

Mary Kay **RESOLUTIONS**:

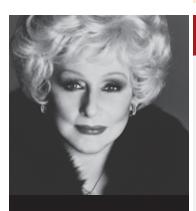
Independent Sales Directors Share Theirs!



Q: How can I find my Independent

Beauty Consultant number? A: You can contact Consultant Records at 800-272-9333 to get your Independent Beauty Consultant number as well as access other resources such as Mary Kay InTouch® support, product information, prize orders and special events questions.

Q: I'm a new Independent Beauty Consultant and am looking for any education I can get. Where's a good place to start? A: Your Independent Sales Director is a great place to start. You also can go to The Silver Wings Scholar ProgramSM (under the Education tab on Mary Kay InTouch®). You'll find education geared for you – from tips to preparing for your first skin care party to teambuilding exercises. Plus, much more! It's your Mary Kay virtual classroom. If it's product education you're looking for, Product Central (under the Products tab on Mary Kay InTouch®) is a great resource for product fact sheets, comparison charts, ingredients, videos, etc.



Mary Kay said it best

I have often said that successful people are just ordinary people with extraordinary determination. When someone rises to the top, I know the perseverance and dedication that have been nurtured to reach success. Remember that if you don't know the struggle, you don't know the strength.

january dates to remember

New Year's Day. Company holiday.

All Company and branch offices closed.

Postal holiday.

Postmark cutoff for Independent Beauty Consultants to mail Commitment Forms to begin Independent Sales Director qualification this month.

Online Independent Sales Director-in-Qualification Commitment Form available beginning 6 a.m. Central time.

Leadership Conference 2013 begins in Los Angeles.

Last day to submit online Independent Sales
Director-in-Qualification Commitment Form.
Commitment Form available until midnight
Central time.

Spring 2013 Preferred Customer
ProgramsM online enrollment for *The Look*,
including exclusive samplers (while supplies
last), and Month 2 mailer begins.

2

- Martin Luther King Jr. Day.Postal holiday.
- Winter 2012 Preferred Customer ProgramSM mailing of the Month 2 mailer begins.

 (Allow 7-10 business days for delivery.)

Last day of the month for Independent Beauty Consultants to place telephone orders (until 10 p.m. Central time). 30

3

- Last day of the month for Independent
 Beauty Consultants to place online orders (until 9 p.m. Central time).
- Last business day of the month. Orders and Independent Beauty Consultant Agreements submitted by mail or dropped off at the branches must be received by 7 p.m. local time to count toward this month's production.
- Online Independent Beauty Consultant Agreements accepted until midnight Central time.

COVER: Model is wearing Mary Kay® Mineral Eye Color in Copper Glow on her eyelids and Coal along lashline.

She uses Mary Kay® Ultimate Mascara™ in Black on lashes and Mary Kay® Mineral Cheek Color in Citrus Bloom on cheeks. She finishes the look with NEW Mary Kay® True Dimensions™ Lipstick in Sizzling Red.



InsideTHIS

Ready for intensely moisturized, exquisitely smooth lips? Mary Kay® True Dimensions™ Lipstick is like a color-infused fountain of youth for your lips. Look inside for more reasons why you'll love this new product!

SKIN CARE FOR ALL

No matter their age, skin type or need, Mary Kay has the perfect regimen that's tested and trusted and just right for your customers.









FOUNDATION OF LOVE

Independent Sales Director Pamela Perkins overcame life's obstacles to build her Mary Kay business and achieve success.





find it online: check out Mary Kay InTouch® to see what's hot.



Enter DIQ with confidence! Learn about prequalification and access tools to help you prepare for a leadership role. You can even submit your Commitment Form online.



STAR CONSULTANT

Set your sights on the exquisite Mary Kay® 50th Anniversary china set by being a Star Consultant. This quarter we are all about serving it up with class and elegance!

























SOCIAL MEDIA

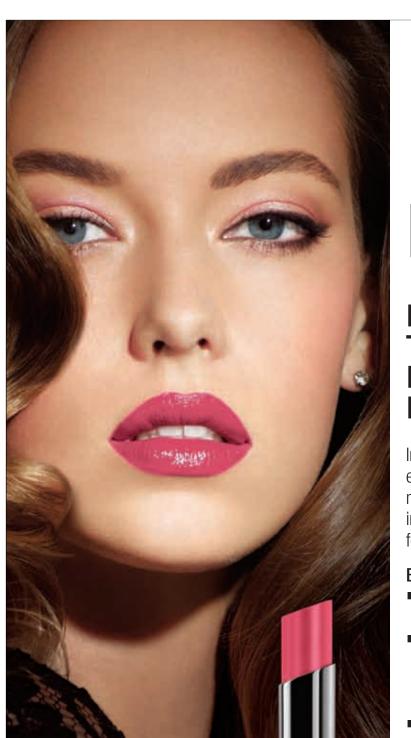
Get on board with Social Media and learn how to market your business to the masses!



CONSUMER FLIERS

Free advertising right at your fingertips! Mary Kay's Company-approved fliers are a polished and professional way to market your business.

Applause® Magazine Team: Editor-in-Chief: Laura Rivera Managing Editor: Alesia Ritenour Writer/Editor: Elizabeth Wolowicz art director: Liz Ledesma account Managers: Nicole Williams, ANITA HAYS SENIOR EDITOR: JUANITA ALVAREZ SPANISH MANAGING EDITOR: MARGARITA HERNÁNDEZ CONTRERAS ART PRODUCER: SHARILYN GETZ SENIOR PRINT PRODUCER: JAN JONES PRINT PRODUCER: KIM RIND CONSULTANT COMMUNICATIONS ASSISTANT: LIZ ESCALANTE SENIOR GRAPHIC DESIGN/PRODUCTION ARTISTS: RENEÉ PEISER, PATTI CASAMASSIMA PROOFREADERS: PEGGY MEADOR, KIM ROLLINGS





Visit Product Central on Mary Kay InTouch® for an updated Lip Color Shade Chart and Lip Color Checklist. You'll also find a "Lips That Wow" place mat!

Pucker up!

Mary Kay® True Dimensions™ Lipstick

Intensely moisturizing and exquisitely smoothing, this new lipstick is like a colorinfused fountain of youth for lips.

BENEFITS

- Instantly **drenches lips in** moisture and locks it in
- Infused with advanced skin care ingredients, smoothing fine lines and helping lips look fuller
- Delivers pure, radiant color





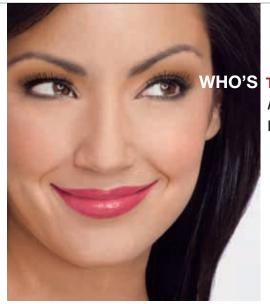












WHO'S THE CUSTOMER?

Anyone who wants a highly moisturizing, luxurious lipstick in fun, vibrant colors.



Results are in: Three out of four women* say their Lips FEEL MOISTURIZED all day.

92% say it feels soothing, moisturizing and comforting on lips.

85% say it replenishes and conditions lips, leaving them looking their healthy best.

87% say their lips look smoother and feel supple.

76% say their lips appear younger, voluptuous and line-free.



Your customers can try every new shade with the Mary Kay® Virtual Makeover on marykay.com or your Mary Kay® Personal Web Site. There's also a free Mary Kay® mobile version for their smartphone or tablet.

SCIENCE SPEAK:

Blended in this lush-feeling formula are two age-defying ingredients that work together



to deliver results. Mary Kay scientists combined an extract from the "kiss me quick" plant (portulaca pilosa), and a powerful peptide commonly used in skin care products. Together the complex helps boost production of collagen**,

a protein that plays a vital role

in supporting skin's structure

to help give it firmness and volume.

Other lip-loving ingredients:







Vitamin E, sunflower seed oil, jojoba and mango butters

END RESULT Lightweight formula with buttery-smooth texture that melts onto lips.





WATCH A TRUE DIMENSIONS™ PRODUCT PEEK. Get the free mobile app at http://gettag.mobi

Great Mary Kay

Please Note!

Mary Kay® Creme Lipstick will undergo a price increase from \$13 to \$15 suggested retail effective with the Dec. 16 Consultant order form. Mary Kay has been absorbing the rising cost of goods since 2008. The smaller price gap between Mary Kay® Creme Lipstick and Mary Kay® True Dimensions™ Lipstick will allow your customers to select the formula that best meets their needs and should decrease the tendency to order based on price alone.

ONE

Pat lipstick on with index finger for a sheer, subtle just-stained look.

TWO

Want more glam? Pair Mary Kay® True Dimensions™ Lipstick with a bold Mary Kay® NouriShine Plus® Lip Gloss like Berry Tart to intensify any look.

THREE

Neutralize deeper lipstick shades with a natural lip gloss like Café au lait for a perfect daytime look.

FOUR

To set lip color, blot with tissue; apply a thin layer of Mary Kay® Sheer Mineral Pressed Powder; apply color again.

FIVE

Lipstick wears longer if you fill entire lip with Mary Kay® Lip Liner before applying lipstick.

Innovative packaging

Metalized, smoky-platinum-colored case features a clear button on top so you can see the shade you're looking for in your purse or makeup bag.

Just a **push of the top button** releases the trim-line lipstick from its sleeve. This sleek and ultrastylish package fits in the Mary Kay® Compact or Compact Pro®.





















Want to build your customers for life? Now you have the products to do just that! Expert skin care for every age and need.







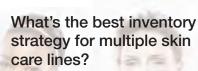












Look at your main customer base. Is it mainly Gen Y and Gen X? Baby boomers? You may want to consider having inventory that best fits the majority of your customers. For most, that's probably the TlmeWise® Miracle Set®.

You also may consider smaller investments in other Mary Kay® skin care regimens. Remember, new Independent Beauty Consultants can earn extra bonus skin care bundles through the Ready, Set, Sell! program. And don't forget Customer Delivery Service lets you ship products directly to your customers if you don't have the items in your inventory.





Great Ways to Profile Your Customers:

- Customer Profile card
- Personal Profile on myMKTM
- MK Regimen AdvisorTM App



Go to Mary Kay InTouch® > Products > Product Central for more information.

Easy beauty solutions. Who benefits? Your younger customers who are not yet concerned with aging or who have sensitive skin or those who are valueconscious. The regimen is customformulated with specific botanical ingredients targeting the particular needs of women with dry, normal or oily skin.

Mary Kay® **Botanical Effects™**



Early-to-moderate signs of aging. Who benefits? Perfect for your customers who want to combat the early-to-moderate signs of aging. Delivers 11 benefits you need for younger-looking skin: It cleanses, exfoliates, freshens, hydrates, protects, smooths, helps reduce fine lines and wrinkles, firms, softens, energizes and rebuilds.

TimeWise® Miracle Set®





Mild to moderate acne. Who benefits? Your customers who suffer from persistent or occasional acne and who want help to get clearer, healthier-looking skin. Products have been clinically tested for skin irritancy and allergy, are non-comedogenic and dermatologist-tested.

Mary Kay® **Acne Fighters Set**





SkinCare

Deborah Bailye Independent Executive Senior Sales Director, Algonquin, III., shares tips on how to perfect your skin care party.

PARTY LIKE A PRO!

Why is it so important to have every customer use skin care products?

Skin care is the basis of our Mary Kay businesses. It's our bread and butter! Everything comes from the skin care party — ongoing sales, team members, Star Consultant status, earnings, jewelry, trips, cars, everything! Be passionate! Practice your delivery. Have someone you trust critique you. Make it great and dynamic! Educating women on skin care is similar to a dentist educating her patients on oral hygiene. A great skin care regimen is right up there with cleaning and flossing! An educated customer becomes a repeat and excited consumer!

What if my customer only uses soap and water? How do I ease her into a complete regimen?

I typically ask "soap/water" clients to visualize their shower door, specifically the white film most think is from hard water. Actually, it's soap film

and imagine what that does to skin over time. Skin care experts agree on five basic steps to achieve the best skin – Cleanse, Freshen, Exfoliate, Hydrate and Protect. Have your customer try the TimeWise® Miracle Set® and see for herself how her skin feels.

Why should I focus on skin care first?
A great skin care regimen is the secret to great skin wellness.
As skin care advisors, we must concentrate on what will serve our customers the best over time. You can create interest and excitement by giving skin care parties a theme such as a pampering session, girls' night out or some fun idea to

get ladies excited and eager to come. We now have complete skin care regimens for every age and skin type, so have fun with a Botanical Effects $^{\text{TM}}$ or TimeWise

RepairTM party. Of course, the TimeWise® Miracle
Set® is still ideal for the majority of women. Then introduce color and glamour looks at their follow-up appointments.

What's the most important part of the skin care party?

1. Preprofile your guests beforehand so you're prepared with skin care products they want and need. 2. Have your guests try a skin care regimen on half their faces, then take time to notice and compare sides. Have them look closely in the mirror. They'll immediately notice a difference, their friends will comment and you'll have happy new customers.

How do you handle skin care skeptics?

Simple. I ask for their opinion. Women love to give their opinion.

I also try to determine why a woman is skeptical. Is she satisfied with her current regimen? Did she have a bad experience? Find out what's holding her back, then follow that up with the fact that you value her opinion and would really appreciate 30 minutes to get her thoughts on the Mary Kay® skin care line. Most likely, she'll be pleasantly surprised, and you'll have a new customer who will share her great experience with others!

Can you share a skin care party tip?

Sure! I'll ask three or four ladies and invite them to bring one or two guests, knowing not everyone will come. They all have fun meeting new women, and I offer my original guests an incentive for bringing an ordering guest. Here's another tip I call my Quantum Leap Hostess Promotion. This is great for past hostesses or new ones who can't button down a party date. I make an offer a hostess can't refuse! If she books within the next two weeks and the party holds on the original date and time, I'll offer a stair-step discount based on the number of ordering guests, and I'll honor that incentive to her for 60 days!



Party LIKE A PRO. If you demonstrated every Mary Kay® skin care regimen, it would be the world's longest skin care party! Remember, women are busy, so keep it simple. The TimeWise® Miracle Set® is still your go-to set to demonstrate because it has benefitted millions of customers with early-to-moderate signs of aging.

Let your customers experiencing advanced signs of aging know about TlmeWise RepairTM and that you're happy to discuss it at their close. You may get interest from younger women who want the **latest** skin care technology as well! Another great idea: Have a TimeWise RepairTM or an all Botanical Effects® party! It's easy to demonstrate these skin care lines as the single focus if your guests are similar in age or have similar skin care concerns.





Beginning in May 2013, new regular-line and limited-edition products will launch one month earlier!

What does this mean for you?

- More time to book parties and sell great new products to help you achieve your Star Consultant goals and win prizes!
- Product promotions now align more closely with industry trends, e.g., spring in February, back-to-school promotions in August, holiday products earlier in the fall, etc.
- Seasonal products will now debut earlier, giving you a head start selling color to your customers.
- Product promotions will align more closely to Mary Kay special events such as Leadership and Career Conferences and Seminar.
- You'll have more time to book parties and sell hot new products at the end of the Seminar vear.
- All this and more!

Star Consultant contest quarter dates will remain the same (June, September, December and March), giving you an extra month to get your customers excited about the new products and meet your sales goals! Also, the same dates for early ordering privileges apply.

Stay tuned! We'll keep you updated on what else this can mean for you and your business!

Product Launch Dates

| 2013 | 2014 |
|-------------|---------|
| March 16 | Feb. 16 |
| NEW! May 16 | May 16 |
| Aug. 16 | Aug. 16 |
| Nov. 16 | Nov. 16 |

start preparing NOW!

- It's not too early to set your goals and REACH Star Consultant status, or if you're already there, to achieve a higher level status.
- Make a PLAN to help you get there.
- Remember, you'll have exciting **NEW products** to showcase to your customers a month earlier, so get excited and sell, sell, sell!



Start Something Reautiful™ I

Got your beautiful new Mary Kay® Starter Kit in the mail and not sure what to do next? Relax. We're here to help you every step of the way! Introducing Start Something Beautiful TM ... Live!, a must-watch show for new Mary Kay Independent Beauty Consultants.

You'll hear from some experienced Mary Kay movers and shakers on **HOW TO**:

- Unpack your Starter Kit and what to do with all the great stuff inside.
- Network and book parties like a pro.
- Learn about the fabulous Mary Kay® products.
- Use learnings from the Company's Founder Mary Kay Ash and see how her legacy lives on.
- Take your first steps as a Mary Kay Independent Beauty Consultant.
- Find product information, education and motivation available at your fingertips.

Sound exciting? Go to Mary Kay InTouch® (marykayintouch.com), click **Education > Consultant Education.** You'll find the show's link there! Better hurry ... you don't want to miss the worthwhile discussions so you'll feel confident and ready to Start Something Beautiful™!

The show stars Sean Key, Mary Kay Vice President, Sales Force Motivation and Education, as host. Co-hosts include:

- Independent Elite Executive National Sales Director Gloria Mayfield Banks
- Independent Executive National Sales Director Stacy James
- Independent Senior National Sales Director Dayana Polanco
- Independent National Sales Director Linda Toupin
- Independent Future Executive Senior Sales Director Lisa Stengel



MARY KAY

HUCZ HER

Skin is our largest organ and is almost constantly exposed to the environment. This winter, in addition to the Mary Kay® regular skin care regimen moisturizers, try these Mary Kay® products to help keep skin soft all winter.



Mint Bliss™ Energizing Lotion

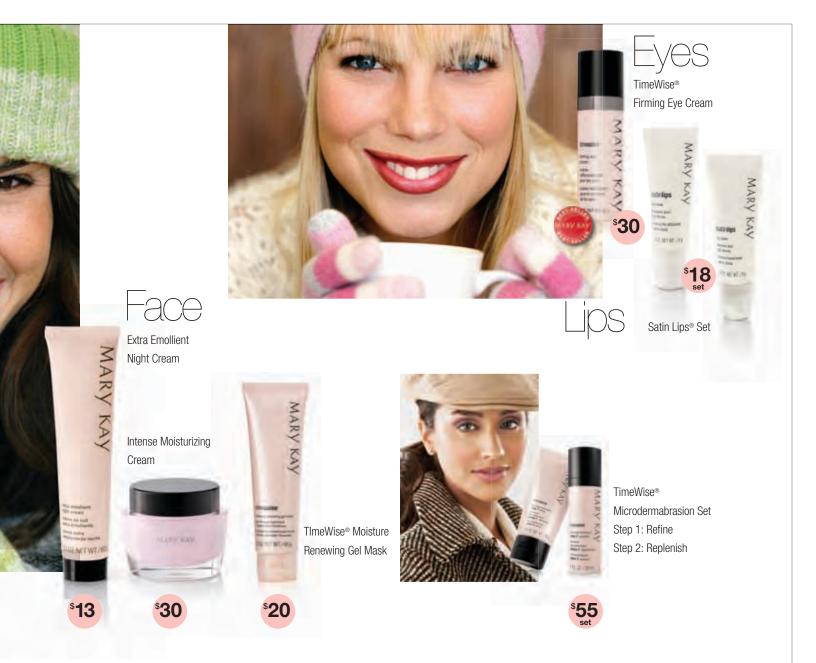
\$10

for Feet & Legs

TlmeWise Body™ Targeted-Action® **Toning Lotion**

Fragrance-Free and Peach Satin Hands® Pampering Set







- immediately after a shower and while skin is damp.
- 2. Drink plenty of water. Hydrating helps keep skin healthy.
- 3. Exfoliate regularly. This helps remove dead surface cells and keeps skin looking younger.

TimeWise® Microdermabrasion Set is a great one to use!

4. Moisturize your face morning and night. Choose the best Mary Kay® moisturizer for your skin type.

Congratulations to the winners for September 2012

Top NSDs Year-to-Date

Pictured here are the top 10 NSDs year-to-date.





















On-Target Inner/Diamond/Gold Circle

Independent National Sales Directors become members of the Gold Circle when they earn \$125,000 or more; members of the prestigious Diamond Circle when they earn \$200,000 or more; and a member of the exclusive Inner Circle when they earn \$325,000 or more in "NSD commissions" during the Seminar contest period. (NSD commissions are comprised of commissions earned on the wholesale production of first-, second-, and third-line offspring units; Top 10 fourth-line and beyond; Elite Executive NSD commissions; NSD commissions on personal units; NSD bonuses for NSD offspring and offspring from personal units for September 2012, NSD bonuses for Star Consultants and NSD commissions earned on all foreign countries for August 2012.) These "NSD commissions" are used to determine NSD ranking for a Seminar year. Congratulations to the following NSDs who are considered on-target from July 1 through September 30, 2012.

| Daibara Suriueii | \$271,100.99 |
|---|--|
| On-Target for \$800,000 Inne Anita Mallory Garrett-Roe | |
| On-Target for \$550,000 Innecarol Anton | |
| On-Target for \$500,000 Inne | er Circle |
| Karen Piro Kathy Helou Lisa Madson Gloria Mayfield Banks | \$135,969.56 132,070.16 131,646.61 |
| On-Target for \$450,000 Inne | er Circle |
| Jan Harris | |
| On-Target for \$400,000 Inne Gloria Castaño Cheryl Warfield | \$111,402.61 |
| On-Target for \$350,000 Inne | |
| Pat Danforth Stacy James | |

On-Target for \$1,050,000 Inner Circle

| On-Target for \$325,000 Inner Circle | | |
|--------------------------------------|-------------|--|
| Cindy Williams | \$86,059.20 | |
| Sonia Páez | 82,695.18 | |
| Karlee Isenhart | 81,911.87 | |
| Lupita Ceballos | 81,898.23 | |
| | | |

| On-Target for \$300,000 Diamond Circle | | |
|--|-------------|--|
| Patricia Turker | \$78,973.44 | |
| Sherry Windsor | 77,076.09 | |
| Debi Moore | 75,937.74 | |

| On-Target for \$250,000 Diamond Circle | | |
|--|-------------|--|
| Sue Kirkpatrick | \$72,149.59 | |
| Dayana Polanco | 71,083.91 | |
| Pamela Waldrop Shaw | 70,762.18 | |
| Halina Rygiel | 69,933.99 | |
| Mary Diem | 68,158.96 | |
| Judie McCoy | 66,080.50 | |
| Dacia Wiegandt | 64,746.08 | |
| Julianne Nagle | 64,190.11 | |
| Kerry Buskirk | 62,585.55 | |

| On-Target for \$200,000 Diamond Circle | | |
|--|-------------|--|
| SuzAnne Brothers | \$61,622.29 | |
| Linda Toupin | 60,932.96 | |
| Sandy Valerio | 59.804.46 | |

| igii ocptombol oo, zo iz. | | |
|---------------------------|-----------|--|
| Diane Underwood | 59,065.23 | |
| Pamela Fortenberry-Slate | 57,655.60 | |
| Sandy Miller | 56,943.11 | |
| Anita Tripp Brewton | 56,510.26 | |
| Mary Estupiñan | 56,467.39 | |
| Nancy Bonner | 55,341.23 | |
| Cindy Fox | 55,208.21 | |
| Cyndee Gress | 54,595.83 | |
| Jeanne Rowland | 54,566.60 | |
| Julia Burnett | 52,526.78 | |
| Shannon Andrews | 51,799.76 | |
| Julie Krebsbach | 51,005.91 | |
| Sara Pedraza-Chacón | 50,860.78 | |
| Auri Hatheway | 50,432.67 | |
| Lisa Allison | 50,084.03 | |
| | | |

| On-Target for \$150,000 Gold Circle | | |
|-------------------------------------|-------------|--|
| Lily Orellana | \$48,886.28 | |
| Rebbecca Evans | 48,579.62 | |
| Dalene Hartshorn | 48,309.24 | |
| Dawn Dunn | 48,269.98 | |
| Maureen Ledda | 47,654.84 | |
| Ronnie D'Esposito Klein | 47,586.31 | |
| Vivian Díaz | 47,458.65 | |
| Connie Kittson | 47,429.95 | |
| Judy Brack | 45.612.02 | |

| Kay Elvrum | 45,182.86 |
|------------------------|-----------|
| | 45,108.32 |
| | 44,867.68 |
| María Monarrez | 44,438.39 |
| | 43,735.56 |
| | 42,683.61 |
| | 42,211.02 |
| | 42,028.44 |
| | 41,634.48 |
| Alia Head | 41,300.04 |
| Elizabeth Fitzpatrick. | 41,182.00 |
| Pam Ross | 40,939.36 |
| Yvonne Lemmon | 40,827.73 |
| Jamie Cruse-Vrinios. | 40,681.83 |
| Mona Butters | 39,321.10 |
| Jan Thetford | 38,891.10 |
| Jeanie Martin | 38,305.74 |
| Davanne Moul | 37,666.72 |
| 0 7 1/ 0/05 | |
| | |

| On-Target for \$125,000 Gold Circle | | |
|-------------------------------------|-------------|--|
| Kate DeBlander | \$37,104.58 | |
| Juanita Gudiño | 36,500.23 | |
| Candace Laurel Carlson | 36,134.39 | |
| Shirley Oshiro | | |
| Janis Z. Moon | 35,534.84 | |
| Pam Klickna-Powell | 35,422.37 | |

| Monique Todd Balboa | 35,274.54 |
|--------------------------|-----------|
| Cathy Bill | 34,984.33 |
| Crisette Ellis | |
| Bea Millslagle | 34,656.88 |
| Gloria Báez | |
| Consuelo Prieto | 34,448.78 |
| Noelia Jaimes | 34,416.25 |
| Kimberly Copeland | 34,174.95 |
| Evalina Chávez | |
| Roxanne McInroe Williams | 34,020.25 |
| Maribel Barajas | |
| Vicki Jo Auth | |
| Bett Vernon | |
| Margaret Bartsch | 33,176.54 |
| Mayuli Rolo | |
| Scarlett Walker-Simpson | 32,907.45 |
| Paola Ramírez | 32,506.29 |
| Morayma Rosas | 32,481.78 |
| Shelly Gladstein | 32,364.91 |
| Evelinda Díaz | 32,257.17 |
| Kristin Myers | 32,188.39 |
| Diana Sumpter | |
| Kirk Gillespie | |
| | |

Monthly Commissions and Bonuses

Listed are NSD commissions above \$10,000 earned in September by Independent National Sales Directors as defined above plus the following which do not count toward NSD ranking: Sales Director commissions, Personal Team commissions and NSD contest bonuses. Cars, prizes, etc., are not included in these a

Diamond

| Diamond | |
|---|-------------|
| 1. Barbara Sunden*** | . \$100,241 |
| Anita Mallory Garrett-Roe***. | 91,399 |
| 3. Lisa Madson | 71,713 |
| 4. Gloria Castaño*** | 41,785 |
| 5. Patricia Turker** | 37,437 |
| 6. Linda Toupin | 33,873 |
| 7. Dayana Polanco* | |
| 8. Sonia Páez** | |
| 9. Diane Underwood | 30,817 |
| 10. Vivian Díaz | |
| 11. Mary Diem* | |
| 12. Connie Kittson | |
| 13. Dalene Hartshorn | 24,593 |
| 14. María Monarrez | 23,507 |
| 15. Susan Hohlman* | |
| 16. Juanita Gudiño | 21,009 |
| 17. Rosibel Shahín* | |
| 18. Evelinda Díaz* | 17,696 |
| 19. Mayuli Rolo* | |
| 20. Heidi Goelzer | |
| 21. Elizabeth Muna-Mudsi | |
| 22. Noelia Jaimes* | |
| 23. María Flores | |
| 24. Meyra Esparza | |
| 25. Diana Heble | |
| 26. Betty Gilpatric | |
| 27. Gina Rodríguez | |
| 28. Rosa Carmen Fernández | |
| 29. Isabel Venegas | |
| 30. Ada García-Herrera | 10,394 |

Ruby

| 1. Carol Anton** | \$64,363 |
|---------------------|----------|
| 2. Pat Danforth* | 46,116 |
| 3. Sue Kirkpatrick* | 35,370 |
| 4. Cyndee Gress | 30,970 |

| 5. Karlee Isenhart* | 30,624 |
|--|--------|
| 6. Rebbecca Evans* | 23,839 |
| 7. Ronnie D'Esposito Klein* | 22,885 |
| Bea Millslagle | 22,723 |
| 9. Vicki Jo Auth | |
| 10. Pam Ross* | 21,782 |
| 11. Jeanne Rowland* | 21.326 |
| 12. Pamela Fortenberry-Slate* | |
| 13. Kimberly Copeland | 19.236 |
| 14. Kirk Gillespie | |
| 15. Janis Z. Moon | 17,944 |
| 16. Kate DeBlander | 17,060 |
| 17. Candace Laurel Carlson* | 17,024 |
| 18. Gena Rae Gass | 16,864 |
| 19. Kelly McCarroll | 15,298 |
| 20. Lynne Holliday | 14,143 |
| 21. Terri Schafer | 14,040 |
| 22. Somer Fortenberry | |
| 23. Jo Anne Barnes | 13,694 |
| 24. Rhonda Fraczkowski | |
| 25. Donna Meixsell | |
| 26. Gay Hope Super | |
| 27. Cindy Towne | 12,417 |
| 28. Thea Elvin | 12,415 |
| Scarlett Walker-Simpson* | 12,357 |
| 30. Michelle Sudeth* | |
| 31. Margaret Bartsch | |
| 32. Judy Kawiecki | 11,435 |
| | |

Sapphire

| Cappinic | |
|----------------------|----------|
| 1. Karen Piro** | \$61,306 |
| 2. Lupita Ceballos** | 39,285 |
| 3. Judie McCoy* | 30,479 |
| 4. Dawn Dunn | 29,737 |
| 5. Shannon Andrews* | 27,944 |
| 6. Sandy Valerio* | 26,916 |
| 7. Julianne Nagle* | 26.533 |

| 8. Tammy Crayk | 25,005 |
|--|--------|
| Sara Pedraza-Chacón* | 24,758 |
| 10. Pam Klickna-Powell | 21,396 |
| 11. Valerie Bagnol* | 21,031 |
| 12. Maribel Barajas | 20,710 |
| 13. Alia Head | 20,524 |
| 14. Jan Thetford | 19,819 |
| 15. Diana Sumpter | 18,275 |
| 16. Davanne Moul* | 18,023 |
| 17. Lorraine Newton | |
| 18. Paola Ramírez | 17,085 |
| 19. Gloria Báez* | 16,959 |
| Roxanne McInroe Williams . | 16,797 |
| 21. Tammy Romage | 16,238 |
| 22. Jill Moore | 15,953 |
| 23. Nancy Moser | 15,802 |
| 24. Pam Higgs | 15,758 |
| 25. Kimberly Starr | 15,698 |
| 26. Karen Ford | 15,382 |
| 27. Ann Brown | |
| 28. Kendra Crist Cross | |
| 29. Joy L. Breen | |
| 30. Lara McKeever | |
| 31. Sherril Steinman | |
| 32. Charlotte Kosena | 12,756 |
| 33. Sharon Buck | 12,332 |
| 34. Gillian Ortega | |
| 35. Diana Fraustro | 10,631 |
| | |

Emerald

| 1. Kathy Helou* | \$62,072 |
|--|----------|
| Gloria Mayfield Banks*** | 59,945 |
| 3. Dacia Wiegandt* | 36,941 |
| 4. Debi Moore* | 36,896 |
| 5. Sherry Windsor** | 35,112 |
| 6. Auri Hatheway | 32,035 |
| 7. SuzAnne Brothers* | 28,913 |

| 8. | Lily Orellana | .26 | 736 |
|-----|------------------------|-----|-----|
| 9. | Kerry Buskirk* | .24 | 774 |
| | Cindy Fox* | | |
| | Janet Tade* | | |
| | Evalina Chávez | | |
| 13. | Yvonne Lemmon | .22 | 123 |
| 14. | Jamie Cruse-Vrinios | .21 | 442 |
| 15. | Crisette Ellis | .20 | 983 |
| 16. | Kay Elvrum | .20 | 375 |
| | Mona Butters | | |
| | Cathy Bill* | | |
| | Dawn Otten-Sweeney | | |
| | Brenda Segal* | | |
| | Consuelo Prieto* | | |
| | Shelly Gladstein | | |
| | Jackie LaPrade | | |
| | Joanne Bertalan* | | |
| | Pamela Tull | | |
| | Morayma Rosas | | |
| | Cristi Ann Millard | | |
| | Kathy Rodgers-Smith | | |
| | Kym Walker* | | |
| | Candy Jackson | | |
| | Nora Shariff* | | |
| | Sherry Alexander | | |
| | Natalie Privette-Jones | | |
| | Phyllis Sammons | | |
| | Esther Whiteleather | | |
| | Regina Hogue | | |
| 37. | Sandra Chamorro | .10 | 252 |

Pearl

| 1. Jan Harris** | \$49,82 |
|-------------------------|---------|
| 2. Cheryl Warfield** | 47,47 |
| 3. Cindy Williams | 42,64 |
| 4. Stacy James** | 39,86 |
| 5. Pamela Waldrop Shaw* | 33,97 |

| imounts. | |
|----------------------------|--------|
| 6. Anita Tripp Brewton* | 27.571 |
| 7. Kim McClure | |
| 8. Judy Brack | |
| 9. Julia Burnett | 24.783 |
| 10. Julie Krebsbach | 24,390 |
| 11. Lisa Allison | 23,505 |
| 12. Sandy Miller* | 22,912 |
| 13. Halina Rygiel* | 22,620 |
| 14. Mary Estupiñan* | 22,048 |
| 15. Maureen Ledda* | 21,771 |
| 16. Bett Vernon | |
| 17. Lise Clark* | |
| 18. Jeanie Martin | 20,995 |
| 19. Nancy Bonner* | |
| 20. Anabell Rocha | |
| 21. Monique Todd Balboa | |
| 22. Elizabeth Fitzpatrick* | |
| 23. Lynda Jackson* | 18,455 |
| 24. Kathy Goff-Brummett | 16,814 |
| 25. Glinda McGuire* | |
| 26. Kristin Myers | |
| 27. Jane Studrawa | |
| 28. Alma Orrostieta | |
| 29. Shirley Oshiro | |
| 30. Deb Pike | 13,921 |
| 31. Sylvia Kalicak | 11,938 |
| 32. Amie Gamboian | |
| 33. Linda Kirkbride | |
| 34. Robin Rowland | |
| 35. Cathy Littlejohn | |
| 36. Dorothy Boyd | |
| 37. Mia Mason Taylor | |
| 38. Maureen Myers | 10,262 |

*Denotes Senior NSD **Denotes Executive NSD ***Denotes Elite Executive NSD

Recognition

Commission Circle

nmissions and bonuses in each Seminar area in September 2012. Names in **bold** print are those who earned the maximum Independent Sales Directors v 13 percent Sales Director con 13 percent personal recruit commission.

Diamond

| Diamond | |
|--|---|
| Kristin Rogers \$ Marsha Morrissette | |
| LaPonda I Daiglo | 12 691 29 |
| Amy Allgood | 13,613.41 |
| Priscilla McPheeters Shelly Palen | |
| Cecilia C. James | |
| Irene Olebara | 12,290.80 |
| Deborah Dudas Tawnya Krempges | 12,112.86 11 673 19 |
| Karime Rosas | 11,581.92 |
| Melinda M. Balling Denise Sosa | 11,550.99 |
| Maria Socorro Arriaga | 10,944.13 |
| Maria Socorro Arriaga Betty McKendry Stephanie A. Richter | 10,867.02 |
| Ruth L. Everhart | 10,755.13 10.424.23 |
| Julie Neal | 10,002.69 |
| Emily Sims Melissa R. Hennings | |
| Gerri Anne Morris | 9,775.09 |
| Sandy Griffith | |
| Rosalin Hernandez Jacqueline Prendes | |
| Mary Strauss | 9,531.65 |
| Robin L. Sailer Martha Kay Raile | 9,478.49 |
| Pamella Stinnett | 9,435.61 |
| Maricarmen Gonzalez | 9,294.32 |
| Damarys Leyva Susan M. McCoy | 9,243.35 |
| Kim A. Messmer | 9,160.07 |
| Mariann Biase Mason Wendy Hayum-Gross | |
| Meg Booker Steward | 9,039.01 |
| Eileen Fricke | |
| Brenda K. Howell Linda J. Wicks | 8,918.65 |
| Natalie J. Murphy | 8,838.33 |
| Amy Zanto Nicki R. Hill | 8,808.99 |
| Amelie B. Kemogne | 8,718.39 |
| Maria Aracelis Jauch | |
| | 0 CCE 47 |
| Sheryl Peterson Ovindamola Ogunlana | |
| Oyindamola Ogunlana Delmi Cristina Santos | 8,658.03 8,607.42 |
| Oyindamola Ogunlana Delmi Cristina Santos Adenike Morakinyo | 8,658.03 8,607.42 8,577.32 |
| Oyindamola Ogunlana Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales | 8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 |
| Oyindamola Ogunlana Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales Tokunboh S. Ovenuga | 8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 8 465.41 |
| Oyindamola Ogunlana Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales | 8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 8,465.41 8,460.72 |
| Oyindamola Ogunlana. Delmi Cristina Santos. Adenike Morakinyo Lisa A. Stengel. Susana Pereira-Morales Tokunboh S. Oyenuga Nancy Ashton Julie Schlundt Luisa Urena Mora | .8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 8,465.41 8,460.72 8,436.26 8,411.76 |
| Oyindamola Ogunlana. Delmi Cristina Santos. Adenike Morakinyo Lisa A. Stengel. Susana Pereira-Morales. Tokunboh S. Oyenuga. Nancy Ashton. Julie Schlundt. Luisa Urena Mora Anne Newcomb. | 8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 8,465.41 8,460.72 8,436.26 8,411.76 8,407.56 |
| Oyindamola Ogunlana. Delmi Cristina Santos. Adenike Morakinyo Lisa A. Stengel. Susana Pereira-Morales. Tokunboh S. Oyenuga Nancy Ashton Julie Schlundt. Luisa Urena Mora Anne Newcomb Norma Lee Shaver. Shelley Olson | 8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 8,465.41 8,460.72 8,436.26 8,411.76 8,407.56 8,388.18 8,377.71 |
| Oyindamola Ogunlana. Delmi Cristina Santos. Adenike Morakinyo Lisa A. Stengel. Susana Pereira-Morales. Tokunboh S. Oyenuga. Nancy Ashton. Julie Schlundt. Luisa Urena Mora Anne Newcomb. Norma Lee Shaver. Shelley Olson. Jill D. Davis. | 8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 8,465.41 8,460.72 8,436.26 8,411.76 8,407.56 8,388.18 8,377.71 8,324.38 |
| Oyindamola Ogunlana. Delmi Cristina Santos. Adenike Morakinyo Lisa A. Stengel. Susana Pereira-Morales. Tokunboh S. Oyenuga. Nancy Ashton. Julie Schlundt. Luisa Urena Mora Anne Newcomb. Norma Lee Shaver. Shelley Olson. Jill D. Davis. Pat A. Nuzzi. Susan J. Pankow. | 8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 8,465.41 8,460.72 8,436.26 8,411.76 8,407.56 8,388.18 8,377.71 8,324.38 8,297.32 8,274.56 |
| Oyindamola Ogunlana. Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales Tokunboh S. Oyenuga. Nancy Ashton Julie Schlundt Luisa Urena Mora Anne Newcomb Norma Lee Shaver. Shelley Olson Jill D. Davis. Pat A. Nuzzi Susan J. Pankow Andrea Whitcomb | 8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 8,466.74 8,460.72 8,407.56 8,407.56 8,388.18 8,377.71 8,324.38 8,297.32 8,274.56 |
| Oyindamola Ogunlana. Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales Tokunboh S. Oyenuga. Nancy Ashton Julie Schlundt Luisa Urena Mora Anne Newcomb Norma Lee Shaver. Shelley Olson Jill D. Davis. Pat A. Nuzzi Susan J. Pankow Andrea Whitcomb | 8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 8,466.74 8,460.72 8,407.56 8,407.56 8,388.18 8,377.71 8,324.38 8,297.32 8,274.56 |
| Oyindamola Ogunlana. Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales Tokunboh S. Oyenuga. Nancy Ashton Julie Schlundt. Luisa Urena Mora Anne Newcomb Norma Lee Shaver. Shelley Olson. Jill D. Davis. Pat A. Nuzzi Susan J. Pankow Andrea Whitomb Sonia Suyapa Bonilla. Beloria Sua Manning Gloria Sua Manning | 8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 8,465.21 8,460.72 8,436.26 8,411.76 8,407.56 8,377.71 8,324.38 8,297.32 8,274.56 8,224.83 8,244.83 8,193.67 8,193.67 8,193.67 |
| Oyindamola Ogunlana. Delmi Cristina Santos. Adenike Morakinyo Lisa A. Stengel. Susana Pereira-Morales. Tokunboh S. Oyenuga. Nancy Ashton Julie Schlundt. Luisa Urena Mora. Anne Newcomb. Norma Lee Shaver. Shelley Olson. Jill D. Davis. Pat A. Nuzzi. Susan J. Pankow. Andrea Whitcomb. Sonia Suyapa Bonilla. Bethany Anita Benenati. Gloria Sua Manning. Kathy M. Viola. | 8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 8,465.41 8,460.72 8,436.26 8,411.76 8,388.18 8,327.32 8,274.56 8,255.69 8,224.83 8,193.67 8,178.32 8,193.67 8,178.32 |
| Oyindamola Ogunlana. Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales Tokunboh S. Oyenuga. Nancy Ashton Julie Schlundt Luisa Urena Mora Anne Newcomb Norma Lee Shaver Shelley Olson Jill D. Davis. Pat A. Nuzzi Susan J. Pankow Andrea Whitomb Sonia Suyapa Bonilla. Bethany Anita Benenati Gloria Sua Manning Kathy M. Viola. Linda Spadlowski Susan K. Carlson | 8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 8,465.41 8,465.41 8,460.72 8,436.26 8,411.76 8,407.56 8,388.18 8,377.71 8,324.38 8,297.32 8,274.56 8,224.83 8,193.67 8,193.67 8,193.67 8,193.67 8,193.67 8,193.67 8,193.67 8,193.67 |
| Oyindamola Ogunlana. Delmi Cristina Santos. Adenike Morakinyo Lisa A. Stengel. Susana Pereira-Morales. Tokunboh S. Oyenuga. Nancy Ashton Julie Schlundt. Luisa Urena Mora. Anne Newcomb. Norma Lee Shaver. Shelley Olson. Jill D. Davis. Pat A. Nuzzi. Susan J. Pankow. Andrea Whitcomb. Sonia Suyapa Bonilla. Bethany Anita Benenati. Gloria Sua Manning Kathy M. Viola. Linda Spadlowski Susan K. Carlson. Carol Lee Johnson. | 8,658.03 8,607.42 8,498.90 8,467.40 8,465.41 8,460.72 8,491.26 8,411.76 8,327.71 8,324.38 8,297.32 8,274.56 8,1193.67 8,178.32 8,193.67 8,178.32 8,193.67 8,178.32 8,193.67 8,163.92 8,149.63 8,119.99 8,149.63 8,119.99 |
| Oyindamola Ogunlana. Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales. Tokunboh S. Oyenuga. Nancy Ashton Julie Schlundt. Luisa Urena Mora Anne Newcomb Norma Lee Shaver. Shelley Olson Jill D. Davis. Pat A. Nuzzi. Susan J. Pankow Andrea Whitcomb Sonia Suyapa Bonilla. Bethany Anita Benenati Gloria Sua Manning Kathy M. Viola. Linda Spadlowski Susan K. Carlson Carol Lee Johnson Susie Kopacz. | 8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 8,465.41 8,460.72 8,436.26 8,411.76 8,388.18 8,397.71 8,224.83 8,297.32 8,274.56 8,1178.32 8,163.92 8,119.59 8,119.59 8,119.59 8,107.98 |
| Oyindamola Ogunlana. Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales. Tokunboh S. Oyenuga. Nancy Ashton Julie Schlundt. Luisa Urena Mora Anne Newcomb Norma Lee Shaver. Shelley Olson Jill D. Davis. Pat A. Nuzzi. Susan J. Pankow. Andrea Whitcomb Sonia Suyapa Bonilla. Bethany Anita Benenati. Gloria Sua Manning Kathy M. Viola. Linda Spadlowski Susan K. Carlson Carol Lee Johnson Susie Kopacz. Mileta K. Kinser. | 8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 8,465.41 8,460.72 8,436.86 8,411.76 8,388.18 8,327.38 8,297.32 8,274.56 8,1178.32 8,167.98 8,119.59 8,119.59 8,119.59 8,075.98 8,028.11 |
| Oyindamola Ogunlana. Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales. Tokunboh S. Oyenuga. Nancy Ashton Julie Schlundt. Luisa Urena Mora Anne Newcomb Norma Lee Shaver. Shelley Olson Jill D. Davis. Pat A. Nuzzi. Susan J. Pankow. Andrea Whitcomb Sonia Suyapa Bonilla. Bethany Anita Benenati. Gloria Sua Manning Kathy M. Viola. Linda Spadlowski Susan K. Carlson Carol Lee Johnson Susie Kopacz. Mileta K. Kinser. | 8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 8,465.41 8,460.72 8,436.86 8,411.76 8,388.18 8,327.38 8,297.32 8,274.56 8,1178.32 8,167.98 8,119.59 8,119.59 8,119.59 8,107.98 8,075.98 8,028.11 |
| Oyindamola Ogunlana. Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales. Tokunboh S. Oyenuga. Nancy Ashton Julie Schlundt. Luisa Urena Mora Anne Newcomb Norma Lee Shaver. Shelley Olson Jill D. Davis. Pat A. Nuzzi. Susan J. Pankow. Andrea Whitcomb Sonia Suyapa Bonilla. Bethany Anita Benenati. Gloria Sua Manning Kathy M. Viola. Linda Spadlowski Susan K. Carlson Carol Lee Johnson Susie Kopacz. Mileta K. Kinser. | 8,658.03 8,607.42 8,577.32 8,498.90 8,467.40 8,465.41 8,460.72 8,436.86 8,411.76 8,388.18 8,327.38 8,297.32 8,274.56 8,1178.32 8,167.98 8,119.59 8,119.59 8,119.59 8,107.98 8,075.98 8,028.11 |
| Oyindamola Ogunlana Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales Tokunboh S. Oyenuga Nancy Ashton Julie Schlundt Luisa Urena Mora Anne Newcomb Norma Lee Shaver Shelley Olson Jill D. Davis Pat A. Nuzzi Susan J. Pankow Andrea Whitcomb Sonia Suyapa Bonilla Bethany Anita Benenati Gloria Sua Manning Kathy M. Viola Linda Spadlowski Susan K. Carlson Carol Lee Johnson Susie Kopacz Mileta K. Kinser Jennifer Levitt Barbara E. Roehrig Linda T. Cartiglia Valorie Jean White. Julie Danskie | 8,658.03 8,607.42 8,498.90 8,465.41 8,466.72 8,498.80 8,498.26 8,411.76 8,407.56 8,388.18 8,377.71 8,324.38 8,277.21 8,274.56 8,255.69 8,255.69 8,255.69 8,149.63 8,149.63 8,119.59 8,107.98 8,075.98 8,028.11 8,075.98 |
| Oyindamola Ogunlana. Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales Tokunboh S. Oyenuga. Nancy Ashton Julie Schlundt. Luisa Urena Mora Anne Newcomb Norma Lee Shaver. Shelley Olson. Jill D. Davis. Pat A. Nuzzi Susan J. Pankow Andrea Whitcomb Sonia Suyapa Bonilla. Bethany Anita Benenati. Gloria Sua Manning Kathy M. Viola Linda Spadlowski Susan K. Carlson Carol Lee Johnson. Susie Kopacz Mileta K. Kinser Jennifer Levitt. Jenifer Levitt. Julie Danskin. Terri J. Beckstead Ana X. Solis | 8,658.03 8,607.42 8,577.32 8,498.90 8,465.41 8,460.72 8,436.26 8,411.76 8,407.56 8,411.76 8,388.18 8,324.38 8,224.83 8,255.69 8,224.83 8,193.62 8,109.32 8,1 |
| Oyindamola Ogunlana. Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales Tokunboh S. Oyenuga. Nancy Ashton Julie Schlundt. Luisa Urena Mora Anne Newcomb Norma Lee Shaver. Shelley Olson. Jill D. Davis. Pat A. Nuzzi Susan J. Pankow Andrea Whitcomb Sonia Suyapa Bonilla. Bethany Anita Benenati. Gloria Sua Manning Kathy M. Viola Linda Spadlowski Susan K. Carlson Carol Lee Johnson. Susie Kopacz Mileta K. Kinser Jennifer Levitt. Jenifer Levitt. Julie Danskin. Terri J. Beckstead Ana X. Solis | 8,658.03 8,607.42 8,577.32 8,498.90 8,465.41 8,460.72 8,436.26 8,411.76 8,407.56 8,411.76 8,388.18 8,324.38 8,224.83 8,255.69 8,224.83 8,193.62 8,109.32 8,1 |
| Oyindamola Ogunlana. Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales Tokunboh S. Oyenuga. Nancy Ashton Julie Schlundt. Luisa Urena Mora Anne Newcomb Norma Lee Shaver. Shelley Olson. Jill D. Davis. Pat A. Nuzzi Susan J. Pankow Andrea Whitcomb Sonia Suyapa Bonilla. Bethany Anita Benenati. Gloria Sua Manning Kathy M. Viola Linda Spadlowski Susan K. Carlson Carol Lee Johnson. Susie Kopacz Mileta K. Kinser Jennifer Levitt. Jenifer Levitt. Julie Danskin. Terri J. Beckstead Ana X. Solis | 8,658.03 8,607.42 8,577.32 8,498.90 8,465.41 8,460.72 8,436.26 8,411.76 8,407.56 8,411.76 8,388.18 8,324.38 8,224.83 8,255.69 8,224.83 8,193.62 8,109.32 8,1 |
| Oyindamola Ogunlana Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales Tokunboh S. Oyenuga Nancy Ashton Julie Schlundt Luisa Urena Mora Anne Newcomb Norma Lee Shaver Shelley Olson Jill D. Davis. Pat A. Nuzzi Susan J. Pankow Andrea Whitcomb Sonia Suyapa Bonilla Bethany Anita Benenati Gloria Sua Manning Kathy M. Viola Linda Spadlowski Susan K. Carlolia Susan K. Carlolia Wilder Lee Johnson Susie Kopacz Mileta K. Kinser Jennifer Levitt Barbara E. Roehrig Linda T. Cartiglia Valorie Jean White. Julie Danskin Terri J. Beckstead Ana X. Solis Mary Jacobson Evelin Almanzar Petie L. Huffman | 8,658.03 8,607.42 8,498.90 8,465.41 8,466.072 8,498.68 8,411.76 8,407.56 8,388.18 8,377.71 8,324.38 8,297.32 8,274.56 8,255.69 8,224.83 8,193.92 8,149.63 8,119.59 8,101.93 8,075.98 8,028.11 8,075.98 8,028.11 8,075.98 8,028.11 7,975.46 7,860.81 7,860.81 7,777.62 7,776.48 7,777.62 7,776.69 |
| Oyindamola Ogunlana Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales Tokunboh S. Oyenuga Nancy Ashton Julie Schlundt Luisa Urena Mora Anne Newcomb Norma Lee Shaver. Shelley Olson Jill D. Davis. Pat A. Nuzzi Susan J. Pankow Andrea Whitcomb Sonia Suyapa Bonilla Bethany Anita Benenati Gloria Sua Manning Kathy M. Viola Linda Spadlowski Susan K. Carlson Carol Lee Johnson Susie Kopacz Jenifer Levitt. Barbara E. Roehrig Linda T. Cartiglia Valorie Jean White Julie Danskin. Terri J. Beckstead Ana X. Solis Mary Jacobson Evelin Almanzar Petie L Huffman Alicia Borkowska-Sattler Stephanie Audino Stephanie Audino | 8,658.03 8,607.42 8,498.90 8,465.41 8,460.72 8,495.40 8,407.56 8,411.76 8,328.18 8,377.71 8,324.38 8,297.32 8,274.56 8,255.69 8,255.69 8,119.59 8,149.63 8,119.59 8,149.63 8,101.93 8,075.98 8,075.98 8,101.93 8,075.98 8,101.93 8,075.98 8,101.93 8,1 |
| Oyindamola Ogunlana Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales Tokunboh S. Oyenuga Nancy Ashton Julie Schlundt Luisa Urena Mora Anne Newcomb Norma Lee Shaver. Shelley Olson Jill D. Davis. Pat A. Nuzzi Susan J. Pankow Andrea Whitcomb Sonia Suyapa Bonilla. Bethany Anita Benenati Gloria Sua Manning Kathy M. Viola. Linda Spadlowski Susan K. Carlson Carol Lee Johnson Susie Kopacz Mileta K. Kinser Jennifer Levitt. Barbara E. Roehrig Linda T. Cartiglia Valorie Jean White Julie Danskin. Terri J. Beckstead Ana X. Solis Mary Jacobson Evelin Almanzar Petie L. Huffman Alicia Borkowska-Sattler Stephanie Audion Nancy Fox Castro Nany Ziethow | 8,658.03 8,607.42 8,498.90 8,467.40 8,465.41 8,460.72 8,498.81 8,398.18 8,377.71 8,324.38 8,388.18 8,377.71 8,324.38 8,297.32 8,274.56 8,255.69 8,255.69 8,125.69 8,149.63 8,195.93 8,101.93 8,078.93 8,0 |
| Oyindamola Ogunlana Delmi Cristina Santos Adenike Morakinyo Lisa A. Stengel Susana Pereira-Morales Tokunboh S. Oyenuga Nancy Ashton Julie Schlundt Luisa Urena Mora Anne Newcomb Norma Lee Shaver. Shelley Olson Jill D. Davis. Pat A. Nuzzi Susan J. Pankow Andrea Whitcomb Sonia Suyapa Bonilla Bethany Anita Benenati Gloria Sua Manning Kathy M. Viola Linda Spadlowski Susan K. Carlson Carol Lee Johnson Susie Kopacz Jenifer Levitt. Barbara E. Roehrig Linda T. Cartiglia Valorie Jean White Julie Danskin. Terri J. Beckstead Ana X. Solis Mary Jacobson Evelin Almanzar Petie L Huffman Alicia Borkowska-Sattler Stephanie Audino Stephanie Audino | 8,658.03 8,607.42 8,498.90 8,467.40 8,465.41 8,460.72 8,498.81 8,398.18 8,377.71 8,324.38 8,388.18 8,377.71 8,324.38 8,297.32 8,274.56 8,255.69 8,255.69 8,125.69 8,149.63 8,195.93 8,101.93 8,078.93 8,0 |

Lisa Peterson.

| who earned the top | 100 com |
|---|------------|
| nmission plus the r | naximum |
| | |
| Omosolape O. Akinyoyen | u7,438.56 |
| Lila DeWeber | 7,418.38 |
| Elvi S. Lamping | 7,388.46 |
| Sharon B. Carney- | |
| Wright | 7,363.21 |
| Chris Landaker | |
| Nancy Rodriguez | 7,340.55 |
| Margarita Velez | 7,301.82 |
| Lisa Rada | 7,239.75 |
| Paula Grabau-Friedt Carolyn Thompson | |
| Rose Rodriguez-Capone | |
| Judy Russell | |
| Belinda Idalia Castillo | 7 103.31 |
| Holly V. Crumley | 7 123 50 |
| riony v. ordinioy | 7,120.00 |
| | |
| Ruby | |
| Laura Kattenbraker | ¢11 0/6 17 |
| Lisa Anne Harmon | |
| Suzanne P. Wallace | |
| Thessy Nkechi | |
| Nwachukwu | 10 658 41 |
| Krystal D. Downey- | 10,000.11 |
| Shada | 10.578.57 |
| Barbara L. Harrison | 10,469.92 |
| Deborah S. Barker | 10,409.54 |
| Sonya F. Goins | |
| Mary Sharon Howell | |
| Lisa Hansen | |
| Diana Gutierrez | |
| Anne Weidenweber | |
| Michele Semper | |
| Brenda Fenner | |
| Cleta Colson | 9 183 76 |

| | 10,514.51 |
|--|------------|
| Thessy Nkechi | 10 650 11 |
| Nwachukwu Krystal D. Downey- | 10,000.41 |
| Shada | 10 570 57 |
| Parhara I Harricon | 10,070.07 |
| Barbara L. Harrison Deborah S. Barker | 10,405.52 |
| Sonya F. Goins | 10,409.04 |
| Mary Sharon Howell | 0.972.46 |
| | |
| Lisa Hansen Diana Gutierrez | |
| Anne Weidenweber | |
| Michele Semper | 0.201.93 |
| Brenda Fenner | 0 230 20 |
| Cleta Colson | |
| Amber L. Towne | |
| Judie Roman | |
| Mary Alice Dell | |
| Shelia D. Evans | |
| Terry Thole | |
| Karen M. Irwin | |
| Carmen Nunez de | . 0,001.20 |
| Valencia | . 8.489.03 |
| Breda M. Teal | |
| Gloria Dominguez | |
| Marnie R. Yunger | |
| Bridgette Rae Conley | |
| Isabel Mejia | |
| Donna Clark-Driscoll | |
| Cissy E. Warren | |
| Laurieann Barclay | . 7,971.30 |
| Julie Smith | . 7,926.43 |
| Cheryl O. Fulcher | . 7,888.24 |
| Rose Mary Neel | . 7,877.41 |
| Jan Maloney | . 7,832.23 |
| Mary Lou Ardohain | . 7,802.23 |
| Jeanette M. Thompson | . 7,781.00 |
| Ingrid Elke Smith | . 7,779.80 |
| Diane Covington | . 7,765.56 |
| Sonia Cecilia Pena | . 7,656.26 |
| Deborah S. Bailye | . 7,641.67 |
| Susan C. Ehrnstrom | . 7,634.29 |
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| Pat Z. Allen | . 7,323.34 |
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| Jacqueline Donna | . /.2/3./6 |
| Deborah J. O'Leary Teka-Ann Haynes | . 7,221.19 |
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| Ekene S. Okafor | 7 100 75 |
| Yolanda Ortega Patti Maxwell | 7,109.70 |
| Kim I Frazor | 7 1/1 62 |
| Kim I. Frazer | 7 110 22 |
| Debbie A. Elbrecht Terry S. Smith | 7 080 20 |
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| Gina M. Gildone | |
| Nina Elliott | 6 984 38 |
| Karen E. Gardner | |
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| Tina Hulsman | |
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| Eva E. Berber | . 6.856.88 |
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| Judy Lund | 6.834.44 |
| Mirna M Garcia | |

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Joanna Helton .

.7,500.28 Christy Anderberg.

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| Bonnie Brannan | 6 778 74 |
| Debbie Oertel | |
| Molly A. Williamson | 6 736 40 |
| Winifred Nonve | 0,7 00.40 |
| Ogbunamiri | 6 724 40 |
| Kathy Monahan | 6 702 27 |
| Liz Whitehouse | 6 665 10 |
| Elizabeth A. Elder | |
| Kali DeBlander Brigham | |
| Crystal Caldwell Hubbard . | |
| Suzanne Tripp-Black | |
| Tracy Ley | |
| Sheryl K. Goins | 6 519 00 |
| Eleanor M. Reigel | 6.0,510.50 |
| Sherri Ammons | 6 494 04 |
| Sylvia J. Cook | 6 494 30 |
| Lisa D. Prescott | 6 460 64 |
| Suzanne Moeller | 6 442 63 |
| Tiffany Brooke Stout | |
| Wanda Metzger | |
| Connie A. Brinker | |
| Karen L. Crownover | |
| Marie A. Harbord | |
| Kaye Driggers | . 6,360.93 |
| Carol Fehr | 6,299.67 |
| Darla R. Bull | 6,292.88 |
| Dori M. Fennell | 6,262.01 |
| Gina Beekley | |
| Irlene Zapalac | |
| Cindy Anderson | 6,158.43 |
| Daisy Aniebonam | |
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| Michelle M. Visco | |
| Chick Stamschror | |
| Elsa A. Ramirez Pacheco. | 5,968.19 |
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| Julie Weaver\$13,594.94 |
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| Tracy Potter 11.560.37 |
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| Tabitha A. Hallums 11,233.64 |
| Cheryl T. Anderson 10,750.20 |
| Eaith A Gladding 10,651,06 |
| Faith A. Gladding |
| Alison Jurek10,435.08 |
| Ruby Garner |
| Lady Puth Brown 10,427.23 |
| Lady Ruth Brown |
| Binta Touray Jagne9,819.67 |
| Debbie A. Weld |
| Marty Ulmer |
| Sylvia Boggs |
| Leann Elaine Zondag 9,595.87 |
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| Moleda G. Dailey |
| Pam Garner Moore9,276.33 |
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| Ann W. Sherman |
| Jill Beckstedt |
| Lynnea E. Tate |
| Kristi M. Mentesana 8,862.10 Jim Cundiff |
| Mary K. White |
| Mary K. White |
| Judy L. Staats |
| Randi Stevens |
| Ann Ferrell Smith |
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| Robyn S. Cartmill |
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| Gia Lee Kroshus |
| Christy Bigham 8,126.36 |
| Reyna Nereyda Lepe 8,104.61 |
| Sue Ammons |
| Monica Garcia |
| June V. Jarvis |
| Josefa Chacon |
| Lynn A. Cervini |
| Teodora Ahumada |
| Natalie Reed |
| Beth Hollingshead7,790.48 |
| Shelia Berry 7,786.12 |
| Linda Klein7,771.48 |
| Gayle J. Green |
| Dolores Keller 7,702.14 |
| Jennifer G. Bouse 7,702.10 |
| Joanna Halton 7 660 00 |

| Debra J. Witmer | 7.601.84 |
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| Angie S. Day | 7 530 96 |
| Audrey K. MacDowall | 7 514 04 |
| Bonnie Crumrin | 7 /5/ 5/ |
| Maranda Michelle Rains | 7 //3 11 |
| Renee C. Burdette | 7 /127 16 |
| Rryppe M. Rislock | 7 222 60 |
| Brynne M. Blalock Kim West | 7 252 89 |
| Ellen Ezekiel Farquharson | 7 316 20 |
| Jodi L. Feller | 7,010.20 |
| Milhella Coca | 7 202 56 |
| Milbella Sosa Margaret Neill | 7 273 48 |
| Jeannie Helm | 7 262 12 |
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| Shelley Townsley Kenettia A. Adams | 7 109 00 |
| Connie L. Russo | 7,100.33 |
| Andrea I. Zajac | 7,100.01 |
| Ann M. Jones | 7,051.40 |
| Nita Ann Godwin | 7,004.00 |
| Deborah Robina | 7,001.03 |
| Peggy B. Sacco | 6 081 3/ |
| Cindy Harness | 6 968 97 |
| Maria Montes | |
| Sanjuana Sosa | 6 950 31 |
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| Frances Woodham | 6 846 52 |
| Linda A. Jones | 6 844 27 |
| Theresa Kusak-Smith | 6 843 37 |
| Maria Elena Coyote | |
| Kathy Jo Ehrensberger | 6.817.91 |
| Heather L. Bohlinger | 6 782 62 |
| Elizabeth A. Poole | |
| Phyllis I. Pinsker | 6 730 17 |
| Marjorie S. Haun | 6.713.94 |
| Norma Ferreira Lopez | 6 695 02 |
| Beth S. Austin | 6.659.71 |
| Cindy Templeton | 6.650.25 |
| Patrice Moore Smith | 6.636.72 |
| Linda L. Quillin | 6.632.98 |
| JoAnna P. Shipe | 6.612.99 |
| Jerlene Vrana | 6,603,66 |
| Teresa K. Ceder | |
| Coty Aglaee Trevino | 6,562.79 |
| Jennifer Sloan | 6,550.61 |
| Hilda Marrufo | 6,490.69 |
| Barbara J. Puckett | 6,462.50 |
| Cherie L. Smith | 6,454.00 |
| Lyris Patterson | 6,404.14 |
| Avis Wright | |
| Linné Lane | 6,369.24 |
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Emerald

Christine Barrueco....... \$13,862.07

| Christine Barrueco\$ | |
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| Karen E. Ridle | 12,238.02 |
| Dawn Barton | 11,448.33 |
| Linda Bradley | 10,999.57 |
| Michele Martella Armes | |
| Barbara Pleet | 10,819.62 |
| Jeanie M. Tamborello | 10,507.08 |
| O'nelly Encarnacion | |
| Gomez | 10,222.33 |
| Sheri Farrar-Meyer | |
| Sue Uibel | 10,115.49 |
| Jennifer Karen Campbell | 10,062.32 |
| Paula Kelsch | 10,057.27 |
| Heather A. Carlson | . 9,995.03 |
| Jordan Helou Eicher | |
| Susan Ruth Cunningham | |
| Trisha Taylor | |
| Stacy D. Foust | . 9,183.98 |
| Carmen R. Medina | |
| Sanchez | |
| Chris H. Teague | |
| Yolanda Lopez | |
| Jessica Brash Holzbach | . 8,753.73 |
| Marcela Sierra | |
| Jo M. Cotton | |
| Karen Saladrigas | |
| Angel L. Hurley | |
| Judith Beede | |
| Kimbi L. Bartik | |
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| Pat Forehand | |
| Marina Sanchez Ramirez | |
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| Pam Kelly | . ö,174.21 |

| Bridgett Leigh Moore | | |
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| Heather Wickstrom | Bridgett Leigh Moore | 8 167 91 |
| Kathy P. Oliveira 8,144.45 Tanya O. King-Lee 8,125.52 Julie B. Potts 7,884.25 Cheryl L. Foster 7,867.55 Stacy S. Gilson 7,798.47 Nancy Boucher 7,756.18 Lynn F. Huckels 7,605.56 Vicki Powell 7,493.16 Julie A. Griffin 7,441.40 Traci Smith 7,437.16 Christine J. Kurzawa 7,330.30 Denise G. Kucharski 7,308.45 Stephanie Hunt 7,308.00 Vicki Hunter 7,278.27 Kayla Straabe 7,261.36 Melissa Bright 7,228.55 Shawna D. Schneider 7,198.26 Grace Elizabeth Snively 7,144.75 Susana Klotz 7,140.44 Helen M. Harlow 7,116.85 Susana Klotz 7,140.44 Helen M. Harlow 7,116.85 Susana Houser 6,897.36 Kay Dickerson 6,895.36 Kay Dickerson 6,805.75 Maria Sanchez 6,793.14 Linda Jackson 6,760.85 Kay Dickerson 6,805.75 Maria Sanchez 6,793.14 Linda Jackson 6,760.85 Shame DeVore Harris 6,701.66 Myrna I. Colon 6,695.75 Leanne Parrino-Pheasant 6,680.95 Janet Lee Ellis 6,680.55 Yuvis Rocio Alvarado 6,647.15 Jackie L. Root 6,989.06 Pamela Rowe Krzmarzick 6,585.39 Jennifer A. Enloe 6,554.05 Elaine K. Williams 6,522.76 Diane K. Autry 6,442.77 Laura A. Armstrong 6,436.01 Danette Kelley Smith 6,433.66 Kelly Ingland Brock 6,419.96 Denise W. Montgomery 6,391.61 John M Fazekas 6,388.27 Cynthia Pack 6,388.27 Cynthia Pack 6,388.27 Cynthia Pack 6,389.70 Carolyn L. Lucas 6,244.35 Carolyn L. Lucas 6,245.37 Carolyn L. Lucas 6,244.35 Carolyn L. Lucas 6,244.35 Carolyn L. Lucas 6,244.35 Carolyn L. Lucas 6,244.35 Carolyn L. Lucas 6, | Heather Wickstrom | 8 153 38 |
| Tanya O. King-Lee 8, 125 52 Julie B. Potts 7, 884-25 Cheryl L. Foster 7, 887-75 Stacy S. Gilson 7, 798-71 Nancy Boucher 7, 695-55 Typer Stacy S. Gilson 7, 798-71 Nancy Boucher 7, 605-50 Vicki Powell 7, 403-16 Lynn F. Huckels 7, 605-50 Vicki Powell 7, 449-14 Trass Smith 7, 441-14 Trass Smith 7, 430-30 Denise G. Kucharski 7, 308-0 Vicki Hunter 7, 228-55 Kayla Straabe 7, 261-36 Melissa Bright 7, 228-55 Shawna D. Schneider 7, 180-4 Helen M. Harlow 7, 140-4 Helen M. Harlow 7, 140-4 Helen M. Harlow 7, 110-4 Antonia Miranda 7, 001-71 Roxe Campbell 7, 071-91 Antonia Miranda 7, 001-71 Roxie Soto 6, 980-32 Kay Dickerson 6, 805-72 Maria Sanchez 6, 793-14 | | |
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| Denise G. Kucharski , 398.45 Stephanie Hunt , 7, 308.40 Vicki Hunter , 7, 278.21 Kayla Straabe , 7, 261.36 Melissa Bright , 7, 228.55 Shawna D. Schneider , 7, 198.26 Grace Elizabeth Snively , 7, 144.75 Susana Klotz , 7, 140.44 Helen M. Harlow , 7, 140.44 Susan Houser , 6, 894.5 Kay Dickerson , 6, 895.73 Kay Dickerson , 6, 805.73 Kay Dickerson , 6, 805.73 Maria Sanchez , 6, 703.61 Hinda Jackson , 6, 700.61 Jeannine R. DeVore Harris 6, 701.66 Myrna I. Colon , 6, 896.35 Leanne Parrino-Pheasant 6, 680.96 Junifer A. Enloe , 6, 580.30 Jamet Lee Ellis , 6, 680.36 Jennifer A. Enloe , 6, 580.30 Jennies W. Montgomery , 6, 340.01 Danette Kelley Smith , 433.64 Kelly Ingland Brock , 6, 419.90 Denise W. Montgomery , 6, 380.11 John M. Fazekas , 6, 380.21 Anne Sullivan , 6, 349.76 Evelyn Nail , 6, 349.76 Evelyn Nail , 6, 349.76 Evelyn Nail , 6, 349.76 Carolyn L. Lucas , 6, 244.35 Laine Jegi , 6, 282.91 Kara Gallup , 6, 242.37 Carolyn L. Lucas , 6, 244.35 Leborah Metzger , 6, 140.88 Delia Ponce , 6, 139.96 Karen A. Jorgenson , 6, 139.96 | Christine J. Kurzawa | 7.330.32 |
| Vicki Hunter 7,278.27 Kayla Straabe 7,261.36 Melissa Bright 7,228.55 Shawna D. Schneider 7,198.20 Grace Elizabeth Snively 7,140.47 Susana Klotz 7,140.47 Helen M. Harlow 7,116.85 Rose Campbell 7,071.91 Arronia Miranda 7,001.77 Roxie Soto 6,989.00 Susie J. Serio 6,984.45 Susan Houser 6,857.35 Kay Dickerson 6,805.73 Kay Dickerson 6,760.80 Shelley Bottlaux 6,701.66 Jeannine R. DeVore Harris 6,701.66 Myrna I. Colon 6,680.55 You's Rocio Alvarado 6,680.55 You's Rocio Alvarado 6,687.51 Janet Lee Ellis 6,680.55 You's Rocio Alvarado 6,585.96 Jemifer A. Enloe 6,585.96 Jemine K. Williams 6,522.76 Janet Lee Ellis 6,680.55 Jemine K. Multy 6,436.01 Johan K. Multy 6,436.01 | Denise G. Kucharski | 7,308.45 |
| Vicki Hunter 7,278.27 Kayla Straabe 7,261.36 Melissa Bright 7,228.55 Shawna D. Schneider 7,198.20 Grace Elizabeth Snively 7,140.47 Susana Klotz 7,140.47 Helen M. Harlow 7,116.85 Rose Campbell 7,071.91 Arronia Miranda 7,001.77 Roxie Soto 6,989.00 Susie J. Serio 6,984.45 Susan Houser 6,857.35 Kay Dickerson 6,805.73 Kay Dickerson 6,760.80 Shelley Bottlaux 6,701.66 Jeannine R. DeVore Harris 6,701.66 Myrna I. Colon 6,680.55 You's Rocio Alvarado 6,680.55 You's Rocio Alvarado 6,687.51 Janet Lee Ellis 6,680.55 You's Rocio Alvarado 6,585.96 Jemifer A. Enloe 6,585.96 Jemine K. Williams 6,522.76 Janet Lee Ellis 6,680.55 Jemine K. Multy 6,436.01 Johan K. Multy 6,436.01 | Stephanie Hunt | 7,308.00 |
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Pearl

Alejandra Lopez...... JoAnn Kahn

Dana M. Chamberlin Hollie R. Sherrick

Tatiana Rodriguez..... Dana Dean Cornalino......

Rita Jean Barthel... Haydee Guzman.. Debbie E. Barnes

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| Tammy Vavala\$13,060.46 Leah Michelle Lauchlan12,431.99 Blythe Jolee Egbert12,341.74 Roya Marie Mattis12,039.79 |
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| Jeanie K. Navrkal 11,851.51 |
| Christi G. Campbell 11,740.61 |
| Anne Geertsen 11,384.12 |
| Amy Kemp 11,239.12 |
| Nicole J. Canamare 11,001.33 |
| Janice Baxter Hull 10,996.13 |
| Lia Rene Carta |
| Diane M. Detesco 10,571.06 |
| Nadine Bowers 10,535.25 |
| Kathryn L. Engstrom 10,516.13 |
| Vicki Piccirilli 10,333.23 |

| Lisa Olivares1 | |
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| Lily Gauthreaux Crystal June Trojanowski | 9,931.24 |
| Patty Webster | 9.641.28 |
| Collette Parker | 0.454.02 |
| Katherine Mirkes Ward Betsy C. Richard | 9,428.75 |
| Shauna Lynn Abbotts | 9,413.79 |
| Patti Cornell | 9 259 69 |
| Tamarie M. Bradford Carrie V. Eddings-Foster | 9,256.82 |
| Angela P. LaFrance | 8.794.03 |
| Marye Durrer | 8,793.68 |
| Maria Claxton-Taylor | 8,784.25 |
| Susan Moore Sherry L. Fields | 8.726.85 |
| Stacey Craft | 8,706.68 |
| Amy Stokes Betty B. Lucido | |
| Beth H. Piland | |
| Patty J. Olson | 8,594.80 |
| Carmen J. Felix | |
| Evelyn Pirhalla | 8 451 65 |
| Ginger J. Benedict | 8,413.89 |
| Gina Beck | |
| Peggy Matish Amy Kitrell | 7 996 31 |
| laimo Mario Rittnor | 7 0/17 37 |
| Susan K. Janish Melissa May Smith | 7,764.74 |
| Virginia S. Rocha | 7,714.39 |
| Virginia S. Rocha Delores E. Black Irvene K. Foster | 7,629.52 |
| Irvene K. Foster | 7,586.31 |
| Barbara Louise Spencer Laura Poling | 7 404 40 |
| Laura Elizabeth Vernon | 7,448.04 |
| Cari Newby | 7,359.20 |
| Relle I Martin | 7,350.34 |
| Laura Foling Laura Elizabeth Vernon Cari Newby Laurie Travis Plyler Belle L. Martin Denise E. Crosby | 7,312.95 |
| Amy C. Schule | 7 307 30 |
| Audrey L. Detesco-Nickell Cindy Machado-Flippen Aide G. Martinez Charre | 7,303.06 |
| Aide G. Martinez Charre | 7,207.94 |
| Regina I. McDermott Marita W. Campbell | 7.192.42 |
| Randi S. Gleason | 7,173.30 |
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| Sally Moreno | 7,096.35 |
| Tina M. Dees | 6,956.38 |
| Mary C. Zimmerman | |
| Barbara R. Johnson Reina Murcia | 6 928 99 |
| Reina Murcia Johnna Elizabeth Cline | 6,843.91 |
| Amy M. Alber September Anne James | 6,839.76 |
| Brenda Stafford | |
| Judi Tapella | 6,799.31 |
| Shelley Eldridge | |
| Terri Cirlot-Irwin Maribel Olivares | |
| Tammy D. Niehaus | 6,731.91 |
| Kathy Lee Stacy O. Ervin | 6,726.64 |
| Evelyn Hill | 6.714.92 |
| Menina M. Givens | 6,706.53 |
| Shari M. Kirschner Judy Gieson | |
| Jacquelyn G. Bates | |
| Jo Shuler | 6,646.76 |
| Rachael M. Bullock Angela Rae Schneider | 6,645.61 |
| Linda H. Rowsey | 6,605.88 |
| Stephanie Lynn Coker | 6,590.96 |
| Fern M. Gerdes Hazel White | 6,581.95 6,552.69 |
| Becki Hackett | 6,547.62 |
| Sherree E. Koehler | 6,528.65 |
| Keara Murphy April Christine Hutchinson | 6,506.81 |
| Lynn K. Henry | 6,488.57 |
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| Diane M. Proben R. Sue Miller | 6,427.43 |

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"WITHIN APPLAUSE" MAGAZINE, YOU MAY PERIODICALLY FIND ARTICLES WHICH SUGGEST BUILDING YOUR BUSINESS THROUGH REFERRALS AND/OR BY CONTACTING POTENTIAL GUESTS FOR UPCOMING SKIN CARE CLASSES OR OTHER EVENTS. PRIOR TO CONTACTING SUCH INDIVIDUALS VIA TELEPHONE OR EMAIL, YOU SHOULD CONSIDER WHETHER SUCH COMMUNICATION IS CONSISTENT WITH STATE AND/OR FEDERAL "DO-NOT-CALL" AND/OR "SPAM" LAWS AND REGULATIONS. FOR MORE INFORMATION ON THIS SUBJECT, YOU CAN GO TO THE MARY KAY INTOUCH® WEBSITE AND CLICK ON "TAX AND LEGAL" IN THE DROP-DOWN MENU. WHEN IN DOUBT, MARY KAY INC. RECOMMENDS FACE-TO-FACE CONTACT AS THE BEST FORM OF COMMUNICATION, WHICH SHOULD HELP YOU AVOID ANY ISSUES WITH THESE TYPES OF REGULATIONS.

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Recognition

Mary Kay Angels

These Independent National Sales Directors, Independent Sales Directors and Independent Beauty Consultants achieved the highest commissions/bonuses or production or had the most new team members in their Seminar areas in September 2012.

Top National Sales Directors — Commissions and Bonuses



Barbara Sunden \$100.241 Diamond



Carol Anton \$64 363 Ruby



Karen Piro \$61,306 Sapphire



Kathy Helou \$62.072 **Emerald**



\$49 829 Pearl

Top Unit — Estimated Retail Production

| DIAMOND — Marsha Morrissette, A. M. Garrett-Roe Area | \$92,491 |
|--|----------|
| RUBY — Sonya Goins, P. Danforth Area | \$77,437 |
| SAPPHIRE — Julie Weaver, Go Give Area | |
| EMERALD — Stacy Foust, Go Give Area | |
| PEARL — Christi Campbell, <i>Go Give Area</i> | |

Top Sales Director — Personal Sales

| DIAMOND — Deborah Hettinger, A. M. Garrett-Roe Area | \$12,289 |
|---|----------|
| RUBY — Joni Wiersum, K. Gillespie Area | \$12,603 |
| SAPPHIRE — Diane Pingley, Go Give Area | \$13,301 |
| EMERALD — Becky Goodrick, J. Tade Area | \$14,629 |
| PEARL — Jocelyn DeMartelaere, A. Tripp Brewton Area | \$13,658 |

Top Beauty Consultant — Personal Sales

| DIAMOND — Kathleen Neal, V. White Unit, Go Give Area | \$21,731 |
|---|----------|
| RUBY — Kimberli Perez, T. Haynes Unit, Go Give Area | \$12,379 |
| SAPPHIRE — Victoria Amengor, B. Jagne Unit, V. Bagnol Area | \$13,122 |
| EMERALD — Helen Leiby, M. Bright Unit, G. Mayfield Banks Area | \$27,467 |
| PEARL — Elizabeth Camp, J. Fitzgerald Unit, K. McClure Area | \$12,216 |

Top Team Builder

| DIAMOND — Sales Director Maria Arriaga, R. Shahin Area | 24 | New | Team | Members |
|--|----|-----|------|---------|
| RUBY — Stacey Anderson, P. Cox Unit, J. Barnes Area | 18 | New | Team | Members |
| SAPPHIRE — Sales Director Avis Wright, N. Moser Area | 17 | New | Team | Members |
| EMERALD — Sales Director Dawn Barton, K. Helou Area | 16 | New | Team | Members |
| PEARL — Jannika Schakow, J. Ceia Unit, F. Fitzpatrick Area | 11 | New | Team | Members |

Top Unit Builders

Independent Sales Directors with 20 or more new unit members for September 2012.

Diamond

| Denise Sosa | . 36 | New | Unit | Members |
|-----------------------|------|-----|------|---------|
| Cecilia C. James | . 33 | New | Unit | Members |
| Amy Allgood | . 32 | New | Unit | Members |
| Jacqueline Prendes | . 29 | New | Unit | Members |
| Liz Voran | . 29 | New | Unit | Members |
| Cathi Ann Burton | . 27 | New | Unit | Members |
| Maria Socorro Arriaga | . 25 | New | Unit | Members |
| Nancy Rodriguez | . 20 | New | Unit | Members |
| Kristin Jenae Rogers | . 20 | New | Unit | Members |
| Meg Booker Steward | . 20 | New | Unit | Members |
| | | | | |

Ruby

| Isabel Mejia | 29 New Unit Members |
|--------------------|---------------------|
| Pamela D. Cox | |
| Julie Smith | 23 New Unit Members |
| Ete O. Brikinn | 21 New Unit Members |
| Teka-Ann Haynes | 21 New Unit Members |
| Suzanne P. Wallace | 21 New Unit Members |

Sapphire

| Beth Thatcher May | 32 New | Unit Members |
|-------------------|--------|--------------|
|-------------------|--------|--------------|

Emerald

| Grace Elizabeth Snively | 27 | New | Unit | Members |
|-------------------------|----|-----|------|---------|
| Marina Sanchez Ramirez | 24 | New | Unit | Members |

Pearl

| Virginia S. Rocha | 25 | New | Unit | Members |
|------------------------|----|-----|------|---------|
| Toni Moore | 24 | New | Unit | Members |
| Lily Gauthreaux | 20 | New | Unit | Members |
| Laura Flizabeth Vernon | 20 | New | Unit | Members |

New NSD Debuts

New Independent National Sales Director Debuts September 1, 2012.



National Sales Director Diamond Seminar

Meet Your NSDs

Be sure to visit the Mary Kay InTouch® website for inspiring success stories about Mary Kay Independent National Sales Directors. Click on the



"Meet Your NSDs" link under the Heritage tab. You can search for NSD stories by name, city, state, Seminar or even former occupation. Why not share their stories with potential team members?

APPLAUSE® magazine is published in recognition of and as information for members of the Mary Kay Inc. independent contractor sales organization, Independent National Sales Directors ("National Sales Directors"), Independent Sales Directors ("Sales Directors") and Independent Beauty Consultants ("Consultants") in the United States, Puerto Rico, U.S. Virgin Islands and Guam by Mary Kay Inc., Dallas, Texas ©2012 Mary Kay Inc. Member: Direct Selling Association; Cosmetics, Toiletry and Fragrance Association. Applause, Beaut-e-News, Beauty Blotters, Beauty That Counts, Belara, Belara, Break the Silence, Classic Basic, Compact Pro, Day Radiance, Domain, Enriching Women's Lives, Exotic Passionfruit, Go-Give, Indulge, Inspiring Beauty Through Caring, Journey, "Let's Talk" Partyl, Luminous-Wear, Mary Kay, Mary Kay InTouch, Matte-Wear, Miracle Set, MK, MKConnections, MKeCards, MKMen, Pink Changing Lives, Pink Doing Green, Pronewal, Replenishing Serum+C, Satin Hands, Satin Lips, Simply Cotton, Targeted-Action, Thinking of You, TimeWise, Tribute, Ultimate Miracle Set, Velocity and Visible-Action are registered trademarks; Botanical Effects, Dance to Life, Forever Orchid, Lash & Brow Building Serum, Lash Love, Lash Love Lengthening, Lash Response, Lash Spa, Mary Kay Show and Sell, Mint Bliss, MK High Intensity, Night Restore & Recover Complex, NouriShine Plus, TimeWise Body, TimeWise Repair, Ultimate Mascara, Volu-Firm, Warm Amber and Your Way to Beautiful are trademarks; and Beautiful Together, Dare to Dream!, MK Rewards, myCustomers, One Woman Can, Preferred Customer Program, The Mary Kay Foundation, The Silver Wings Scholar Program and You Can Do It! are service marks of Mary Kay Inc., 16251 Dallas Parkway, P.O. Box 799045, Dallas, Texas 75379-9045, marykay.com.

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NEW! Mary Kay® Brush Collection

The way to a perfect finish is to start with the perfect brush.

Professional quality at a great value!

- Mary Kay® Powder Brush, \$16
 Applies loose/pressed powders to help "set" foundation.
- Mary Kay® Cheek Brush, \$14
 Domed bristles help sweep color along cheekbones and apples of cheeks.
- Mary Kay® Eye Crease Brush, \$10
 Tapered bristles help provide precise application for depth and definition.
- Mary Kay® Eye Color Brush, \$10
 Enhances even application and beautiful blending.

 Mary Kay® Eyeliner/Eyebrow Brush, \$10 On eyeliner end, firm, angled bristles allow controlled definition of the lashline and brow, while the stiff natural bristles on opposite end help tame hairs.

Also available:

NEW! Mary Kay® Eye Smudger Brush, \$10 Mary Kay® Liquid Foundation Brush, \$10 Mary Kay® Mineral Foundation Brush, \$10





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Machine washable.





How tos:

- Spray cleaner on brush hairs until thoroughly dampened.
- Gently sweep brush over tissue to remove excess moisture.
- Reshape brush hairs using clean tissue, lay flat and allow brushes to completely air dry before using.
- Recommended for day-to-day cleaning.
- Store brushes in their case when not in use.
- Use-up rate based upon daily use on Mary Kay®
 Brush Collection: 2.5 months.



Cleaner usage tip!

For safest use, apply brush cleaner over the sink and allow brushes to dry thoroughly before use. Do not remove

pump from bottle as this increases the risk of spilling. The brush cleaner contains alcohol, which is an excellent cleaning agent. As with many products containing alcohol, you should avoid contact with wood furniture and other household surfaces as it may remove varnish or upper sealing coats.

WATCH GLAM SQUAD
CELEBRITY MAKEUP ARTIST
VIRGINIA LINDSEY CREATE
A SMOKY EYE LOOK WITH
THE NEW MARY KAY®
EYE SMUDGER BRUSH.
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Pam was born with one leg seven inches shorter than the other and grew up wearing a cumbersome platform shoe. Being different made her a target for teasing, which led to low self-esteem as a young woman. But being the youngest of seven children, she had a loving support system at home. It was her mother who encouraged her the most, and like Mary Kay's mother, she always told Pam that she could do anything she set her mind to. Pam graduated from college with a teaching degree although she never used her degree in the classroom. Instead, she met Independent National Sales Director Emeritus Naomi Ruth Easley and became her assistant in the late 1970s.

Finding Her "Why"

Out of fear and a lack of belief, Pam didn't sign her Independent Beauty Consultant Agreement for three years, but she loved that the Mary Kay principles aligned with hers. Eventually Naomi Ruth convinced Pam to give the



Mary Kay opportunity a shot.

You wouldn't know it by speaking with her today, but Pam's adult life has been full of pain and fear as well. Early in her Mary Kay business, she was shy and feared that people would view her as different, which would have a negative impact on sales. But she kept her "Why" in sight and persevered. At first, she simply wanted to earn a little extra money to help her mom, but three months into working her Mary Kay business, she and her team earned the use of a Mary Kay Career Car and decided to

become a unit. Pam says, "Our unit was built on the cornerstone of love, and that love still runs through every fiber of this unit."

Shortly before becoming an Independent Sales Director, Pam met the love of her life, Dave, and attributes a lot of her success to his support. She shares, "When we were

dating, he would drive me to my Mary Kay appointments and wait in the car. Afterward we would share a Coke, and I would tell him all about my business." The couple has now been married for almost 25 years, and they have a son, Aaron, a daughter-in-law, Jimi, and a brand-new grandson, Ben.

Finding the Faith

In 2001. Pam was celebrating her 40th birthday at Seminar when she knew something was very wrong with her leg. Once at home, X-rays proved her knee had given out and was simply bone resting on bone. Pam endured more than 15 surgeries in the seven years that followed until a doctor recommended she undergo fusion surgery to fuse the knee. She agreed.

Unfortunately, this surgery led to infection, and after spending three years battling the infection, more surgeries, antibiotics and constant pain, she decided to let go of her leg. She says, "When I told the doctor I was ready to let it go, I could see relief flood his face. I knew it was the right decision." She underwent the final amputation surgery on May 10, 2011.

A Sisterhood of Love

Throughout the countless surgeries and bouts with depression, Pam always led an amazing group of women. Sister Independent Beauty Consultants held her unit meetings when she was hospitalized and answered her phone when she was in



too much pain. When her immune system bottomed during the holidays, her husband hosted her Christmas party for her and her unit members. Pam says, "My unit members love me, and they never gave up on me. We are doing life together. Sometimes it gets messy, but we work through the pain and move forward."



Still Standing

Believe it or not, when the day came to remove her leg, Pam says she was excited. She even had a pedicure to send her leg out in style. Pam says, "I was actually excited to have my leg amputated because I thought, 'Finally I can get a prosthetic leg and walk without pain." Her spirits were high, and she only spent two days in the hospital rather than the expected two weeks. There are still ups and downs. She has an occasional fall, and she perseveres with her insurance company for an improved prosthetic leg, but she keeps her faith in God and believes in her unit members. She says, "I am no saint. I just love the people in my life, and they keep me going. They are my 'Why.'"

One of Pam's new dreams is to walk without the use of a crutch so she can carry her beautiful grandson, Ben.



digital DIVAS!



We asked some independent sales force members what they thought about the changes to myCustomers® and the Mary Kay® Personal Web Site. Here's their download!

The Total Package

"The improvements can definitely help me attract new independent sales force members who are techsavvy and proficient with online shopping. About 80 percent of my customers reorder online. They love the clean, upscale look of my Mary Kay® Personal Web Site. They like seeing my picture throughout the site and the bold product images. I like having my customers' pictures included in myCustomers® and seeing their complete order histories in one location."



Ginger Benedict Independent Senior Sales Director of Dallas, Texas

Time-Saver

"My customers say it's easier to navigate and has great eye appeal. It's much more user-friendly for me too! I'm excited to see how these changes can impact my business. I can't imagine running my Mary Kay business without these great business tool options!"



Erin Lynch Independent Senior Sales Director of Keller, Texas

Fresh Look

"I encourage skin care party guests to visit my Mary Kay® Personal Web Site beforehand. They get excited about the products, application tips and color trends before they even try the products. The online improvements make my Mary Kay business look on**trend and professional.** Time is a constraint for us all. The upgrades save me time and make it more convenient for my customers to shop when they want."



Terezeja Lemieu Independent Executive Senior Sales Director of Webster, N.Y.

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TimeWise® Miracle Set®



TimeWise® Night Restore & Recover Complex®

... all carry the **Good Housekeeping Seal?**

More Than Words

The Seal is much more than a stamp of approval. It means that Good Housekeeping chemists and engineers have put the products through rigorous testing to ensure product claims are factual and products perform as advertised. This highly respected Seal is only granted to outstanding products that perform as promised.



Marty Wynn Independent Sales Director of Nixa, Mo.



Kay Dickerson Independent Future **Executive Senior** Sales Director of Lucerne, Mo.

Seal Up Social Media.

Facebook and Twitter are great ways to spread the news that Mary Kay has earned the Good Housekeeping Seal on these great products! "Anytime a third party stands behind Mary Kay® products, it lends credibility. I talk about the Good Housekeeping Seal at every skin care party because it's a huge endorsement. Most women are familiar with the Good Housekeeping Seal and what it represents. They trust the Seal because it's been around a long time. It's easily one of the most recognized and trusted emblems around!"

"The Good Housekeeping Seal is a sign of trust, and women know that. I have made many sales thanks to this Seal because women know it is a guarantee, and they know Good Housekeeping only backs exceptional products. Both Mary Kay and Good Housekeeping have a reputation of integrity, so there is a double guarantee that my customers feel great about."

A Lesson From Mary Kay Ash



Independent Senior National Sales Director Dayana Polanco shares her thoughts on our Founder's words of wisdom:

"Being a leader is a privilege and a great responsibility. We must inspire people forward with vision, enthusiasm and commitment and lead by example.

"Being an example involves everything: our image, work ethic, integrity, values and principles. Leading by example creates trust. Each time we reach a goal, we open doors for others, which is our mission as leaders.

"When I began to understand that success in my Mary Kay business started with my personal business, I built a solid customer base and a great team of women. As an Independent Sales Director and now an Independent National Sales Director, I still work on my personal business because it gives me energy. As a result, I have strong personal sales, a large personal team, 18 first-line offspring Independent Sales Directors and one offspring Independent National Sales Director. What brings me the most joy is knowing that I inspire others to strive for success and excellence.

"Being the leader of our National Area is an honor, and I am committed to doing my best. As we enter Mary Kay's 50th year of enriching women's lives, it's important to remember that example speaks louder than words."

"The speed of the leader is the speed of the gang" is frequently heard at our Independent Sales Directors meetings. We believe a good Sales Director should set the pace for her unit. A Mary Kay Sales Director who's doing her job constantly encourages others to strive for excellence in all business facets. She will emphasize the importance of staying informed about the cosmetics field, master our own products, serve her customers and practice effective time management. Any manager can talk about excellence; a good manager leads by example." (Mary Kay Ash, "On People Management")







ARE YOU READY

to lead by example and develop a team? To learn what it takes to be a leader in your Mary Kay business, visit the Education tab on Mary Kay InTouch® and select The Silver Wings Scholar Program™ under Consultant Education.



MK Resolutions:

New You!



Negativity buster Independent Elite Executive Senior Sales Director

Tracy Potter of Layton, Utah – "I resolved to stop dragging negative people around with me. I am a positive person, but I found myself trying to win over negative people. It was exhausting and made me feel yucky. I asked myself these questions: What's not OK with you? What will you tolerate?

"When I began to answer those questions, I realized what I was looking for. I began attracting the types of people I wanted to pour my energy into and who wanted my coaching and support. I fell even more in love with my Mary Kay business, but more importantly, I found great joy in my life. Choosing to stay positive and surround myself with positive people has touched every facet of my life. My home life is peaceful, and I have an abundance mentality."

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This year I resolve to:

Repeat your resolution mantra to stay on track.Make a goal poster.

■ Remember your "Why."

Stay Motivated!

■ Be realistic.

- Don't give up.
- Track your progress.
- Reward yourself!

√ You can cut this out and put it on your refrigerator as a constant reminder! The New Year's Resolution: We all make 'em and we typically break 'em. Perhaps it's not from a lack of willpower, but that we just don't make the right resolutions. This year, why not **make the resolution to change your mindset and think of yourself as the person you want to be?** Surrender to the past and change your perception of who you are and what you are capable of accomplishing.

You'll notice that the women featured here didn't resolve to hold a particular number of skin care parties per week or lose 20 pounds. Instead, they resolved to **make a positive change** in themselves, and from that, they gained motivation and clarity. **Your potential is limitless!**



Quality, not quantity. Independent Future Executive Senior Sales

Director Alison Jurek of Chicago, III. — "After the birth of our daughter, I made a big decision to live by the balanced priorities I always dreamed of. I wanted to grow spiritually and be a great wife and mom.

"The idea of living God first, family second and career third is great, but as someone who loves to work hard, actually committing to it was a little scary. I decided that I would work Tuesday, Wednesday, Thursday and a half-day on Saturday.

"Although I wanted my Mary Kay business to flourish, I expected that it would take a dip because I was devoting fewer hours. I was so wrong! Our unit just had its best year ever! I think people can respect my decision to live a balanced life. Working fewer hours forced me to be more efficient with my time and work my Mary Kay business full circle."



Shhhh!

Independent Senior Sales Director Heather Catchpole of Beaverton, Ore. — "Mary Kay always said, 'People don't care how much you know until they know how much you care.' I resolved to listen more closely to others, and guess what? My Mary Kay business prospered! I began to hear what my unit members and potential

team members said rather than just telling them what I thought they wanted to hear. This allowed me to help them work for what they really wanted from their Mary Kay businesses.

"I also started listening to my **Independent National Sales Director Lisa Madson.** I began to implement the things she suggested. When I started really listening to her, my sales numbers increased. In 2010, we were in the \$300,000 Circle of Achievement, in 2011 we doubled our production and this year we earned a spot both on the Seminar Circle of Excellence and the Top Sales Director Trip!"



Seize the moment.

Independent Senior Sales Director Randi Gleason of Leesville, La. — "I resolved to make my Mary Kay business a priority. While excelling in my personal and spiritual lives, I felt like I was not working my Mary Kay business to its full potential. Rather than making my Mary Kay business No. 3, I had pushed it down to No. 33.

I embraced the idea of accountability and started to track my income-producing activities. Because I committed to working with intention, I became more prepared. I no longer miss out on opportunities for new customers and new team members.".



Serve it up.

Independent Sales Director Dawn Starr of Broken Arrow, Okla. — "I resolved to give back to my community and volunteered to teach a weekly class at a restoration house for women in crisis. Over time, I saw so much change in these women and realized the importance of investing in others. When I became others-focused,

I experienced spiritual growth as well as tremendous growth in our unit. We earned the use of a pink Cadillac and have been in the Mary Kay Circle of Achievement!"



Congratulations to our January 2013 Go-Give® Award winners who best exemplify the Golden Rule - helping others unselfishly and supporting adoptees as much as unit members.

Nominate a well-deserving Independent Sales Director who displays the Go-Give spirit for this prestigious honor today! We've made it easier – look for the NEW online nomination form on Mary Kay InTouch® under the Contests/Recognition tab.



Valerie Reynolds

Diamond

Independent Senior Sales Director

Began Mary Kay May 2002

Sales Director Debut July 2008

Offspring one first-line

National Sales Director Lisa Madson

Honors Star Consultant: fourtimes Sales Director Queen's Court of Personal Sales; twotimes Queen's Court of Sharing; Circle of Achievement: two-times Double Star Achievement

Personal Lives in Flora. Miss. Husband, David: sons: Lance. Weston, Matthew, Adam; daughters: Rachel, Jada; one granddaughter

"I am motivated to help others because we are commanded to 'love one another' just as Jesus has loved us. To me, helping others is an act of love."

Independent Beauty Consultant Karen Kegley of Jackson, Miss., says, "Valerie is 100 percent dedicated to each member's success in every way, every day. I'm an adoptee, but Valerie loves me like I'm a member of her very own unit."



Lisa Carpenter

Rubv

Independent Sales Director

Began Mary Kay February 2006

Sales Director Debut

July 2008

National Sales Director Go Give Area

Honors Star Consultant

Personal Lives in Jacksonville, N.C. Husband, Al; sons: Zachary, Duncan

"I am motivated to help others because it is an honor to carry out Mary Kay's wish to live and work by the Golden Rule. I might be the only 'Mary Kay' as well as the only 'Jesus' anyone ever meets, and my hope is that they appreciate both."

Independent Senior Sales Director Brittany Mitchell of Virginia Beach, Va., says, "When Lisa discovered her potential recruit had lost touch with her previous Independent Sales Director, she was able to bring them together again and say, 'I have a new recruit for vou!""



Terrie Allen

Sapphire

Independent Senior Sales Director

Began Mary Kay April 1994

Sales Director Debut September 1996

Offspring one first-line

National Sales Director Go Give Area

Honors Circle of Honor; 11-times Sales Director Queen's Court of Personal Sales; three-times Circle of Achievement; two-times Double Star Achievement

Personal Lives in Stafford, Va. Husband, Mark; son, Jeremy; daughter. Bridget: seven grandchildren

"I am motivated to help others because my greatest joy is to bring HOPE (Helping Others Persevere and Excel), to mentor others to find their purpose and passion, to live a life without limits. Passionate people change the world."

Independent Beauty Consultant Celia Faulk of Amissville, Va., says, "When one of our unit members, not in Terrie's unit, lost her husband in a tragic accident, Terrie gave up her frequent flyer miles so my Independent Sales Director could go and support her unit member."



Jordan Helou Eicher

Emerald

Independent Senior Sales Director

Began Mary Kay March 2003

Sales Director Debut July 2005

Offspring two first-line

National Sales Director Kathy Helou

Honors Star Consultant; twotimes Circle of Achievement; two-times Circle of Excellence

Personal Lives in Huntersville, N.C. Husband, Brent

"I am motivated to help others because I also am able to use the profits from my Mary Kay business to help fund the efforts of our nonprofit organization which helps support children in Uganda."

Independent Beauty Consultant Jana Madera of Huntersville, N.C., says, "Jordan welcomes and supports all of her adoptees and has developed Independent Sales Directors, Directors-in-Qualification and Career Car earners as if they were her own unit members!"



Pamela Castellana

Pearl

Independent Senior Sales Director

Began Mary Kay July 1996

Sales Director Debut June 1997

Offspring one first-line

National Sales Director Sylvia Kalicak

Honors Star Consultant; twotimes Sales Director Queen's Court of Personal Sales; Queen's Court of Sharing; four-times Circle of Achievement; Double Star Achievement; Triple Star Achievement

Personal Lives in Melbourne, Fla. Husband, Craig; daughters: Catherine, Cara; two grandsons

"I am motivated to help others because I am supremely grateful for every second of my life and aware that my thoughts and actions will affect others for generations to come."

Independent National Sales Director Sylvia Kalicak says, "Not only does Pamela support me as her Independent National Sales Director, she has done an amazing job of supporting the Melbourne Area and her adoptees."



Beautiful Eyes, Great Deal* Just \$42



Mary Kay® Eyeliner in Black

Eyeliner helps create a simplified, polished look.

Mary Kay® TimeWise® Firming Eye Cream

Eye cream improves firmness, brightens, offers intense moisturization and minimizes appearance of fine lines and wrinkles.

Mary Kay® Lash Love® Mini Mascara in I ♥ black

Defines, defends and delivers four times the volume without looking overdone!

Product price is suggested retail.



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The best-seller logo/designation refers to top-selling

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THREE DAYS OF LEARNING, INSPIRATION AND FUN!

- See NEW Mary Kay® products.
- Network with Mary Kay mentors.
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- Motivation and timely education.
- Entertainment fit for Hollywood!

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WATCH THE LEADERSHIP CONFERENCE 2013 VIDEO. Get the free mobile app at http://gettag.mobi



Leadership2013

LOOK FOR MORE DETAILS

on these great conferences on Mary Kay InTouch® under the **Events** tab!



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Career Conference

Coming to a city near you! March 15 – 16, 22 – 23

WHO BENEFITS?

Independent Beauty Consultants and Independent Sales Directors who desire to take their businesses to greater heights.

WHAT TO EXPECT

Two power-packed days of learning and fur

- Recharge your Mary Kay battery with great businessand team-building tips from top Mary Kay independent sales force members.
- Share best practices among your peers
- Prizes, gifts and more!





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