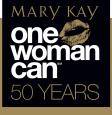
PERFECT Last-Minute Holiday Gifts

THE FIRST YEAR:



TimeWise Repair[™]: Great Selling Tips!



A Look Back: Dare to Dream![™] Seminar 2012 Highlights DECEMBER 2012



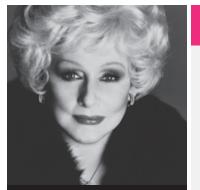
Q: Where is the product date

code on my Mary Kay® products? A: It's located on Mary Kay[®] product container bottoms, pencil barrels (engraved around the color band) or on the crimp of a tube. This code is useful in maintaining the high-quality standards of Mary Kay, as it indicates product life/ expiration and is used to trace products returned for any reason. Details are on Mary Kay InTouch® > Products > Product Central.

Q: I'm a new Independent Beauty Consultant and would like to connect with others like me. Help! A: "Let's Talk" social community on Mary Kay InTouch® is your answer! It's like an internal instant messenger to share ideas, learn new tips and get inspiration from other Independent Beauty Consultants across the country. Good luck!

Q: How can I receive updates

on Mary Kay® product launches, promotions and other important news? A: Click "Profile" on Mary Kay InTouch® to submit your email address. You'll receive bi-weekly Mary Kay® eMessenger emails loaded with valuable information to help you in your business.



Mary Kay said it best

Candles are everywhere this time of year. Our Mary Kay businesses are somewhat like candles they continue to burn, giving off light. But did you ever notice that when you *light a candle from another* already illuminated one. the original candle loses none of its brilliance! And so it is, when you 'pass the torch' with your Mary Kay business, whether sharing our fantastic product or opportunity, you can illuminate the lives of others.

december dates to remember

Postmark cutoff for Independent Beauty Consultants to mail Commitment Forms to begin Independent Sales Director qualification this month.

Early ordering of the new Winter 2012 promotional items begins for Star Consultants who qualified during the June 16 - Sept. 15, 2012, quarter and Independent Beauty Consultants who enrolled in *The Look* for Winter 2012 through the Preferred Customer Program[™].

> Online Independent Sales Director-in-Qualification Commitment Form available beginning 6 a.m. Central time.

- Winter 2012 promotion begins. Early ordering of the new Winter 2012 promotional items available for all Independent Beauty Consultants.
- Last day to submit online Independent Sales Director-in-Qualification Commitment Form. Commitment form available until midnight Central time.
 - Postmark deadline for Quarter 2 Star Consultant guarterly contest.
 - Deadline to make Quarter 1 Star Consultant prize selections.
 - Postmark deadline for Fall/Holiday 2012 promotion.
 - Last day for your customers to take advantage of the Fall/Holiday 2012 gift-with-purchase offer.
 - Last day to enroll online for the Winter 2012 Preferred Customer Program[™] Month 2 mailer.

 Online prize selection available for Quarter 2 Star Consultant quarterly contest. Winter 2012 Preferred Customer Program[™] customer mailing of The Look begins. (Allow 7-10 business days for delivery.) Company holiday.

Quarter 3 Star Consultant

quarterly contest begins.

All Company and branch offices closed.

Christmas Day. All Company and branch offices closed. Postal holiday.



Last day of the month for Independent Beauty Consultants to place telephone orders (until 10 p.m. Central time).

Last day of the month for Independent Beauty Consultants to place online orders (until 9 p.m. Central time).



- Last business day of the month. Orders and Independent Beauty Consultant Agreements submitted by mail or dropped off at the branches must be received by 7 p.m. local time to count toward this month's production.
- Online Independent Beauty Consultant Agreements accepted until midnight Central time.





DARE TO DREAM!™ SEMINAR 112

What a way to kick off the 50th Anniversary celebrations! Seminar 2012 rocked with fabulous products and prizes, inspiring speeches and an Awards Night like no other! But wait! If you thought this was fun, just wait till next year!



Insidethis

HOLIDAY GIFTS

Who's playing Santa? You are! Bring joy to your customers this holiday season with these great Mary Kay® last-minute gifts and stocking stuffers!

TIMEWISE REPAIR™

TImeWise Repair™, the new scientifically innovative skin care line that targets the **advanced signs of aging**, is grabbing the attention of the Mary Kay independent sales force, their customers and the public. **Independent Executive National Sales Director Cheryl Warfield** shares "before-and-after" results and tips on how to sell!



THE FIRST YEAR

New Independent Beauty Consultants share their firstyear experiences, lessons learned and how their Mary Kay businesses are changing lives.

find it online: check out Mary Kay InTouch[®] to see what's hot.



FALL 2012 MARY KAY® MAKEOVER CONTEST HOLLYWOOD DREAMS^{5M}!

The makeover contest entry phase has closed, and now it is time for the public to vote! From Nov. 6 – 16, the public can vote for their favorite Mary Kay® makeover on mkmakeovercontest.com. Winners will be announced Dec. 19.



TEAM-BUILDING Supercharge your team-building success. There's never been a better time to offer women the Mary Kay opportunity to turn products they love into extra income. Visit now for all the resources you need to team build.



CAREER CAR Earn the use of a brand-new Chevy Cruze. As a Grand Achiever, you can cruise around town in this fuel-efficient beauty, complete with Bluetooth and plenty of class.

Applause® Magazine Team: EDITOR-IN-CHIEF: LAURA RIVERA MANAGING EDITOR: ALESIA RITENOUR WRITER/EDITOR: ELIZABETH ARTTUS ART DIRECTOR: LIZ LEDESMA ACCOUNT MANAGERS: NICOLE WILLIAMS, ANITA HAYS SENIOR EDITOR: JUANITA ALVAREZ SPANISH MANAGING EDITOR: MARGARITA HERNÁNDEZ CONTRERAS ART PRODUCER: SHARILYN GETZ SENIOR PRINT PRODUCER: JAN JONES PRINT PRODUCER: KIM RIND CONSULTANT COMMUNICATIONS ASSISTANT: LIZ ESCALANTE SENIOR GRAPHIC DESIGN/PRODUCTION ARTISTS: RENEÉ PEISER, PATTI CASAMASSIMA PROOFREADERS: PEGGY MEADOR, KIM ROLLINGS

Oh What FUN

Whether your customers need last-minute gifts or they're just starting the shopping madness, you can help with these great stocking stuffers and fabulous gift sets.



Shiny and Affordable Mary Kay® NouriShine Plus® Lip Gloss, \$14







SCAN TO SEE HOLIDAY GIFT-GIVING MADE SIMPLE. Get the free mobile app at http://gettag.mobi

avoid the crowds by shopping with you!

Mary Kay[®] Lash & Brow Building Serum[™], \$38

MARY SAY



Mary Kay® Lash Primer, \$15

Luscious Lashes

Mary Kay® Lash Love® Waterproof Mascara, \$15

Holiday Nights

Calendar filling with holiday parties? Try this glamour look yourself. Be sure to have your Mary Kay® business cards ready when you get compliments!

- Apply Truffle mineral eye color all over eyelid.
- Line eyes with Dark Denim eyeliner.
- Apply Cherry Blossom mineral cheek color to apples of cheeks.
- Lightly apply Pink Satin creme lipstick.

Dance with every beat of your heart! Try it NOW!

Rub area above to

release scent.

Merry and **Bright**

Mary Kay® Compact Mini (unfilled), \$16. Fill with a Mary Kay® **Mineral Eye Color** Bundle, \$19.50, and a Mary Kay® Mineral Bronzing Powder, \$12.



MARY KAY

Festive Fragrances

Something spirited for her Mary Kay[®] Dance to Life[™] Eau de Parfum, \$50 Mary Kay[®] Dance to Life[™] Radiant Shimmer Lotion, \$16



Thinking of You® Promotion

Starting Nov. 1, while supplies last, we are offering:

- Thinking of You[®] Moisture Rich Shower Crème enriched with shea butter and vitamin E, \$16. Part No. 10046759
- Thinking of You® Perfume Pendant with a rub-on fragrance that imparts a subtle shimmer, \$16. Part No. 10047495 Products are sold separately.

Hurry - supplies are limited!

Something Original for Him Mary Kay[®] True Original[™] Cologne Spray, \$36

A new age of beauty is born! **TimeWise Repair**



Independent Executive National Sales Director Cheryl Warfield on TimeWise Repair[™]: "After using it eight weeks, my

skin feels wonderful. I use the complete regimen. The steps are simple and easy, and I like that I don't need extra supplements. The Volu-Firm[™] Lifting Serum is great. I put it on my neck and face, and my skin looks lifted. Having Volu-Firm[™] Night Treatment With Retinol is great. These products will be great for our baby boomer customers because they want to look better. I can see our Independent Beauty Consultants having tremendous sales with this new regimen! It's really perfect for all skin types because there's only one formula. After all, 60 is the new 40, and with this product, our customers' skin will appear younger-looking.



SCAN TO HEAR WHAT OUR NSDs ARE SAYING ABOUT TIMEWISE REPAIR™. Get the free mobile app at http://gettag.mobi Ready, Set, Sell! Look for new TimeWise Repair[™] bundles added to the New Independent Beauty Consultant bonus. A TimeWise Repair[™] sampler is new in the Starter Kit!





GREAT WAYS to Profile Your Customers!

- Customer Profile Register your customers on myMK[™]/Mary Kay[®] Personal Web Site
- MK Regimen Advisor[™] App for the iPhone for a quick regimen solution when you're on the go.



MKConnections®: Mary Kay® TimeWise Repair™ appointment cards with a video tag are now available in English and Spanish. Quantity: 100 cards for \$20

SALES tips!

This fantastic regimen may "sell itself" once your customers experience its benefits! In the meantime, to help you get "in the know," check out Mary Kay InTouch® > Products > Product Central.

You'll find:

- Videos to help you learn and understand its amazing benefits.
- Product Workshop to get the science behind the beauty.
- Fact Sheets, place mat, comparison flier and other tools so you're ready for success.



Share the **TimeWise Repair™** eCatalog with your customers.



Dr. Beth Lange, Chief Scientific Officer

Dr. Beth Lange is a leading expert in the field of age-fighting

skin care at Mary Kay. Her experience in skin care technology and innovative products gives her a wealth of skin care knowledge to share with you.

• Why does skin age differently?

A: Skin ages based on many factors that include not only how old you are, but also what your skin has been exposed to and how well you've cared for it. In any case, visible signs of aging appear. Over time, these signs progress through three stages – early, moderate and advanced.

Why do I need a full regimen to address my advanced age-fighting needs? Can't I target areas where I need it most, like around my eyes or mouth?

a: No one product addresses all the signs of aging. It's important to incorporate a comprehensive skin care regimen with products that work together to fight the targeted areas where you feel the signs of aging are most noticeable and the areas that aren't yet as prominent. When you approach age-fighting skin care this way, you're apt to see more visible results.

Q: I've always taken care of my skin, but now it seems like it needs more. What should I look for in advanced age-fighting skin care?

a: Thanks to **advances in skin care science**, there's more you can do to help your skin "act younger" and to see improvement in your skin's volume and firmness. The science found in the patent-pending **Volu-Firm™ Complex** is the **perfect union of three ingredients** so vital to skin recovery, it's in **every TimeWise Repair™ product formula.**

ecapture Youthful Volume

Mary Kay, in conjunction with the Coyne PR agency, **surveyed women** to see **how they feel about aging**. The findings:

68% find it

difficult to select the

right skin care products.



80% are

for their skin type.

"somewhat to not confident"

they use the right products

87% think having healthy, youthful-looking skin positively impacts their career.

84% welcome help to find the right products for their skin type.

41% are NOT happy with their skin's appearance.

ApplicationTips!

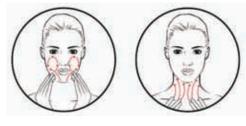
We've highlighted application tips for two TimeWise Repair[™] products. You'll find tips for the remaining regimen on Mary Kay InTouch[®] under Product Central.





Check out the **updated** *Beauty Book and Instructor's Guide* for step-by-step instruction and scripts to help you at your skin care parties. You'll find them on Product Central. There are links on the right-hand side of the page.

TimeWise Repair™ Volu-Firm™ Lifting Serum



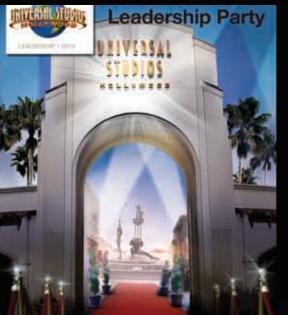
- Use morning and night.
- Dispense serum onto fingertips.Apply liberally starting at center of
- face, moving upward and outward in a sweeping motion.
- Follow with an additional pump of serum for neck area.
- Start at neck base, move upward and outward toward jawline using alternating hands.

TimeWise Repair™ Volu-Firm™ Eye Renewal Cream



- Use morning and night. Squeeze small amount of product onto Zamac metal tip.
- Using tip, apply directly to undereye area closest to nose in sweeping, outward motion, avoiding inner corner of eye.
 Repeat process with second eye.
- Gently apply on upper eyelid area using same technique.
- To help relieve undereye puffiness, gently massage product with one sweep onto skin in an outward circular motion moving from area closest to nose and outward.





Leadership Banguet

AFFAIR

2013 Leadership Conference – LA

Jan. 9-12 Emerald, Pearl and Ruby

Jan. 13-16 Diamond, Sapphire and Canada

Mary Kay Independent Sales Directors

What to expect:

- Latest look at NEW Mary Kay[®] products.
- Network with Mary Kay mentors. Fun after-hours events like the Universal Studios party and VIP tour for qualifying Independent Sales Directors, plus, a glamorous Red Carpet affair at the famous Biltmore Hotel.
- Motivation and education.
- Entertainment fit for Hollywood.
- Lots of prizes and recognition!

Register today!

_ead With Confidence!

> Online: Mary Kay InTouch[®]. Click Events > Leadership Conference 2013.

LOS ANGEIES

Mail: Special Events Registration, Mary Kay Inc., P.O. Box 799045 Dallas, TX 75379-9045

DEADLINE: Dec. 28, 2012

FEE: \$145 if received by Dec. 28 (Receive Mary Kay[®] product equal in value to your registration fee!)

 \$170 on-site, space permitting. (Exception: Jan. 1 debuting Independent Sales Directors whose debut status is confirmed)

PAYMENT: MasterCard, Visa, Discover, cashier's check or money order payable to Mary Kay Inc. No personal checks, please!

Details on Mary Kay InTouch®



WATCH THE LEADERSHIP CONFERENCE 2013 VIDEO NOW! Get the free mobile app at http://gettag.mobi

The First Year!

Starting a new business can be exhilarating and scary. Five new Independent Beauty Consultants share their first-year experiences – what they've learned, "aha" moments and how their Mary Kay business is enriching lives.

> What were your friends'/ family's reactions to your starting a Mary Kay business?

Heather: Positive! I called eight friends and asked them to host a skin care party. Those parties jump-started my business!

.

Connie: I'm a tax accountant, so when I told friends about my Mary Kay business, their initial reaction was, "Are you crazy?" Before long, they were hosting skin care parties and ordering products!

Laura: My husband is enthusiastic to the point that it's not just my dream but our dream.

Camine: I'm a pharmacy student and a registered nurse. My family thought I shouldn't add anything to my plate. Now they see that my Mary Kay business is fun for me. Plus, they say I seem more confident.

Richelle: I was an Independent Beauty Consultant six years ago but didn't work my business like I planned. My friends weren't supportive this time, but once they saw me putting my heart into my business, their attitudes changed. Now they send referrals. I appreciate their support – even if it took a little while to get! Have you had any "aha" moments?

Laura: Achieving Pearl Star Consultant status just two months after I started my Mary Kay business.

Connie: I realize that my life before my Mary Kay business was boring and mundane. I have replaced TV with Mary Kay!

Heather: My father died from a heart attack, and the grief made me question my priorities. I signed my Independent Beauty Consultant Agreement shortly after his death. He would be proud knowing I was doing something to balance my priorities. To honor him, I use my maiden name in my Mary Kay business. He would have been my biggest cheerleader.

Camine: I now know how important it is to feel appreciated and appreciate others. Mary Kay said, "Pretend everyone you meet is wearing a sign around her neck that says, 'Make me feel important."

Richell: I am amazed by all the good deeds of my sister indepenent sales force members. I'm supporting a program to help soldiers. It's a heartwarming experience. What's your Starter Kit "must-have" item?

Heather: The DVD was a lifesaver! I love the variety of women with different techniques and backgrounds on the DVD because it gave me courage to take what they did and make it my own.

Camine: The full-sized TimeWise® Miracle Set® and the samplers! They make selling so easy. The products do sell themselves, and I am proof. I use the products, and my clients see the amazing results.

Do you have a favorite online tool?

.

TO THESE FAB FIVE ON THEIR FIRST YEAR: Connie Kinney, Independent Beauty Consultant, Harvey, La. Camine Sainjie,

Independent Beauty Consultant, North Miami, Fla.

Heather Nutter-Smith, Independent Beauty Consultant, Decatur, Ala.

Laura Villalpando.

Independent Beauty Consultant, Oakland, Calif. Richelle Bonadero, Independent Beauty Consultant, Austin, Texas

> Richelle: The Preferred Customer ProgramSM. Enrollment is easy, and my customers receive *The Look* every quarter with a product sampler. My sales increase when it's mailed because I follow up with my customers when Mary Kay is on their minds.

Laura: The Preferred Customer ProgramsM and MKeCards[®]. They help keep communication channels open with my customers and help me provide personalized service.

Heather: Recently, an outof-town customer needed a few items and although I had them in my inventory, it was a time-saver for me to use the Customer Delivery Service. I sent the order from home while spending time with my kids.

Have you attended a Mary Kay event?

 Richelle: Yes. Career Conference is the bomb! I could not believe all the positive, happy
 women in one room at the San Antonio Career Conference. That's when I decided to earn my red jacket, and three weeks later I did!

.

Camine: Seminar was amazing! I loved hearing all the speakers onstage. They were incredibly inspiring.











Richelle Bonadero

Connie Kinney

Camine Sainjie

Heather Nutter-Smith

Laura Villalpando



How do you gain confidence educating your customers about products?

Heather: I love Mary Kay® products, so it's easy to share. When I don't understand the science, I can get the information from Mary Kay InTouch® under Product Central to give to my customers who want it.

Connie: I never miss a unit meeting, and I love Product Central. At first I was overwhelmed but realized I just needed to learn a little at a time.

Camine: I give the product fact sheets that I print off Product Central to my customers who have questions. They appreciate my customer service, and I'm glad I don't have to memorize everything!

Laura: I get product information and motivation to sell at the weekly unit meetings. Can you share a funny moment in your Mary Kay business? Have you had any surprises?

Heather: A major skin care and makeup minimalist attended one of my first parties. After my guests applied the TimeWise® Firming Eye Cream to one eye, I heard someone shout, "Oh my word!" This minimalist was thrilled to see such a difference. She's now a loyal customer!

Richelle: I wanted to practice instruction for facials, so I asked my 14-year-old son, Jacob if he would help me. We cleansed and moisturized, but after he applied the mask, he ran to his room. I asked him what was wrong and he said, "I can't put on anymore PINK stuff!" Heather: Yes, when my Independent National Sales Director, Dawn Dunn, came across the country to work with me! In 36 hours, Mary Kay® product was on 28 faces, and I sold \$2,800. But most important, I learned how to work my business full circle.

Connie: I rarely feel appreciated at my place of employment. In my Mary Kay business, not only do I feel appreciated by the prizes and recognition, I feel loved by my sister Independent Beauty Consultants!

Laura: Yes, when one of my customers purchased \$750 worth of products at once!

How do you market your Mary Kay business?

Laura: My MKConnections® business cards, T-shirt, fliers, my Mary Kay® name badge – you name it! All these items help me gain exposure when I'm out and about.

Camine: I include my business card in every order so my customer can give it to her friends. I also share cards with co-workers. My Mary Kay[®] name badge also is a conversation starter!



seminar 12

See you in Dallas!



2011-2012 **NSD INNER CIRCLE**

Congratulations to the members of the Gold/Diamond/Inner Circle! Each Independent National Sales Director who earned commissions of \$325,000 or above was recognized as a member of the elite Inner Circle. Those who earned commissions of \$200,000 and above achieved the Diamond Circle. Both Inner Circle and Diamond Circle members received a bonus in the amount of a percentage of their NSD commissions, as shown, and received diamonds for their NSD bracelets

or necklaces, as shown. Those who earned commissions of \$125,000 and above achieved the Gold Circle. These recognition amounts only reflect official NSD commissions earned and do not include total earnings.

\$550,000 (3% bonus + 2 diamonds)



Diamond - \$17,333





Sapphire - \$16,721

Cindy Williams

Pearl - \$7.201



Jan Harris Pearl - \$9,964 Emerald - \$16,534



(2% bonus +

2 diamonds)

\$450.000



Debi Moore

Emerald - \$6.906

Gloria Castaño Diamond - \$8,589



Sonia Páez Diamond - \$8,249

\$325,000 (2% bonus + 2 diamonds)



Garrett-Roe



Pat Danforth Ruby - \$8,237

\$350,000 (2% bonus + 2 diamonds)

Emerald - \$17.050



Cheryl Warfield Pearl - \$7,382

2011-2012 **NSD DIAMOND CIRCLE** Sandy Valerio

Pearl - \$7,332

Sapphire

Auri Hatheway

\$300,000 (1% bonus + 1 diamond Halina Rygiel Pearl **Pamela Waldrop Shaw** Pearl

\$250,000 (1% bonus 1 diamond)

Judie McCoy Sapphire SuzAnne Brothers Emerald **Anita Tripp Brewton** Pearl **Shannon Andrews** Sapphire **Dacia Wiegandt** Emerald Marv Diem Diamond Davana Polanco Diamond

\$200,000 (1% bonus + 1 diamond)

Linda Toupin Diamond **Diane Underwood** Diamond **Julianne Nagle** Sapphire Mary Estupiñán Pearl

Fmerald Ronnie D'Esposito Klein Ruby Kerry Buskirk Emerald Julie Krebsbach Pearl Pamela Fortenberry-Slate Ruby **Jamie Cruse-Vrinios** Emerald Sandy Miller Pearl **Connie Kittson** Diamond **Cyndee Gress** Ruby Dawn Dunn Sapphire Maureen Ledda Pearl María Monarrez Diamond **Rebbecca Evans** Ruby Lily Orellana Emerald Jeanne Rowland Ruby Lisa Allison Pearl



Rodríguez-Turker Diamond - \$7 038

2011-2012 NSD GOLD CIRCLE

Anabell Rocha

Gloria Báez

Pam Klickna-

Powell

Judy Brack

Kristin Myers

Kate DeBlander

Paola Ramírez

Monique Todd

Jeanie Martin

Shirley Oshiro

Janis Z. Moon

Lynne Holliday

Evelinda Díaz

Alma Orrostieta

Balboa

Cathy Bill

Emerald

Pearl

Pearl

Pearl

Ruby

Ruby

Pearl

Emerald

Diamond

\$125,000

Sapphire

Sapphire

Pear

Pearl

Ruby

Sapphire

Alia Head

Sapphire

Pearl

Sherry Windson

Emerald - \$7.028

\$150,000 Kay Élvrum Emerald Sara Pedraza-Chacón Sapphire **Cindy Fox** Emerald Nancy Bonner Pearl Tammy Cravk Sapphire Flizabeth Fitzpatrick Pearl Yvonne Lemmon Emerald **Dalene Hartshorn** Diamond Janet Tade Emerald Vivian Díaz Diamond **Consuelo Prieto** Emerald Jan Thetford Sapphire Pam Ross Ruby Valerie Bagnol Sapphire Mayuli Rolo Diamond Lise Clark Pearl Mona Butters Emerald **Davanne Moul** Sapphire

Simpson Ruby Ada García-Herrera Diamond Pam Higgs Sapphire Sharon Buck Sapphire Sapphire Kathy Goff-Pearl Emerald Ruby Pearl Diamond Ruby Brenda Segal Emerald Pamela Tull Fmerald Joanne Bertalan **Kirk Gillespie** Ruby Nancy Moser Sapphire Diamond Gena Rae Gass Ruby

Scarlett Walker-Lorraine Newton Brummett Kathy Rodgers-Smith **Michelle Sudeth** Linda Kirkbride Juanita Gudiño Judy Kawiecki **Isabel Venegas**



Karlee Isenhart

Ruby - \$6,781

Lupita Ceballos Sue Kirkpatrick Sapphire - \$6,748 Ruby - \$6,550

\$3 Million

2011-2012 **NSD MILLIONAIRES****

\$15 Million Barbara Sunden, Diamond

\$11 Million Karen Piro, Sapphire

\$9 Million Kathy Helou, Emerald

\$8 Million Gloria Mayfield Banks, Emerald Sue Kirknatrick, Buby

Cheryl Warfield, Pearl \$7 Million

Pat Danforth, Ruby \$6 Million SuzAnne Brothers, Emerald

Gloria Castaño, Diamond Anita Mallory Garrett-Roe, Diamond Debi Moore, Emerald

Pamela Waldrop Shaw, Pearl Cindy Williams, Pearl

\$5 Million Ronnie D'Esposito Klein, Ruby

\$4 Million Maureen Ledda, Pearl Lilv Orellana, Emerald Sonia Páez, Diamond Jeanne Rowland, Ruby Janet Tade, Emerald

Jo Anne Barnes, Ruby Sharon Buck. Sapphire Diana Heble, Diamond .lackie LaPrade, Emerald Consuelo Prieto, Emerald Halina Rygiel, Pearl Bett Vernon, Pearl \$2 Million

Maribel Barajas, Sapphire Dorothy Boyd, Pearl Candace Laurel Carlson. Ruby Evelinda Diaz, Diamond Susan Hohlman. Diamond Sylvia Kalicak, Pearl Cathy Littlejohn, Pearl Jeanie Martin, Pearl Kim McClure, Pearl Isabel Venegas, Diamond Esther Whiteleather, Emerald

\$1 Million

Gladis Elizabeth Camargo, Sapphire Evalina Chávez, Emerald Mayra Esparza, Diamond María Flores, Diamond Diana Fraustro, Sapphire Amie Gamboian, Pearl Heidi Goelzer, Diamond Juanita Gudiño, Diamond Lara McKeever, Sapphire Kristin Myers, Pearl Andrea Newman, Diamond Tammy Romage, Sapphire **Roxanne McInroe Williams**, Sapphire

(5% bonus + 2 diamonds) \$600,000 (3% bonus + 2 diamonds)

Anita Mallory

Barbara Sunden

Diamond - \$55.077

\$1.100.000











TOP THREE QUEENS' COURTS OF SALES AND SHARING*

DIAMOND

Queen

Marie Lee

Delray Beach, Fla.

1st Runner-Up

2nd Runner-Up

Consultant Queen's

Court of Personal Sales

Lisa Stengel

Lisa Raupp

Cary, III.

Dallas

Queen

Kathleen Neal

Loveland, Colo.

Marilvn Ball

Crossville, Tenn.

Sales Director Queen's

Court of Personal Sales

PEARL Sales Director Queen's Court of Personal Sales



Queen Angela LaFrance Miramar, Fla. 1st Runner-Up Deirdre Eschauzier Braintree, Mass. 2nd Runner-Up Linda Pilolli Columbiana, Ohio

Consultant Queen's Court of Personal Sales



Queen Marilyn Hemsath Hemet, Calif. 1st Runner-Up Pat Schlotfeldt Winston-Salem, N.C. 2nd Runner-Up . Barbara Waterman Oneill, Neb.

Queen's Court of Sharing



Ingra Williams Winder, Ga. 1st Runner-Up Regina Ati Lawrenceville, Ga 2nd Runner-Up Crystal Trojanowski

Lincoln, Calif.

Queen

Kristin Rogers Sugar Hill, Ga. 1st Runner-Up Karime Rosas Dodge City, Kan. 2nd Runner-Up **Rosalin Hernandez** Providence, R.I.



Ou Toney, Ala.

Frontenac, Kan.

*Top three Independent Beauty Consultants and Independent Sales Directors in personal sales and team-building.

RUBY Sales Director Queen's Court of Personal Sales



Queen **Carolyn Simon** Enid, Okla, 1st Runner-Up Heather Feiring Epping, N.D. 2nd Runner-Up Linda Jones Jersevville, III.

Consultant Queen's Court of Personal Sales



Daphne Lewis Spokane, Wash. 1st Runner-Up Susan Cummings Seymour, Ind. 2nd Runner-Up Linda Speicher

Queen's Court of Sharing



Boo Menestrina Washington, Ga. 1st Runner-Up Chasity Bromley

2nd Runner-Up Lacy Nickelson

TOP 10 SALES UNITS NATIONWIDE

2. LaRonda Daigle

Diamond

Baton Rouge, La.



Kim McClure 1. Cranberry Township, Pa. Pearl



Julie Weaver 3. Louisville, Ky. Sapphire



Amie Gamboian Omaha, Neb. Pearl

EMERALD

SAPPHIRE

Kina

Jim Cundiff

Linda Perry

Ripon, Calif.

Garden City, Mich.

1st Runner-Up

2nd Runner-Up

Consultant Oueen's

Court of Personal Sales

Photo unavailable at press time.

Queen Robbie Walters

1st Runner-Up

Ishrath Fatima

2nd Runner-Up

Brodnax, Va.

Queer

Kristen Barnett

1st Runner-Up

Senoia, Ga.

Brenda Gill

Bristol, Va.

Tabitha Hallums

2nd Runner-Up

Miramar Beach, Fla.

Overland Park, Kan.

Gwendolyn Diggs

Queen's Court of Sharing

Angola, N.Y.

P.J. Baunach

Alexandria, Va

Sales Director Queen's

Court of Personal Sales

Sales Director Queen's Court of Personal Sales



Queen Christie Ehiobu Hickory Creek, Texas 1st Runner-Up Kim Manire Mount Washington, Ky 2nd Runner-Up Connie Ackroyd Rumford, R.I.

Consultant Oueen's Court of Personal Sales



Queen Helen Leiby Baltimore 1st Runner-Up Yuko Yasuma 2nd Runner-Up Karis Morrow Maryville, Mo.

Queen's Court of Sharing



Queen Christine Barrueco Miami 1st Runner-Up Connie Ackroyd Rumford, R.I. 2nd Runner-Up **Grace Snively** Macon, III.



Priscilla McPheeters 5. Lawrence, Kan. Diamond



Crossville, Tenn, 1st Runner-Up Nicole Peterson 2nd Runner-Up









2012 CIRCLE OF EXCELLENCE** DIAMOND

PEARL

Queen





Kim McClure³ \$1,300,000 Circle 1st Runner-Up Amie Gamboian \$1,000,000 Circle 2nd Runner-Up Lia Carta* \$900.000 Circle \$850,000 Circle Leah Lauchlan \$800,000 Circle Roya Mattis Patti Cornell* Christi Campbell* Cindy Machado-Flippen \$700,000 Circle Carrie Eddings-Foster* Janice Hull Tammy Brown* Richelle Barnes* Beth Piland \$650,000 Circle Amy Kemp Cindy Koenig* Crystal Trojanowski* Tina Dees Tammy Vavala Maureen Shipp' Susan Moore Patty Olson* Lisa Olivares Julia Burnett Amy Stokes* Mia Mason Taylor Vicki Piccirilli Jeanie Navrkal Jaime Bittner* Dorothy Boyd



Queen LaRonda Daigle \$1,100,000 Circle 1st Runner-Up Priscilla McPheeters \$1,000,000 Circle 2nd Runner-Up Mary Strauss \$1,000,000 Circle \$1,000,000 Circle Melinda Balling \$950,000 Circle Kristin Rogers Marsha Morrissette \$900,000 Circle Virginia Rowell* \$850,000 Circle Amy Allgood Tawnya Krempges* \$800,000 Circle Stephanie Richter* Andrea Whitcomb Karime Rosas \$750.000 Circle Deborah Dudas Gerri Anne Morris \$700,000 Circle Mariann Biase Mason Melissa Hennings Robin Sailer* Martha Kay Raile \$650.000 Circle Petie Huffman Diane Mentiply Celeste Pichardo Kim Messmer Stephanie Audino Lisa Rada Carol Lee Johnson Julie Schlundt Shelly Palen Ruth Everhart* Linda Cartiglia Lisa Stengel Kristen Spiker Heather Catchpole* Jenny Siemonsma Amelie Kemogne* Emily Sims Terri Beckstead

RUBY

Queen

Donna Clark-Driscoll*

Krystal Downey-Shada

\$1,000,000 Circle

1st Runner-Up

\$850,000 Circle

2nd Runner-Up

Brenda Fenner

\$800.000 Circle

\$750,000 Circle

Suzanne Moeller

\$700.000 Circle

Corrin Cresci*

Sonya Goins

Sheryl Goins*

Cheryl Fulcher*

\$650,000 Circle

Gloria Dominguez

Thessy Nwachukwu

Debbie Elbrecht

Candace Chambers'

Winifred Ogbunamiri Kali DeBlander Brigham

Lisa Anne Harmon

Breda Teal*



Queen Julie Weaver \$1,050,000 Circle 1st Runner-Up Jennifer Besecker \$900,000 Circle 2nd Runner-Up Lara McKeever \$800,000 Circle \$800,000 Circle Audrey MacDowall Tammy Romage Kristi Mentesana Tabitha Hallums* \$700,000 Circle Faith Gladding Melody Missick*

Kim West \$650,000 Circle Tracy Potter Debbie Weld Moleda Dailey Lady Ruth Brown Randi Stevens Angie Day Joanna Helton Diane Bruns Sylvia Boggs Kim Sabourin Kathy Bullard Julia Mundy Phyllis Pinsker Angela LaFerry Binta Jagne Ann Sherman Ellen Farguharson*

EMERALD

Queen



Christine Barrueco \$1,000,000 Circle 1st Runner-Up Jordan Helou Eicher \$1,000,000 Circle 2nd Runner-Up Stacy Foust* \$1,000,000 Circle \$800,000 Circle Connie Ackroyd Christie Ehiobu \$700,000 Circle Karen Ridle Pam Kelly Linda Bradley Michele Armes Sue Uibel* \$650,000 Circle Trisha Taylor Nancy Boucher Carol Fulton* Sheri Farrar-Meyer Grace Hull Vicki Powell* Kimbi Bartik'











*Received diamond bar pin for exceeding all previous years

**Independent Sales Directors who achieved estimated unit retail production of \$650,000 or more



Christine Barrueco 6. Miami Emerald



Jordan Helou Eicher Huntersville, N.C. Fmerald

7.



Folsom, Calif.

Diamond

Melinda Balling 9. Santa Fe, N.M. Diamond



Clive, Iowa Emerald

Independent Sales Directors whose units achieved the 10 highest amounts in estimated unit retail production during the Seminar 2011-2012 contest period.

december 2012 applause 13



GO-GIVE AWARD

Congratulations to our December 2012 Go-Give® Award winners who best exemplify the **Golden Rule** – helping others **unselfishly** and **supporting** adoptees as much as unit members.

Nominate a well-deserving Independent Sales Director who displays the Go-Give spirit for this prestigious honor today! We've made it easier – look for the **NEW online nomination form** on Mary Kay InTouch[®] under the Contests/Recognition tab.



Joni Helton Diamond Independent Sales Director

Began Mary Kay February 1995

Sales Director Debut July 2001

National Sales Director Linda Toupin

Honors Star Consultant; Sales Director Queen's Court of Personal Sales; three-times Circle of Achievement; Double Star Achievement

Personal Lives in Lawrenceburg, Ind. Husband, Tony; son, Ryle; daughters: Bryssa, Lauryn

"I am motivated to help others because it allows me to pay forward the help I received over the years as I built my business. I want to protect and pass on the legacy Mary Kay asked me to."

Independent National Sales Director Linda Toupin, says, "Joni gives unselfishly not only to my National area, but also to the entire region. She genuinely cares for others and many times puts her needs aside to meet theirs."



Lynn Cambia

Ruby Independent Senior Sales Director

Began Mary Kay October 1996

Sales Director Debut August 2000

Offspring one first-line

National Sales Director Carol Anton

Honors Star Consultant; Sales Director Queen's Court of Personal Sales; two-times Circle of Achievement

Personal Lives in Tacoma, Wash. Husband, Roberto; sons: Roberto, Radford, Regan; one granddaughter

"I am motivated to help others because of the great joy of seeing and watching them designing their lives, accomplishing their goals and making their dreams come true."

Independent Senior Sales Director Connie Lustig of Colorado Springs, Colo., says, "I truly think Lynn has forgotten my unit members aren't part of her unit! She loves them unconditionally and encourages them to grow into their dreams."



Kelly Kuster Sapphire Independent Sales Director

Began Mary Kay June 1997

Sales Director Debut October 1999

National Sales Director Sharon Buck

Honors Circle of Honor; twotimes Consultant Queen's Court of Personal Sales; six-times Sales Director Queen's Court of Personal Sales

Personal Lives in Milwaukee, Wis. Husband, Robert; son, Edward John

"I am motivated to help others because I've always believed in the Golden Rule, and as a stagefour cancer survivor, I am grateful every day I'm here to pass it on!"

Independent Sales Director Heidi Endicott of South Milwaukee, Wis., says, "Kelly collects donations for The Mary Kay FoundationSM at every event she holds. As a cancer survivor, this worthy cause is near and dear to her heart."



Stacy Foust Emerald Independent Senior Sales Director

Began Mary Kay May 1985

Sales Director Debut June 1989

Offspring two first-line

National Sales Director Go Give Area

Honors Circle of Honor; monthly Go-Give® Award winner, April 1994; seven-times Sales Director Queen's Court of Personal Sales; 17-times Circle of Achievement; six-times Circle of Excellence; five-times Double Star Achievement

Personal Lives in Clive, Iowa Husband, Terry; daughters: Taylor, Madison

"I am motivated to help others because Mary Kay has changed and enriched my life in so many positive ways, and I love passing that on to others."

Independent Sales Director Andrea Mead of Dallas Center, Iowa, says, "Stacy gives of her time and talent to everyone in her life. She believes in the Golden Rule and has been a shining example to me for as long as I have known her."



Alba Vega Pearl Independent Sales Director

Began Mary Kay September 2009

Sales Director Debut July 2010

National Sales Director Anabell Rocha

Honors Star Consultant; threetimes Queen's Court of Sharing

Personal Lives in Carrollton, Texas. Husband, Antonio; daughter, Dayanara

"I am motivated to help others because I feel God is watching over me and will bless me when I have a positive impact on others. It's my way of paying forward the blessings I have received in this business."

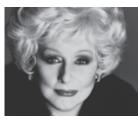
Independent Sales Director Xóchilt Gutiérrez of Dallas, says, "Because of the manner in which Alba works and builds her unit, she has inspired me to become an Independent Sales Director."

Annual

GO-GIVE® AWARD WINNERS

Congratulations





These five annual Go-Give[®] Award winners were honored on Awards Night at Seminar 2012. As Mary Kay Ash said, "The Go-Give® Award is perhaps the greatest honor a Mary Kay Independent Sales Director can earn. Those who possess the Go-Give spirit are the heart of this Company and our shining hope for the future."

Thanks to these women and those like them, the Go-Give legacy that sets this Company apart will continue.

PEARL Independent Sales Director Gloria Corn Winston-Salem, N.C.

"Words cannot express how full my heart is for receiving the annual Go-Give® Award! I thank God for my Mary Kay business that inspires me to be the best I can be while encouraging and supporting others along my journey in life. It is such a privilege and honor to be supported in my Mary Kay business by a Company that recognizes P&L, not as 'Profit & Loss,' but 'People & Love.' I will be forever humbled and grateful to those who nominated and voted for me for this honor. Much love and thanks to everyone from the bottom of my heart."



DIAMOND Independent Elite Executive Senior Sales Director Priscilla McPheeters Lawrence, Kan.

"Of all the achievements and accolades I've been blessed to receive in my 24-year Mary Kay business, the annual Go-Give® Award is the most precious to me. The Golden Rule and adoptee program are critical cornerstones upon which Mary Kay Ash built her Company, and the Go-Give philosophy gives me confidence that the Company's future is secure. We must guard and protect these ideals so others may have what we've been privileged to enjoy for the past half century. With God's help, I will continue to enthusiastically honor and promote them to evervone I meet!"



RUBY

Independent Senior Sales Director Sonya Goins Moundville, Ala.

"I love my Mary Kay business and work as if Mary Kay was standing next to me. I've had a wonderful mentor and leader in my Independent Senior National Sales Director Pat Danforth, who has taught me that doing it the Marv Kav wav is the only way. These last two vears have been a very difficult time in my life and my Mary Kay business. My daughter and I both were diagnosed with multiple sclerosis and a massive killer tornado hit my hometown and other areas in Alabama. Earning this award just confirmed I am where God wants me to be!"



SAPPHIRE Independent Sales Director Bernice Hines Willis, Texas

"I would like to first thank everyone who nominated me, especially Independent Sales Director Karen Webber. To be honored as the annual Go-Give® Award winner is very humbling. When I see past honorees in Applause® magazine and at Seminar. I am in awe of them because it is such an honor to be celebrated for being who you are. Mary Kay recognizes the Go-Give spirit, and it is truly a blessing to be supported in my Mary Kay business by a Company that will celebrate women in a magnificent way for who we are at the core of our hearts."



EMERALD Independent Sales Director Dawn Barton Gulf Breeze, Fla.

"This was the MOST AMAZING moment I will never forget! This past year I battled stage three breast cancer and won. Each day I was lifted up by many friends and Mary Kay staff who showered me with love, prayers, cards and calls. I knew the Lord gave me a few moments to share a lesson I learned from difficult times during my journey. And so I share this: In my Mary Kay business and in life. I 'GET TO': I don't 'have to.' I GET TO make women feel special and beautiful. I GET TO be a daughter and a wife and a mommy. I GET TO have triumphs and failures. They are all gifts. Life is a journey, and you GET TO live it; you never HAVE TO! Thank you for this honor. I am so glad I GET TO have my Mary Kay business!"

Top NSDs Year-to-Date

Pictured here are the top 10 NSDs year-to-date.

Garrett-Roe















On-Target Inner/Diamond/Gold Circle

Independent National Sales Directors become members of the Gold Circle when they earn \$125,000 or more; members of the prestigious Diamond Circle when they earn \$200,000 or more; and a member of the exclusive Inner Circle when they earn \$325,000 or more in "NSD commissions" during the Seminar contest period. (NSD commissions are comprised of commissions earned on the wholesale production of first-, second-, and third-line offspring units; Top 10 fourth-line and beyond; Elite Executive NSD commissions; NSD commissions on personal units; NSD bonuses for NSD offspring and offspring from personal units for August 2012, NSD bonuses for Star Consultants and NSD commissions earned on all foreign countries for July 2012.) These "NSD commissions" are used to determine NSD ranking for a Seminar year. Congratulations to the following NSDs who are considered on-target from July 1 through August 31, 2012.

On-Target for \$1,100,000 Inner Circle	Cheryl Warfield	On-Target for \$200,000 Diamond Circle	Cyndee Gress	Elizabeth Fitzpatrick23,876.03
Barbara Sunden\$179,087.82		Julianne Nagle\$41,089.74	Sara Pedraza-Chacón	Yvonne Lemmon
	On-Target for \$300,000 Diamond Circle	Judie McCoy	Maureen Ledda	Jan Thetford23,297.44
On-Target for \$750,000 Inner Circle	Stacy James\$53,579.57	Pamela Fortenberry-Slate	Lise Clark27,700.98	Mona Butters23,178.18
Anita Mallory Garrett-Roe\$126,617.13	Sonia Páez	Nancy Bonner	Ronnie D'Esposito Klein27,681.15	Susan Hohlman23,117.22
	Karlee Isenhart	Jeanne Rowland	Rebbecca Evans	Jamie Cruse-Vrinios22,992.96
On-Target for \$500,000 Inner Circle		SuzAnne Brothers	Dawn Dunn27,398.09	Vivian Díaz22,838.88
Gloria Mayfield Banks\$87,482.72	On-Target for \$250,000 Diamond Circle	Mary Estupiñan	Kim McClure27,353.31	Judy Brack
	Halina Rygiel\$48,400.21	Sandy Miller	Lily Orellana	Janet Tade
On-Target for \$450,000 Inner Circle	Cindy Williams	Cindy Fox	Connie Kittson	Noelia Jaimes
Karen Piro\$82,300.81	Lupita Ceballos	Sandy Valerio	Dalene Hartshorn	Alia Head22,262.06
Carol Anton81,818.65	Patricia Turker	Linda Toupin35,648.72	Kay Elvrum	Pam Ross22,147.23
Kathy Helou	Mary Diem43,445.15	Diane Underwood	Auri Hatheway	Candace Laurel Carlson21,999.37
	Dayana Polanco43,389.47	Dacia Wiegandt	Tammy Crayk26,021.72	Jeanie Martin21,669.03
On-Target for \$400,000 Inner Circle	Pamela Waldrop Shaw	_	Valerie Bagnol25,122.77	Davanne Moul21,527.64
Jan Harris\$74,832.68	Debi Moore42,339.52	On-Target for \$150,000 Gold Circle		Juanita Gudiño21,468.77
Gloria Castaño74,595.94	Sherry Windsor	Lisa Allison\$31,488.78	On-Target for \$125,000 Gold Circle	Scarlett Walker-Simpson
Lisa Madson74,346.63	Sue Kirkpatrick	Julia Burnett	Margaret Bartsch\$24,799.80	Janis Z. Moon20,958.20
	Kerry Buskirk	Anita Tripp Brewton	Anabell Rocha24,257.55	
On-Target for \$325,000 Inner Circle		Julie Krebsbach	Kate DeBlander24,194.02	
Pat Danforth\$56,687.41	I	Shannon Andrews29,776.94	María Monarrez24,161.26	l

Monthly Commissions and Bonuses

Listed are NSD commissions above \$10,000 earned in August by Independent National Sales Directors as defined above plus the following which do not count toward NSD ranking: Sales Director commissions, Personal Team commissions and NSD contest bonuses. Cars, prizes, etc., are not included in these amounts.

Diamond

1. Barbara Sunden***	
2. Anita Mallory Garrett-Roe**	*70,678
3. Lisa Madson	
4. Gloria Castaño***	
5. Patricia Turker**	27,767
6. Linda C. Toupin	27,722
7. Sonia Páez**	
8. Diane Underwood	24,468
9. Dayana Polanco*	
10. Mary Diem*	20,246
11. María Monarrez	19,473
12. Connie A. Kittson	
13. Susan M. Hohlman*	16,851
14. Dalene Hartshorn	16,800
15. Vivian Díaz	16,448
16. Evelinda Díaz*	14,683
17. Juanita Gudiño	13,394
18. Heidi Goelzer	12,719
19. Mayuli Rolo*	11,756
20. Ada García-Herrera	
21. María Flores	10,688
22. Elizabeth Muna-Mudsi	10,685
23. Diana Heble	10,396

Ruby

1. Carol Anton**	\$45,283
2. Pat Danforth*	31,467
3. Jeanne Rowland*	27,289
4. Sue Kirkpatrick*	26,616
5. Karlee Isenhart*	

6. Pamela A. Fortenberry-Slate* 20,001 7. Rebbecca Evans* .19,617 8. Cyndee Gress .18,866 9. Ronnie D'Esposito Klein* .18,278 10. Kate DeBlander
15. Margaret M. Bartsch
16. Janis Z. Moon14,752 17. Terri Schafer14,655
18. Kirk Gillespie
19. Scarlett S. Walker-Simpson*12,764
20. Kimberly R. Copeland12,420
21. Lynne G. Holliday12,410
22. Somer Fortenberry
24. Jo Anne Barnes
25. Judy Kawiecki10,357
Compleire

Sapphire

1. Karen Piro**	\$45,660
2. Lupita Ceballos**	27,201
3. Shannon C. Andrews*	23,196
4. Judie McCoy*	22,171
5. Dawn A. Dunn	21,900
6. Julianne Nagle*	18,599
7. Tammy Crayk	18,298
8. Jan L. Thetford	18,259
9. Sara Pedraza-Chacón*	18,216
10. Sandy Valerio*	16,264

11. Diana Sumpter	
12. Pam Klickna-Powell	15,241
13. Alia L. Head	
14. Roxanne McInroe Williams .	14,141
15. Sharon L. Buck	14,031
16. Paola Ramírez	
17. Pam I. Higgs	13,260
18. Lorraine B. Newton	
19. Davanne D. Moul*	
20. Lara F. McKeever	
21. Tammy Romage	
22. Valerie J. Bagnol*	12,448
23. Gloria Báez*	
24. Nancy A. Moser	
25. Kimberly D. Starr	11,730
26. Sherril L. Steinman	11,659
27. Gillian H. Ortega	11,237
28. Kendra Crist Cross	11,223
29. Debra M. Wehrer	10,936
30. Maribel Barajas	10,765
31. Jill Moore	10,468
32. Joy L. Breen	10,089

Emerald

1. Gloria Mayfield Banks***	\$58,931
2. Kathy S. Helou*	
3. Debi R. Moore*	
4. Dacia Wiegandt*	27,288
5. Sherry Windsor**	
6. SuzAnne Brothers*	23,613
7. Lily Orellana	
8. Auri Hatheway	

9. Kerry Buskirk*	17,991
10. Yvonne S. Lemmon	17,881
11. Kay E. Elvrum	16,903
12. Janet Tade*	
13. Cindy Fox*	16,368
14. Mona Butters	
15. Jamie Cruse-Vrinios	14,062
16. Dawn Otten-Sweeney	13,877
17. Cathy Bill*	13,822
18. Consuelo R. Prieto*	13,623
19. Pamela Tull	13,307
20. Evalina Chávez	12,610
21. Kathy Rodgers-Smith	
22. Brenda Segal*	12,306
23. Jackie LaPrade	11,451
24. Morayma Rosas	
25. Shelly Gladstein	
26. Cristi Ann Millard	
27. Kym A. Walker*	11,134
28. Joanne R. Bertalan*	
29. Crisette M. Ellis	
30. Candy Jackson	10,575

Pearl

1. Jan Harris**	\$38,083
2. Cindy A. Williams	33,207
3. Cheryl Warfield**	30,221
4. Halina Rygiel*	27,251
5. Stacy I. James**	26,443
6. Pamela Waldrop Shaw*	24,693
7. Julia Burnett	21,247
8 Kim I McClure	10 625

9. Lisa Allison	19,144
10. Mary Estupiñan*	18,748
11. Julie Krebsbach	
12. Nancy Bonner*	
13. Anita Tripp Brewton*	
14. Maureen S. Ledda*	
15. Sandy Miller*	
16. Lise T. Clark*	
17. Jeanie Martin	
18. Judy Brack	
19. Bett Vernon	
20. Kristin Myers	
21. Elizabeth Fitzpatrick*	
22. Monique Todd Balboa	
23. Anabell Rocha	
24. Lynda Jackson*	
25. Dorothy D. Boyd	
26. Kathy C. Goff-Brummett	
27. Robin Rowland	
28. Sylvia Kalicak	
29. Shirley M. Oshiro	
30. Jane Studrawa	
31. Amie N. Gamboian	
32. Alma Orrostieta	
33. Glinda McGuire*	
34. Cathy E. Littlejohn	
35. Linda Kirkbride	
36. Maureen Myers	
50. Madroon MyCl3	

*Denotes Senior NSD **Denotes Executive NSD ***Denotes Elite Executive NSD

Recognition

Commission Circle

Independent Sales Directors who earned the top 100 commissions and bonuses in each Seminar area in August 2012. Names in **bold** print are those who earned the maximum 13 percent Sales Director commission plus the maximum 13 percent personal recruit commission.

Diamond

Diamond	
Gerri Anne Morris \$1	3,965.59
Kristin Jenae Rogers 1 Melinda M. Balling 1	2,675.16
Marsha Morrissette 1	1,844.40
Shelly Palen	1,698.08
Marsha Morrissette 1 Shelly Palen 1 Melissa R. Hennings 1 Cecilia C. James 1 Stephanie A. Richter 1 Stephanie A. Richter 1 Tawnya Krempges 1 Deborah Dudas 1 Priscilia McPheters 1 Valorie Jean White 1 Karime Rosas Julie Neal	1,444.67
Stephanie A. Richter	1,183.56
Sonia Suyapa Bonilla 1	0,448.68
Deborah Dudas 1	0.070.53
Priscilla McPheeters 1	0,053.62
Valorie Jean White 1 Karime Posas	0,017.50
LaRonda L. Daigle	9,614.84
Kim A. Messmer Celeste Pichardo	9,304.69
Mary Strauss Diane L. Mentiply	9,274.64
Diane L. Mentiply	9,216.90
Ruth L. Everhart Pat A. Nuzzi	9,075.08
Pat A. Nuzzi Alicia Borkowska-Sattler	8,811.01
Delmi Cristina Santos Andrea Whitcomb Nicki R. Hill	8,771.34
Nicki R. Hill	8,613.35
Sandy Griffith	8.608.62
Meg Booker Steward Amy Allgood	8 439 16
Susie Kopacz	8,330.41
Susie Kopacz Virginia Rowell Carol Lee Johnson	8,307.49
Jill D. Davis	8.232.22
Kristen C. Spiker	8,227.73
Lou Cinda Utley Karen M. Bonura	8,169.96
Stephanie Audino Tokunboh S. Oyenuga	8,153.17
Tokunboh S. Oyenuga	8,136.77
Maricarmen Gonzalez Rose Rodriguez-Capone	8.096.08
Manay Dedriguez	0 000 04
Julie Schlundt	7,985.84
Julie Schlundt Robin L. Sailer Martha Kay Raile	7,874.11
Susan K. Carlson Susan M. Carlson Susan M. McCoy Kelly Willer-Johnson Sonia Arriola	7,587.97
Susan M. McCoy	7,510.23
Sonia Arriola	7,503.03
Mary P. Orecti Mary Jacobson Lisa A. Raupp Nancy Polish Dove Bianny Fabiola Ramirez	7,383.56
Nancy Polish Dove	7,360.95
Bianny Fabiola Ramirez	7,353.54
Nikki Hall Edgemon Jenny Siemonsma Lisa A. Stengel	7,352.28
Lisa A. Stengel	7,312.52
Mariann Biase Mason	7,311.85
Natalie J. Murphy	7,258.08
Mariann Biase Mason Jennifer Levitt. Natalie J. Murphy Stephanie A. Grogoza Chris Landaker	7,213.71
Susan J. Pankow	7,201.07
Susan J. Pankow Terri J. Beckstead Betty McKendry Mary Beth Pfeifer	7,061.34
Betty McKendry	7,051.76
Maria Siguenza	6,977.65
Julie Danskin	6,977.26
Linda T. Cartiglia Sandy Lasso	6,970.93
Pat Joos	6,906.78
Donna K. Smith Debbie Larson	6,810.64
Joyce M. Conant	6,760.38
Petie L. Huffman	6.695.61
Pamella Stinnett Ana X. Solis	0,031.69
Sharon B. Carney-Wright	6,587.26
Carolyn Laser Nancy J. Osborn	6,550.06
Harley 0. 0300111	0,044.47
Margarita Velez	6,525.61
Margarita Velez Melissa Mays	6,525.61 6,472.99
Margarita Velez Melissa Mays Luisa Urena Mora Missy Shopshire Erika Calvo	6,472.99 6,468.74 6,430.15

Jessica Joy Mitchell 6,409,46 Heather Rachel Catchpole 6,376.80 Olga Lucia Cadavid 6,332.44 Danielle Coughlan 6,336.40 Bara E. Roehrig 6,344.80 Shelley Olson 6,295.20 Lisa Rada 6,273.08 Nancy Ashton 6,227.56 Mary Beissel 6,165.32 Sonya Papa Pesci 5,965.04 Beatriz Perez 5,959.99 Norma Lee Shaver 5,976.85 Sonya Papa Pesci 5,965.04 Beatriz Perez 5,959.99 Nwachukwu 1,741.07 Suzanne P. Wallace 0,770.90 Lisa Hansen 9,394.68 Sheryl K. Goins 9,087.51 Mary Sharon Howell 8,791.63 Cissy E. Warren 8,634.44 Kathy Monahan 8,547.78 Shelia D. Evans 8,354.23 Diane Corington 8,255.19 Mard Erner 7,909.90 Choral Fenner 7,707.13 Carol Fehr 7,766.11 Bridgette	ommission plus	the maximum
Heather Rachel Catchpole. 6,376.80 Olga Lucia Cadavid 6,363.24 Danielle Coughlan. 6,363.24 Danielle Coughlan. 6,363.24 Danielle Coughlan. 6,344.80 Shelley Olson 6,295.20 Lisa Rada. 6,273.00 Nanzy Deissel. 6,165.32 Linda J. Wicks 6,037.52 Brenda K. Howell 5,995.46 Norma Lee Shaver 5,970.85 Sonya Papa Pesci. 5,965.04 Beatriz Perez 5,959.99 Rubby Donna Clark-Driscoll. \$11,844.09 Nwachukwu 1,741.07 Suzanne P. Wallace 0,770.90 Lisa Hansen 9,394.68 Sheryl K. Goins 9,394.68 Sheryl K. Goins 9,394.63 Sheryl K. Goins 7,316.63 Cissy E. Warren 8,711.00 Deborah S. Bailye 8,697.63 Brenda Fenner 8,644.44 Kathy Monahan 8,547.73 Diana Gurierrez 7,909.96 Sonya F. Goins 7,82		
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Karen E. Gardner 6,548.76 Mary L. Morgan 6,544.46 Terry S. Smith 6,526.79 Winifred Nonye 0gbunamiri. Ogbunamiri. 6,488.05 Laura A. Kattenbraker 6,446.01 Carmen Nunez de Valencia. Valencia. 6,400.08 Barbara L. Harrison 6,337.17 Tina Hulsman 6,346.69 Molly A. Williamson 6,334.26 Judy Lund 6,311.40 Rose Mary Neel 6,300.31 Michele Semper 6,247.11 Candace Lyn Chambers 6,247.16 Terzezja Marie Lemeiux 6,166.95 Susan K. Lenser. 6,148.77 Jurien Zapalac 6,075.30 Susan C. Ehrnstrom 6,116.72 Dori M. Fennell 6,083.89 Irlene Zapalac 6,071.08 Julie Brindell Sapp 6,016.32 K.T. Marie Martin 6,005.31		
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Laura A. Kattenbraker 6,446.41 Carmen Nunez de Valencia 6,400.08 Barbara L. Harrison 6,387.17 Tina Hulsman 6,346.69 Molly A. Williamson 6,346.69 Molly A. Williamson 6,344.61 Rose Mary Neel 6,300.31 Michele Semper 6,294.61 Lorna Walker 6,268.44 Candace Lyn Chambers 6,267.16 Terezeja Marie Lemeiux 6,166.95 Susan K. Lenser 6,148.77 Jurien Zepalac 6,075.30 Suzan P. Tripp-Black 6,071.08 Julie Brindell Sapp 6,016.32 K.T. Marie Martin 6,005.31		6 488 05
Carmen Nunez de Valencia. 6,400.08 Barbara L. Harrison. 6,387.17 Tina Hulsman. 6,346.69 Molly A. Williamson. 6,331.40 Rose Mary Neel 6,301.40 Nichel Semper 6,294.61 Lorna Walker 6,284.61 Candace Lyn Chambers 6,247.16 Texceja Marie Lemieux. 6,166.95 Susan K. Lenser. 6,148.97 Susan K. Lenser. 6,146.72 Dori M. Fennell 6,075.30 Suzanne Tripp-Black. 6,071.08 Julie Brindell Sapp 6,016.32 K.T. Marie Martin 6,005.31		
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	K.T. Marie Martin	6.005.31

	13 percent personal	recruit c
i	Eva E. Berber	5,916.83
	Laurieann Barclay	5,847.95
	Cathy G. Huhta	
	Sherri Ammons	5,757.47
	Janelle A. Ferrell	
	Gina M. Gildone	
	Corrin Cresci	
	Kimberley Victor	5,634.14
	Jill E. Garrett	
	Peggy Young	5,574.93
	Connie A. Brinker	
	Tiffany Brooke Stout	
	Deborah J. O'Leary	5,538.64
	Julie Smith	5,449.69
	Linda Leonard Thompson.	5,429.69
	Nia Putnam	5,399.85
	Natalie A. Rivas	
	Lisa Blackmore	
	Teka-Ann Haynes	
	Bonnie Brannan	
	Michelle M. Visco	
	Elsa A. Ramirez Pacheco.	5,251.91
	Suzanne Moeller	
	Terry Thole	
	Lee Clouse	
	Diane Buckley	
	Karen M. Getty-Hopkins	
	Jacqueline N. Alford	5,132.33
	Ma Ana Lilia Benitez	
	Radilla	
	Eleanor M. Reigel	
	Kitzie Whitton	
	Jeanie Ripley	5,066.02

Brandy E. Richwine . Sapphire

. 5,064.69

Julie Weaver	\$15,312.97
Tracy Potter	12,987.64
Jennifer L. Besecker	12,772.60
Leann Elaine Zondag	
Randi Stevens	
Lady Ruth Brown	
Julia Mundy	
Diane Bruns	9 681 08
JoAnna P. Shipe	
Faith A. Gladding	
Moleda G. Dailey	
Cheryl T. Anderson	0,020.40
Kristi M. Mentesana	0,020.43
Alison Jurek	
Jill L. Glockner	8,867.54
Angie S. Day	
Ruby Garner	
Ann M. Jones	
Margaret Neill	
Sylvia Boggs	
Kim I. Sabourin	
Patrice Moore Smith	
Jeannie Helm	
Robyn S. Cartmill	
Heather A. Daniel-Kent.	
Tabitha A. Hallums	
Connie L. Russo	
Joanna Helton	
Ann Ferrell Smith	
Ellen Ezekiel Farquharson	7,395.36
Elizabeth A. Poole	7,321.40
Heather L. Bohlinger	
Dolores Keller	
Ann W. Sherman	6,977.36
Lynnea E. Tate	6,942.17
Cindy Harness	
Maria Montes	6,933.04
Debbie A. Weld	
Sandra A. Zavoda	6,891.96
Reyna Nereyda Lepe	
Judy L. Staats	
Nita Ann Godwin	
Leanne Sexton	
Christy Bigham	
Krista A. Johnson	
Audrey K. MacDowall	
Joli A. Dockery	
Kathleen Kirkwood	
Renee C. Burdette	
	0.014.92
Binta Touray Jagne	

Marty Ulmer	6 510 56
Frances Woodham	
Andrea I. Zajac	
Linda Klein	
Natalie Reed	6 400 55
Jill Beckstedt	
Crystal Dawn McDaniel	
Peggy B. Sacco	
Angela D. LaFerry	
Belkys Gonzalez	
Kimberly Leigh Moore	
Wendy Clausen	
Bonnie Crumrin	
Melva M. Smart-Slythe.	
Maranda Michelle Rains	
Kim B. Roberts	
Agnes Stewart	
Anita R. Rabelo	
Kathy R. Bullard	
Ryan Ashlee Rives	
Jennifer G. Bouse	
Linda A. Jones	
Krista Neal Warner	
Susan Lafferty	
Jerlene Vrana	
Janis Clemens Nellie S. Nutting	
Beth S. Austin	
Martha Villarreal	
Deborah Robina Elaine Hipsher	
Shelia Berry	
Gayle J. Green	3,040.10
Barbara J. Puckett	3,040.70
Connie J. Lamp	
Melody Missick	3,003.01
Kim West	3,333.00 5 501 22
Lyris Patterson	0,091.00
Phyllis I. Pinsker	
Gena Prince	
Delmy Ana Torrejon	5 5 4 9 01
Beth Thatcher May	5 545 10
Jim Cundiff	5 522 15
Lynn Baer Roberts	5 504 41
DeNage Kimberly Bautist	a 5 472 68
Norma Hood	5 464 80
Rheanonda R. Johnson	0,707.00
Gray	5 464 74
Sanjuana Sosa	
Rosa Elia Meza-Sanchez.	
Marjorie S. Haun	
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Emerald

Linciala	
Christine Barrueco\$	314,990.49
Michele Martella Armes	
Jeanie M. Tamborello	11,956.00
Sheri Farrar-Meyer	9,885.85
Marcela Sierra	9,754.76
Sue Uibel	9,685.36
Jordan Helou Eicher	9,558.44
Trisha Taylor	
Karen E. Ridle	
Marina Sanchez Ramirez.	8,779.45
Traci Smith	
Kimbi L. Bartik	
Barbara Pleet	8,358.47
Roxie Soto	
Pam Kelly	8,225.88
Jo M. Cotton	8,143.00
Linda Bradley	
Tanya O. King-Lee	
Stacy D. Foust	7,552.21
Vicki Powell	7,551.79
O'Nelly Encarnacion	
Gomez	7,414.18
Jeanette E. Beichle	7,402.91
Heather A. Carlson	
Stacy S. Gilson	7,319.95
Annette D. Oxley	
Cheryl L. Foster	6,984.43
Elaine K. Williams	
Angel L. Hurley	6,927.27
Yolanda Lopez	6,913.36
Paula Kelsch	
Shelley Bottiaux	6,691.48
Susan Ruth Cunningham	6,627.51

16,459.76	Shawna D. Schneider
6,458.03	Carol M. Fulton
6,427.68	Leanne Parrino-Pheasant.
6,400.55	Janet Lee Ellis
6,395.19	Danette Kelley Smith
niel 6,362.84	Connie Marie Ackroyd
	Diane K. Autry
	Marla Beddick
	Rose Campbell
ore 6,309.62	Laura A. Armstrong
	Dana Dean Cornalino
	Dana M. Chamberlin
lythe 6,206.10	Kathy P. Oliveira
Rains 6,189.89	Jessica Brash Holzbach
	Jackie L. Root
6,137.05	Kelly Ingland Brock
	Amy L. Fields
6,086.62	Cristina Martins
	Holly Lynne Martin
	Denise G. Kucharski
5,921.08	Rebecca C. Allen
5,920.97	Brenda D. Elliott
	Christine J. Kurzawa
5,866.82	Frankie Clapp
	Karen A. Jorgenson
	Heather Wickstrom
5,786.50	Kay Dickerson
5,728.86	Doreen Stevens
	Emily Stone
	Nancy A. Berlin
	Yuvis Rocio Alvarado
	Taylor Moore-Fehring
	Susie J. Serio
	Charis Lauren Williams
	Judith E. Cotton
	Lynne Worcester
	Amanda Thulin-Marrano
	Julie A. Griffin
	Melissa Bright
n	Maria Sanchez
1	Elaine Jegi
	Chris H. Teague
	Holly S. Neff
autista 5,473.68	Kara Jean Gallup
	Karen Saladrigas
nson	Jennifer Karen Campbell
	Denise M. Sowder
	Kerri L. Bunker
chez 5,413.04	Angie Sidden
	Dana Ann Lamade
	Nancy Boucher
	Vicki Hunter
	Ashley N. Clinesmith
\$14,990.49	Sonya C. D'Herde
rmes 12,389.05	Adriana Diaz
ello 11.956.00	Debbie L. Bower
r9,885.85	Anne Sullivan
	Julie B. Potts
	Kathy Robinson
	Joslyn Faton

Hope S. Pratt

Shawna D. Schneider

Leanne Parrino-Pheasant.	
Janet Lee Ellis	6,358.93
Danette Kelley Smith Connie Marie Ackroyd	6,281.86
Diane K. Autry	
Marla Beddick	6 174 39
Rose Campbell	
Laura A. Armstrong	6,102.42
Dana Dean Cornalino	6,084.58
Dana M. Chamberlin	6,083.97
Kathy P. Oliveira Jessica Brash Holzbach	6,075.48
Jackie L. Root	
Kelly Ingland Brock	6.044.04
Amy L. Fields	
Cristina Martins	5,944.34
Holly Lynne Martin	5,936.24
Denise G. Kucharski	5,864.68
Rebecca C. Allen Brenda D. Elliott	5,859.07
Christine J. Kurzawa	5 810 84
Frankie Clapp	
Karen A. Jorgenson	5,677.50
Heather Wickstrom	5,667.81
Kay Dickerson	5,661.18
Doreen Stevens	5,660.57
Emily Stone Nancy A. Berlin	
Yuvis Rocio Alvarado	5 592 37
Taylor Moore-Fehring	
Susie J. Serio	5,555.60
Charis Lauren Williams	5,548.67
Judith E. Cotton	5,548.55
Lynne Worcester	5,521.17
Amanda Thulin-Marrano Julie A. Griffin	5,512.05
Melissa Bright	5 457 81
Maria Sanchez	5.448.52
Elaine Jegi	5,446.61
Chris H. Teague	5,389.68
Holly S. Neff	5,386.45
Kara Jean Gallup Karen Saladrigas	5 220 17
Jennifer Karen Campbell	5 337 07
Denise M. Sowder	5 320 25
Kerri L. Bunker	5,300.79
Angie Sidden	5,286.19
Dana Ann Lamade	
Nancy Boucher Vicki Hunter	5,224.18
Ashley N. Clinesmith	5 101 03
Sonya C. D'Herde	5.177.30
Adriana Diaz	5,174.87
Debbie L. Bower	5,148.81
Anne Sullivan	5,144.56
Julie B. Potts Kathy Robinson	5,115.84
Joslyn Eaton	5 100 17
Lori F. Mason	5.097.80
Misty McCain Pollard	5,068.12
Nancy S. North	5,053.90
Helen Jakpor	5,053.70
Grace Elizabeth Snively	4,959.96
Barbara McBride	4,900.09
Janeth Wontoya	4,949.10
Pearl	
Lia Carta\$1	3,891.66
Leah Michelle Lauchlan 1	2,791.16
Tammy A. Vavala	1,964.81

Pearl
Lia Carta \$13,891.66
Leah Michelle Lauchlan 12,791.16
Tammy A. Vavala
Jeanie K. Navrkal 11,333.77
Amy Kemp 10,901.55
Lisa Olivares 10,849.32
Patty J. Olson 10,349.94
Vicki Piccirilli 10,135.58
Lily Gauthreaux 10,059.46
Amy Stokes9,348.45
Janice Baxter Hull 9,270.58
Patti Cornell
Ingra Williams
Crystal June Trojanowski 8,726.71
Nadine Bowers 8,343.85
Christi G. Campbell

6 577 00	Hazal White	0 010 57
. 6,577.92	Hazel White	. 0,313.37
. 6,565.38	Irvene K. Foster	
. 6,555.63	Laurie Travis Plyler	. 8,284.42
. 6,480.77	Tamarie M. Bradford	.8.282.44
. 6,358.93	Tammy Brown	8 256 10
. 6,281.86	Randi S. Gleason	8 185 05
. 6,228.27	Corrig V Eddingo Fostor	0,100.00
	Carrie V. Eddings-Foster	. 0,070.03
. 6,208.00	Lindsay R. Stewart	. 8,012.76
. 6,174.39	Nicole J. Canamare	.7,921.28
. 6,171.36	Kathrvn L. Engstrom	.7.909.25
. 6,102.42	Anne Geertsen Johnna Elizabeth Cline	.7.843.20
. 6,084.58	Johnna Elizabeth Cline	7 708 02
. 6,083.97	Diane M. Detesco	7 650 10
	Dialle W. Delesco	. 7,002.19
. 6,075.48	Evelyn Pirhalla Roya Marie Mattis	. 7,474.41
. 6,065.55	Roya Marie Mattis	. 7,432.78
. 6,049.26	Marvo Durror	7 404 61
. 6,044.04	Susan Moore Tina M. Dees Christina Lynn Frantz Shanna H. Jones Denise E. Crosby Cormen L. Felix	.7.396.36
. 5,953.62	Tina M. Dees	7 361 73
. 5,944.34	Christina I vnn Frantz	7 264 78
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. 5,936.24		. 7,230.39
. 5,864.68	Denise E. Crosby	. 7,215.37
. 5,859.07	Gaillell J. Fellx	. / ,100.10
. 5,846.11	Maureen Shipp	.7,040.44
. 5,810.84	Sylvia Limon Martinez	
. 5,739.22	Betty B. Lucido	6 831 36
	Rachael M. Bullock	6 811 03
. 5,677.50		
. 5,667.81	Cindy Machado-Flippen	. 6,784.29
. 5,661.18	Brenda Stafford	. 6,750.34
. 5,660.57	Patty Webster	. 6,721.46
. 5,645.86	Katherine Mirkes Ward	6 7 1 9 3 7
. 5,634.15	Amy Kitrell	6 714 25
	Terri Lewis	6 600 20
. 5,592.37	Oballas Eldsidas	. 0,099.39
. 5,585.17	Shelley Eldridge	. 6,669.61
. 5,555.60	Peggy Matish	. 6,640.53
. 5,548.67	Sherry L. Fields	. 6,640.44
. 5,548.55	ludi Tanella	6 612 07
. 5,521.17	Blythe Jolee Eghert	6 543 57
	Blythe Jolee Egbert Maria Claxton-Taylor	6 532 74
. 5,512.65		0,002.74
. 5,476.81	Sally Moreno	. 6,529.45
. 5,457.81	Shauna Lynn Abbotts	.6,521.73
. 5,448.52	Maribel Olivares	. 6,496.34
. 5,446.61	Barbara R. Johnson	. 6,468.39
. 5,389.68	Laura Elizabeth Vernon	6 442 76
. 5,386.45	Tammy D. Niehaus	6 425 48
. 0,300.40	Collette Parker	6 405 60
. 5,373.52	Conclete Farker	. 0,405.00
. 5,339.17	Shari M. Kirschner	. 6,405.39
. 5,337.07	Stacey Craft	. 6,386.64
. 5,329.25	Becki Hackett Jen Yvonne Huston	. 6,317.37
. 5,300.79	Jen Yvonne Huston	. 6,307.53
. 5,286.19	Cindy S. Koenig	6 298 27
. 5,236.52	Kathy Lee	6 238 46
. 3,230.32	Angela J. Fry	6 199 19
. 5,224.18	Cari Nauhu	6 160.10
. 5,213.99	Cari Newby	. 6, 160.93
. 5,191.93	Ginger J. Benedict	. 6,136.43
. 5,177.30	Kijuana R. McKinnie	. 6,135.55
.5,174.87	Mara C. Lane	. 6,037.72
.5,148.81	Tracey L. Chavez	. 6.036.75
.5,144.56	Angie R. Cameron	6 033 91
. 0,144.00	Stacy 0. Ervin	6 010 78
.5,115.84	Kothy Collbordt	0,010.70
. 5,115.37	Kathy Eckhardt	. 0,013.14
.5,100.17	Sandra M. Munguia	. 0,009.52
. 5,097.80	Jo Shuler	. 6,005.15
.5,068.12	Barbara Ashworth	
. 5,053.90	Joyce Bruder	. 5,994.58
. 5,053.70	Beth H. Piland	5,993,63
. 0,003.70	Terri Cirlot-Irwin	5 026 35
. 4,959.96	Charlens Crubbs	E 007 EC
. 4,956.59	Charlene Grubbs	. 5,907.56
. 4,949.16	Adrianne M. Detesco	
	Morales	
	Susan K. Janish	. 5,877.03
	Debby LaMendola	
	Sara Ruth Pennella	
13,891.66	Virginia S. Rocha	
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11,964.81	Rita Schaefer	. J,/ 0U.00
11,333.77	Keita Powell	. 5,//4.1/
10,901.55	Betsy C. Richard	. 5,735.20
	Amy C. Schule	. 5,718.76
10,849.32	Cynda Leigh Worrell	
10,349.94	Heather Marie Erbe	
10,135.58	Kristen A. Johnson	
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. 9,348.45	Amy M. Alber	. 3,033.98
. 9,270.58	Laura Poling	. ၁,019.05
	Regina I. McDermott	
. 9,263.21	Judy Gieson	. 5,576.19
. 8,924.18	Jaime Marie Bittner	
8 726 71		

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Recognition

Mary Kay Angels

These Independent National Sales Directors, Independent Sales Directors and Independent Beauty Consultants achieved the highest commissions/bonuses or production or had the most new team members in their Seminar areas in August 2012.

Top National Sales Directors - Commissions and Bonuses



\$88,960

Diamond



\$45,660

Sapphire



Banks

\$58,931

Emerald



\$38,083 Pearl

Top Unit - Estimated Retail Production

\$45 283

Ruby

DIAMOND — Gerri Anne Morris, Go Give Area	\$96,638
RUBY — Lisa Hansen, J. Kawiecki Area	\$76,844
SAPPHIRE — Julie Weaver, Go Give Area	
EMERALD — Christine Barrueco, A. Hatheway Area	
PEARL — Amv Kemp. J. Martin Area	\$75.019

Top Unit Builders

Independent Sales Directors with 20 or more new unit members for August 2012.

Diamond

Diamona					
Damarys Leyva	. 31	New	Unit	Members	
Natalie J. Murphy	. 30	New	Unit	Members	
Melissa R. Hennings	. 28	New	Unit	Members	
Gerri Anne Morris					
Angelica Del Toro	. 25	New	Unit	Members	
Denise Sosa					
Sonia Arriola	. 23	New	Unit	Members	
Sonia Suyapa Bonilla	. 23	New	Unit	Members	
Amy Allgood	. 22	New	Unit	Members	
Robin L. Sailer	. 22	New	Unit	Members	
Jill D. Davis					
Holly Jennifer Dix	. 21	New	Unit	Members	
Cynthia L. Frazier					
Kristin Jenae Rogers	. 21	New	Unit	Members	
Kristen C. Spiker	. 21	New	Unit	Members	

Ruby

Suzanne P. Wallace	. 27	New Unit Members
Bridgette Rae Conley	. 25	New Unit Members
Karen E. Gardner	. 23	New Unit Members

Sapphire

Tabitha A. Hallums	0	New	Unit	Members	
Kimberly Leigh Moore2	6	New	Unit	Members	
Maria Montes	3	New	Unit	Members	
Faith A. Gladding2	1	New	Unit	Members	
Reyna Nereyda Lepe2	1	New	Unit	Members	
Beth Thatcher May2	1	New	Unit	Members	
Julie Weaver	1	New	Unit	Members	
Robyn S. Cartmill	0	New	Unit	Members	

Top Sales Director - Personal Sales

DIAMOND - Emily Sheffield, Go Give Area	\$9,274
RUBY — Deborah Barker, C. Anton Area	\$11,086
SAPPHIRE — Jim Cundiff, Go Give Area	\$13,319
EMERALD - Kim Manire, Go Give Area	\$10,780
PEARL — Jocelyn DeMartelaere, A. Tripp Brewton Area	\$10,504

Top Beauty Consultant - Personal Sales

DIAMOND — Kathleen Neal, V. White Unit, Go Give Area	\$29,024
RUBY — Daphne Lewis, R. Rodstrom Unit, Go Give Area	\$13,623
SAPPHIRE - Jesse Anderson, E. Farquharson Unit, S. Andrews Area	\$11,650
EMERALD — Helen Leiby, M. Bright Unit, G. Mayfield Banks Area	\$19,592
PEARL — Grace Maier, R. Kinzig Unit, J. Brack Area	\$13,417

Top Team Builder

DIAMOND — Sales Director Maria Giron, E. Díaz Area	12 New	Team Members
RUBY — Sales Director Elizabeth Prauner, C. Gress Area	14 New	Team Members
SAPPHIRE — Sales Director Brenda Gill, Go Give Area	10 New	Team Members
EMERALD — Amanda Johnson, C. Shuff Unit, J. Cruse-Vrinios Area	11 New	Team Members
PEARL — Sales Director Annamary Thompson, C. Williams Area	12 New	Team Members

Emerald

Christine Denton Barrueco	25 New	Unit Members
Sandra Cathina Blacksher	20 New	Unit Members

Pearl

Crystal June Trojanowski	33	New	Unit	Members
Johnna Elizabeth Cline	32	New	Unit	Members
Lily Gauthreaux	26	New	Unit	Members
Leah Michelle Lauchlan	26	New	Unit	Members
Laurie Travis Plyler	25	New	Unit	Members
Lia Rene Carta	20	New	Unit	Members
Tammy A. Vavala	20	New	Unit	Members

Meet Your NSDs

Be sure to visit the Mary Kay InTouch[®] website for inspiring success stories about Mary Kay Independent National Sales Directors. Click on the "**Meet Your NSDs**" link under the Heritage tab. You can search for NSD stories by name, city, state, Seminar or even former occupation. Why not share their stories with potential team members?



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Passing the Torch

No. 2 Independent National Sales Director Anita Mallory Garrett-Roe

> No. 1 Independent National Sales Director Barbara Sunden*

TOP THREE Independent National Sales Directors in the Diamond Seminar

Meet the NEWEST Independent National Sales Directors Inside!



No. 3 Independent National Sales Director Lisa Madson



Prior to starting her Mary Kay business, Independent National Sales Director **Dorothy Boyd** was a high school art teacher, and although she loved teaching, she yearned to be home with her baby girl. "I thought if I didn't try Mary Kay, I'd always wonder," she says. Two months after starting her Mary Kay business, she quit her teaching job and captured her vision of helping other women become financially independent themselves.





INTRODUCING INDEPENDENT NATIONAL SALES DIRECTOR

Dorothy Boyd

What were your biggest challenges as a new Independent Beauty Consultant?

A: I am an introvert and when I started, I didn't especially like sales. Consequently, I was scared to death! But my driving force to staying was the flexibility and balanced priorities of God first, family second, career third. I attended every unit meeting and valued the educational portion. I did everything by the book and followed the directions of my Independent Sales Director. I read Mary Kay's autobiography several times that first year. I'm so glad it's in the Starter Kit now!

What are the greatest rewards of your Mary Kay business?

A: There are many! Having the flexibility to be at home with my children, getting beyond living paycheck to paycheck with my teaching career and enjoying a lifestyle of infinite possibilities are just a few. Personally, I've gained confidence and grown in my faith by being in an environment of Godly women. I get to help other women fulfill their dreams. I love driving a pink Cadillac, but what's even better is to help others do the same. And I have girlfriends across the country!

How has your Mary Kay business impacted your family?

A: We sent our kids to schools that were right for each one, and my husband was able to pursue his dream of becoming a chef. You can't put a price tag on that!



As we enter into our 50th Anniversary year, what inspirations from our past do you hope will live on, and what do you look forward to in the future?

A: I hope our Golden Rule customer service and balanced priorities of God first, family second, career third never die. I'm committed to maintaining Mary Kay Ash's founding principles and look forward to continuing her amazing example of caring for others along with her standards for excellence. Mary Kay Ash had a loving way about her. She maintained a high standard of excellence, and she never judged. I have complete confidence and trust that her example will continue.

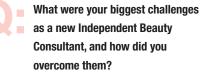


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INTRODUCING INDEPENDENT NATIONAL SALES DIRECTOR

Julia Burnett



A: When I first started my Mary Kay business, I was 24 years old and fearless. I didn't know I could fail. But along the way, when things didn't go as I intended, I did become fearful and began to doubt myself. I thought my dreams were selfish, and I became doubtful.

After much prayer and discussions with my Mary Kay mentors, I realized that when my heart is focused on God, on the people surrounding me and on being a servant leader, I can't fail. I realized that my challenges are opportunities to grow. This business is 90 percent mental. It's about believing in yourself.

What are the greatest rewards of your Mary Kay business and why?

A: This business has helped me blossom into the woman I am today through my faith and relationship with God, and I see the same thing happening in other Mary Kay independent sales force members. We enrich our own lives because the principles and foundations Mary Kay Ash built change the way we think about life and about our relationships.

My Mary Kay business also has changed the way I influence my children and the way we function as a family. It's definitely changed the way I dream now. I didn't even realize I had stopped dreaming until I got into my Mary Kay business.

How has your Mary Kay business impacted your family?

A: We are much more purposeful about setting family goals now. They may be small goals, like what we are going to accomplish with the kids over the summer, or larger ones like saving up and planning for a trip around the world! The kindness and respectfulness that are so prevalent in this business have certainly spilled over into my family life.

What advice do you offer a new Independent Beauty Consultant? A: Someone told me early on to ask my guests to rebook a second appointment at their first appointment – when you're eyeball to eyeball. In other words, book from bookings. It sounds simple, but it's sometimes hard to build up the courage to do. I can't stress how important and beneficial this is to your Mary Kay business.

Think about it: when you book from bookings, you've got your classes set, and you're done. It makes good business sense when you can avoid the 10 extra steps it may take to find new customers. Also think about what you're providing to your customers. It releases you to make them feel loved and valued.

As we enter into our 50th Anniversary year, what inspirations from our past do you hope will live on, and what do you look forward to in the future?

A: The decisions Mary Kay Ash made 50 years ago have deeply impacted my life. I hope that my decisions today will positively impact others 50 years from now.



After graduating from college summa cum laude and working at several financerelated jobs, Independent **National Sales Director** Julia Burnett saw herself as a "corporate person." Then a friend introduced her to the Mary Kay opportunity and soon she began to see how a Mary Kay business could be just what she was looking for. Julia has never looked back. She believes that being honest, authentic and outwardly focused are essential qualities for success.





SEE HIGHLIGHTS FROM JULIA BURNETT'S NATIONAL DEBUT. Get the free mobile app at http://gettag.mobi



Independent National Sales **Director Amie Gamboian** always knew she wanted to create a life with freedom and unlimited potential. She worked as a stewardship coordinator after graduating from college but found that she was underpaid, underappreciated and underestimated. Having grown up in a town with a local Independent National Sales Director and seeing her pink Cadillac out and about, Amie was familiar with the Mary Kay opportunity and was eager to get started with her own business. She believed in the success of her mentors and followed their lead.





INTRODUCING INDEPENDENT NATIONAL SALES DIRECTOR

Amie Gamboian

How did you celebrate becoming an Independent National Sales Director?

A: During the final stretch, my husband, Pete, took our daughters to New York so I could fully concentrate on wrapping things up. When we finished, I flew to New York to meet them, and then two weeks later, we all jetted off to Seminar! We are planning a family dream trip to Hawaii later this year.

What were your biggest challenges as a new Independent Beauty Consultant?

A: I was still working full time so it was a challenge to find a healthy balance, but I established a schedule, and I did not deviate from it. But the best business decision I made was to associate with positive people who supported me and not to listen to those who were not supportive.

> This level of success doesn't happen overnight. What do you do to remotivate yourself after a setback?

A: I pray for the Lord's guidance and wisdom. In addition, I have personal development time scheduled into my week, which allows me to keep my priorities and purpose in balance.

What was your motivation or inspiration for dedicating yourself fully to your Mary Kay business?

A: God has given me such an amazing life, and I want to purposefully and positively impact the lives of others. I know that I am using the gifts that God has given me and, in turn, I have been able to pass these blessings on to my family.



SEE HIGHLIGHTS FROM AMIE GAMBOIAN'S NATIONAL DEBUT. Get the free mobile app at http://gettag.mobi Tell us about your family and how your Mary Kay business has affected them.

A: My husband Pete is very supportive and goaloriented because he grew up in a Mary Kay home. In fact, his aunt was Independent National Sales Director Emeriti Sonya Gregian. We have been blessed with two beautiful daughters who love the Mary Kay lifestyle because of the celebrations, the enthusiasm and the positive energy.



As we enter into our 50th Anniversary year, what inspirations from our past do you hope will live on, and what do you look forward to in the future?

A: I know all of Mary Kay's timeless principles will live on and keep us united. I believe in the Company, and I know the Company will continue to think big and be courageous.



What do you believe to be the most appealing incentives that attract women to the Mary Kay business opportunity?

A: Being able to design the life you want to live with freedom, choices and flexibility is the most appealing incentive to many women.



INTRODUCING INDEPENDENT NATIONAL SALES DIRECTOR

Kim McClure

What were your biggest challenges as a new Independent Beauty Consultant?

A: Meeting people. I had only lived in Pittsburgh six months when I started my Mary Kay business. I had to learn how to build and develop relationships and work around my full-time job. I worked hard at developing consistency and doing the very best I could rather than focusing on being perfect.

What are the greatest rewards ofyour Mary Kay business?

A: The principles of God first, family second, career third have transformed me personally and helped me become the woman I am today. I'm more confident now. I can handle whatever life hands me and deal with it in a positive manner. In my previous career, I was paid well, but I couldn't offer the opportunity to others like I can now. I say now I'm a "dream coach." I love watching women grow and discover their new talents and gifts. I love our products and how they make women feel.

What advice do you offer a new Independent Beauty Consultant?

A: 1. Put God first in your life. 2. Remember the ABCs. A = attitude. You get to choose yours every moment of the day. You may not be able to control what happens, but you can control your attitude. Choose to look for the best in the situation and in people. B = belief. Believe in your dream, and what you tell yourself about a thought will become your reality. C = commitment. Be loyal to your dream and never give up. Nothing is impossible with God!

What impact has your Mary Kay business had on your family? A: I think our kids have definitely learned to set goals from an early age. Our youngest son deals with dyslexia, and his positive outlook and determination have helped him overcome any obstacles that get in his way. Today he's an honor student at his high school. My business has helped me provide the treatment he needed, the flexibility and financial stability to take him to the right specialists for him and a positive outlook to know that we can handle life's situations. We enjoy rich quality time together as a family.

As we enter into our 50th Anniversary year, what inspirations from our past do you hope will live on, and what do you look forward to in the future?

A: I was lucky to be among the last group of Independent Sales Directors to be taught by Mary Kay Ash. She was truly a visionary genius, and her wisdom and principles are timeless. I embrace her philosophies and look forward to carrying on the traditions and standards she represented, heart to heart, face to face. I look forward to watching more women grow and discover their talents and gifts.



Independent National Sales Director Kim McClure was working a 70-hour week in the health care profession when she added her Mary Kay business to the mix. She soon realized her Mary Kay business was much more fun and didn't create the stress that her nursing profession did. She also began dreaming again and saw the endless opportunities for her and her family. Today she's blessed to have the opportunity to help others develop a vision for their lives.





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Mia began her Mary Kay journey as a college student at Howard University, giving facials to friends on campus. She earned the use of her first Mary Kay Career Car and became an Independent Sales Director just one year after graduation. She attributes her early success to her mother, mentor and friend -Independent National Sales **Director Emeritus Sonja** Hunter Mason. The two are proud to hold the title of being the first African-American mother/daughter duo to become Independent National Sales Directors.





INTRODUCING INDEPENDENT NATIONAL SALES DIRECTOR

Mia Mason Taylor

What were your biggest challenges as a new Independent Beauty Consultant and how did you overcome them?

A: My biggest challenge was treating my Mary Kay business like a business and not a hobby. That changed when I graduated from college and decided to pursue my Mary Kay business full time. After living with my parents for seven months, I decided to move into an apartment. Paying rent with only my Mary Kay commissions made me quickly see the business as it is!

your Mary Kay business? **A:** The fact that I've had the opportunity to grow up with this Company watching my mom in her Mary Kay business all those years before. I've never had a corporate job, and I've never had to purchase a car since I earned my first Mary Kay Career Car right out of college. Another great reward is the lifestyle that Mary Kay has afforded me. I've visited many cities and met some wonderful, genuine people through Mary Kay.

What are the greatest rewards of

How has your Mary Kay business impacted your family?

A: I think there's no one who is more proud of my decision to follow in my mother's footsteps than my family! Also, my two children, Stanley "Deuce" Taylor II, 7, and Kira Taylor, 5, will only remember and know me as a Mary Kay Independent National Sales Director. How awesome is that?



SEE HIGHLIGHTS FROM MIA MASON TAYLOR'S NATIONAL DEBUT. Get the free mobile app at http://gettag.mobi What advice do you offer a new Independent Beauty Consultant? A: I suggest to all new Independent Beauty Consultants that they work hard, have faith and make sure they complete a Power Start three months in a row during their first year. That can really jump-start their businesses. This is a fun business. Don't forget to have fun!

> As we enter our Company's 50th
> Anniversary year, what inspirations from our past do you hope will live on, and what do you look forward to in the future?

A: I'd love to see Mary Kay's time-honored tradition of starting Seminar with the "Mary Kay Enthusiasm" song return. I would always run to my seat when the song was played because I knew something awesome was about to start! I look forward to upholding Mary Kay Ash's ideals for the Company to the next generation of Independent Beauty Consultants.



INTRODUCING NDEPENDENT NATIONAL SALES DIRECTOR

Heidi Goelzer

How did you celebrate becoming an Independent National Sales Director?

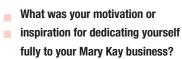
A: My adoring husband took me and our four children out for an amazing steak dinner.

> What were your biggest challenges as a new Independent Beauty Consultant and how did you overcome them?

A: I was a terribly shy pastor's wife so I had to really step outside my comfort zone to meet new people. And on top of that, I didn't know the first thing about skin care or makeup. I wore blue mascara and washed my face with harsh soap. Boy, have I come a long way!

What did you do to remotivate yourself after a setback as a new **Independent Beauty Consultant?**

A: First I would cry, then I'd call one of my mentors and finally I would remember why I was in this business. I always knew great success was just around the corner if I didn't give up.



A: I truly love my business and know that this is what I want to do for the rest of my life. I love mentoring women, helping them discover the freedom and the choices this business can offer them.

Tell us about your family and how your Mary Kay business has affected them?

A: We have four children ranging in age from 18 to 2, who have all grown up in a Mary Kay household. It's funny, when the older ones were little, they had no idea that not all children got to take trips across the country yearly or go to private Christian schools all the way through college and that not all Moms earned the use of Career Cars.

My husband is a pastor, and I am so proud of him. We have been able to start a mission church in San Antonio, Texas, to help those less fortunate.

Based on your experience, what do you think a new Independent Beauty Consultant's focus should be?

A: Don't be afraid to dream big and work small daily. Focusing on small things every day will make a huge difference in the long run. The key to success is to book consistently, say your affirmations and listen to trainings.

As we enter into our 50th Anniversary year, what inspirations from our past do you hope will live on, and what do you look forward to in the future?

A: I know we will never forget the building blocks of this Company: God first, family second and career third.



Independent National Sales Director Heidi Goelzer was introduced to Mary Kay as a stay-at-home mom who had just moved to a new part of the country with no friends or family close by. She was looking for something more yet wanted the freedom and flexibility to be home with her kids.





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When Independent National Sales Director Noemí Jaimes moved to the U.S., she was unable to find a job like the one she had in her native Mexico, so she became a factory worker. Sister to Independent Senior **National Sales Director** Noelia Jaimes, Noemí started her Mary Kay business in April 2001. Noemí says it was a proud moment for the two to have their parents witness their two daughters debut as Independent National Sales Directors this year.





INTRODUCING INDEPENDENT NATIONAL SALES DIRECTOR

Noemí Jaimes

What challenges did you face when you moved to a new country? A: It was a challenge when I was looking for a job, especially with the language barrier. I felt my dreams become smaller. I worked at a factory, for seven years, but I never felt that I became a conformist. I felt I was destined to something bigger and better. My sister, Noelia, worked in the same factory and when she started her Mary Kay business, she would constantly tell me why a Mary Kay business was perfect for me too. I didn't feel it would be a good fit for me. I was too shy and didn't know many people.

What was your turning point? A: I remember seeing one of Noelia's monthly Mary Kay commission checks. In order for me to make a similar amount at my factory job, I would have to work 3 1/2 months! Thank God, she never gave up on me!

Tell us about your family. A: When I began the Mary Kay opportunity, I had been married to Salvador for a little over a year, and our son, Brandon, was a month and a half old. Our situation was tough, so it wasn't the best time to start something new. I quickly learned that there's hardly ever a "perfect" moment to start your Mary Kay business. Salvador had a lot to do with each of my business goals; he was always there supporting me. I began educating myself by attending all events. I earned the use of a Mary Kay Career Car and became an Independent Sales Director the same year I started my business. During that time, we had our second son, Alan, and four years later, Diego.



SEE HIGHLIGHTS FROM NOEMÍ JAIMES'S NATIONAL DEBUT. Get the free mobile app at http://gettag.mobi What are some of your personal satisfactions?

A: *My* biggest satisfaction is that I have always been there for my boys. They were born into the Mary Kay lifestyle, so they are boys with goals and aspirations.



Which do you consider one of the most satisfying luxuries awarded to you by your Mary Kay business?

A: There are many, but a big one was the possibility to travel to Seminar 2012 with all my family, including my parents, and paying for all expenses, thanks to my Mary Kay business. That, and seeing my parents' pride when Noelia and I debuted as NSDs on the Seminar stage. That is something I will carry forever in my heart. Thank you, Mary Kay!

What lessons have you learned along the way?

A: I've learned that inside each woman resides a great warrior, capable of the highest ideals. Do what you've never done before to attain what you've never had before.

What advice can you share for new Independent Beauty Consultants ?

A: 1. Focus on your strengths, not your weaknesses. 2. Work hard for your dreams and don't rest until you reach them. 3. Obedience brings great blessings.



INTRODUCING INDEPENDENT NATIONAL SALES DIRECTOR

Mairelys López

Can you tell us about your family? A: *I am the youngest of four children. I'm married to Nils Gutiérrez, who worked in computer design but now dedicates himself to supporting me in my Mary Kay business. Nils understood my business from the beginning, and he has given me his unconditional support in all my goals.*

What has your Mary Kay business allowed you to do that otherwise might have been impossible?

A: I have complete flexibility to determine my schedule according to my own terms. I have financial freedom and the ability to make a positive difference in my family's life. My husband is able to provide me with his full support. I'm able to travel frequently, something I couldn't do if I had a full-time job.

What tips can you give to others who want to reach your position with their Mary Kay businesses?

A: 1. Establish a great connection with your Independent Sales Director and take full advantage of her tips, suggestions and wisdom. 2. Maintain your focus and your vision regarding your Mary Kay business goals. Do not desist. 3. Genuinely commit yourself to the success of others.

What are some of the most important lessons you've learned through building your Mary Kay business?

A: It is important to have a clean heart, always ready to share this great dream with others. You are not born knowing how to be a leader; leadership is something you develop. Lead by example. Mary Kay's dream is available to anyone; all you need is desire, discipline, determination, vision and focus. Every effort you put into your Mary Kay business is worth it. At my debut, I was excited to have family there and be among my offspring Independent Sales Directors. My dream is to continue building Independent Sales Directors and see them debut as Independent National Sales Directors.



A former elementary teacher in Cuba, Mairelys worked at the front desk of a medical center in Miami when a friend started a Mary Kay business. She introduced Mairelys to the Mary Kay opportunity in 2008. Mairelys was captivated by the endless potential, and she became an Independent Beauty Consultant on Feb. 10, 2010, dedicating herself completely to her Mary Kay business. She debuted as an Independent National Sales Director in July.





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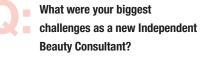


As a young girl, Independent **National Sales Director** Elizabeth Muna-Mudsi attended boarding school because her father felt that it not only provided a great education, but also great discipline. "My family has always realized the importance of education," she shares. "We were taught that a successful life was one that included service to others." Elizabeth started her Mary Kay business because of the freedom and flexibility that it provided. She was working long hours as a nurse and was intrigued that she could set her own hours with a Mary Kay business.



INTRODUCING INDEPENDENT NATIONAL SALES DIRECTOR

Elizabeth Muna-Mudsi



A: The first thing I needed to do was believe in myself and then realize that Mary Kay is a skill-based business. I realized that practicing the basic skills over and over would build my confidence and lead me up the career path.

This level of success doesn't happen
 overnight. What do you do to
 remotivate yourself after a setback?

A: I always keep my goals in front of me. I attend every Company-sponsored event; hang goal posters all over my house, my car and my office; listen to inspirational CDs; and reach out to my mentors. Repeating affirmations and meditation have always helped me get through setbacks.

What was your motivation or inspiration for dedicating yourself fully to your Mary Kay business?

A: I have dedicated myself to my Mary Kay business because I believe in our Founder's mission to enrich women's lives; our balanced priorities of God first, family second and career third; and the Golden Rule philosophy. The principles align with my personal beliefs and provide me with fulfillment. Q:

Tell us about your family and how your Mary Kay business has impacted them?

A: I came to America from Cameroon with big dreams for my future, but I never dreamed I would be blessed with so much. I have been able to build the life I have always wanted and provide inspiration to my siblings.

The most amazing part of this journey was meeting and marrying my husband and giving birth to our son, Zelman. He is three and so positive. When I ask how he is, he responds, "Geat!" because he can't pronounce the "r" sound yet.

> Based on your experience, what do you think a new Independent Beauty Consultant's focus should be?

A: She should focus on the basics and practice them over and over. Team building and moving up the career path will happen naturally because we have the best products and tools to attract new team members.

Q

What do you believe are the most appealing incentives that attract women to the Mary Kay business opportunity?

A: I believe women are attracted to this business because of our values, our principles and the friendships the business can provide. And of course, the products!





SEE HIGHLIGHTS FROM ELIZABETH MUNA-MUDSI'S NATIONAL DEBUT. Get the free mobile app at http://gettag.mobi



INTRODUCING

INDEPENDENT SENIOR NATIONAL SALES DIRECTOR

Candace Laurel Carlson

What were your biggest challenges as a new Independent Beauty Consultant?

A: I was only making about \$30 at my skin care parties at first, and it didn't take long to realize teaching a beauty class was different than teaching my English students. I had to make it fun, provide what my customers needed and sell! I also had to get over my own insecurities.

What are the greatest rewards ofyour Mary Kay business?

A: I feel more independent and in control of my life today. I see people in my community losing their jobs after years of service because of corporate cutbacks. I have security in knowing no one can fire me. Not only that, Mary Kay is an amazing Company with exceptional and diverse women. When I think it can't get any more fun, it does! The gifts, the banquets and events – who gets to dress up in evening gowns more than us?

How has your Mary Kay business impacted your family?

A: My parents were not supportive of my Mary Kay business at first, partly because they were unfamiliar and uninformed about the Company. One year after I started my business, my father was practically putting the pen in my mom's hands to sign her Independent Beauty Consultant Agreement. That was a real eye-opener for me. Today, my middle daughter, Jenna Marie, is a Mary Kay Independent Sales Director, and I couldn't be more proud. All three of my children came home from the hospital in a pink Cadillac, and they all attended college, thanks to my Mary Kay business. What advice do you offer a new Independent Beauty Consultant? A: Always have eight or more skin care parties on your books for two weeks out. Everything happens at your skin care parties – your reorder business, future parties, recruits, everything! When you recruit someone at a party, she knows what she's signing up to do and that's to have fun and provide free facials!

What does a typical day look like for you?

A: I'm usually up around 7 a.m. and have my two cups of coffee while I catch up on emails and correspondence. I'm out the door at 9 a.m. going to facial appointments and interviews. I love my "sharing days" when I spend the day with someone from my unit, going to eight appointments with her through the day and sharing the Mary Kay opportunity.

As we enter our Company's 50th
 Anniversary year, what inspirations from our past do you hope will live on, and what do you look forward to in the future?

A: I hope our timeless principles live on. Mary Kay Ash set us up to succeed. Her depth of wisdom and vision for the Company was amazing. My hope is that other companies understand our unique culture and find ways to emulate it in their own organizations. We need to "spread the pink!"

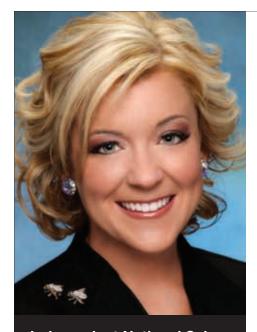


As a 24-year-old newlywed with college loans, a new mortgage and a new teaching position, Independent Senior National Sales Director Candace Laurel Carlson says she originally signed her Independent Beauty Consultant Agreement for extra cash. She quickly realized her Mary Kay business could provide much more than that. Today, that business decision has given her a life she loves, an exciting business, a daughter who is following in her footsteps and an area known as "The Sweet Success."





SEE HIGHLIGHTS FROM CANDACE LAUREL CARLSON'S NATIONAL DEBUT. Get the free mobile app at http://gettag.mobi



Independent National Sales Director Somer Fortenberry attended her first Seminar just two months after starting her Mary Kay business. It was a friend who shared the Mary Kay® products and the Mary Kay® products and the Mary Kay opportunity with her, and it didn't take her long to realize this is where she was meant to be. "I've grown personally and spiritually and have learned to think and dream bigger than I ever imagined I could," she says.





INTRODUCING INDEPENDENT NATIONAL SALES DIRECTOR

Somer Fortenberry



What were your biggest challenges as a new Independent Beauty Consultant and how did you overcome them?

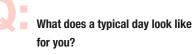
A: Finding balance. I was working full time, attending college and working my Mary Kay business. Somehow it all worked!

What are the greatest rewards of your Mary Kay business and why? A: Watching women who are unhappy in their lives and/or careers finding a life full of excitement, passion and freedom and truly becoming the women God designed them to be as they grow their Mary Kay businesses.

What do you like best about your Mary Kay business and why? A: I was able to retire from my teaching career of one year to become a "mom-preneur," working from home and raising my two boys. I met my husband, Craig, at my then future mother-in-law Independent National Sales Director Pat Fortenberry's Mary Kay retreat. So, literally, that \$100 Starter Kit allowed our paths to cross. My Mary Kay business has taught me many things, but most importantly, it's allowed me to think positively. We are 100 percent positive in our house no matter the situation or circumstances we are given. We push through any obstacles! What advice do you offer a new Independent Beauty Consultant? A: This is the opportunity you've prayed for, and it can radically change your life if you choose to work at it and heed the advice of your Mary Kay mentors. Find a Mary Kay independent sales force member who is where you want to be and follow her all the way to the top. You will NEVER remember any of the temporary sacrifices!

> As we enter our Company's 50th Anniversary year , what inspirations from our past do you hope will live on, and what do you look forward to in the future?

A: I am so excited to carry on Mary Kay's legacy of enriching women's lives around the globe! I'm also honored to be one of the keepers of the flame, and I take my role and guard it with the highest integrity. I want to spend my life offering women the opportunity to live a "different" life. I am thrilled about growing our National Area to 100 Independent Sales Directors and mentoring women to the NSD position.



A: *I start out with early morning quiet time. Then from 9 to 10 a.m., I have morning sales force conference/coaching calls. I begin gym time and lunch from 10:30 till noon, then afternoon calls and prep for evening classes/events/meetings.*



SEE HIGHLIGHTS FROM SOMER FORTENBERRY'S NATIONAL DEBUT. Get the free mobile app at http://gettag.mobi



INTRODUCING INDEPENDENT NATIONAL SALES DIRECTOR

Diana Fraustro

What was your life like before your Mary Kay business?

A: *I* was a professional makeup artist and owned several cosmetics stores. I was shy, but Mary Kay helped me discover my leadership qualities. I was born and raised in McAllen, Texas. My parents were from Mexico, so my siblings and I are first-generation Mexican Americans.

How were you introduced to the Mary Kay opportunity?

A: My sister, Independent Beauty Consultant Sandra Álvarez, told me about the Mary Kay opportunity. I was a store owner of three cosmetics shops when a theft occurred, and I lost everything. My mom loaned me the money for my Starter Kit and my first order.

Tell us about your family.

A: When I started my Mary Kay business, my children were 2, 4 and 7, and I was divorced. Pain and sorrow were my motivation to work hard since I was a single parent, and my children were my motivation to succeed. I was able to help them with their college educations. Now Hugo, Josh and Vanessa are adults who are actively pursuing their dreams, and they continue to feel inspired by me and my Mary Kay business. In 2006, I met and married Marco Antonio Zamora, who's played a big role helping me reach Independent National Sales Director status. After attending Seminar and Leadership Conference, he was 100 percent supportive! Marco has seven grown children of his own, so together we

SEE HIGHLIGHTS FROM DIANA FRAUSTRO'S NATIONAL DEBUT. Get the free mobile app at http://gettag.mobi

What aspects of your life do you enjoy thanks to you Mary Kay business?

A: It has allowed me a lifestyle I couldn't have imagined as a single parent. I currently reside in my "dream home." And I love driving pink Cadillacs! My business also has allowed me the luxury to travel, including an Alaskan cruise as a wedding gift to Marco.

What would you say to women who would like to attain your status? A: A positive attitude is a must! Work your Mary Kay business expecting great things, and great things will happen!

What lessons have you learned through your Mary Kay business? A: Mary Kay gave me hope when I faced struggles. Once when I worked for a department store, I was told to "push" seafoam eye shadow because it was overstocked. I love that I will never have to do that in Mary Kay! No other company compares to Mary Kay! I am so fortunate to have had the honor of meeting Mary Kay Ash and being taught by her.



In December 1988, Diana was a single mother to three children ages 2, 4 and 7. Her sister talked to her about the Mary Kay opportunity, and thanks to a loan from her mother, Diana was able to purchase her Mary Kay® Starter Kit and place her first order. Today, **Independent National Sales Director Diana Fraustro** is happily married and debuted July 1.





Being one of nine children, Independent National Sales Director Lara McKeever knows what it means to pitch in and help. But when someone at the office where she worked as an office manager asked her to clean up an overflowed toilet, she knew she needed to be somewhere where her real skills and talents were appreciated.





INTRODUCING INDEPENDENT NATIONAL SALES DIRECTOR

Lara McKeever

How did you celebrate becoming an Independent National Sales Director?

A: *My brand-new National Area surprised me at our monthly event by framing my NSD portrait. It was extra special because it also had sweet love notes written on the mat.*

Our family was in the midst of Little League all-star tournaments at the time, so we haven't officially celebrated yet, but we have a lifetime to celebrate and enjoy this accomplishment.

What were your biggest challenges as a new Independent Beauty Consultant?

A: Not having the support of my friends and family. Luckily I am tenacious, and I was able to use that negativity as fuel. I needed to prove them wrong, and I have.

> This level of success doesn't happen
> overnight. What do you do to remotivate yourself after a setback?

A: There are peaks and valleys along every journey, so I choose to look at the valleys as God's way of helping me grow stronger. The best way to remotivate myself is to focus on others and find joy in my business. Tell us about your family and
 how your Mary Kay business
 had affected them?

A: My husband is a loving and Godly social studies teacher with an amazing voice. I was working my Mary Kay business before we started dating, so when I told him I was going to earn the use of a Career Car, he thought I was nuts. He said, "Only people on The Price Is Right do that!" Now he thinks there is no better opportunity for women. Our sons, Kenny and Owen, are teenagers. They have never known a world outside of Mary Kay, and I am grateful for that because they have positive attitudes, competitive spirits and they always strive for excellence.



As we enter into our 50th Anniversary year, what inspirations from our past do you hope will live on, and what do you look forward to in the future?

A: It is so special to see footage of Mary Kay during special events because she is the reason we are all here. Being able to hear the warmth in her voice and see genuine love in her face is an inspiration and a reminder of her guiding principles.



What do you believe to be the most appealing incentives that attract women to the Mary Kay business opportunity?

A: There are so many amazing incentives for new Independent Beauty Consultants, but the Earned Discount Privilege, the opportunity to earn the use of a Career Car and the flexibility that this career allows are the three that stand out the most to me.



SEE HIGHLIGHTS FROM LARA MCKEEVER'S NATIONAL DEBUT. Get the free mobile app at http://gettag.mobi



INTRODUCING INDEPENDENT NATIONAL SALES DIRECTOR

Roxanne McInroe Williams

How did you celebrate becoming
 an Independent National
 Sales Director?

A: All four of our kids were waiting to hear the news, and we celebrated over the phone. The next day, my husband and I took a relaxing vacation to New Mexico where we visited his parents, played games, went on breathtaking hikes, went to the horse races and shopped. It was the perfect way to celebrate.

What was your biggest challenge as a new Independent Beauty Consultant?

A: My challenge was always a lack of belief in myself. I would reach a new level of success and not believe that I deserved it, but I just kept plugging away. My belief grew out of small victories.

Years later when I was invited to be a member of the Power Initiative, I thought to myself, "What does the Company see in me that I don't see in myself?" It was then that I began to realize my self-worth.

This level of success doesn't happen overnight. What do you do to remotivate yourself after a setback?

A: First things first, I feel the disappointment and mourn it, but the only way I can remotivate myself after a setback is to focus on my personal business. I know the plan works every time – hold skin care classes, and the new team members will be there. What was your motivation or inspiration for dedicating yourself fully to your Mary Kay business? A: I attended Seminar the year Independent National Sales Director Kathy Helou was crowned queen and broke Company records. I could see how proud her family was of her as they stood onstage, and I wanted that for my family.

My first marriage was unhealthy, and I lost all security when that relationship ended. I wanted to provide security and a strong future for my sons.

Tell us about your family and how your Mary Kay business has affected them?

A: *My husband, Tim, and I were married in July* 2011. Together we have four children – Keegan, 29, *Tyson, 27, Madison, 21, and Satchel, 19, and we are expecting our first grandchild.*

I was a single parent for a long time, and my sons never let me give up. They supported me through thick and thin, and I have been able to provide them with their educations and to help them as they began their careers.

Q:

Based on your experience, what do you think a new Independent Beauty Consultant's focus should be?

A: The most important focus should be learning how to hold a skin care class where she presents the products and works full circle. If she will learn how to get women around a table and build a relationship, she can sell the product, rebook and have teambuilding opportunities.



Independent National Sales Director Roxanne McInroe Williams was a busy mom of two young boys and was managing a retail clothing store when she was introduced to the Mary Kay business opportunity. Although she loved providing great customer service and working in the fashion industry, she didn't love the hours.





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2011-2012 NSD DEBUTS*

Imagine becoming a new top leader of Mary Kay and experiencing the thrill of a lifetime! It was a memory-making moment and a dream come true for 20 new Mary Kay Independent National Sales Directors who debuted this Seminar year. For more information on the new NSDs, go to Mary Kay InTouch® under the Heritage tab.



Pearl Dorothy Boyd July 1, 2012



Diamond

Juanita Gudiño**

September 1, 2011



Amie Gamboian July 1, 2012

Diamond

Diamond

Sapphire

July 1, 2012

Lara McKeever

Noelia Jaimes**

October 1, 2011



Pearl Kim McClure July 1, 2012

Diamond

Susan Hohlman**

January 1, 2012



Pearl Mia Mason Taylor July 1, 2012



Diamond

Heidi Goelzer

June 1, 2012







SEE HIGHLIGHTS FROM SUSAN HOHLMAN'S

SEE HIGHLIGHTS FROM TAMMY ROMAGE'S NATIONAL DEBUT.



SEE HIGHLIGHTS FROM EVALINA CHÁVEZ'S NATIONAL DEBUT.

Diamond María Flores** September 1, 2011



Diamond Noemí Jaimes July 1, 2012



Sapphire Tammy Romage** April 1, 2012



Diamond Mairelys López July 1, 2012



Sapphire Diana Fraustro July 1, 2012



Ruby

Sapphire **Roxanne McInroe** Williams July 1, 2012



Ruby

Emerald Evalina Chávez** November 1, 2011











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*Independent National Sales Directors who debuted onstage at Seminar 2012



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NATIONAL DEBUT.