] products – one that her customers can rely on and trust.

There's also the *Success Stories* CD, full of motivational stories and helpful tips from Independent Sales Directors. A new *Skin Care Class* DVD is now included free. It shows a real skin care class led by a Sales Director from start to finish. Together, these four new tools replace *Career Essentials*[®].

What's more, there are new selling tools for Independent Beauty Consultants at their skin care classes too! The *Skin Care Class*

Guide and Skin Care Class DVD explain how to use the new Beauty Book and Flip Chart. Both have been redesigned so they work together, making sure that women at a skin care class fall in love

with Mary Kay[®] products while their Beauty Consultant is seen as a confident, qualified expert.

We all know that successful sales build confidence and that confidence builds even more success. Now your new team members can start holding skin care classes right away! Let these tools help your new team members realize the full potential of the Mary Kay opportunity!

en Read All About It! The "Product Knowledge" link, which can be found on the Mary Kay InTouch[®] Web site through LearnMK[®] has also been revised. Check it out today!

Success

MARY KAY

Refresh Your Skin Care Class

Even the best presentation could use a little polish, so why not take advantage of the limited-time introductory offer of these new Independent Beauty Consultant tools for yourself? The special price, available only this quarter, is now on the March 16 Consultant order form. For just \$13, you'll be on your way to a fresher, more successful skin care class.

> Consultant, information and beauty knowledge that aren't necessarily in the *Beauty Book*. This positions you as the expert with new and established customers alike. It also helps you meet two important objectives: selling Miracle Sets and booking follow-up appointments.

And it's easy! An Independent Beauty Consultant can literally read the Flip Chart word-for-word and conduct an entire

> skin care class or customize it to her own needs. And if you've never used the Flip Chart before, don't worry. The *Skin Care Class Guide* and *Skin Care Class* DVD will walk you through the entire process.

The *Beauty Book* also has been redesigned to complement the Flip Chart, and the great new format is now printed in a size that easily fits into the Quick Zip Bag!

The *Consultants Guide* with *Skin Care Class* DVD, *Skin Care Class Guide* and

> Order Now! The introductory offer for these tools is available *for a limited time* to existing Independent Beauty Consultants on Section 2 of the March 16 Consultant order form for just **\$13**.

The new Flip Chart and *Beauty Book* are available on the March 16 Consultant order form.

new Flip Chart are full of

useful information

and tips that all

members of the

independent sales force can

learn from.

Mary Kay Ash

always believed

that selling skin

care should be one of the foundations of

your success. Why not

make it stronger today?

ecause these new tools for the Starter Kit include education and information valuable to all independent sales force members, the introductory offer to existing Independent Beauty Consultants includes the *Consultants Guide* featuring the *Skin Care Class* DVD, the Flip Chart with *Skin Care Class Guide* and 10 copies of the newly designed *Beauty Book*. The Flip Chart is new and better than ever. It has more in-depth information and is designed to give you, the Independent Beauty

Applause April 2006 13

Born to encourage

How do we put a price on a kind word, the rush we feel when someone we respect tells us, "You can do it!" Timely support can make the difference between failure and success. And thankfully, there are women among us for whom lifting up others comes as naturally as breathing. So what happens when they connect with an opportunity that expands their gift? The result is a dynamic chemistry that produces uncountable blessings – strengthening, empowering and enriching generations to come.

In the hopeful pursuit of success and recognition, corporate life for many women can become a thankless race. That's why a good boss is a blessing, and a great boss can be hard to leave. **Independent Sales Director Heather Joseph**, from **Independent Senior National Sales Director Joan Chadbourn's** Area, worked for one of the great ones. "He was an awesome mentor," says Heather, a former office-solutions saleswoman. "When he noticed I wasn't as happy or fulfilled as I had been, it was tough for both of us."

Then came the moment Heather had to tell this exceptional man she was leaving to start her full-time Mary Kay business. "I remember that day so clearly," she recalls. "I think he almost fell out of his seat!" But Heather's announcement was just the first surprise.

For the next month, Heather kept thinking about her former boss's wife, Amy, with whom she had shared trips and events and a growing friendship. She felt compelled to offer Amy a facial, and when appointment day arrived, they caught up on each other's lives. After a while, Amy shared something more – her heart. She told Heather she was looking for an opportunity of her own, maybe even the chance to own a business.

"I knew I had to ask, but I was petrified," Heather admits. "Bringing my former boss's wife into the business I had just resigned to pursue – what would he think?" But her boldness paid off, and today, 2½ years later, "Amy is a successful Independent Beauty Consultant with a beautiful baby girl and another baby on the way!" says Heather proudly. "She still has her corporate job, and she loves the added dimension of her Mary Kay business. Amy is consistent and successful, and I've loved watching her grow. Now her husband understands why I left!"

Call it a gift

Coaching and persuading are second nature to Heather, who always knew she was a leader. "When you grow up in a military family and attend a new school every couple of years, you're forced to develop people skills," she laughs. "But I also believe those are the gifts God gave me. Recognizing our traits helps us develop our team-building style, and Mary Kay is the vehicle God provided to use my abilities. Don't get me wrong. I still



get butterflies when I approach that supersharp, 'gonna-make-you-want-torun-you're-so-nervous' woman! I used to have debates in my head, 'Should I give her my card? Maybe she'll think I'm crazy!' Then I realized, if she seems supersharp to me, that's exactly the kind of woman I want in my unit in the first place. *Of course* I have to offer her my card!"

Although Heather already was a woman of intense faith, team building has taught her an important lesson. "Prayer and visualization are powerful partners," she says, adding that **Independent National Sales Director Emeritus Rita Potter** opened her eyes to "seeing and receiving."

"When I had only seven qualified Independent

Beauty Consultants, Rita encouraged me to buy a fancy gown for my Court of Recruiting appearance, and we shopped for it together," says Heather. "It would have been easy to doubt, but I hung that gorgeous dress in my office and tried it on countless times over the year. Each time, I closed my eyes and saw myself walking down the stairs at Seminar, feeling my stomach quiver as I thought about not tripping! That bee pin was mine a thousand times before it actually became mine. I finished qualifying the 24th woman on the last day of the Seminar year. The last eight women to qualify were all younger than 25, and I had met three of them in the last 30 days of the year! I can't thank Rita enough for 'seeing' my success, even before I did."

Making lemonade

But Heather's accomplishment was even more impressive than it sounds. In the process of reaching her dream, her husband, Matt, had three major surgeries in seven months. Then Matt was reassigned to Maryland for four months, and they moved from their home in Indiana. The former "traveling kid" was now a married woman who never had moved a business. "I was way outside my comfort zone," Heather reveals, "but instead of working against me, moving allowed me to replace fear with faith and get going." New to Maryland and with only a few months to go before Seminar, Heather "warm chattered" more than 150 women, added 16 to her team and held a Power Start every month for four months.

Then they picked up and moved again, this time to Durham, N.C., where they will stay until Matt finishes his master's degree. It's been another rebuilding drill. "My goals are to have 100 unit members by the time I leave here, with at least 80 percent of them my personal team members," says Heather. "I keep remembering what my mom, a Cadillac-driving Independent Sales Director, taught me about staying disciplined, about sacrificing today for tomorrow's rewards."

Heather reflects for a moment on the example set by her mother, **Independent Senior Sales Director Kathy Ahlwardt**. "My mom is my *hero*," she says with feeling. "I didn't realize for years that she even had a Mary Kay business. She was always there for us. When I became an Independent Sales Director, she was there for me professionally, just as she had been personally, offering guidance, cheering me on. With women like Mom and Rita Potter and Mary Kay Ash as role models, the least I can do to show my gratitude is to share my gifts with others."

Heather's team-building five for which to strive:

"Know that image is everything. The way you walk, talk and carry yourself – right down to the pen in your purse and the way you approach someone."

"Discern the difference between confidence and charisma, and master both. Confidence enables you to approach someone. Charisma enables you to start a conversation without her thinking you're a weirdo!"

"Understand how enthusiasm is the key to all aspects of team building. If you're totally sold on this business opportunity, the woman you approach will know. If you're not, she'll know that too!"

"Learn that it's not about you! It's not about your fear, anxiety, goals, car, commission or insecurities. It's about her! If you're in this business for yourself, you've got to get over that."

"Decide to be the woman you want on your team – and become her before you look for her!"

Show your team Nour Team Members

You're building a team and moving up the career path. Now you're probably asking: How can I keep my team members excited about the Mary Kay opportunity? How can I help them build their success? Read these ideas from two Independent Senior National Sales Directors and learn how to keep your team members excited and build loyal and lasting relationships.



Show Your Commitment

"When I made the decision to say 'yes' to the Mary Kay opportunity, I committed to 'yes' for a lifetime," says Independent Senior National Sales Director Kathy Helou. When Kathy shares this in her I-story while talking with potential team members, she communicates from the start that the decision to become an Independent Beauty

Consultant is a commitment. When working with your personal team, Kathy suggests that you:

- Recognize individual achievements, no matter how small, especially in areas that need improvement. Kathy says, "What gets praised and what gets recognized is what gets done!"
- Recognize your team on a regular basis. Consider sending a simple e-mail each week praising and thanking each team member by name for her hard work.
- Remind your team that they are not only an integral part of your personal team, but an integral part of their unit and NSD area, just like you!
- Encourage each team member to get connected. Emphasize that unit meetings build relationships and increase self-esteem. Kathy's motto: "Those that show up, go up."
- Offer to attend a new team member's first skin care class or let her attend one of yours so she can take notes and observe how you interact with customers. This can be a great confidence-builder.
- Remember, it's not about you! Be each team member's No. 1 cheerleader and let her know you believe in her 100 percent.
- Build a personal relationship by making each team member feel important. Mary Kay often said one of the most important lessons she ever learned was the value of making others feel important.
- Another motto of Kathy's: "Crawl with them when they're crawling. Toddle with them when they're taking their first steps. Then, when they're ready to run, you can *run with them!*"

Lead by Example

Selling Mary Kay[®] products came naturally to Independent Senior National Sales Director Nancy Ashley, but it took some encouragement to

convince her that she could "sell" the opportunity. Today, Nancy has made it a priority to maintain a strong personal unit and has achieved her goal to have 100 personal team members. Nancy has this advice:

- Always be truthful. One of Nancy's favorite quotes is from Sir Winston Churchill: "A lie gets halfway around the world before the truth has a chance to get its pants on." You can earn the respect of your team by being honest, dependable and true to your word.
- Show your team the big picture of what a Mary Kay business is all about. A great way to do this is by encouraging them to attend Career Conference or Seminar and by reading about other independent sales force members in Company publications.
- Don't overwhelm a team member with too much information at one time. Instead, help her learn and develop a thorough understanding of the products and programs she wants to learn about before moving on.
- Teach her to be patient success doesn't always come overnight.
- Put the needs of your team first. Nancy remembers how Mary Kay shared that it is important to focus not on commissions, but on how you can help an Independent Beauty Consultant bring out her talents.
- Be passionate about your own Mary Kay business and the principles on which Mary Kay founded the Company.
- Listen! Mary Kay said, "Good managers are good listeners. When you listen, the benefit is twofold: You receive necessary information, and you make the other person feel important."
- If a team member makes a mistake or misses a goal, assure her that it's OK and encourage her to try again.
- Stay in touch with a phone call, a note or an e-mail. Let her know how much it means to you when she attends unit meetings or other events.
- Don't ask a team member to do anything you are not willing to do yourself.

A great resource for additional team-building education is the LearnMK[®] Media Source. You'll find a variety of CDs featuring some of the most successful nembers of the Mary Kay independent sales force. Just go to LearnMK[®] on the Mary Kay InTouch[®] Web site and click on the "LearnMK[®] Media Source" icon.

E eflections From Mary Kay



"Our Company has brought financial security to women's homes and stability to their families. We are indeed changing this old world for the better. I've often said that we are doing something far more important than just selling cosmetics. We're changing lives."



– Mary Kay Ash

Dates to Remember

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12	13	14	(15)	16	(17)	18
(19)	(20)	(21)	(22)	(23)	(24)	(25)
26	27	28	29	30	31	-
APRIL	•					
APRIL S	М	т	W	т	F	S
	-	Т	W	т	F	S 1
	-	T (4)	W (5)	т (б)	F (7)	-
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S (2) (9)	M 3 10	4 (1)	5 12	6 13	7 14	1 8 15

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Postmark cutoff for Independent Beauty Consultants to mail Commitment Forms to begin Independent Sales Director qualification this month.

Online Sales Director-in-Qualification Commitment Form available beginning 6 a.m. Central time.

Last day to submit online Sales Director-in-Qualification Commitment Form.

Last day of the month for Beauty Consultants to place online orders (until midnight Central time).

Last business day of the month. Orders and Independent Beauty Consultant Agreements submitted by mail or dropped off at the branches must be received by 7 p.m. local time to count toward this month's production. Last day of the month for Beauty Consultants to place telephone orders (until midnight Central time).

Online Independent Beauty Consultant Agreements accepted until 7 p.m. Central time.

This Month:

March 10: Early ordering of Spring 2006 promotional items available to Independent Beauty Consultants who enrolled customers to receive the Spring 2006 issue of *The Look*.

March 15: Postmark deadline for Quarter 3 Star Consultant contest. Deadline to earn Month 3 bonus. Spring 2006 promotional items available to all Beauty Consultants for ordering. Last day to enroll online for the Spring 2006 Preferred Customer Program gift-giving brochure. Last day for customers to take advantage of the Winter 2005 gift with purchase (the MK Signature[™] Mini Brush Set).

March 16: Start of Quarter 4 Star Consultant contest. Month 1 Bonus begins. *Beaut-e-News*™ e-newsletter begins e-mailing to customers. Personal Web Site can now feature the Skin Refreshing Set gift with purchase.

March 17: Career Conference begins in 18 cities.

March 19: Career Conference begins in five cities.

March 20: Deadline for February Career Car qualifier paperwork.

March 24: Career Conference begins in 21 cities.

March 25: Spring issue of *The Look* with samplers mails. Allow 7-10 business days for delivery.

March 26: Career Conference begins in three cities.

Next Month:

April 1: Priority Awards Seminar registration and online sales booth ordering begins.

April 14: Good Friday. All Company and branch offices closed.

April 15: Postmark deadline to earn Month 1 bonus.

April 16: Month 2 bonus begins. Enrollment for the summer issue of *The Look* and the Month 2 mailer begins. *Beaut-e-News*™ e-newsletter begins e-mailing to customers.

April 20: Deadline for March Career Car qualifier paperwork.

April 25: Preferred Customer Program Month 2 spring giftgiving brochure mails.

April 30: Priority Awards Seminar registration ends.

Heart and Heritage Power Transmission

Celebrities amaze us with their ability to "connect and convey." Movie stars can do it with a certain glance. Artists, in just a few strokes. Often we pay to receive their gifts. But how many could simply take our hands in theirs, gaze into our eyes and whisper a few words of belief that would inspire us for a lifetime? Mary Kay Ash was such a woman.



"There's no way to possibly describe what I felt," recalls **Independent National Sales Director Gloryann Koester.** "Standing in the presence of Mary Kay was unlike

anything I've ever experienced. I only know I was never the same again." Gloryann pauses a moment as nearly 30 Mary Kay years roll back to that time, presenting so many images dear to her heart. "If I look for a turning point in my business life," she reminisces, "I can pinpoint the impact of that one day."

Gloryann was still a fairly new Independent Sales Director when she was honored to attend a reception for those who had achieved Unit Circle status. "Naturally, being a woman, I was worried about what to wear!" she laughs. "I wanted to be dressed appropriately to meet Mary Kay. When my husband, Larry, and I walked into the ballroom, I was awestruck by several breathtaking ice sculptures that rose up magnificently in the center of the table. The food was arranged all around them. I had never seen anything like it. But the next moment, that thrill paled in comparison with the 'rush' that raced through my body head to toe! There was Mary Kay, surrounded by all those achievers. I stood there watching her, as butterflies zoomed around in my stomach. I moved closer and closer, drawn to this dynamic woman who had inspired so many women to become all they could be. I was scared! But I was determined to feel her touch and her warmth."

As Gloryann observed Mary Kay that day, she saw her treat each and every woman in her presence as though that woman were the only person in the room. "I watched her eyes, and they never left the face of the person in front of her," she says. "In that moment, I knew the power she had to make everyone feel special and significant. When it was my turn, she pulled me to her and hugged me. It was the most incredible, emotional feeling of my whole life."

As their conversation drew to an end. Mary Kay reached out and put her hands on Gloryann's shoulders. "I'll never forget her words. She looked straight into my eyes and said, 'Gloryann, I know in my heart that you will follow my path. You will climb higher and reach many lives. I'll see you in the Half-Million-Dollar Circle next year.' And I believed her! I walked away from that reception not only feeling special, but also feeling deeply responsible to live up to her prediction. I still ask myself, where would I be in life without Mary Kay? She taught me to connect with just a touch and eye contact. And most of all, through genuine caring."

Even the sign-off message that closes all of Gloryann's e-mails – "You never know when someone will catch a dream from you" – was inspired by her own dream caught from Mary Kay. "She was my irreplaceable mentor," she shares. "Mary Kay's dynamic people skills transmitted her power to others, and now I'm working to continue her legacy."

Stay on Track for Seminar!

Seminar is almost here! Are you working toward your goals? Are you close to reaching new achievements? Make sure you stay on track for success by reviewing the rules for the Seminar Courts and all other contests and challenges by visiting the Mary Kay InTouch® Web site. Rules for Seminar recognition, along with exciting details of this year's events, also will be printed in the May issue of *Applause®* magazine!

Celebrate the Greatness Within You

How well do you really know yourself? Do you know what your strengths are and what might be holding you back? The And Then Some journal and CD set, a 13-week selfstudy program, explores traits such as endurance, abundance mentality and a thirst for knowledge. Each weekly module includes an inspirational message and reflection questions, plus activities and challenges that showcase the potential of each trait. Let the And Then Some program be your partner in celebrating your success! Look for it on the March 16 Consultant order form for just \$7.50.

The Science Behind the Beauty – Now Online

You'll want to tell all your customers to check out the new Research and Development Web site at both marykay.com and your Personal Web Site With Shopping. It provides not only an "Ask the Experts" section, but also extensive information about how our products are developed, produced and tested. There are even some fast facts about our manufacturing plants. Customers are sure to be impressed by the "Product Hall of Fame" link, where best-selling Mary Kay® products are listed. Beginning March 16, customers can reach the new R & D Web site via marykay.com or your Personal Web Site With Shopping. Check it out yourself from a link on the Product Knowledge Web site and learn all about the science behind the beauty.

Lip Liner Sampler News

You may have already noticed that our MK Signature[™] Lip Liner samplers have moved to the Discontinued Items list on Section 2 of the March 16 Consultant order form. Be sure to look for new lip liner samplers on the June 16 Consultant order form!

Everyone Wins When You Team Up for Women!

Did you know that last year members of the Mary Kay independent sales force, along with their customers, helped raise nearly **\$214,000** in just 65 days during the *Team Up for Women!* Challenge? Together, you helped the Mary Kay Ash Charitable Foundation join with researchers fighting cancers that affect women and organizations working to end domestic violence.

This year, you have another opportunity to make Mary Kay's legacy your own. By spreading the word that Mary Kay Inc. is making a difference in communities across the land, you bring positive attention to causes Mary Kay held dear. And the synergy doesn't end there. Results show that many customers prefer to do business with those who support charitable causes, and that makes joining with customers to support the Foundation a good business decision, as well as a humanitarian one. Perhaps that's why the giving power of the Mary Kay independent sales force has increased dramatically every year since the Foundation was formed. That's the power of women united!

From now through **May 12**, simply invite your customers to Team Up for Women by making a donation to the Foundation. While any amount is greatly appreciated, those Independent Beauty Consultants who collect donations of at least **\$50** will receive a **name badge ribbon and standing recognition at Seminar 2006**. All donations, accompanied by the proper form, must be postmarked by **Monday**, **May 15**, to receive Seminar 2006 recognition. To help you promote this worthy cause to your customers, just go to the Mary Kay InTouch[®] Web site to access fundraising ideas, donation forms, instructions and a printable flier to display at your classes. Then take a moment to imagine the smiles you're helping to bring to thousands of women who thank you.

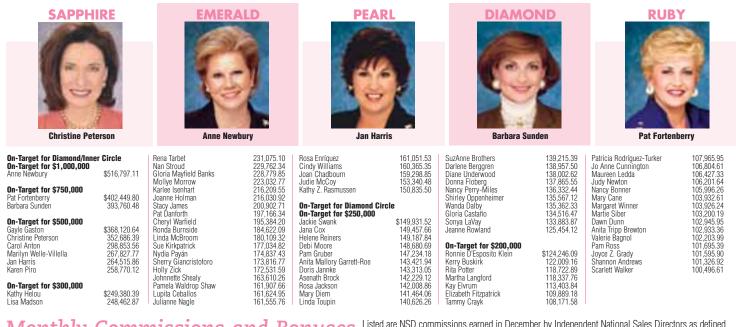
Ready, Set, Sell! Bonus Values

Have your new team members boosted their businesses with a *Ready, Set, Sell!* New Consultant Product Bonus? These are the suggested retail values of the bonuses available from Feb. 16 through June 15, 2006. Refer to the *Ready, Set, Sell! Inventory Options for New Consultants* brochure for full details. Remember, sales tax is required on the suggested retail value of the bonus. Qualify for the signature look gift? Please add the \$110.50 suggested retail value to the bonus value. Include the total bonus value in the amount subject to sales tax on the Consultant order form.

INITIAL WHOLESALE	NEW CONSULTANT PRODUCT BONUS
SECTION 1 ORDER:	SUGGESTED RETAIL VALUE:
\$3,600	\$603.50
\$3,000	\$517.50
\$2,400	\$401.50
\$1,800	\$328.50
\$1,200	\$225.50
\$600	\$114.00

RECOGNITION Congratulations to the winners for December 2005.

On-Target Diamond Circle Independent National Sales Directors become members of the prestigious Diamond Circle when they earn \$200,000 or more in "NSD commissions" during the Seminar contest period. (NSD commissions are comprised of commissions earned on the wholesale production of first-, second-, and third-line offspring units, Senior NSD commissions, NSD commissions on their personal units, plus NSD bonuses for first-line offspring from their personal unit and NSD offspring.) Congratulations to the following NSDs who are considered on-target from July 1 through Dec. 31, 2005. (This includes NSD commissions earned on all foreign countries through November.) These "NSD commissions" are used to determine NSD ranking for a Seminar year.



Monthly Commissions and Bonuses Listed are NSD commissions earned in December by Independent National Sales Directors as defined above plus the following which are not included in rankings: NSD Director level commissions,

Recruiter commissions, and NSD contest bonuses. Cars, prizes, etc. are not included in these amounts.

MEET YOUR NSDs Be sure to visit the Mary Kay InTouch[®] Web site for inspiring success stories about Mary Kay Independent National Sales Directors. Click on the "Meet Your NSDs" link. You can search for NSD stories by name, city, state, Seminar or even former occupation. Why not share their stories with potential team members?

Achievement Circle Listed is the ranking of the top 100 Independent Sales Directors in each Seminar area based on their December 2005 estimated unit retail production.

40 422

40,185

39,958

39 932

39,716

39,621 39,341

39,176

39 149

38,977

38,689

38 513

38,078

37,814

37.672

37,607

37 469

80,241 79,865

79 342

76 302

75,194

74 093

71 649

68,738

67 800

66,905

64,913

64 826

63,835

63,480

63 120

62,995

62,812

62,359

58,976

55 869

54,853

54,646

54 045

53,969

53,399

52 858

52,704

52 308

51,973

51,757

51 710

50,242

50,219

50 129

49,924

49 696

49 360

48,598

48,167 47,798

47,650

47 645

47,437

47,180

46 792

46,593

46 589

46 560

46.383

46 330

46,197

45,608

45,307

45,162

45.078

44 925

44,758

43,578

43,532

43,498

43 469

43 400

43,304

43,162

43,130

42 624

42 563

42,207

42.022

41.628

41,595

41.450

\$97 45

SAPPHIRE Paola B. Ramirez Ann W. Shermar Randi Stevens Lady Ruth Brown Robin Blackmon-Dunda Melva M. Slvthe Linne' Lane Julie Weaver Kristi M. Nielsen Pam Klickna Cheryl T. Anderson Peggy B. Sacco Tammy Romage Sandra A. Zavoda Kathy R. Bullard Eileen Fricke Zasha Noel Lowe Angelee R. Murray Jenny R. DeMell Terry A. Hensley Tracy Potter Julie Neal Ana M Barba Jill Beckstedt Moleda G. Dailey Dawn A. Peterson Linda L. Quillin Cindy L. Cameron Flizabeth McCandliss Jennifer G. Bouse Judy K. Johnson Englund Jerusher Wiggins Marsha Morrissette Kim Williams Margaret Neill Julia Mundy Gayle J. Green Kim B. Roberts Pam Garner Moore Angie S. Day Bonnie Crumrin Ruby Garner Kaye Yuen Leann Elaine Zondag Julie M. Moreland Rita E. Sigueiros-Avila Romelia Biornnes Marti Louise Andersen Dwauna Maura Joanna Helton Amy Rehmeyer Linda Klein Belinda C. Gervase Lynette R. Bickley Debra M. Wehren Sherrian Beagle Jeannie Helm Shirley Jenkins Holly V. Crumley Bea Heath Lorraine S. Kigar Marty Ulmer Barbara D. McKneely Judy L. Staats Kathleen Bonadie Pam I. Higgs Barbara Olesen Randall Brynne M. Blalock Sharon K. Swayzer Dena Smith Lyris Yee Dianne Hacker Deb A. Hegland Lynn Baer Roberts Marie Pfarr Sylvia Boggs Virginia E. Curry Norma Hood Betty H. Schuler Krista Neal Wickett Julie Danskin Brenda L. Curry Carmen M. Fallas Ronda R. Cousins Mary Beissel Jodi L. Feller Judy Pennington Lupita Castillo Mariorie S. Haun Elizabeth A. Poole Ronda Compton Jami B. Hovev

nen	T CIYCLE Liste	ed is the r
	Marilynne H. Rowland	38,935
\$97,453	Connie M. Michaelis Joli A. Dockery	38,513 38,338 38,280
86,748 86,361	Dolores Keller-Wills	38,280
85,361	Binta Touray Jagne	38,269
83,797	Elsie Jackson	38,108
82,855	Doris M. Quackenbush Gayle Lenarz Kolsrud	38,108 37,997 37,936
78,705	dayle Lenaiz Roisidu	57,550
76,578 72,540		
70,217	EMERALD Elaine Oatmeyer	¢74 Q40
69,675	Denise G. Kucharski	\$74,849 73,456
69,222 68,362	Kathy P. Oliveira	72,793
68,259	Ann Shears Kimberli Mahealani Rogers	72,688 70,183
62,032	Maureen Yantzer	69,869
61,445 61,350	Karin Lynette Schmaltz	69,051
61,350 60,241	Rosemary Mitchell Marcia Neyra	67,604 65,228
60,210	Haydee Guzman	63,070
59,489 58,249	Theodora W. Bradley	63,051
57,699	Kerri L. Bunker Ruth S. Parker	62,582 62,055
56,456	Heather Shea Catts	61,655
56,115 55,222	Zenelia Wheeler	61,370 61,321 61,041
54,068	Brenda D. Elliott Stacy M. Houy	61,321
53,970	Barbara Gizzo	60,208
53,262 52,297	Hope S. Pratt	59,684
51,772	Tanya Olivia King Valerie Yokie	58,663 57,580
51,745	Barbara Pleet	57,069
51,498 51,203	Hollie R. Sherrick	56,422
51,049	Caterina M. Harris Susan Hattem Weeks	54,977 54,618
50,957	Candy Jackson	53,374
50,686 50,163	Christine J. Kurzawa	52,719
50,082	Antonia Miranda Nancy Harder	52,697 52,661
49,679 48,933	Nancy Harder Debra Crews-Cairns	52,582 51,917
48,496	Judy Harmon Michele Martella Armes	51,917
48,003	Ruth Barnes	51,643
47,912 47,905	Sherry L. Crews Carolyn Thompson	50,863 50,785
47,816	Maria Cristina Cuenca	50,236
47,267 46,678	Toya M. Drew	49,886
45,993	Elaine Jegi Karen A. Jorgenson	49,622 49,607
45,699	Karen A. Jorgenson Vicki Powell	49,193
45,579 45,543	Lois R. Humbert	49,178
45,437	Nancy Ashton Elaine K. Williams	49,175 48,848
45,239 45,201	Ronit Goldstein	48,756
45.172	Pam Robbins Silvia Ramos	48,471 48,456
44,353	Kathy Laughlin	47,606 47,312
44,323 43,920	Lynn F. Huckels	47,312
43,629	Gwen Regan Lourdes Monroy Rodriguez	47,286 47,065
43,585	Maricarmen Gonzalez	46,987
43,361 43,142	Suzi U. Stellmaker	46,216
42,784	Hazel A. Nicholson Sheri L. Farrar-Meyer	46,180 46,139
42,752 42,150	Shirley Honey Allen	45,794
42.000	Kimberly R. Parker Maritza Lanuza	45,673 45,549
41,906	Paula Vander Vorste	45,549 45,548
41,657 41,600	Lori M. Langan	45,468
41,549	Nancy Graham Trisha Taylor	45,259 45,107
41,509	Auri Hatheway	45,092
41,436 41,209	Tracy Bryce Rose Campbell	44,921 44,762
41,199	Kami Fredericks	44,661
41,151 40,564	Sheila J. McCune Cheri Pearce	44,609
40,493	Dana G. Berry	44,438 43,918
40,483	Frankie Clapp	43,841
40,391 40,374 40,358	Melissa Ann Beckett	43,758
40,358	Heather A. Carlson Rosemary Carolan	43,733 43,711
40,202	Nancy A. Coleman	43,422
40,190 39,824	Linda Bradley Robin S. Moody	43,299 41,790
39,752	Denise M. Sowder	41,676
39,652 39,378	Mary Strauss Nikki Knott	41,663
39,378 39,279	Ann C. Baldwin	41,357 40,899
39,273	Kathy Rodgers-Smith	40,613
39,221 39,105	Barbara Whitaker Sandy Malkin	40,613 40,553 40,508
38,985	Yvonne S. Lemmon	40,478

Maria Sanches Janet S. Harmon Peggy Sperling Valerie Cashin Andrea Steinmetz Joyce Young Nancy A. Berlin Eva M. Hall Marla Beddick Anne Sullivan Sue Uibel Laurie Ann Johnson Kimberly Dawn Reed Mary Brandenburgh Karen F Ridle Sonya F. Goins Brendaliz Caiidas

PEARL Kim L. McClure

\$102,361 Allison Lee LaMarr 100,701 Tracey L. Chavez Victoria R. Piccirilli Tammy A. Vavala Cindy Machado Patty Webster Kathryn L. Engstrom Leah G Nelson Rebecca Milligan Jeanie Martin Barbara Stimach Darlene Rutledge Patti Cornell Amie N. Gamboian Marla Bolling Lisa Allison Constance Nugent Miller Kyla Jean Dodson Janice Baxter Hull Beth A. Mullins Patricia Fitzgerald Jane Studrawa Judi Tapella Susan M. Hohlman Cathy E. Littlejohn Kathleen Deal Harriett Sharpe Tracy Foltz Nadine Bowers Denise F. Crosby Laurie C. Cole Melissa L Buffin Maureen Shipp Holly L. Ennis B Sue Miller Kathy Lee Lisa Olivares Krista Lynnette Shepard Betsy C. Richard Patty J. Olson Amy Stokes Joyce Recenello Amy Kemp Sandra M. Munguia Halina Rygiel Renee Conn Roya M. Mattis Carmen J. Felix Ella M. Chick-Power Buffi L. Kamerv Anne Geertser Melissa Nix Henderson Celine Bennetts Betty B. Lucido Dorothy D. Boyd Shari M. Kirschner Connie Lustia Sherree E. Koehler Susan T. West Sandra Tatzer Julia Sander Burnett Vashti Day Maria Claxton-Dickerson Alma Orrostieta Sharon S. Levan Peggy Matish Ruthie Bresette-Mount Rita Schaefer Kathy Eckhardt Jennifer A. Davenport Menina M. Givens Susan Moore Erin C. Sorvillo

Maria Neatherton Rosalie Medjesky Pat Ringnalda Tammy D. Glunz Heather Marie Erbe Reyna Murcia Nadine Huckabee-Stanley Maria S. Campbell Donna M. Josellis Yvette Alexander Anita N. Conley Ginger J. Benedict Sherry S. Hanes Laura Poling Jean A Wilson Amie J. Bennett Susan K, Janish Gigi Figueroa Centaro Deana Ormsby Sherry | Fields Keita Powell Allison Bragg Charles Judy Brack Irvene K. Foste Tina M. Wright Nancy J. Grojean-King DIAMOND Vivian Diaz Mariann Biase Mason Pat A. Nuzzi Kelly Willer-Johnson Linda C. Weniger Kim I. Cowdell Lesley A. Coppock Char Griffin Connie L. Russo Karen L. Kunzler Jeanette E. Beichle Patricia Carr Donna J. Saguto Eileen M. Huffman Judy Higgins LaBonda L. Daigle Amy Zanto Evelinda Diaz Sharon B Carney-Wright Donna K. Smith Audrey K. MacDowall Evitelia Valdez-Cruz Robbie L. Brannon Andrea Shields Joyce M. Conant Karen M. Bonura Pat Joos Nancy Fox Castro Martha Kay Raile Gavle D. Parkhurst Shelly Palen Alice Rothbauer Heather M. Julson Kathy M. Viola LaChelle M. Seleski Suzanne T. Young Lynnea E. Tate M. G. Jan Chesmore Barbara H. Peterson Shelley Olson Melinda M. Balling Jill D. Hastings Kim A. Messmer Cherie L. Smith Sheryl Peterson Beth Brinkley Melissa R. Hennings Stephanie A. Richter Deborah Dudas Heidi Goelzer Joyce A. Newell Sheila A. Grinstead Julie Garvey Terri J. Beckstead Gerri Anne Morris Annette Pace Amy Hanifl Lisa Bonadonna Madden Melodye P. Lemon Priscilla McPheeters Rose Rodriguez Lisa G. Wendland Shari Kendall Linda J. Wicks Julie Schlundt

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41 360 Gina L Ambrossi 41,246 Mary P. Creech 41,147 Lisa Hackbarth 41 079 Barbara F Boebrig 40.339 Vicki O'Bannon Jill D. Davis 40 284 Chatney Gelfius Virginia Rowell 39 388 39.356 39 332 Nellie R. Anderson 39,195 38,992 38 871 Randy Patterson Lori B. Schneider 38,811 38 351 38 301 Kim C. Mevers 38,111 Candi L. Kelly 38,022 Faith A. Gladding 37 936 Norma Lee Shave 37.722 Nikki Raichart 37 517 Cindy S. Kriner 37,454 Brenda K Howel 37,106 37 051 Gertie Janda 36,880 Lisa Rada 36,880 Lara F. McKeever 36 808 Jan K. Siesky Rosa C. Fernandez Joele Leith Ana X. Solis \$93.850 84 321 83,303 Rubiela Palacio 71,553 Kristen C. Sniker 69 467 66,737 Connie J. Lamp 65,865 65 321 64,650 RUBY 64 621 Lisa Anne Harmon 63,806 Debbie A. Elbrecht 62,820 Margi S. Eno 61 983

Chris Krabbe-Landaker Ana Carolina Alvarez Deanna L. Spillman Lady Carol Campbell Nikki Hall Edgemon Amber Michelle Watt June Wylie-Longman

\$95,876 81,655 78 441 Donna B. Meixsell 66,220 Deborah K. Hack 65,685 Roli Akneri 61 691 Krystal K. Walker 59,925 Kathy Monahan 58,204 Phuong L. White Diane Covington 58,182 57,887 Angela Moore 56,186 55 513 Corrin Cresci Gale Elliott 54,532 Vicki Jo Auth 53 979 Judie Roman 53,059 Patti Maxwel 52,327 Elena D. Leplev 52 014 51,943 Kathleen C. Savoronan Rose Mary Neel 51,937 Lisa Baker 51 777 Linda Leonard Thompson 51,753 Gloria Dominguez 51,740 Vicki S. Lindsay Sherrie L. Clemons 51 058 48,891 Carmen Nunez 48,574 Lee A McCarthy 48 219 Candy D. Lewis 47,842 Becky M. Xepoleas 47.323 Gena Rae Gass 47 205 Danette K. Lynch 47,191 Ekene S. Okafor 47 042 Karen F. Gardner 46.668 Julie Smith 46,665

46,188 Carol Neat Gaynell L. Kennedy 46,069 Judy Lund Terri A. Oppenheimer-45,839 Schafer Robin R. Tucker 44,875 44 629 Kimberly Cavarretta 44,194 Elizabeth Medernach 44,184 Susan C. Ehrnstrom 43,812 Rosanne Pluchino 43,723 Mimi A Novak 43 562 43,550 Darla L. Issa Lisa V. Bauer 43 319 Janet S. Pavev 43 307 Jeanine E. Murphy 42,981 Suzanne Moeller 42 959 Marnie R. Yunger 42 795 Laura A. McLaughlin 42,734 Stella Nwokove-Pius 42 516 Mary Jo Dallen 42,394 Krystal D. Downey 42,378 Kay McClinton Debra J. Sims 41 832 41,831 41,683 41.656 Beth F Morales Phyllis F Beers Cammy L. Otten 41,639 Tiffinev S. Maxwell 41 635 Svlvia J. Cook 41,622 Mary Alice Dell 41,620 Maureen A. Cohn 41 480 41,390 Teri A. Nichols Kellie Anderson 41,134 Mary Lou Ardohain 41 067 Mary L. Morgan 40,990 Linda Sigle 40 946 Alicia Bivens-Jones 40 671 Kali DeBlander Brigham 40,575 Lanette Lyn McMullen Mary Sharon Howell 40,015 39,911 Molly A. Williamson 39,720 Christy M. Cox Nancy N. Danley 30 406 39,362 39,342 Shirla J. Lovegren Mary Ann Riley 39 290 Tongbai Mason 38,906 Laurie Hallock 38,902 Revie Huffman 38 590 Jeanette M. Thompson 38,512 Natalie K. McNeill Natalie T. Conner 38 251 38,192 Brenda Fenner 38,157 Julie A. Mena 38 147 Nina Borislavov Shull 38,071 Sheila K. Valles 38.044 Tracy A. Crisler Jan Martino 38 008 37,857 Karen A. Brown 37,763 Margaret H. Gormly 37 602 Laura A. Schmidt 37,545 Barbara L Harrison 37 387 Elayne J. Watson 37,059 37,019 Ann Clement Maurie Travlor 36 842 Maryann Clark-Durell 36,764 Kristen Anne Lawhorn 36.720 Dori M Fennell 36 549 Natalie A. Rivas 36,416

Colleen Robustelli

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Commission Circle Listed below are the Independent Sales Directors who earned the top 100 commissions and bonuses in December from each Seminar area. Names in bold print are those ned the maximum 13 percent Sales Director commission plus the maximum 13 percent personal recruit commission.

SAPPHIRE Lady Ruth Brown \$13,473. Pam Klickna 13 110 Pam I. Higgs 12.652 Randi Steve 12,630 Rohin Blackmon-12.414. Dunda Ann W. Sherman 12,177 Linne' Lane 11 940 **Ruhy Garner** 11 909 Julie Weaver 11,756 Julia Mundy 11 587 Paola B. Ramirez 11 450 Ana M. Barba 11,286 Melva M. Slythe 11,099. Tammy Romage 10 746 Kristi M. Nielsen 10,447 Natalie Reed 10,446 Julie Neal 10 305 Kathy R. Bullard 10,165 Peggy B. Sacco Cindy L. Cameron 10,007 9 933 Marsha Morrissette 9,843. Sandra A. Zavoda 9.800 **Cheryl T. Anderson** 9 6 9 4 Carmen M. Fallas 9 6 4 5 Jill Beckstedt 9.290 Pam Garner Moore 9 136 Maribel Baraias 8 970 Moleda G. Dailey 8,968 **Eileen Fricke** 8 721 Tracy Potter 8 6 4 7 **Romelia Biornnes** 8,644 Angie S. Day 8 634 Judy K. Johnson Englund 8,600 Dawn A. Peterson 8.578 Debra M. Wehrer 8 574 Marv Beissel 8 466 Jenny R. DeMell 8,412 Zasha Noel Lowe 8.338 Belinda C. Gervase 8 338 Julie Danskin 8,277 Elizabeth McCandliss 8 170 Joy L. Epps Breen 8,131 Lynn Baer Roberts 8.021 Kim Williams 7 977 Holly V. Crumley 7 882 Angelee R. Murray 7.857 Jennifer Bessey 7,754 **Elizabeth Sanchez** 7,726 Terrv A. Henslev 7 629 Jennifer G. Bouse 7.610 Rita E. Sigueiros-Avila 7,487 Sherri Reind 7 478 Dwauna Maura 7,434. Norma Hood 7.415 Joanna Helton 7 409 Lorraine B. Newton 7.364 Jerusher Wiggins 7.356 Danice C. McEldownev 7 354 Virginia E. Curry 7.353 Diane Bruns 7.310 Sylvia Boggs 7.151 Marjorie Š. Haun 7 1 4 3 Lynette R. Bickley 7,140. Elvi S. Lamping 7,044. Betty H. Schuler 7 039 Kimberly D. Starr 6,894. Trudy Miller 6.886 Kim B. Roberts 6 847 6.825 Carol Lee Johnson Marty Ulmer 6.817 Dolores Keller-Wills 6.814. Petie I Huffman 6 800 Bonnie Crumrin 6,760 Debra J. Witmer 6,747 Julie M. Moreland 6 746 Jodi L. Feller 6,743. Kaye Yuen 6,693 Bea Heath 6 6 5 9 Margaret Neill 6,649. Marie Pfarr 6.616 Linda L. Ouillin 6.607 Leann Elaine Zondau 6.571 Joli A. Dockery 6.539 Judy L. Staats 6,529

, , ,		earned the
	Gayle J. Green	6,522.00
.98	Shirley Jenkins	6,490.75
43	Sherrian Beagle	6,482.20
10	Dixie L. Gilbertson Phyllis I. Pinsker	6,436.12 6,408.54
20	Elizabeth A. Poole	6,401.23
59	Linda Klein	6,347.84
.04	Barbara D. McKneely Lyris Yee	6,345.27 6,256.17
14	Roxanne McInroe	6,248.94
.18 .68	Bettye Wilson	6,196.26
.33	Deb A. Hegland Jeannie Helm	6,184.77 6,118.61
.41	Gloria Stakemiller	6,109.97
.11 .41	Denise Yates-Hernandez	6,088.17
32	Agnes Stewart	6,086.38
83		
.22 .50	EMERALD	
.38	Kerri L. Bunker Judy Harmon	\$12,611.84 11,855.09
.89	Christine J. Kurzawa	11,793.10
.16 .92	Juanita Gudino	11,733.80
.92	Elaine Oatmeyer Kimberli Mahealani	11,724.12
59	Rogers	11,667.24
55	Theodora W. Bradley	11,623.68
.09 .09	Yvonne S. Lemmon	11,534.02
18	Haydee Guzman Ruth S. Parker	11,063.69 10,932.45
72	Michele Martella Armes	10,708.06
.87 .69	Kathy P. Oliveira	10,631.56
86	Denise G. Kucharski Maureen Yantzer	10,473.66 10,454.66
48	Ann Shears	10,379.85
.70 .82	Linda Bradley	10,298.58
86	Barbara Whitaker Paula Vander Vorste	10,250.10 9,892.39
.06	Ruth Barnes	9,820.52
.79 .24	Kathy Rodgers-Smith	9,694.22
.18	Hollie R. Sherrick Tracy Bryce	9,596.96 9,434.98
.32	Stacy M. Houy	9,379.01 9,352.02
.35 .35	Kathy Laughlin	
.39	Barbara Pleet Rose Campbell	9,197.73 9,158.15
83	Marcia Neyra	9,043.56
.49 .24	Toya M. Drew	8,987.13
.74	Barbara Gizzo Debbie L. Bower	8,956.68 8,925.23
55	Hope S. Pratt	8,865.43
.50 .51	Karin Lynette Schmalt Valerie Yokie	
49	Nancy Harder	8,814.38 8,771.75
10	Maricarmen Gonzalez	8,648.05
.87 .14	Elaine K. Williams	8,503.89
52	Caterina M. Harris Zenelia Wheeler	8,488.39 8,487.14
22	Rosemary Mitchell	8,467.67
.51 .04	Sherry L. Crews Trisha Taylor	8,464.03 8,388.81
.07	Heather A. Carlson	8,380.63
52	Pam Robbins	8,328.09
.88 .61	Tanya Olivia King Sheri L. Farrar-Meyer	8,314.10 8,314.06
.44	Nancy Ashton	8,295.23
.50 .71	Jo M. Cotton	8,250.22
.71	Brenda Segal Kimberly R. Parker	8,195.54 8,190.02
92	Frankie Clapp	8,150.42
55	Shirley Honey Allen	8,135.70
.42 .77	Sheila J. McCune Heather Shea Catts	8,008.69
27	Brenda D. Elliott	7,943.57 7,910.33
27	Debra Crews-Cairns	7,827.24
.18 .86	Sue Uibel Mary Strauss	7,820.97 7,743.79
20	Melissa Ann Beckett	7,737.91
.81	Maria Cristina Cuenca	7,691.98 7,657.26
.77 .91	Karen A. Jorgenson Candy Jackson	7,619.37
46	Carolyn Thompson	7,611.56
.81 21	Silvia Ramos Maritza Lanuza	7,574.96
.31 .66	Maritza Lanuza Nancy A. Berlin	7,484.14 7,441.61
00	Melody Ann Fox	7,411.68
.69	Evalina Chavez	7,394.90

Ronit Goldstein	7
Elaine Jegi	7
Carol M. Fulton	7
Charlotte Mantooth	7
Kimbi L. Bartik	7
Stacy S. Gilson	7
Traci L. Smith	7
Eva M. Hall	7
Hazel A. Nicholson	7
Susan Hattem Weeks	7
Maria Sanches	7
Antonia Miranda	7
Lourdes Monroy	
Rodriguez	6
Peggy Sperling	6
Pamela Rowe Krzmarzick	6
Jeanie Albers	6
Laurie Ann Johnson	6
Lynn F. Huckels	6
Mayra Smalley	6
Lois R. Humbert	6
Robin S. Moody	6
Marla Beddick	6
Nancy Graham	6
Gail Patton Menefee	6
Nikki Knott	6
Nancy A. Coleman	6
Sandy Malkin	6
Sonya F. Goins	6
Auri Hatheway	6
Joyce Danger	6
Kimberly Dawn Reed	6
Caren Ć. Fields	6
Stephanie Audino	6

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PEARL

Allison Lee LaMarr \$16 167 81 Kim L. McClure 14,339.10 Tammy A. Vavala 13,693.16 Tracev L. Chavez 13 439 86 12,735.42 Nadine Bowers Darlene Rutledge 12,671.85 Cindy Machado Jane Studrawa 12 566 42 12,006.11 Cathy E. Littlejohn 11,459.46 Jeanie K Navrkal 11 242 54 Beth A. Mullins 11,059.85 Leah G. Nelson 10,900.71 Melissa I Ruffin 10 840 07 Patty Webster 10.819.56 Carmen J. Felix 10,714,37 Rosalie Mediesky 10,638,79 10,488,11 Patti Cornell Marla Bolling 10,415.78 Jeanie Martin 10,408.32 Kathryn L. Engstrom 10 316 14 Judi Ťapella 10.209.58 Janice Baxter Hull 10.194.63 10 100 64 Rebecca Milligan Halina Rygiel 10.049.43 Barbara Stimach 9 999 17 Amie N. Gamboian 9 962 09 Kyla Jean Dodson 9,897.79 Harriett Sharpe 9,714,33 Victoria R. Piccirilli 9 404 52 Lisa Allison 9,262.58 Dorothy D. Boyd 9,215.91 Susan M. Hohlman 9.017.49 Kathleen Deal 9,005.83 Denise E. Crosby 8,803.90 Judy Brack 8.661.12 Amy Stokes 8,601.36 Irvene K. Foster 8,560.34 Retsy C Richard 8 502 75 Maria Claxton-Dickerson 8,384.10 Sherree E. Koehler 8.369.74 Nadine Huckabee Stanley Peggy Matish 8,353.72 8,289.98 Joyce Recenello 8.211.60 Evelvn Pirhalla 8.153.12 Keita Powell 8,108.39 Ella M. Chick-Power 8.067.31 8.049.59 Sandra Tatzer Patricia Fitzgerald 8.045.26 **Celine Bennetts** 8,039.64

379 43 Kathy Eckhardt 7.948.47 7,324.90 7,291.30 Alma Orrostieta 7,863.35 Betty B. Lucido 7 842 28 7,828.37 239.21 Sandra M. Munquia ,195.80 Anne Geertsen 7,745.79 ,171.03 7,675.30 Patty J. Olson 126.82 Kathy Lee 7.651.52 ,110.13 Sally Moreno 7,611.23 ,071.91 Ginger J. Benedict 7,553.40 ,068.02 ,057.13 7 532 20 Lisa Olivares R. Sue Miller 7,494.51 ,026.17 Tracy Foltz 7,416.83 Constance Nument Miller 7 382 58 5,946.72 7.312.02 Penny J. Jackson 6,929.81 Anita N. Conley 7,091.91 6 895 69 Krista Lynnette Shenard 7 015 39 5.890.72 Ruthie Bresette-Mount 7.002.96 Shari M. Kirschner 6,860.32 6,984,96 825 90 Maureen Shipp 6 974 27 5.823.13 Melissa Nix Henderson 6.939.38 5,811.71 Holly L. Ennis 6,938.72 708 28 Vicki B Crank 6 897 57 686 65 Sandra G. Kirchhoff 6.843.66 5,600.74 Mara C. Lane 6,839.22 524 75 **Buffi I Kamerv** 6.833.74 508.04 Mary Beth Slattum 6 811 17 6,482.13 Joyce Bruder 6,807.65 457.04 Sharon S. Levan 6.806.82 6 788 14 5 399 26 Marve Durrer 6,351.92 Maria S. Campbell 6,726.95 5.347.15 Susan Moore 6,707.73 Pat Ringnalda 6 703 20 Roya M. Mattis 5,308.13 6,702.47 6,261.85 **Rita Schaefer** 6,672.69 Susie Konacz 6 585 19 Marilyn A. Ricker 6,578.49 Laurie C. Cole 6,568.97 Julia Sander Burnett 6 528 88 Reyna Murcia 6 524 12 Jennifer A. Davenport 6,483.49 Hazel White 6 483 23 Mary C. Estupinan-Martel 6.442.01 Angel Cruz Garciaguirre 6,340.36 Melissa Taylor-Yindrick Menina M. Givens 6,274.07 6,260.64 Gail A. Clark 6,242.75 Nancy J. Grojean-King Jo Shuler 6.176 54 6.079.96 Naomi Barrett 6,065.49 6 039 12 Jeannette Alexander Jennifer Gail Carvallo 6.024.75 DIAMOND Martha Kay Raile \$13,625.59 Mariann Biase Mason Vivian Diaz Pat A. Nuzzi

12,115.32 11 992 69 11,890.76 Connie L. Russo 11,765.95 Shervl Peterson 10 922 36 Heather M. Julson 10,804.53 Priscilla McPheeters Kelly Willer-Johnson 10,730.72 10 467 65 LaRonda L. Daigle 10.329.06 Jill D. Hastings 10,294.46 Julie Schlundt 10 212 77 Evelinda Diaz 10,113.15 Linda C. Weniger 9,804.60 Gavle D. Parkhurst 9 801 84 Terri J. Beckstead 9,531.05 Deborah Dudas 9,519.42 Melinda M. Balling 9 488 86 Evitelia Valdez-Cruz 9,368.53 Nellie R. Anderson 9,342.20 Jeanette F. Beichle 9 289 53 9,149.42 Donna J. Saguto Sheila A. Grinstead 9,139.76 Karen I Kunzler 9 115 44 Karen M. Bonura 9,060.36 9,045.93 Julie Garvey Barbara E. Roehrig 901851 Lisa Hackbarth 8,951.33 Melissa R. Hennings 8,889,68 Pat Joos 8 878 23 Eileen M. Huffman 8.865.40 Donna K. Smith 8,848,77 Sandy Lasso 8,821.54 Lesley A. Coppock M. G. Jan Chesmore Maria I. Monarrez **Rose Rodriguez** Char Griffin Kathy M. Viola Kim Í. Cowdell Heidi Goelzer Phyllis Pottinger Marv P. Creech Nancy Fox Castro Annette Pace Judy Higgins Lou Cinda Utlev Sharon B. Carney-Wright 8,234.84 Barbara H. Peterson Norma Lee Shaver Gina Rodriguez Audrey K. MacDowall Lesa Rae Franken Shelly Palen Stephanie A. Richter Lila DeWeber Joyce M. Conant Beth Brinkley Amy Hanifl Betty McKendry Rusty Kurtzrock Ana X. Solis Patricia Carr Brenda K Howell Alice Rothbauer LaChelle M. Seleski Martha Brown Jill D. Davis Amy Zanto Susan K. Carlson Ana Carolina Alvarez Lady Carol Campbell Kim C. Meyers Linda J. Wicks Deanna L. Spillman Robbie L. Brannon Trudy J. Poor Kim A. Messmer Lynnea E. Tate Ann M Jones Jovce A. Newell Joele Leith Suzanne T. Young Sandy K. Griffith Gina I. Ambrossi Andrea Shields l isa Rada Mileta K. Kinser Tawnya Krempges Faith A. Gladding Audrey J. Doller Virginia Rowell Gerri Anne Morris **Cindy S. Kriner** Cherie L. Smith Shelley Olson Gertie Janda Rosa C. Fernandez Maria Flores Morayma Rosas RUBY Lisa Anne Harmon \$14,292.22 Vicki Jo Auth Margi S. Eno Angela Moore Dehhie A Elbrecht Krystal K. Walker

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6 564 21

11 664 92

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Diane Covington

Laurie Hallock

Rose Marv Neel

Lisa Baker

Judie Roman

Gena Rae Gass

Corrin Cresci

Marv Alice Dell

Donna B. Meixsell

Dehorah K Hack

Gavnell L. Kennedv

8 814 52 Kathy Monahan 8 444 23 8,683.18 8.345.46 Kay McClinton 8,669,39 Phuong L. White 8.317.15 8 628 12 Patti Maxwell 8 184 72 8,570.83 Candy D. Lewis 8,176.38 Gale Elliott 8,154,34 Susan C. Ehrnstrom 8 136 08 8,459.48 Gail Bauer 8 131 58 8,451.42 Janet S. Pavey 8,024,05 Gloria Dominquez 7.915.17 8,418.39 Terri A. Oppenheimer-8,341.37 Schafer 7,867.44 Barbara L Harrison 7 863 16 Carmen Nunez 7,824.23 Judy Lund 7,764.78 8,166.50 Roli Akperi 7 763 03 Sherrie L. Clemons 7.661.45 8,051.27 Marnie R. Yunger 7.653.81 Laura A. McLaughlin 7 608 76 Laura Sainz Rivera 7 576 25 7,499.82 Teri A. Nichols Vicki S. Lindsav 7 481 75 7 990 50 Lee A. McCarthy 7.444.47 Thea Elvin 7,423.01 Julie Smith 7 400 96 7 828 40 Sylvia J. Cook 7 293 27 Dori M. Fennell 7,285,19 Jeanette M. Thompson 7 149 32 Svivia Limon Martinez 7 095 19 7.748.17 Gina Beekley 7,074.48 Tonobai Mason 7.069.61 Donna Clark 7 017 26 7,613.24 Mary Lou Ardohain 7,010.88 7,556.36 Elena D. Lepley 6 932 98 Robin R Tucker 6 860 39 7,459.58 Linda Leonard Thompson 6,822.07 7,422.53 Kathleen C. Savorgnan 6,806.41 Michele Semner 677934 7,296.62 Colleen Robustelli 6,776.50 7,295.67 Danette K. Lynch 6,761.62 7,278.59 Fkene S. Okafor 6 755 06 6,738.85 Schoen McGinnity 7,218.41 Lisa V. Bauer 6,736.39 7,167.68 Mimi A. Novak 6,718,91 7,146.45 Minerva J. Balizan-7,120.24 Diaz 6,676.38 Nancy N. Danley 6,671.17 6,619.65 7,033.78 Shirla J. Lovegren Karen E. Gardner 6,597.59 Alicia Bivens-Jones Tiffinev S. Maxwell 6 593 01 6.978.35 6.587.85 Mary L. Morgan Natalie K. McNeill 6,557.54 6 524 98 6.508.53 Debbie Deets 6,805.08 Kali DeBlander Brigham 6,494.97 Michelle M. Visco 6,795,70 6,447.80 6 411 81 6 792 70 Darla L. Issa 6,792.26 Linda Sigle 6,409.95 Natalie A. Rivas 6.401.91 Karen M. Getty-Honkins 6 401 70 6,724.17 Cammy L. Otten 6,400.28 6.697.20 Cindy Anderson 6,397,66 6 663 06 Maurie Travlor 6 365 23 6,579.94 Jeanine E. Murphy 6.308.39 Elizabeth Medernach 6,300.92 6 549 70 Laura A. Schmidt 6 299 49 6,491.59 Hilari Jo Courtney 6,252.50 Brenda Fenner 6,209.67 Jennifer Farley 6 208 93 Cindy P. Markowski 6,171.83 6,086.78 Maryann Clark-Durell **Bonnie Brannan** 6 084 08 10,671.59 Mary Jo Dallen 6,074.54 10,655.05 Toni Zaino 6,044.57 Michelle L. Sanders Susan C. Dunlap 5,997 66 9,980.44 5,973.79 9,648.57 Jan Martino 5,942.43 Tracy A. Crisler 5 939 46 9,481.07 5,906.43 Amber L. Faulk Suzanne Moeller 9,359.82 5.905.14 Kimberly Cavarretta Sheila K. Valles 5 903 85 8,987.45 5,890.64 8,864.54 Shay Akin 5,884.88 Rosanne Pluchino 5 878 79 8.673.31 Helen Amato 5.865.46 8,570.78

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Mary Kay Angels These Independent National Sales Directors, Independent Sales Directors and Independent Beauty Consultants achieved the highest commissions/bonuses or production or had the most new team members in their Seminar areas in December 2005.

TOP NATIONAL SALES DIRECTORS – COMMISSIONS AND BONUSES



\$66.127

SAPPHIRE









Pat Fortenberry \$66.784 RURY

TOP UNIT – ESTIMATED RETAIL PRODUCTION

SAPPHIRE — Paola B. Ramirez, L. Ceballos Area	
EMERALD — Elaine Oatmeyer, D. Wiegandt Area	\$74,849
PEARL — Kim L. McClure, Go Give Area	
DIAMOND — Vivian Diaz, B. Sunden Area	\$93.850
RIBY Lisa Anne Harmon S Kirknatrick Area	\$05,876

TOP SALES DIRECTOR-PERSONAL SALES

SAPPHIRE — Kerin Miller, G. Gaston Area	\$11,512
EMERALD — Kathy Laughlin, M. Morrow Area	
PEARL — Rebecca Milligan, J. Chadbourn Area	
DIAMOND — Marjie Woody, Go Give Area	\$20,917
RUBY — Sandie D. Huber, R. D'Esposito Klein Area	

TOP BEAUTY CONSULTANT-PERSONAL SALES

SAPPHIRE — Carol Leigh Durham, S. Florez Unit, S. Andrews Area	\$12,133
EMERALD — Yuko Yasuma, M. Brandenburgh Unit, M. Morrow Area	\$24,206
PEARL — Clorinda Contreras Erives, D. Ormsby Unit, P. Campbell Area	\$18,460
DIAMOND — Wylene Yvonne Green, M. Biase Mason Unit, Go Give Area	\$17,809
RUBY — Suann W. McGhee, A. Palmer Unit, Go Give Area	\$19,640

TOP TEAM BUILDER

Sales Director Maria De Jesus Ramales

SAPPHIRE — Sales Director Carmen M. Fallas, L. Ceballos Area	22 New Team Members
EMERALD — Ginger B. Harding, M. Yantzer Unit, M. Welle-Villella Area	21 New Team Members
PEARL — Vicky L. Bronkema, J. Studrawa Unit, N. Stroud Area	14 New Team Members
DIAMOND — Celia R. Bobadilla, S. Arriola Unit, P. Rodríguez-Turker Area	16 New Team Members
RUBY — Barbara B. Benifield, M. Davis Unit, L. Holliday Area	17 New Team Members

1 3/1 31

13% Club Congratulations to the top 25 Independent Beauty Consultants and Independent Sales Directors earning 13 percent personal team commissions. They placed a personal minimum \$600 wholesale Section 1 order and had at least five personal team members each place a minimum of \$200 in wholesale orders during December.

SAPPHIRE

EMERALD Sales Director Kerri L. Bunker.

Sales Director Ruth Barnes.

Sales Director Ruth S. Parker ..

Sales Director Theodora W. Bradley ...

Sales Director Michele Martella Armes

Sales Director Ana M. Barba	\$1,932.16
Sales Director Carmen M. Fallas	
Sales Director Kira Adler	
Sales Director Cindy L. Cameron	
Sales Director Pam I. Higgs	
Sales Director Natalie Reed	
Sales Director Linne' Lane	
Sales Director Julia Mundy	
Kathleen Mae Harris, Z. Lowe Unit	1 361 69
Sales Director Lynette R. Bickley	
Evangeline Garcia Rich, B. Hughes Unit	
Sales Director Pam Klickna	
Sales Director Virginia E. Curry	1 324 38
Sales Director Jodi L. Feller	1 321 55
Sales Director Cheryl T. Anderson	
Sales Director Svetlana Lipsey	1 221 12
Sales Director Dawn Coby	
Sales Director Dwauna Maura	
Sales Director Romelia Bjornnes	
Sales Director Elizabeth Sanchez	
Sales Director Debra J. Witmer	
Sales Director Diane Bruns	
Sales Director Sandra A. Zavoda	
Sales Director Jenny Ferry	
Sales Director Jim Cundiff	1,147.77

Sales Director Sales Director	Kimberli Mahealani Rogers Christine J. Kurzawa	1,953,71 1,793,51 1,735,08 1,618,21 1,595,98 1,586,81 1,512,86 1,519,31 1,512,65 1,492,73 1,470,89 1,440,50 1,396,04 1,375,69 1,342,12 1,310,21 1,310,21 1,310,21
Sales Director	Nancy Graham	1,288.95

PFARL

.\$2.830.91

.2,384.30

2 381 83

2 197 49

.2,005.74

Sales Director Beth A. Mullins	\$2,127.55
Sales Director Melissa L. Ruffin	2,084.88
Sales Director Celine Bennetts	1,846.88
Sales Director Kathleen Deal	1,828.55
Sales Director Melissa Nix Henderson	1,682.01
Darlene A. Gamble, S. Hunter Mason Unit	1,488.53
Sales Director Keita Powell	1,451.13
Sales Director Hazel White	1,449.76
Sales Director Patti Cornell	
Sales Director Jennifer Armstrong Davenpo	
Sales Director Peggy Matish	
Sales Director Amy Stokes	1 350 90

2.57 1.84
1 84
9.23
8.39
6.25
0.63
7.51
4.20
1.56
4.32
5.33
5.05

DIAMOND

Sales Director Martha Kay Raile\$1,918.93	
Sales Director Heather M. Julson	
Sales Director Sheila A. Grinstead1,519.57	
Sales Director Lisa Rada1,407.93	
Amanda Hurst, L. Wendland Unit1,391.85	
Sales Director Pamella Stinnett	
Sales Director Donna J. Saguto1,361.26	
Valeria Pimienta, M. Biase Mason Unit	
Sales Director Terri J. Beckstead	
Sales Director Maria Flores1,297.21	
Sales Director Judy Higgins	
Ava Lynn Roberts, V. White Unit1,251.97	
Sales Director Connie L. Russo1,246.44	
Sales Director Pat A. Nuzzi1,233.96	
Sales Director Courtney Jo Robinson1,222.75	
Sales Director Jill D. Hastings1,220.47	
Sales Director Gayle D. Parkhurst	
Sales Director MaryHelen Bergschnieder1,189.40	
Sales Director Darlene K. Portner	

Sales Director Alice Rothbauer	1.166.75
Sales Director Debbie L. Frazer	1,166.72
Sales Director Silvia Sanchez	1,161.13
Sales Director LaChelle M. Seleski	1,156.51
Sales Director Evitelia Valdez-Cruz	1,121.38
Sales Director Heidi Goelzer	1,119.56

RUBY

Sales Director Angela Moore	\$2,214.39
Shannon Renee Berg, K. McCarroll Unit	
Sales Director Lisa Baker	2.127.22
Sales Director Minerva J. Balizan-Diaz	1,745.32
Sales Director Tongbai Mason	1,547.23
Sales Director Vicki Jo Auth	1,517.43
Sales Director Kristen Anne Lawhorn	1,418.07
Barbara Branch Benifield, M. Davis Unit	1,351.32
Sales Director Lisa V. Bauer	1,337.05
Sales Director Bonnie Brannan	1,333.67
Sales Director Margi S. Eno	
Sales Director KimLien Thi McBride	
Sales Director Kitzie Whitton	1,240.27
Sales Director Darla L. Issa	
Sales Director Julie S. Wojcik	
Sales Director Kelly L. Moler	
Sales Director Paulette Savoy	
Sales Director Cathy O. Calabro	1,182.06
Linda Kay Landry, B. Plaisance Unit	1,172.08
Sales Director Cindy Anderson	
Sales Director Maryann Clark-Durell	
Sales Director Georgia A. Eaves	
Sales Director Molly A. Williamson	
Sales Director Lucinda Rudd	
Sales Director Amy J. Spence	1,115.21

Sales Mentors Special thanks to the sales mentors for the December 14, 2005, New Independent Sales Director Education class



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GO-GIVE[®] AWARD Congratulations to the winners for April 2006.

The Go-Give® Award is given in memory of Independent National Sales Director Sue Z. Vickers to recognize Independent Sales Directors who best exemplify the Golden Rule, helping others unselfishly and supporting adoptees as much as unit members. If you know an Independent Sales Director who has displayed the Go-Give® spirit, why not nominate her for the monthly Go-Give® Award? The Go-Give® nomination form is available on the Mary Kay InTouch® Web site. Select "More Resources" located under "LearnMK.®" Select "Recognition," then click on "Sales Director Go-Give® Award Nomination Form."



Betty Boone

Ruby Senior Sales Director

Began Mary Kay August 1974 Sales Director Debut December 1980

Offspring two first-line; one second-line

National Sales Director Go Give Area

Honors Premier Club qualifier; Circle of Honor; gold medal winner; estimated highest monthly unit retail: \$59,396; eight-times Sales Director Queen's Court of Personal Sales; 12-times Circle of Achievement

Personal Lives in Longview, Texas. Sons: Rob, Jim, John, Mike; Daughter, Carol

Favorite Quote "But rather seek ye the kingdom of God; and all these things shall be added unto you." Luke 12:31

Independent Senior Sales Director Dawn Stanford of Fayetteville, Ark., says, "Betty lives to give back to others."



Angelee Murray

Sapphire Sales Director

Began Mary Kay February 1992 Sales Director Debut May 1994 National Sales Director Joanne Holman

Honors Cadillac qualifier; Circle of Stars; gold medal winner; estimated highest monthly unit retail: \$90,997; four-times Double Star Achievement; Queen's Court of Recruiting; eight-times Sales Director Queen's Court of Personal Sales; eight-times Circle of Achievement: Circle of Excellence

Personal Lives in Gastonia, N.C. Husband, John Lee

Favorite Quote "I've learned that people will forget what you said, people will forget what you did, but people will never forget how you made them feel." Maya Angelou

Independent Future Executive Senior Sales Director Barbara Allen-Rosser of Montgomery, Ala., says, "Angelee takes care of

adoptees and shares her creativity and ideas. She has a fabulous attitude, a remarkable 'sense of other' and a commendable sharing spirit."



Jeannie Varela

Emerald Future Executive Senior Sales Director Began Mary Kay August 1979 Sales Director Debut January 1982 Offspring four first-line;

two second-line

National Sales Director Go Give Area

Honors Cadillac qualifier; Circle of Honor; gold medal winner; estimated highest monthly unit retail: \$55,550; Queen's Court of Recruiting; 12-times Circle of Achievement

Personal Lives in Pismo Beach, Calif. Sons: John, Joseph; Daughter, Jessica; three grandsons

Favorite Quote "The measure of a woman is the size of the problem it takes to stop her."

Independent Beauty Consultant Barbara Gunn of Atascadero, Calif., says, "Jeannie is always willing to help others achieve their goals. She has a cheerful attitude that makes learning fun."



Rapp

Pearl Senior Sales Director

Began Mary Kay January 1979 Sales Director Debut July 1980 Offspring one first-line; four-second line

National Sales Director Nan Stroud

Honors Cadillac qualifier; Circle of Honor; estimated highest monthly unit retail: S55,141; two-times Double Star Achievement; seven-times Sales Director Queen's Court of Personal Sales; seven-times Circle of Achievement

Personal Lives in Dekalb, Ill. Husband, Duane; Sons: Dan, Doug, Randy, Dave, Jason; Daughter, Dawn

Favorite Quote "Strive first for the kingdom of God and his righteousness and all these things will be given to you as well." Matthew 6:33

Independent Beauty Consultant Gloria Mamer of Woodridge, Ill., says, "Karen is gracious, caring and supportive with others."



Judy Higgins

Diamond Senior Sales Director

Began Mary Kay July 1980 Sales Director Debut August 1982 National Sales Director Go Give Area

Honors Cadillac qualifier; Circle of Honor; gold medal winner; estimated highest monthly unit retail: S75,371; four-times Double Star Achievement; 13-times Sales Director Queen's Court of Personal Sales; 10-times Circle of Achievement

Personal Lives in Glendora, Calif. Husband, John; Sons: Evan, Erik

Favorite Quote "As the heavens are higher than the earth, so are my ways higher than your ways and my thoughts than your thoughts." Isaiah 55:9

Independent Sales Director-in-Qualification Maria Spadaccini of Azusa, Calif., says, "Judy is always ready and willing to help. She is a wonderful role model, teacher, mentor and friend."

24 Applause April 2006



Luscious Color, Luscious Feel

Ruby Sky



Using a custom blend of pigments exclusive to Mary Kay, the MK Signature™ Luscious Color™ Lipstick formula delivers rich, stay-true color. With over 60 percent moisturizers and conditioners, it hydrates and softens lips for up to six hours. Plus, it comes in five fabulous new shades. Limited edition, while supplies last. **\$13**

Price is suggested retail.

Colorcoded

ends make it easy

to know which shade

is inside.

Plus

the new ultra-elegant

tube fits into the Custom Compact.

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OUEEN'S COURT OF SHARING

QUEENS' COURTS OF PERSONAL SALES

QUEENS' COURTS OF PERSONAL SALES

Reveal Your Passion

There's still time to qualify for Seminar 2006 royalty. So keep your dreams vivid, your goals inspired and your determination focused to be a member of the Queen's Court of Sharing and the Queen's Court of Personal Sales. Let your passion shine!

Some jewelry has been enlarged to show detail. For qualifications, go to the Mary Kay InTouch® Web site and click on "*Applause*® Online."

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