Applause &

 $\frac{MARY\ KAY}{\text{Enriching Women's Lives}^{\text{SM}}}$



See Yourself at Career Conference 2007

Set Selling Strategies: Learn From Independent Sales Directors

How to Book Customers: You Can Offer Incentives!

Applause® March 2007

get it free

FEB. 16 - MARCH 15, 2007



TimeWise® 3-In-1 Cleansing Bar

What an ideal product for women who want the benefits of TimeWise® skin care in a lathering bar! The 3-In-1 Cleansing Bar gently cleanses, exfoliates and freshens as it begins the process to help reduce the visible signs of aging. It comes complete with a handy soap dish, perfect for home or travel. It's your BizBuilders bonus beginning with a \$400 whole-sale Section 1 order.

TimeWise® Targeted-Action™ Line Reducer

TimeWise® Targeted-Action™ Line Reducer firms and tightens lines and wrinkles. Your customers will see results within minutes and lasting results over time. Yes, this highly effective product is proven to deliver immediate visible benefits to the forehead and crow's-feet area. With continued use, it also delivers lasting results to all the facial areas where lines and wrinkles settle. The immediate anti-aging benefits of TimeWise® Targeted-Action™ Line Reducer will appeal to all your customers who desire a more youthful, relaxed appearance. And who doesn't want that? Be among the first to preview this incredible product. It's your BizBuilders bonus beginning with a \$600 wholesale Section 1 order. For more information, please visit the Product Knowledge Web site on LearnMK®.



Mary Kay® Beauty Fix Kit

The March 2007 gift with purchase, the superportable and travel-ready Mary Kay® Beauty Fix Kit, coordinates perfectly with the limited-edition Mary Kay® Garden Blossom Color Collection. What a great gift for any woman who travels or is often on the go (and who isn't?). The Asian-inspired bag, designed to capitalize on Spring/Summer 2007 trends, fits two of the Garden Blossom pencils, in addition to the professional tools that come with it. What a great way to encourage customers to boost a sale to the \$40 level! These are the kind of surprises and extra incentives that build long-lasting goodwill and loyalty with your customers.



Travel Roll-Up Bag

Suggested Use: Your customers will love this organizer (no travel required). It makes a great gift with purchase, and you could even offer it free to customers who purchase four or more product sets. It's your BizBuilders bonus starting with an \$1,800 wholesale Section 1 order.

For more details on BizBuilders and new Independent Beauty Consultant bonuses, see Page 19.





make your **dreams** come true

"What is it that you want from the Mary Kay opportunity? Remember that all your goals and all your desires are of no value unless you put them into action." Mary Kay was so right, wasn't she? You can take charge of your personal business by doing simple

things like following the success formula of 3+3+3 (three skin care classes, \$300 in new retail sales and three team-building appointments each week) and attending Career Conference. In the words

of Mary Kay, "Remember that you really are wonderful. Believe it now and act upon it, and soon you will be the winner that you so richly deserve to be."



"Selling the Set" Benefits Your Business. Here's How.

Whether it's the TimeWise® Cellu-Shape™ Contouring System or the Miracle Set or Color 101 Collections, the same secrets to success apply when it comes to "selling the set."



page 10

Coming Soon! Career Conference

These inspiring first-person accounts share the joy and excitement of Career Conference through behindthe-scenes stories of events and recognition. Plus



page 8

How to Book: Top Independent Sales Directors Share Tips You Can Use Today

Booking and selling are the foundations of your business. You can find customers all around you from friends and family to co-workers and people you meet every day. And these customers can lead you to more new customers. It all starts with building relationships and setting the tone for a successful opportunity.

why sell the set?

Whether it's the TimeWise® Cellu-Shape™ Contouring System (\$55), the Miracle Set (starting at \$104) or Color 101 Collections (\$111), the same basic principles apply when it comes to "selling the set." Just ask these superstars!





Sets are made to go together just like spaghetti and meatballs! One of the things that I often say at classes is that I'd rather lose a sale than have the customer not get the full benefits of using the products together.

When I say it that way, they begin to

understand how much I believe in the efficacy of the products. It ensures that when the customer does buy, she will remain loyal because she's getting the results that we claim.

 Pam Robbins Kelly, Independent Future Executive Senior Sales Director, Bakersfield, Calif.



When you have a strong closing focusing on sets, women are less likely to purchase individual items, which could result in lower sales and fewer reorders in the future. My happiest clients are undoubtedly the women who use full skin care sets.

They are satisfied, loyal to their Mary Kay [®] products and their Beauty Consultants and continue to repurchase from me as their product gets used up. They also make great hostesses because they happily promote the product to family and friends, which makes them the best team-building prospects.

- Amie Gamboian, Independent Future Executive Senior Sales Director, Omaha, Neb.





Mary Kay's laboratories do extensive research and development on the ingredients in each of our products and how those ingredients are formulated to complement one another. Sometimes I use a fun

analogy to explain this concept at skin care classes. 'If I baked a cake and left out the eggs and the baking soda, would my cake look or taste right?' That's a question all women can relate to! I also tell the class about the 100 percent satisfaction guarantee.

- Kim Williams, Independent Elite Executive Senior Sales Director, Newburg, Md.



Selling sets is so much easier on everyone because you know what they are buying will work together. Your customer only has to make one decision when it comes to buying a set versus deciding on each individual item, which can be overwhelming. It is

easier for a customer to make a decision if she is offered two choices.
'Which would you prefer to start with today, the Miracle Set or the you-deserve-it-all collection, the Ultimate Miracle Set?'

- Vivian Neeley, Independent Sales Director, Dayton, Ohio





and something to distinguish her from the other con-

Write a quick "glad I met you" note to mail that day.

Follow up with a phone call in 24-48 hours.

tacts you made that day on your information sheet

the minute you leave her.

Remember to follow up ...

new. Focus on how she will feel, make her feel special, and you have no time to

think about yourself."

women who are already in your circle at church, parent/school groups, neighborhood associations, your husband's business, etc. I really encourage you to work within the 'zone' where you already know people or already have connections, where a foundation has already been laid."

- Amie Gamboian, Independent Future **Executive Senior Sales** Director, Omaha, Neb.

Samplers Sell Products

Handing out samplers or placing them in reorders makes smart business sense (as long as you follow up). Remember, these sampler cards include powerful product details and benefits. In a recent study by The Promotion Marketing

> Association, 81 percent of the women surveyed were much more likely to buy a product after receiving a free sampler. Let's take a look at what's available on Section 2 of the Consultant order form.

> > TimeWise® Miracle Set: a great way to introduce potential customers to the Miracle Set while On the Go! Then you can follow up and schedule skin care classes. Sampler packettes of

TimeWise® 3-In-1 Cleanser and Age-Fighting Moisturizer (six pairs), \$2; TimeWise® Day Solution Sunscreen SPF 25* and Night Solution (six pairs), \$2; sampler cards (pk./six) featuring impressive before-and-after photos and clinical study results, \$1.50

- TimeWise® Microdermabrasion Set: At the end of a skin care class focusing on the Miracle Set, why not share TimeWise® Microdermabrasion Set samplers? Sampler packettes (six pairs), \$2; sampler cards (pk./six) featuring impressive before-and-after photos and clinical study results, \$1.50
- MK Signature[™] Ultimate Mascara[™]: These professional tools make it easy for your customers to try this fabulous mascara formula safely and hygienically. Samplers (pk./six), \$2.25; sampler cards (pk./six) featuring before-and-after photos. \$1.50
- Private Spa Collection™ Satin Hands® Pampering Set: This sampler card's pop-up construction wows customers! You can attach samplers which include all three Private Spa Collection™ Satin Hands® Pampering Set products for a great introduction. Sampler packettes (four sets), \$2; sampler cards (pk./four), \$1.50
- Affection™ Eau de Parfum: A six-pack of Affection™ towelette samplers is just \$1.75. Add a pack of six luxurious Affection™ sampler cards that capture the essence of the perfume and detail the ingredient story for only \$1.50.

New March 16! Customize your Mary Kay® Personal Web Site by choosing your free sampler offers. See Page 6 for details.

"Have a daily goal of how many people you want to talk to. Even if it's just one person a day, you'll have seven new leads at the end of the week!"

- Pam Robbins Kelly, Independent Future Executive Senior Sales Director, Bakersfield, Calif.

"Everywhere I go I am always prepared with my business cards, pens and samplers (who doesn't love a gift?) in a Section 2 Quick Zip Bag so that everything stays nice and crisp. When I encounter a woman within 3 feet of me, I just walk over and say, 'Excuse me, may I offer you my business card?' When I hand it to her, she will often say, 'Oh, Mary Kay!' Then the door is opened."

- Kim Williams, Independent Elite Executive Senior Sales Director, Newburg, Md.



Free Virtual Makeover and Application Tips.

If you have a Mary Kay® Personal Web Site, be sure your customers know they can experiment with color online creating a whole new makeup look through the virtual makeover. (Sending a free MKeCard® is a great way to get the word out.) Then they can call you to turn the look they want into a reality. The virtual makeover features 14 models (some new) representing a range of skin tone/color combinations, ethnicity and age. Also, you and your customers can find both video and audio application tips for eyes and lips through the interactive demonstrations on your Mary Kay® Personal Web Site. And the tips are printable for easy reference. This service positions you as the beauty expert when customers visit your Mary Kay® Personal Web Site. (Of course, they can always pick up a few things while they're there!) New for March: application tips demonstration for the MK Signature™ Facial Highlighting Pen.



Customize Your Mary Kay® Personal Web Site: Choose Your Free Sampler Offers! New Beginning on March 16, 2007!

Looking for a way to expand your customer base or introduce customers to your hottest products? Then consider

free sampler offers on your Mary Kay® Personal Web Site! New beginning on March 16, 2007, you can choose which sampler you would like to feature from a variety of color and skin care options. Cards are available separately for each sampler, such as the new special-edition

TimeWise® Targeted-Action™ Line Reducer sampler with card, the TimeWise® Miracle Set, the TimeWise®

Microdermabrasion Set, MK Signature™ Ultimate Mascara™, the Private Spa Collection™ Satin Hands® Pampering Set, Affection™ Eau de Parfum and Color 101 (samplers included). Simply select your sampler card through your Mary Kay®



Personal Web Site Manager on the Mary Kay InTouch® Web site. Then watch for e-mails and Action Items to let you know when a customer requests a free sampler so you can fulfill her product orders and sampler requests in a timely manner. Remember, one very important aspect of building a wonderful, long-term customer relationship is being prompt to respond, dependable and responsible.

There's Still Time to Enroll! Month 2 Mailer:

The MKMen™ Brochure

Whether your customers need a
Father's Day gift, a present for a
graduate or just want to take care
of the men in their lives, Mary Kay is
here for them. Introducing a new line
of products specially designed for
guys. The Preferred Customer
Program's Month 2 mailer launches

Enroll by March 15!

this much-asked-for line of products. Enrollment ends March 15, so be sure to enroll if you haven't already! Mailing begins May 18. (Allow 7-10 business days for delivery.)

Sending Customers the Beaut-e-News™ Monthly E-Newsletter and MKeCards® Is Easier Than Ever.

Good news! It's no longer necessary for customers to "opt-in" to receive e-mail from you. You can now send MKeCards® and the *Beaut-e-News*™ monthly e-newsletter anytime by visiting the Mary Kay InTouch® Web site and clicking on "Preferred

Customer Program" under "my Customers®."

Beaut-e-News™ features all the latest Mary Kay happenings, from ad campaigns and sweepstakes news to great new products, plus beauty tips, trends and more. As an added benefit, links within the e-newsletter send customers back to your Mary Kay® Personal Web Site. Research shows that e-mail marketing is one of the most successful

ways to drive traffic to an online shopping site. Be sure to read your monthly issue to stay up to date!



takeashine to lips

What makes the new MK Signature™ NouriShine™ Lip Gloss our best yet? The superlight, nonsticky formula includes vitamins A and E and helps to form a protective defense against wrinkle-causing free radicals and environmental exposure. Your customers can choose from seven fabulous new shades, plus three all-time favorites. \$13*





Just Glossy™ Set: Make It Work for You!

Remember, the MK Signature™ Just Glossy™ Set gift with purchase delivers the lightweight feel and maximum shine of the MK Signature[™] NouriShine[™] formula. Three miniature lip glosses, in universally flattering shades, condition lips with rich color in a convenient, go-anywhere size. Not only can this set motivate your customers to spend more, it makes a great introduction to the new MK Signature™ NouriShine™ Lip Glosses. Gift With Purchase, pack of five, \$17.50



You Can Go Online to **Get the Perfect Pout.**

Need some lip tips? Look like a color expert when you visit "How to Get the Perfect Pout" on your Mary Kay® Personal Web Site, where you and your customers can get application tips to accentuate any lip shape. Your customers can connect anywhere they can access the Internet! It will show them how to use the lip product samplers you've aiven them.



You Can Offer Color 101 Looks and Cards.

When your customer falls in love with an MK Signature™ NouriShine™ Lip Gloss featured in a Color 101 Look, why not introduce her to the complete package? She's likely to love the entire look as well! Color 101 Sampler Cards, pack of four, \$3.25

*Product price is suggested retail.







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Top Independent Sales Directors Share Their Secrets

Mary Kay once said, "Bookings are the lifeline of your business. Literally, if you're out of bookings, you're out of business." Plus booking is a big part of your 3+3+3 formula for success (three skin care classes, \$300 in new retail sales and three team-building appointments each week). So what can you do to keep that lifeline going? We posed that question to top Independent Sales Directors across the nation. Here's what they had to say.

Booking at Classes

Each selling appointment introduces you to new customers and potential hostesses who can invite more new customers to your next class. Throughout your presentation, consider referring to a second appointment. During your individual consultation, you may want to encourage your customers to book future appointments. The Flip Chart focuses on the Miracle Set. But at the end of a class, you can always show the TimeWise® Microdermabrasion Set and give out samplers with the sampler cards. You can allow customers to try the samplers at home, then follow up to see how they enjoyed experiencing "instant gratification" in skin care. One more thing: Remember, you can find a printable color consultation outline for the second appointment and helpful Media Source CDs on LearnMK®!

"When it comes to booking at classes, I do it right at the beginning, during the orientation. Explain that each woman is guaranteed at least two complimentary appointments: skin care and color. She may also choose to add other parties (spa or manicure/pedicure) if



"I suggest that you always have a booking gift – a perk for the hostess whose guest books a class. Guests always want the hostess to get the gift (as well as something for themselves, perhaps)."

Margi Eno,
 Independent Sales Director,
 San Diego, Calif.

she would like to earn even more product. Then I keep the momentum going throughout the class by passing a free product item around the table. Every time I say the word "party," the women pass the item to their neighbors, and whoever ends up with the product takes it home!"

- Amie Gamboian, Independent Future Executive Senior Sales Director, Omaha, Neb.



Booking Friends, Family and **Acquaintances**

Let's take a look at this simple, easyto-use recommendation for booking friends, family and acquaintances.

- 1. Create positive interaction. "Hi, (customer's name), I'm so glad I caught you at home!"
- 2. Work to develop rapport. "How are things going? Great! I won't take up much of your time, but I did want to let you know I'm now a Mary Kay Independent Beauty Consultant."
- 3. Express the purpose of your call. Suggest a fun get-together with her girlfriends, a 10-minute appointment or a time to drop off a few samplers and the latest issue of The Look.
- 4. Confirm your appointment. "See you next Tuesday at 5:45. And remember, (customer's name), we can always schedule a skin care class so you could earn free products."
- Communicate next steps. "I'm looking forward to seeing you. I'm eager to hear your opinion of the samples!"

Booking From Referrals

Booking from referrals can be a major source of appointments. You may want to ask both your hostess and the guests for referrals. Also, consider asking for referrals when you call to follow up with your customers.

"Remember to ask potential customers if they are current Mary Kay customers. If you run into someone who already has an Independent Beauty Consultant, thank her for being so supportive of the product line and encourage her to contact her Beauty Consultant to see the latest products."

- Amie Gamboian, Independent Future Executive Senior Sales Director, Omaha, Neb.

"Have a gift for them in the name of the person who referred them to you. Of course, they have to get together with you to receive the gift."

- Margi Eno, Independent Sales Director, San Diego, Calif.

Booking From Warm Chatter

A sincere smile, eye contact and repeating a potential customer's name throughout the conversation will let her know you're focused on her.

"What I am booking for right now is a 'Women Who Make a Difference' portfolio of faces. What an honor to be asked to be in that! I am including businesswomen, community leaders, heads of charitable foundations, women who are active in their churches, stay-at-home moms, etc. I believe women make an impact no matter what they have chosen as their 'careers,' so this is a fun way to honor them and to get lots and lots of bookings!"

- Amie Gamboian, Independent Future Executive Senior Sales Director, Omaha, Neb.

"I work to turn a contact with someone into more contacts. When I meet someone, I ask if I can send a brochure with them to work. Or when I sell sets to a guy, I tell him if he sends me five buddies who place orders, I'll give him a thank-you gift. Then I repeat the process with each of the five buddies! Also remember, when you're fun, people want to be around you!"

- Margi Eno, Independent Sales Director, San Diego, Calif.

"Know your script! Instead of constantly changing what you are going to say, choose a script and stick with it. Consistency gives you confidence. Remember, the script is only 'old' to you; you are talking to new people all the time. You'll be amazed how much more confidence you have when you know your scripts."

- Pam Robbins Kelly, Independent Future Executive Senior Sales Director, Bakersfield, Calif.



Book With the Hostess Program

Make It a "Yes" With Great Incentives

Use the hostess brochure featuring various incentives including this quarter's Travel Accessories Set (\$10)! And remember, the Hostess Magnifying Mirror is back by popular demand. It's available on Section 2 for just \$13!

How to Get the Guests There

You can use the superconvenient Beautevite™ online party-planning tool (available to Independent Beauty Consultants with a Mary Kay® Personal Web Site) to schedule the party, manage details, help send out e-mail invitations and monitor the guest list. If your hostess prefers traditional invitations, you can simply use the invitation/reminder postcards available on Section 2 of the Consultant order form. Once the invitations go out, make your hostess aware of the great suggested dialogues in the hostess brochure to help her call her friends.

Need Party Ideas?

Each quarter, you can check out the fabulous party tips on the Mary Kay InTouch® Web site (under "Promotions") or have your hostess visit the "Have a Party" link on your Mary Kay® Personal Web Site for exciting ideas she's sure to

Keep the Momentum Going

At the class, book more hostesses using the hostess program and make your hostess feel like a queen!

careerconference'07 Fuel Your Future!













career conference

Do you know where you're taking your business? Do you have the answers to get there? "We set up programs to help Independent Beauty Consultants discover their hidden talents and abilities," said Mary Kay Ash. "We put into place the educational programs and helping attitudes that would give the independent sales force the confidence and abilities they needed to help others. Our learning never ends!"

There's no better teaching fast-track than Career Conference, where education meets sisterhood meets super role models – women who are ready and able to share their success secrets with you. Here are three of thousands who have made Career Conference part of their annual business plan.



Independent **Executive Senior** Sales Director Trish Reuser

One of Her Best Decisions Ever

The first time I attended Career Conference it was called "Jamboree," and I was a brand-new Independent Beauty Consultant. I had heard at success meetings how important Mary Kay thought this gathering was to our business futures. But we had just moved across the country, and I had a 1-year-old son, no baby sitter and no extra money anyway. I had given up the idea for that year when an unexpected check arrived in the mail, and my husband told me I could use it to attend.

So my mom drove five hours to baby-sit, and my adoptive Independent Sales Director found a roommate for me.

Future Independent Sales Director Judy North, my roomie that weekend, has been my friend and a blessing now for more than 30 years. Judy gave me so many ideas about how to build my business, and she made sure I met new friends who had more great ideas. So often it's the conversation in line or at lunch that produces a nugget of wisdom, the exact thing we need to hear at that moment.

My decision to invest that check in my business was one of my best ever. I had no idea what "Mary Kay" was all about until I got to Jamboree. It was so exciting! The motivating classes taught me the things I needed to know to build my business, and the I-stories inspired me and built my belief. If you want to grow your business, you need to grow personally. Career Conference is an investment in your business that will help take you to the top. As always, Mary Kay was right!



Independent Senior Sales Director Eileen **Brookshire**

A Girlfriend Getaway With Lasting Impact

I will always be grateful that Career Conference turned around my Mary Kay experience. It was 1997, and discouragement had set in when some team members quit. I was disappointed that I couldn't wear my red jacket, and I knew I had reached a crucial point in my Mary Kay business. Truthfully, I was considering giving up.

But Independent National Sales Director Kirk Gillespie - then my Independent Sales Director - encouraged me to go to Career Conference to soak up education and inspiration. She asked me to delay my decision until afterward, and out of sheer

loyalty, I went. But I was skeptical!

A sister Independent Beauty Consultant and I drove four hours, thinking we were just having a "girlfriend getaway." Then the moment we stepped into the arena - where the music was pumping and you could feel excitement and electricity in the air - amazing things started to happen. When Independent Senior National Sales Director Stacy James spoke, she reached into my heart and made me see that Mary Kay was the opportunity for me to enrich women's lives.

Suddenly I realized my discouragement stemmed from focusing on myself instead of others. I went home with a clear vision and a mission. My team members and I went on-target for the use of our first Career Car that month, and I debuted as an Independent Sales Director that November.

Today our unit, "The Soaring Eagles," has a passion for reaching into the lives of others to give them wings too. I enjoy the freedom to live a balanced life and make healthy choices for me and my family, and I have a platform to motivate women to discover their own purposes and talents. So much to appreciate, and Career Conference was the catalyst!



Independent Sales Director **Holly Martin**

The Dream Was Born

I never thought twice about going to my first Career Conference. But Independent Future Executive Senior Sales Director Hollie Sherrick painted the picture so perfectly that I knew I wanted it to be part of my business life. "Those who show up, go up," she told me. Since I wanted to be where she was, I decided to follow her lead!

At the time, I was in my second month of Career Car qualification, and my husband didn't think I should take off. He called Hollie, and she reassured him that instead of being a hindrance, Career Conference actually would propel me forward to finish. I did have to overcome one challenge. My husband was in school, and we had to arrange care for our 1-year-old daughter. It was the first time I had left my baby overnight!

We had only one car, so I rode with two other women. The three of us talked nonstop for the three-hour drive to Chicago. It was great getting to know them, and once we arrived, I loved visiting with my unit members outside of our success meetings. The highlight was hearing Hollie speak. That moment, I envisioned myself speaking to thousands, touching as many lives as she had. The dream was born, and I made the commitment to become a Top Sales Director. I walked across stage and was recognized several times, and the ribbons were a great way to showcase our hard work. I vigorously took notes in the classes and learned about new products. It was all so exciting!

The biggest difference I noticed when I got home was an expanded vision of my business. I saw more clearly what this Company had done for me and others, and I wanted to continue sharing the blessing.

Register Your Enthusiasm!

Sign up in one of three easy ways from Feb. 6 through Feb. 28, 2007:

- Online: Go to the Mary Kay InTouch® Web site and click on the *Be Bold! Career Conference* 2007 icon.
- Phone: Call 1(800) 338-3680 from 8:30 a.m. to 7 p.m. Central time, Monday through Friday, except holidays.
- Mail: Special Events Registration, Mary Kay Inc., P.O. Box 799045, Dallas, TX 75379-9045.

Registration Deadline: Feb. 28, 2007

Registration Fee:

- \$75 received in Special Events by Feb. 28
- \$85 on-site, space permitting (except for those who submit their new Independent Beauty Consultant Agreements in March)

Transfer Fee: \$10

Cancellation Deadlines and Fees:

Full Refund
 Less \$25
 March 1-31, 2007
 No refunds after March 31, 2007

Hotel Deadline: Feb. 28, 2007

Learn as You Go

You can believe it. Thousands of women just like you have reaped the business-boosting effects of Career Conference education. What can you expect at *Be Bold!* Career Conference 2007 classes? Essential inspiration and information about skin care classes, booking, staying focused, goal setting and goal achieving, growing a unit, coaching and more.

Feb. 6-8: Registration available for the first week of Career Conferences.

Feb. 9-11: Registration available for the second week of Career Conferences.

Feb. 12-14: Registration available for the third week of Career Conferences.

Feb. 15-28: Registration available for all Career Conferences.

Rewards Are Waiting for You ... at Be Bold! Career Conference 2007:

Movin' On Up Challenge

Based on an Independent Beauty Consultant's status as of Nov. 30, those who achieve and maintain a higher step on the career path of Star Recruiter, Team Leader, Future Independent Sales Director or Independent Sales Director-in-Qualification by Feb. 28, 2007, will receive a name badge ribbon and onstage recognition. Don't miss the exclusive logo pin enhancer with beautiful red crystals that will be awarded before going "on" - the first time colored crystals have been offered!

On-Target *Great With 48* Luncheon

Independent Sales Directors who are on-target for the Great With 48 Unit-Building Challenge by adding at least 28 qualified* new unit members from July 1, 2006, through Feb. 28, 2007, will receive a name badge ribbon and an invitation to attend this special luncheon along with their unit members who added the qualified new unit members. Also, qualified* new unit members from Dec. 1, 2006, through Feb. 28, 2007, will be invited to attend.

Bee Focused! On-Target Queen's Court of Sharing

Independent Beauty Consultants and Independent Sales Directors with at least 16 qualified* new personal team members from July 1, 2006, through Feb. 28, 2007, will receive a name badge ribbon, onstage recognition and their Bee Focused! necklace.

*For a new unit member to be qualified, her Independent Beauty Consultant Agreement and minimum of \$600 in wholesale Section 1 orders must be received and accepted during the contest period.

On-Target for Seminar 2007 Recognition

When you are an Independent Beauty Consultant or Independent Sales Director who's on-target for any of the following Seminar courts, you'll also be recognized with a name badge ribbon and onstage recognition!

Queens' Courts of Personal Sales Queen's Court of Sharing Circle of Achievement Circle of Excellence **Double Star Achievement** Triple Star Achievement

Recognition for Star Consultants

Circle of Honor Star Consultants who have achieved 56 guarters or more of Star Consultant status by Feb. 28, 2007, will receive a name badge ribbon and onstage recognition.

As part of the on-target Bee an All-Star Consistency Challenge, Independent Beauty Consultants and Independent Sales Directors who achieve three quarters of consistent Star Consultant status from June 16, 2006, through Feb. 28, 2007, will receive a name badge ribbon and standing recognition.

Drive On

Independent Sales Directors who are qualified for the use of a Cadillac as of Feb. 28, 2007, and their unit members will receive a name badge ribbon and onstage recognition.

TimeWise[®] Cellu-Shape™ Contouring System Sales Challenge

Independent Beauty Consultants and Independent Sales Directors who sell at least 30 TimeWise® Cellu-Shape™ Contouring Systems by Feb. 28, 2007, will receive a name badge ribbon and standing recognition.

Graduate With the Class of 2007

Independent Sales Directors who are part of the Class of 2007 and debut from Aug. 1, 2006, through March 1, 2007, will debut onstage with their Independent Senior Sales Directors.

Preferred Customer Program

If you are an Independent Beauty Consultant or Independent Sales Director, you'll want to make sure you have 13 preferred customers enrolled for *The Look* during the Fall/Holiday 2006, Winter 2006 and Spring 2007 enrollment periods, and you'll receive standing recognition and a name badge ribbon at Career Conference.

Win Ryan Rogers Challenge

Every Be Bold! Career Conference 2007 location that meets its registration goal by Feb. 28, 2007, will be entered into a drawing one per weekend - to win Ryan Rogers! Our own Director of Strategic Initiatives, Richard Rogers' son and Mary Kay Ash's grandson, Ryan, will host a reception for all Movin' On Up achievers and their Independent Sales Directors at the winning locations prior to the opening session and will speak briefly during the opening session.

What's Your Status?

To check your recognition progress, go to the Mary Kay InTouch® Web site, click on "My Reports," then on "Be Bold! Career Conference 2007 Recognition Report." And remember, when you become a Star Recruiter by Feb. 28, 2007, you're entitled to attend exclusive classes at Be Bold! Career Conference 2007!

For a complete list of Independent Beauty Consultant and Independent Sales Director recognition opportunities and qualifications, go to the Mary Kay InTouch® Web site and click on the "Career Conference 2007" link.



Once upon a starry Seminar night, a woman glided across the stage to claim her well-deserved rewards and received something more. As her heart soared with gladness, her senses were sharpened by the significance of the moment. As the leader of a million-dollar unit and the first Hispanic woman to reach No. 1 Independent Sales Director nationwide, she took a step up for her sisters, her culture, her family. With a smile and a tear of thanksgiving, she would tell you the climb has been worth every sacrifice.

No Mountain

It's been just three years since Independent
Senior Sales Director Paola Ramirez, from
West Jordan, Utah, and in the Independent
Senior National Sales Director Lupita
Ceballos Area, traded in her meager income
for an Independent Beauty Consultant
Agreement. Just three years since her life
took a turn in a single day toward a future she
couldn't imagine. Her ascent has been rocky
at times, her path strewn with hurdles. But
once she began, her faith never wavered.

Something Had to Change

Born in Lima, Peru, Paola was blessed with a good family that made sure, in her own words, she lacked none of the necessities of life. Her loving parents pampered her, and when the time came, they sent her to a university for higher education.

Then six years ago, Paola and her husband, Andrés, came to the United States, where little Jessica, their daughter, was born. Life began to reflect the hardship of immigration and was made more difficult because Paola doesn't speak English. When she took jobs to help make ends meet, she worked in a restaurant, cleaned offices or baby-sat. She loved to cook, so she made Peruvian ceviche, Peruvian chicharrones, homemade ice cream and fruit drinks; and sold them at outdoor sporting events.

She didn't dream much in those days. She didn't dare.

But Paola had a cousin, and that cousin had an aunt, and that aunt, Independent Future Executive Senior Sales Director Gladis Camargo, had a Mary Kay business. When Gladis and Paola met for the first time, "Right away, she could see how quiet and shy I was," Paola says. "Then she saw me selling food at ball games and thought if I could do that, I could certainly sell 'nourishment' for the

skin! She offered me the opportunity and I accepted, thanks to her powerful persuasion."

At the time, Paola and her family were living in a tiny mobile home and had no car. In addition to their uncomfortable surroundings, Paola was suffering from postpartum depression. "Our situation was critical," she recalls. "I had no friends or acquaintances. But I knew something had to change, and I was willing to pay the price for success. After I gave a few facials, I fell in love with the products. I became an Independent Sales Director a year-and-a-half later, reaching my goal in two months. There have been things to deal with to reach Career Conference. No sacrifice has been too great."

Gifts of Grace and Courage

It might have been hard to predict Paola's eventual success. Innately reserved, she had to force herself to approach potential customers and team members. But she did what she had to do, and each small victory fed her growing confidence.

"My Mary Kay business has been a rich blessing," Paola says with a glowing smile. "Today I'm far more sociable, caring and accomplished than I was before Mary Kay. My family and I work better together, and I appreciate the support of my husband and mother. My 2-year-old son, Paolo, was born after I started my Mary Kay business, and both our children are growing up 'Mary Kay kids'. As if that weren't enough, I've realized a financial bonanza I couldn't have obtained otherwise, even using my university studies."

Reflecting on the vast distance she's covered in a short time, Paola praises the women who have traveled with her. "I named my unit 'Changing Lives.' It's a testimony of how God has placed exceptional people in my path," she shares. "I believe I did not meet them by

Too High

accident. They've overcome countless obstacles through faith and courage, and they're all brave champions."

One of Paola's unit members found herself both mother and father to her young daughters, a challenging responsibility. "Thanks to her strong spirit, she reached more than \$20,000 in production during her second month as Independent Sales Director," Paola reports proudly. "Another woman spoke no English and little Spanish. Her native language is a Mexican dialect known as Mixteco. Despite that, she's a Career Car driver making impressive sales and building her team with other bold women."

Paola extols her mentors for their unselfish example too. "Gladis paid the price of going into Sales Director-in-Qualification for the second time and brought the Mary Kay opportunity to Utah's Hispanic community. And Lupita - the moment I saw her, I knew I wanted to be just like her: tenacious, confident, down-to-earth and disciplined. I thank our 'mother', Mary Kay Ash, for creating a Company that allowed me to meet so many fine women."

A Beautiful Horizon

She's covered a lot of ground since she made ceviche and chicharrones to sell at ball games. But Paola hasn't "arrived" just yet.

"I'm reaching for Independent National Sales Director, but my long-term goal is for my unit members to be even more successful than I am," she says. "I want to remind other Hispanic

women that our purpose is to show this generous country, and this Company, that despite obstacles and limitations, we know how to excel. We're hardworking, respectful and enterprising, and we love the principles on which Mary Kay founded this great opportunity. How can we fail?"

As much as Paola cherishes all she's accomplished, she doesn't have time to dwell on the memories. She's busy looking to the future and what it holds for her and her Mary Kay sisters. She sees – feels – promise and purpose ahead.

"I give thanks every day for the support Mary Kay offers," she says, gesturing toward team-building and product materials on her office desk. "All these tools in our own language - catalogs, magazines, online information, conferences and Seminar sessions, and guidance we receive through outstanding employees such as Luis Rey, our Hispanic Sales Development Director - make our business easier. This Company has demonstrated its belief in us. My hopes soar when I think of the impact we can, and will, make on this business and those we touch through it."

Paola pauses for a moment and gazes at a picture of Mary Kay. "We in the Hispanic community will continue to do things the way she would have wanted," she says with conviction. "We will continue working hard, respecting Mary Kay's philosophies and upholding the Golden Rule. Just look at how far we've come already."











Clockwise from left: Mary Kay U.S. President Darrell Overcash escorts Paola on her victory walk at Seminar 2006; Paola and Independent Senior National Sales Director Lupita Ceballos share the stage; Lupita congratulates Paola on her outstanding performance; daughter Jessica embraces brother Paolo; husband Andrés and Paolo look on proudly; Paola sits enthroned among her sister Top Sales Directors.

If you treat people right, they will work more efficiently and the profits will come in. The same advice applies to your customers. For good value and exceptional service, they will reward you with repeat business and by referring addi-



tional customers. Being successful in business isn't a matter of taking advantage of people. On the contrary, it's a matter of giving them so much value, care and attention, they would feel guilty even thinking about doing business with somebody else.

- Mary Kay Ash

Dates to Remember

FEBRUARY 2007 (19) 26

MARCH 2007

S	M	T	W	T	F	S
				1	2	3
4	5	6	7			
(11)	(12)	13)	14)	(15)	16)	17

- Postmark cutoff for Independent Beauty Consultants to mail Commitment Forms to begin Independent Sales Director qualification this month.
- Online Sales Director-in-Qualification Commitment Form available beginning 6 a.m. Central time.
- Last day to submit online Sales Director-in-Qualification Commitment Form.
- Last day of the month for Beauty Consultants to place online orders (until midnight Central time).
- Last day of the month for Beauty Consultants to place telephone orders (until midnight Central time).
- Last business day of the month. Orders and Independent Beauty Consultant Agreements submitted by mail or dropped off at the branches must be received by 7 p.m. local time to count toward this month's production.
- **Online Independent Beauty Consultant Agreements** accepted until 7 p.m. Central time.

This Month:

Feb. 5: Registration begins for Be Bold! Career Conference 2007 for Independent National Sales Directors' personal unit members.

Feb. 6-8: Registration begins for *Be Bold!* Career Conferences 2007 to be held March 16-17 and

Feb. 9-11: Registration begins for Be Bold! Career Conferences 2007 to be held March 23-24 and March 25-26.

Feb. 12-14: Registration begins for Be Bold! Career Conferences 2007 to be held March 30-31 and April 1-2.

Feb. 14: The Valentine's Day online event on Mary Kay® Personal Web Sites and www.marykay.com ends.

Feb. 15: Postmark deadline to earn the Month 2 product bonus. Open registration for all Be Bold! Career Conference 2007 dates and locations. Last day to enroll online for the Spring 2007 Preferred Customer Program version of The Look with samplers, available while supplies last. Buy 2, Get 1 Free extra-hydration offer begins.

Feb. 16: Month 3 bonus begins. Beaut-e-News™ e-newsletter begins e-mailing to customers.

Feb. 19: Presidents Day. Postal holiday. Feb. 20: January Career Car qualifier paperwork due to Company.

Feb. 28: Career Conference 2007 registration and recognition deadline. Bee Focused! Challenge Part I and Movin' On Up Challenge end.

Next Month:

March 10: Early ordering of the new Spring 2007 promotional items begins for Independent Beauty Consultants who enrolled customers to receive *The Look* for Spring 2007 through the Preferred Customer Program.

March 15: Postmark deadline for the Quarter 3 Star Consultant Quarterly contest, the Winter 2006 promotion, the third monthly product bonus, the *TimeWise* ® *Cellu-Shape*™ Sales Challenge and the Buy 2, Get 1 Free extra-hydration offer. Early ordering of the new Spring 2007 promotional items available for all Independent Beauty Consultants. Last day to enroll online for the Spring 2007 Preferred Customer Program Month 2 mailer. Last day for customers to take advantage of the Winter 2006 MK Signature™ Just Glossy™ Set gift with purchase.

March 16: Quarter 4 Star Consultant quarterly contest begins. Spring 2007 promotion and Month 1 product bonus begin. Beaut-e-News™ e-newsletter begins e-mailing to customers.

March 20: February Career Car qualifier paperwork due to Company.

March 25: Spring Preferred Customer Program version of *The Look* (with sampler) begins mailing to customers. (Allow 7-10 business days for delivery.)

Heart & Heritage

Mary Kay Used a Dress to Turn a Dream Into a Debut

Many of you have felt Mary Kay's presence when you were navigating a setback or celebrating a victory. Independent Senior National Sales Director Wilda DeKerlegand shares a similar memory of Mary Kay, who saw past Wilda's questions to the ideal solution and the victory beyond ...

"My NSD debut at Seminar 2003 was a dream come true in so many ways. At the end of my speech, as I heard the exit music, I knew I wouldn't have time to share the full picture of Mary Kay's gift to me - the amazing way she bypassed the conscious mind to bring out a woman's greatest potential.

"My 'Mary Kay miracle' began in February 1996. Up until then, I had loved doing skin care classes and teaching these skills to my unit members. Mary Kay even called me 'Class Queen.' As the product line increased and customers seemed to have less time to spend at classes, I found myself less excited about them. I saw the same thing happening among my unit members. So I called Mary Kay and asked her for direction. She invited me to her home and gave me an assignment to make a list with two columns – one with all the reasons I didn't like doing classes and the other with the solutions.

"On the flight to Dallas, I tried to understand why I had lost my passion for skin care classes. I finished the list and arrived at Mary Kay's home, where I sat at her feet and poured out my heart. At one point I blurted out, 'I'm not leaving until I'm a National Sales Director!' She looked directly at me and said, 'You are a National, Wilda. You've always been a National Sales Director in my eyes."

"As I talked, Mary Kay could see that my vision wasn't clear. 'Wilda,' she asked, 'where's that green dress - the dress you wore on the throne in 1983? Everyone still talks about that dress!' I told her it was in the attic. 'I want you to hang it in your closet where you'll have to see it every day, she said. 'Promise me you'll wear that dress again on a special award occasion.' Mary Kay knew every time I looked at that dress I would remember what it was like to be in the Winner's Circle.

"It was six months before I followed her direction. But once I hung it in my closet, I looked at that dress every day for a year. Then I put it away and forgot about it. But the pledge I'd made to Mary Kay was rooted in my heart.

"In 2002, her words began to flood my mind again. Still, I looked everywhere for another dress to wear for my onstage debut. I mentioned wearing the green dress, and my daughter said, 'Oh, mom, don't embarrass us with that dress!' But I already had exhausted all the stores in several states, so I looked for a seamstress to update it.

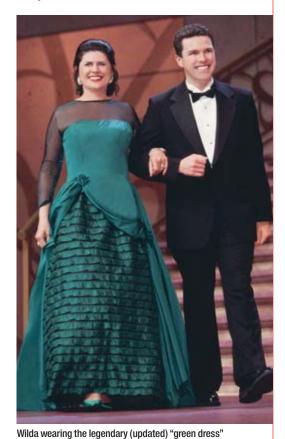
"Mary Kay's spirit must have been at work to put me back in that green dress, and because I had looked at that dress for a year, seeing myself as a National Sales Director, I had worked to become what I had envisioned.

"Mary Kay not only taught us to dream, she was the keeper of our dreams. When our dreams faded, she brought them back to life. Her teachings were timeless because they were inspiring, and she always knew exactly the thing to say for whatever we were experiencing.

"What a lady. I feel so blessed to have known her and been mentored by her."



Reigning as Sales Director Queen of Personal Sales was special, but receiving Mary Kay's incomparable insight changed Wilda's life!



onstage at Seminar 2003 Awards night. Family members still tell stories of her childhood determination and persistence, traits that helped her achieve her ultimate Mary Kay goal.

Mary Kay Media: Your First Stop for Success Tools!

Wisdom for the Ages

Her story is still being retold, her many memorable guotes compiled for posterity, as the legacy of Mary Kay Ash continues to influence, uplift and encourage countless women around the world. Did you know you can still sit at the knee of this remarkable mentor as she shares her thoughts via DVDs? Conveniently available through the LearnMK® Media Source on the Mary Kay InTouch® Web site, you can relive the vision and early years that made the Mary Kay opportunity possible and receive her timeless guidance about the very subjects that can change your business and your life for the better:

Lessons and Legends: Volume I, The Role Model

Mary Kay dreamed of opening the door of opportunity and transformation for all women. This heartwarming DVD is a priceless keepsake that will place her teachings at the core of your business and personal life, touching all those with whom you share this shining legacy.

Lessons and Legends: Volume II, The Entrepreneur

Far more than the story of an American business marvel, this amazing journey puts you in a front-row seat for lasting learning. A must for anyone who desires to follow in the footsteps of this legendary woman.

Timeless Truths From Mary Kay Ash

Let Mary Kay's message from Make It Happen Career Conference 1994 empower you to stretch and seize the spectacular success that is within your grasp. Savor each memorable moment as you share what will seem like your own private conversation with Mary Kay Ash.

Thinking Like a Woman: The Life and Times of Mary Kay Ash

This stirring docudrama provides an intimate glimpse of Mary Kay as a young mother in Houston, as the disillusioned business-

woman at the end of her "first" career, and most important, as a woman whose determination and belief helped her to boldly overcome mounting obstacles and found a company of her own.

Pearls of Wisdom (Two-CD Set)

There's no substitute for listening to the words of Mary Kay in her own voice. This CD set could very well become the cornerstone to your audio library.

To order these or many other business essentials, just go to the Mary Kay InTouch® Web site and visit the LearnMK® Media Source under LearnMK®.









Important Note About Freight Charges

Each year the Company evaluates costs to ensure you receive the best possible shipping value. You may recall that we've maintained the same rate for mainland U.S. orders since March 2005. Since then, the cost of diesel fuel used to power delivery trucks has risen dramatically from 6 percent to more than 14 percent above the price of regular unleaded gasoline used in cars - adding to overall freight cost increases. Effective March 16, 2007, shipping and handling charges for mainland U.S. orders will increase from \$8.35 to \$8.75. For destinations outside of the continental United States, specifically Alaska, Hawaii, Guam, Puerto Rico, the Dominican Republic and the U.S. Virgin Islands, freight charges will remain at the current rate of \$30.

It's important to remember to use the most recent version of the Independent Beauty Consultant Agreement, which you may order from the March 16 Consultant order form. The latest version will be labeled "3/07" in the lower right corner on the back of the pink copy of the Agreement and will reflect the freight change. Should you have to use the previous version of the Agreement after March 15 (i.e., version 9/06) for mainland Starter Kits, be sure to mark through the \$8.35 freight charge, write in \$8.75 and have your new team member initial the change.

Talking Points Online

Have you or any of your sister Independent Beauty Consultants ever heard a Mary Kay® product statement that you knew was untrue? Or perhaps you received a product question that you were unsure how to answer? If so, you may find some helpful information on the Mary Kay InTouch® Web site. Just go to LearnMK® and select the Product Knowledge tab to access "Talking Points You Can Use: Product Focus." This article includes a few suggestions on how to respond as well as some suggested answers to questions you may have received.

One, Iwo, Free!

Winter's still with us, so there's no better time to offer your customers extra hydration products! From Feb. 15 – March 15, buy two of either extra hydration moisturizers and get one of the same formula free with any \$200 or more wholesale Section 1 order Smooth!

Limit 13 free moisturizers per Independent Beauty Consultant.



Returning Favorites Coming This Summer!

Great news! Returning favorites of MK Signature™ Lip Liner in Dark Chocolate and Dark Berry will make their debut in June 2007! Also joining the pout clout is a great new shade: Cinnamon! You'll want to be sure to let your customers know that these fabulous shades are coming soon!

7 in '07 Team-Building Challenge: It's All in the Numbers

You build your business on sound principles, so why not build your team on a winning equation? Just add at least seven qualified* new personal team members from Jan. 1 through June 30, 2007, and you'll receive a name badge ribbon and onstage recognition at Seminar 2007. But that's not all. You'll also receive a beautiful bee pin featuring multicolored stones that will sparkle aplenty under all those stage lights. It all adds up to success!

*For a new team member to be qualified, her Independent Beauty Consultant Agreement and minimum of \$600 in wholesale Section 1 orders must be received and accepted during the contest period.

BizBuilders Bonuses!

Free products with each qualified order! Check out these bonuses, quantities and values, available when you place a product order Feb. 16 – March 15.

Total Section 1	Month 3 Bonus*	Bonus Suggested Retail Value**
\$400 sugg. retail/ \$200 wholesale	50% Discount/ Earned Discount Privilege	
\$800 sugg. retail/ \$400 wholesale	1 TimeWise® 3-In-1 Cleansing Bar	\$18
\$1,200 sugg. retail/ \$600 wholesale	1 TimeWise® 3-In-1 Cleansing Bar 1 TimeWise® Targeted-Action™ Line Reducer	\$58
\$1,600 sugg. retail/ \$800 wholesale	2 TimeWise® 3-In-1 Cleansing Bars 1 TimeWise® Targeted-Action™ Line Reducer 1 Mary Kay® Beauty Fix Kit	\$76
\$2,400 sugg. retail/ \$1,200 wholesale	3 TimeWise® 3-In-1 Cleansing Bars 1 TimeWise® Targeted-Action™ Line Reducer 1 Mary Kay® Beauty Fix Kit	\$94
\$3,600 sugg. retail/ \$1,800 wholesale	3 TimeWise® 3-In-1 Cleansing Bars 1 TimeWise® Targeted-Action™ Line Reducer 1 Mary Kay® Beauty Fix Kit 1 Travel Roll-Up Bag	\$94
\$4,800 sugg. retail/ \$2,400 wholesale	3 TimeWise® 3-In-1 Cleansing Bars 1 TimeWise® Targeted-Action™ Line Reducer 1 Mary Kay® Beauty Fix Kit 2 Travel Roll-Up Bags	\$94
\$6,000 sugg. retail/ \$3,000 wholesale	3 TimeWise® 3-In-1 Cleansing Bars 1 TimeWise® Targeted-Action™ Line Reducer 1 Mary Kay® Beauty Fix Kit 3 Travel Roll-Up Bags	\$94
\$7,200 sugg. retail/ \$3,600 wholesale	3 TimeWise® 3-In-1 Cleansing Bars 1 TimeWise® Targeted-Action™ Line Reducer 1 Mary Kay® Beauty Fix Kit 4 Travel Roll-Up Bags	\$94

Although these BizBuilder Bonuses are not available to new Independent Beauty Consultants with their initial orders, they are eligible for the Ready, Set, Sell! product bonuses. See the January issue of Applause ® magazine for the current Ready, Set, Sell! bonus values and the Ready, Set, Sell! brochure for additional details.

^{*}Independent Beauty Consultants will receive Seminar contest credit on all Section 1 retail products and gifts with purchase, but not Section 2 products distributed through this program.

^{**}Tax is required on the suggested retail value of Section 1 products. Add applicable bonus value to the Taxes area in the Summary Section of the current Consultant order form. We reserve the right to substitute another bonus of equal or greater value in the event supplies are depleted.

Congratulations to the winners for November 2006.

On-Target Diamond Circle Independent National Sales Directors become members of the prestigious Diamond Circle when they earn \$200,000 or more in "NSD commissions" during the Seminar contest period. (NSD commissions are comprised of commissions earned on the wholesale production of first-, second-, and third-line offspring units, Senior NSD commissions, NSD commissions on their personal units, plus NSD bonuses for first-line offspring from their personal unit and NSD offspring.) Congratulations to the following NSDs who are considered on-target from July 1 through Nov. 30, 2006. (This includes NSD commissions earned on all foreign countries through October.) These "NSD commissions" are used to determine NSD ranking for a Seminar year.

PEARL



DIAMOND

Barbara Sunden

RUBY

Pat Fortenberry

143,130.62 141,020.53 138,819.80 138,561.49

136,109.39

Gar

Chr

Joa Jan Val Hel

Ros Ase

Jud Sor Par Ma Jo A Ver Glo Ma Par Sha Alia Ma Nai

Jea Sha La0 Dav

Kar Car Ma Jar Brig

Jo A Kar Ker Jill Gill

Joy

7,032

SAPPHIRE

Gayle Gaston



Anne Newbury

On-Target for Diamond/I	Inner Circle
On-Target for \$1,000,00	0
Anne Newbury	\$451,569.

On-Target for \$750,000 \$332,057.35 319,476.81 Barbara Sunder Pat Fortenberry

On-Target for \$500,000 \$295,277.24 267,403.42 226,353.41 Gayle Gaston Christine Peterson

On-Target for \$325,000 Lisa Madson

\$205,814.41

Jan Harris 198,010.63 192,896.63 189,682.56 184,718.83 183,737.56 176,835.46 171,385.62 164,687.27 164,678.43 163,926.75 154,352.03 152,332.37 Kathy Helou Joanne Holman Gloria Mayfield Banks Nan Stroud Rena Tarbet Cheryl Warfield Jana Cox Lupita Ceballos Pat Danforth Karlee Isenhart Julianne Nagle Rosa Enríquez Nydia Payán Stacy James Darlene Berggren

Gloria Castaño Sue Kirkpatrick Dacia Wiegandt Linda McBroom Sherry Giancristoford Holly Zick
On-Target for Diamo On-Target for \$250, Ronda Burnside

Kelly McCarroll

ond Circle \$134,780.76 131,189.34 127,436.18 126,539.34 Patricia Rodríguez-Turker Joan Chadbourn Johnnette Shealy Cindy Williams Rosa Jackson

Debi Moore Jackie Swank Mary Diem Helene Reiners 116,945,71 116,722,49 116,134,77 115,968,77 114,144,95 111,941,98 111,828,13 111,617,14 111,413,98 109,667,40 108,157,97 107,125,46 106,247,93 106,127,02 Kathy Z. Rasmussen Judie McCoy Pam Gruber Anita Mallory Garrett-Roe Wanda Dalby Doris Jannke SuzAnne Brothers Pamela Waldrop Shaw Kerry Buskirk Shirley Oppenheimer Linda Toupin Asenath Brock

On-Target for \$200,000 Jeanne Rowland Tammy Crayk Sonia Páez \$103,345.32 102,874.06 102,299.09 101,797.72 99,821.51 98,335.49 97,597.62 93,910.29 90,658.40 89,132.56 88,636.41 Sonya LaVay Nancy Perry-Miles Judy Newton Ronnie D'Esposito Klein Diane Underwood Valerie Bagnol Margaret Winner Nancy Bonner Joyce Z. Grady Dawn Dunn 88,636,41 88,618.53 83,602.70

Monthly Commissions and Bonuses

Listed are NSD commissions earned in November by Independent National Sales Directors as defined above plus the following which are not included in rankings: NSD Director level commissions,

Recruiter commissions, and NSD contest bonuses. Cars, prizes, etc. are **not** included in these amounts.

PEARL	
Jan Harris**	\$46,686
Nan Stroud**	34,533
Cheryl Warfield**	33,411
Darlene Berggren*	31,618
Cindy A. Williams	29,634
Stacy I. James*	29,578
Pamela Waldrop Shaw	29,191
Joan B. Chadbourn*	24,834
Jackie Swank*	24,681
Nancy Perry-Miles*	22,347 19.821
Halina Rygiel Elizabeth Fitzpatrick*	19,021
Allison LaMarr	18.971
Nancy Bonner*	18,894
Maureen S. Ledda*	18,822
Julie Krebsbach	18,270
Sandy Miller	18,023
Rosa Jackson**	17,738
Lynda Jackson*	17,311
Lise T. Clark*	17,088
Anita Tripp Brewton	16,718
Monique Todd Balboa	15,748
Shirley M. Oshiro	15,634
Wilda DeKerlegand*	15,067
Bett Vernon	15,040
Jane Studrawa	14,523
Anabell Rocha-Pedraza	14,452
Ruth Theodocion	14,445
Cathy E. Littlejohn	13,601
Kathy C. Goff-Brummet	13,333
Robin Rowland	13,251
Beatrice Powell Barbara Stimach*	13,109 12,811
Sylvia Kalicak	11,898
Maureen Myers	11,612
Linda Kirkbride	11,404
Barbara Faber	11,199
Pat Campbell	11,024
Wadene Claxton-Prince	10,509
Gloryann Koester	9,903
Rosalie Ann Medjesky	9,464
Glinda McGuire	9,045
Kathy Jones	8,935
Deb Pike	8,383
Sonja Hunter Mason	6,822
Bettye M. Bridges	6,432
Connie Phillips	5,885

DIAMOND	
Barbara Sunden**	\$70,170
Lisa Madson	51,069
Karen Piro**	44,911
Patricia Rodríguez-Turker*	33,913
Pam Gruber*	33,602
Julianne Nagle*	33,404
Linda C. Toupin	29,793
Anita Mallory Garrett-Roe*	29,291
Mary Diem*	27,175
SuzAnne Brothers*	27,099
Sonia Páez	27,003
Tammy Crayk	26,783
Holly Zick**	26,630
Gloria Castaño**	25,818
Dawn A. Dunn	22,778
Diane Underwood	22,288
Kathy Z. Rasmussen**	21,357
Judy Newton*	20,530
Sharon Kingrey	20,192
Joyce Z. Grady Sharon Z. Stempson*	18,440
Sandy Valerio	17,622 17,103
Jo Anne Cunnington	16,082
Dalene Hartshorn	15,575
Diana Heble	14,505
Jo McKean	13,490
Linda O. Scott	13,433
Connie A. Kittson	12,819
Diana Sumpter	12,690
Charlotte G. Kosena	11,291
Carol Lawler	10.831
Kay Z. Hall	10.115
Isabel Venegas	9,326
Naomi Ruth Easley	9,037
Betty Gilpatric	8,679
Jan Mazziotti	8,638
Andrea C. Newman	4,710

RUBY

Pat Fortenberry**	\$79,653
Carol Anton*	47,261
Karlee Isenhart**	42,541
Sue Kirkpatrick*	39,238
Pat Danforth*	33,294
Linda McBroom*	27,802
Johnnette Shealy*	
	27,789
Wanda Dalby**	25,211
Ronnie D'Esposito Klein	22,969
Shirley Oppenheimer	22,848
Dianne Velde*	21,607
Jeanne Rowland*	20,485
Rebbecca Evans	19,520
Pam Ross*	18,272
Judy Kawiecki	17,689
Margaret Winner*	17,561
Janis Z. Moon	16,974
Michelle L. Sudeth	16,438
Toni A. McElroy	16,362
Lynne G. Holliday	16,326
Joan Watson	15,978
Pamela A. Fortenberry-Slate*	15,976
Kirk Gillespie	14,616
Vicky L. Fuselier	14,297
Elizabeth Sapanero	14,209
Maria Aceto Pirro	14,045
Bea Millslagle	12,976
Jessie Hughes Logan*	12,843
Kate DeBlander	12,821
Sue Z. McGrav	12,323
Jean Santin*	12,274
Scarlett Walker*	11,953
Nancy M. Ashley*	11,803
Cheryl J. Davidson	11,467
Patricia Lane	11,298
Rhonda L. Fraczkowski	11,183
Nancy West Junkin*	11,117
Cindy Z. Leone	10,660
Cyndee Gress	10,171
Kimberly Walker	10,081
Margaret M. Bartsch	9,376
Sharilyn G. Phillips	9,318
Cindy Towne	9,310
Amy Dunlap	9,174
Phyllis Chang	8,929
Gay Hope Super	8,640
Renee D. Hackleman	8,375

SAPPHIRE

yle Gaston**	\$64,333
ristine Peterson**	56,575
na Tarbet*	41,854
oita Ceballos*	40,324
anne Holman**	36,582
na Cox*	35,885
erie J. Bagnol*	33,956
lene Reiners*	32,962
sa Enríquez*	32,192
enath G. Brock*	30,217
nna Floberg*	28,096
die McCoy*	25,982
nya LaVay*	23,404
m I. Higgs	19,764
ttie Dozier	18,058
Anne Barnes	17,484
rnella Benjamin	17,461
ria Baez	16,552
ry L. Cane	16,492
m Klickna-Powell	16,008
annon C. Andrews*	15,995
a L. Head	15,931
rtie Sibert*	15,897
ncy A. Moser	15,743
anne Curtis	15,672
aron L. Buck	15,409
Queta McCollum	14,833
vanne D. Moul	13,901
ren Kratochvil rol L. Stoops	13,227 12,883
ribel Baraias	
erril L. Steinman	12,419
n L. Thetford	11,875 11,822
git L. Briddle	11,546
Ann Blackmon	10,997
ren B. Ford	10,708
ndra Crist Cross	10,554
Moore	8,946
ian H. Ortega	8.551
/ L. Breen	8.390
n Brown	6.075
	0,0.0

EMERALD

Gloria H. Mayfield Banks** Kathy S. Helou* Dacia Wiegandt Nydia Payán* Sherry Giancristoforo** Debi R. Moore* Ronda Burnside* Joanne R. Bertalan* Doris Jannke* Kerry Buskirk* Jamie Cruse-Vrinios Lily Orellana Miriam Gómez-Rivas Consuelo R. Prieto Mona Butters Cathy Bill* Pamela Tull Ray E. Elvrum Cathy Phillips Janet Tade* Jackie LaPrade Cindy Fox* Cristi Ann Millard Brenda Segal* Irene A. Shea Jo Reynal Rogers Barbara Whitaker Yvonne S. Lemmon Kathy Rodgers-Smith Judy A. Rohde Sherry A. Alexander Judy Harmon Regina Hogue Shelly Gladstein Kym A. Walker* Sabrina Goodwin Monday Dawn Otten-Sweeney Natalie Privette-Jones Nora L. Shariff* Francie McBeth Esther Whiteleather Crisette McBeth Eliss	59,823 40,963 32,481 32,323 29,881 28,230 28,155 25,509 23,751 21,759 21,607 20,864 19,338 19,189 17,961 17,784 17,507 17,443 17,017 17,004 15,732 15,451 14,337 13,181 12,243 12,135 11,895 11,723 11,496 10,886 10,877 10,505 10,167 9,981 9,727 9,667 9,609 9,318 9,056 8,428
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Be sure to visit the Mary Kay InTouch® Web site for inspiring success stories about Mary Kay Independent National Sales Directors. Click on the "Meet Your NSDs" link. You can search for NSD stories by name, city, state, Seminar or even former occupation. Why not share their stories with potential team members?

Achievement Circle Listed is the ranking of the top 100 Independent Sales Directors in each Seminar area to ated unit retail production.

71011101011	ionic
PEARL	Ф114704
Patricia Fitzgerald Kim L. McClure	\$114,794 112,439
Leah G. Nelson	96,717
Jeanie Martin Cindy Machado	82,659 82,532
Debbie P. Gran	73,996
Angel B. Toler	70,520
Laura Poling Kathryn L. Engstrom	69,967 68,356
Dorothy D. Boyd	66,852
Susan M. Hohlman Janice Baxter Hull	65,509 63,858
Amy Kitrell	63,619
Betsy C. Richard Shari M. Kirschner	63,303 62,764 62,297
Sandra M. Munguia	62,297
Keita Powell	61,445
Pat Ringnalda Rachael M. Bullock	60,857 59,602
Alma Orrostieta	58,600
Tracey L. Chavez Lisa Allison	58,425 55,248
Renee Conn	54,706
Amie N. Gamboian	54,649
Patty Webster Laurie C. Cole	54,587 54,570 53,386
Susan K. Janish	53,386
Lisa Olivares	52,687
Stacey Craf Marla Bolling	51,697 51,242
Penny J. Jackson Denise E. Crosby	50.646
Judi Tapella	50,334 48,292
Luz J. Diaz Almeyda	47,857
Charlene Grubbs Nicole J. Canamare	47,857 47,732 47,325 47,154 46,593
Patti Cornell	47,323
Holly L. Ennis	46,593
Cheryl Marie Brown Tamarie M. Bradford	45,118 44,936
Ella M. Chick-Power	44,929
Francene M. Anderson Alicia Borkowska	44,866 44,587
Natalia Travilina	44,433
Suzanna M Wolff	43,993
Heather Marie Erbe Tammy A. Vavala	43,975 43,813
Victoria Rachel Piccirilli	i 43,782
Kathy Lee Ashley O. Brooker	43,494 43,439
Joyce A Bruggeman	43,439
Marilyn A. Ricker	42,685
Collette Parker Jaime Marie Bittner	42,519 42,462
Maria Virginia Lopez	42,233
Jill A. Unruh Kathy Eckhardt	42,191 41,891
Judy Brack	41.855
Judy Brack Holli Thompson Lowe	41,779 41,380
Kristin Myers Carrie V. Eddings-Foste	41,380 er 41,261
Anne Geertsen	41,131
Gwen L. Gihring Elizabeth B. Muna	40,808
Stephanie Wilburn Rice	40,631 40,525
Angeline N. Nchako	
Njamfa Roya M. Mattis	40,354 40,300
Nancy Sidoti	39,956
Tammy Brown Colleen D. Kolb	39,785
Connie I Vouna	39,723 39,623
Linda F. Owens-Hale	39,057
Betty B. Lucido Andrea D. Andrews	39,008 38,951
Harriett Sharpe	38.925
Sandra Tatzer	38,846
Delores A. Millsaps Nadine Bowers	38,809 38,595
Annette Hazuka	38,595 38,392
Menina M. Givens Tina Marie Hughes	38,280 38,259
Tina M. Wright	38,123
Annette Garnett Vinson	
Sharon Y. Singleton- Spence	37.924

Beth H. Piland

Vicki B. Crank

Robin Dempsey Joyce Recenello

Wendy Lyn Phillips

Rebecca Milligan Barbara L. Bayer-Coulter

37,890 37,273

36,941

36,793 36,777

36,400

Hazel White	36,051
Marye Durrer Anna Marie Rowe	36,028 35,927
Judy Gieson	35,883
Carmen J. Felix	35,843
Deirdre L. Eschauzier	35,686
Tracy Foltz	35,435
DIAMOND	
Kim I. Cowdell	\$119,245
Melinda M. Balling	93,269
Brenda Bennett	88,187 87,559
Shelly Palen Pat A. Nuzzi	82,663
Judy Higgins	80,880
Evelinda Diaz	79,686
Audrey K. MacDowall	79,634
Rosibel L. Shahin Marsha Morrissette	78,350 76,400
Chatney Gelfius	75,301
Karen L. Kunzler	73,427
Vivian Diaz	71,952
Deanna L. Spillman Mary P. Creech	71,308 66,807
Gerri Anne Morris	66,344
Betty McKendry	64,698
Connie J. Lamp	64,151
Melissa Mays	62,773 62,365 62,364
Evitelia Valdez-Cruz Susan Hattem Weeks	62,363
Faith A. Gladding	61.411
Maricarmen Gonzalez	61,345
Kelly Willer-Johnson	ทบ./ทธ
Tina Nicole McLean Vicki O'Bannon	60,582 59,638
Lisa Rada	59,584
Ana X. Solis	59,500
Jeanette E. Beichle	59,450
Rosmary A. Baez Joyce A. Newell	59,444 58,365
LaRonda L. Daigle	58,281
Donna J. Saguto	57,346
Carol Lee Johnson	57,346 57,255
Heather M. Julson	56,859
Kim A. Messmer Brenda K. Howell	55,411 55,272
Jenny R DeMell	54,819
Julie Schlundt Julie J. Fox	54,737
Julie J. Fox Cecilia C. James	54,687 54,222
Arianne C. Morgan	53.635
Rhonda Jean Taylor	53,495 53,300
Cindy S. Kriner	53,300
Lesley A. Bodine Susan K. Carlson	53,206 52,924
Nancy Fox Castro	52,689
Caterina M. Harris	52,480 52,232
Connie L. Russo	
Denise Nygard Rebekah Hirneisen	50,903 50,779
Bernadette Spriggs	50,757
Jolee C. Lamatrice	50,238
Minerva Basilio Malagor	1 49,737
Sharee Munger Beth Brinkley	49,218 48,873
Andrea Shields	48,816
Char Griffin	48,764
Martha Reyes	48,665
Nellie R. Anderson Peggy Sperling	48,583 48,526
Barbara E. Roehrig	48,094
Sheryl Peterson	48,040
Julie Danskin	47,780 47,586 47,532 47,505 47,291 46,759
Norma Lee Shaver	47,586 47,532
Wendy Hayum-Gross Norma Lee Shaver Mileta K. Kinser	47,505
Sandra Molina	47,291
Mary Strauss	46,759
Gina D. Hestand Lara F. McKeever	46,670 46,602
Maureen Yantzer	46,515
Maria Reyna Huerta	46,515 46,174
Mary Jacobson	46,158
Stephanie A. Richter Donna K. Smith	45,927 45,853
Priscilla McPheeters	45,825
Christine Burgstahler	45,572
Ada Y. Garcia-Herrera	45,197 45,161
Valorie Jean White Morayma Rosas	45,161 44,973
Terri J. Beckstead	44,973
Eileen M. Huffman	44,630

Tuesday M. May Barbara Ashworth

Hazel White

36.244

36,098

36.051

Mery C. Ramirez Bravo

Linda K. Hallock	44,056	Mary L. Morgan
Karen M. Bonura	43,994	Donna Clark
Teresa A. Lischwe	43,967	Graceanne S. W
Jan K. Siesky	43,922	Gena Rae Gass
Holly V. Crumley	43,886	K. T. Marie Mart
Patricia Carr	43,455	Lee A. McCarthy
Kim Kozer	43,377	Janet S. Pavey
April Ann Townsend	43,084	Olufunke Monis
Terri R. Jessup	42,860	Akinokun
Denise M. Guthrie	42,602	Gaynell L. Kenn
Julie A. Nielsen	42,493	Ashley Moore T
Nancy Ashton	42,216	Rose Mary Neel
Lori M. Langan	42,077	Denise Nelson F
Debi Christensen	42,008 41,972	Sharon Louise F Joleen M. Hallo
Nita Kathyleen Heid Viviana Vargas	41,937	Cheryl O. Fulche
viviana vargas	41,301	Oye A. Onuoha
RUBY		Maria Salazar It
	117,562	Rebecca W. Cox
Thessy Nkechi	,	Kelly Tansey
	116,178	Karen M. Getty-
	109,441	Abiola Atanda
Margi S. Eno	80,834	Kristin G. Procto
Tracy A. Crisler	80,129	Jennifer Jean M
Krystal D. Downey-Shada	72,300	Gwen Nicholas
Phuong L. White	70,683	Kemi E. Madunt
Laura A. Kattenbraker	69,232	Karen E. Gardne
Candy D. Lewis	68,200	SAPPHIRE
Phina N. Onwuachi	64,418	
Kimberly Cavarretta Stella Nwokoye-Pius	62,672 61,320	Paola J. Ramire Tracy Potter
Diane Covington	60,631	Kristi M. Nielser
Lisa Anne Harmon	59,413	Melva M. Slythe
Colleen Robustelli	56,579	Jennifer L. Sem
Donna B. Meixsell	56,424	Ana Maria Barb
Judie Roman	56,087	Linne' Lane
Vicki Jo Auth	53,963	Lady Ruth Brow
Deborah S. Bailye	53,114	Ann W. Sherma
Susan C. Dunlap	52,616	Kathy R. Bullard
Debbie A. Elbrecht	52,613	Linda L. Quillin
Leslie S. Kane	51,562	Catalina T. Bara
Cyndy Legowski	51,562 51,370 51,329	Julie Weaver
Alicia Bivens-Jones Mary Jo Dallen	51,098	Janelle A. Ferre Lyris Yee
Gloria Dominguez	49,966	Linda Klein
Mary Sharon Howell	49,434	Pilar Najera
Stacey P. Nelson	49,148	Zasha Noel Low
Mary L. Holmes	48,942	Marty Ulmer
Elayne J. Watson	47,797	Silisia Evans Mo
Elizabeth Medernach	47,729	Bonnie Crumrin
Erin Lynch	47,594 47,590 47,556	Randi Stevens
Robin R. Tucker	47,590	Gladis Elizabeth
Gale Elliot Vicki Daniels	46,894	Binta Touray Ja Jennifer G. Bous
Sherrie L. Clemons	46,797	Tammy Romage
Kali DeBlander Brigham	46,490	Alison Renee Ju
Karen Pappas	46,295	Sara Bennett-M
Edith Ngozi Nwachukwu	46,139	Miranda Katie E
Liz Whitehouse	45,414	Kathleen Bonad
Jeanette M. Thompson	45,312	Robyn S. Cartm
Amber L. Faulk	45,156	Debbie A. Weld
Sylvia Limon Martinez	45,153	Wendy Clausen
Marnie R. Yunger	45,106	Angie S. Day
Julie Smith	45,018	Peggy B. Sacco
Susan C. Ehrnstrom	44,583 44,355	Marni Jean Mck
Kathy Monahan		Gena Prince
Donna F. Knotts Sandra Braun	43,970 43,863	Judy K. Johnsor Sandra A. Zavoo
Carmen Nunez	43,815	AnaMaria R. Cru
Pamela M. Mann	43,777	Petie L. Huffmai
Terri A. Oppenheimer-	10,111	Jeannie Helm
Schafer	43,726	Jill Beckstedt
Yvonne Joyce Baldenegro		Theresa Kusak-
Jacqueline N. Alford	43,616	Eileen Fricke
Julie Thomas	43,551	Julie Neal
Eleanor M. Reigel	43,159	Lorraine S. Kiga
Anne Obiageli Akanonu	43,148	Lavarn Campbe
Rocio Rebollar Glenda L. Fernando	43,130 42,852	Ronda Comptor Elizabeth Sanch
Judy Lund	42,608	Andrea Denise
Sheila K. Valles	41,114	Cheryl T. Anders
Linda Sigle	41,114 41,102	Kim Williams
Teri A. Nichols	41,084	Phyllis I. Pinske
Cindy L. Yates	41,079	Terrie L. Allen
Kathleen C. Savorgnan	40,788	Diane Bruns
Linda Omene	40,757	Candy I. Johnsto
Felicia Gillespie	40,525 40,212	Avelyn R. Smith
Suzanne Moeller	40,212	Cheri L. Taylor
Melissa Kaye Kopec	40,086	Josefa Chacon
Jan Martino Monica Myers	40,005 39,946	Christy Bigham Margaret Neill
Monica Myers Natalie A. Rivas	39,572	Tricia Ann Galla

Natalie A. Rivas

Ann Tinucci Anderson

9;	s Directors in each Semi	nar area
	Gina Beekley	39,382 39,358
	Mary L. Morgan Donna Clark	39,338
	Graceanne S. Williams	39,058
	Gena Rae Gass	38,858
	K. T. Marie Martin	38,824
	Lee A. McCarthy	38,583
	Janet S. Pavey Olufunke Monisola	38,583
	Akinokun	38,429
	Gaynell L. Kennedy	38,286
	Ashley Moore Tart Rose Mary Neel	38,241
	Rose Mary Neel	38,225
	Denise Nelson Parmely Sharon Louise Flynn	38,068
	Joleen M. Hallouer	38,045 37,772
	Cheryl O. Fulcher	37,771
	Oye A. Onuoha	37,771 37,749
	Maria Salazar Ibarra	37,622
	Rebecca W. Cox	37,540
	Kelly Tansey Karen M. Getty-Hopkins	37,622 37,540 37,468 37,332 37,229
	Abiola Atanda	37,229
	Kristin G Proctor	37,194
	Jennifer Jean McNulty	37,173
	Gwen Nicholas	37,194 37,173 37,128
	Kemi E. Madunta Karen E. Gardner	30,917
	Natell E. Galullei	36,875
	SAPPHIRE	
	Paola J. Ramirez \$1	156,551 113,007
	Tracy Potter	113,007
	Kristi M. Nielsen Melya M. Slythe	85,350 78,364
	Melva M. Slythe Jennifer L. Semelsberger	73,212
	Ana Maria Barba	70,852
	Linne' Lane	70,756
	Lady Ruth Brown	66,141 65,504
	Ann W. Sherman	
	Kathy R. Bullard Linda L. Quillin	64,840 63,157
	Catalina T. Barahona	61 779
	Julie weaver	61,510
	Janelle A. Ferrell	61,510 57,260 57,097
	Lyris Yee Linda Klein	57,097
	Pilar Najera	55,362
	Zasha Noel Lowe	55,362 54,960
	Marty Ulmer	53,984
	Silisia Evans Moses Bonnie Crumrin	53,396 53,269
	Randi Stevens	53,075
	Gladis Elizabeth Camargo	52,130
	Binta Touray Jagne	51,726 50,530
	Jennifer G. Bouse	
	Tammy Romage	50,474 49,940
	Alison Renee Jurek Sara Bennett-Moore	49,474
	Miranda Katie Bandemer	49,408
	Kathleen Bonadie	49,383
	Robyn S. Cartmill	48,953 48,527
	Debbie A. Weld	48,527
	Wendy Clausen Angie S. Day	47.606
	Peggy B. Sacco	47,521
	Marni Jean McKenna	47,606 47,521 47,319 46,928
	Gena Prince	46,928
	Judy K. Johnson Englund	46,664
	Sandra A. Zavoda AnaMaria R. Cruz	46,570 46,468
	Petie L. Huffman	46,446
	Jeannie Helm	46,412
	Jill Beckstedt	46,359
	Theresa Kusak-Smith Eileen Fricke	45,844 45,445
	Julie Neal	45.398
	Lorraine S. Kigar	45,344
	Lavarn Campbell	45,220
	Ronda Compton Elizabeth Sanchez	44,968 44,899
	Andrea Denise Evans	44,603
	Cheryl T. Anderson	44,298
	Kim Williams	44,252
	Phyllis I. Pinsker	43,896
	Terrie L. Allen	43,642
	Diane Bruns Candy I. Johnston	43,535 43,289
	Avelyn R. Smith	43,086
	Cheri L. Taylor	42,963 42,911
	Josefa Chacon Christy Bigham	42,911 42.805
	OHIOTY DIVIDANT	オム・リリ・1

based on their Noven	nber 2006	estimated unit retail
Dena Smith	12 212	L Tracy Pryon
Mary G. Gronholz	42,212 41,966	Tracy Bryce Joyce Young
Terry A. Hensley	41,854	Margarita Guerra
Bea Heath	41,834	Lisa A. Hawkins
Kathleen E. Pytel	41,826	Ann Shears
Elizabeth McCandliss	41,746	Cheri Pearce
Sherrian Beagle	41,745	Pattie A. Robinson
Sylvia Boggs	41,671	Cory L. Kinchloe
Leonor Pilotzi	41,241	Maritza Lanuza
Julia Mundy	41.238	Joyce Trafford
Judy Pennington	41,204	Brenda D. Elliott
Ynocenta Hernandez	40,693	Stacy D. Foust
Therese E. Simon	40,422	Anna Joseph Peet
Nannette G. Short	40,410	Elizabeth Alcaraz
Joanna Helton	40,389	Rosemary Mitchell
Krista Neal Wicket	40,296	Pamela J. Borghesani
Sara Kinney Turco	40,145	Hope S. Pratt Blanca E. Arroyo
Elaine Hipsher	39,648	Maria Sanches
Norma Hood Karen D. Dorsev	39,518 39,501	Tami C. Stewar
Tabitha S. Wesley	39,226	Andrea Steinmetz
Lorraine B. Newton	39,023	Sheri L. Farrar-Meyer
Pam J. Rhode	38,744	Teresa Maynard
JoAnna P. Shipe	38,575	Valerie Yokie
Cathy A. Jacobs	38,487	Anita Rodriguez
Elizabeth A. Poole	38,280	Julie A. Griffin
Leticia Martinez	38,086	Susan Houser
Dolores Keller-Wills	37,957	Sheila J. McCune
Angelee R. Murray	37,957 37,839 37,706	Dana G. Berry Jeannine R. DeVore Ha
Jill L. Glockner	37,706	Candice M. Santomau
Blanca Celia Caceres	37,511	Elaine K. Williams
Shirley Jenkins Ruby Garner	37,371 37,308	Carolyn L. DeGroat
Patsy A. Glunt	37,300	Nancy L. DeFina
Lisa Emily O'Brien	37,243 37,218	Lyn Said
Susan Lackey Best	37,080	Vicki Powell
•	,	Maria J. Ortega
EMERALD		Grace Hull
Auri Hatheway	\$93,904	Mariaelena Boquin
Elaine Oatmeyer	86,783 68,278	Heather A. Lee
Anaitzel Avila		Marla Beddick
Denise G. Kucharski	67,070	Trish Reuser Denise M. Sowder
Helen Asare Jakpor	66,633	Rose Campbell
Hollie R. Sherrick	62,834	Vilma Hernandez
Pat Forehand	62,602 59,230	Wendy L. Blake-Cutler
Gwen Regan O'Nelly Encarnacion	39,230	Frankie Clapp
Gomez	58,573	Susan A. Smith
Linda Bradley	58,358	Melody June Oertle
Silvia Ramos	55,501	Melody June Oertle Linda S. Robinson
Kathy P. Oliveira	55,044	Marcia Neyra
Pam Robbins Kelly	54,854	Judith E. Cotton
Jackline Pipim	54,642	Rita Jean Barthel
Karen A. Jorgenson	54,581	Sonia E. Argueta
Haydee Guzman	54,525	Kara D. Bang
Marianne L. Anderson	54,094	Gloria M. Gavilanes Kelly S. Shannon
Barbara Gizzo	54,021	Jacqueline Floyd
Celsa Menjivar	53,203	Carolyn J. Bishop
Sandy Malkin	52,843	Caren Crosby Fields
Erin Kristin Fisher	52,699 52,436	Robin S. Moody
Kay Dickerson	52,436	Yvonne D. Bridges
Candy Jackson Nancy A. Berlin	52,359 52,137	Sandra Lopez
Heather Shea Catts	52,060	Annette D. Oxley
11 11 4 0	E 1 000	Carolyn L. Lucas

a J. McCurro G. Berry 42,285 nine R. DeVore Harris 42,275 lice M. Santomauro e K. Williams 41,733 1 DeGroat 41,083 yn L. DeGroat y L. DeFina Powell J. Ortega Hull elena Boguin er A. Lee Beddick Reuser e M. Sowder Campbell Hernandez y L. Blake-Cutler ie Clapp n A. Smith ly June Oertle S. Robinson a Neyra n E. Cotton ean Barthel E. Argueta D. Bang a M. Gavilanes S. Shannon eline Floyd n J. Bishop Crosby Fields S. Moody ne D. Bridges ra Lopez tte D. Oxley Carolyn L. Lucas Mary Eileen Jones Elisa Stewart Rowland Linda S. McDaniel

49,885

49,361 49,351

48,988

48,983 48.572

48,548 47,581 47,199

46,663

46,304 45,762

45,630

45,269 45,094

44,919 44,870

44,813 44,688 44,238 43,796

43,744 43,684

43,389

43,250 42,394 42,356

42 355

40,948 40,778

40,576

40,405 40,181 40,158

40,043

40,000 39,879

39,870

39,806 39,581

39,196

39177 38,839

38,589 38,560

37,907

37,651 37,622

37,608 37,446 37,381 37,297 37,118

36,880

36,703 36,682

36,618

36,555 36,501

36,436 36,389

36,345

Be sure to check out Ovation® on the first of every month for more recognition. Go to the Mary Kay InTouch® Web site. Click on the "Applause® Online" link. Then click on the "Ovation® Online" link.

51,293

51,141 51,081

50,664

50,513 50,499

50,480

Heather A. Carlson

Mary Brandenburgh

Tandy L. Ludin DeAnne M. Glass

Barbara Pleet Carmen R. Sorenson Michele Martella Armes

42,805 42,654

42,394

Tricia Ann Gallagher

Delmy Ana Torrejon

39,513



Commission Circle Listed below are the Independent Sales Directors who earned the top 100 commissions and bonuses in November from each Seminar area. Names in bold print are those who earned the maximum 13 percent Sales Director commission plus the maximum 13 percent personal recruit commission.

	in bold print are those	who earned the maximum 13 pe	ercent Sales Director commissio	ii pius tile maximum 13 percent	personal recruit commission.
DEADI	Jean A. Wilson 5,830.64	Heidi Goelzer 7,734.33	Rocio Rebollar 7,115.08	Phyllis I. Pinsker 7,996.44	Kathy P. Oliveira 9,109.70
PEARL	Colleen D. Kolb 5,825.43	Mary Strauss 7,731.20	Cyndy Legowski 7,110.27	Lavarn Campbell 7,978.43	Pat Forehand 9,088.55
Kim L. McClure \$15,379.69	Sherry R. Marze 5,821.22	Nancy Ashton 7,725.71	Pat Z. Allen 7,088.87	Kim Williams 7,969.61	Gwen Regan 8,753.59
Patricia Fitzgerald 13,746.26	Brenda Stafford 5,777.57	Jenny R. DeMell 7,599.98	Teri A. Nichols 7,075.55	Petie L. Huffman 7,912.25	Ann Shears 8,625.86
Jeanie Martin 12,523.09	Maria Claxton-Dickerson 5,775.07	Barbara E. Roehrig 7,591.24	Erin Lynch 6,970.69	Jeannie Helm 7,909.56	Margarita Guerra 8,525.82
Cindy Machado 12,389.36	Tammy Brown 5,774.12	Luzmila E. Abadia	Debbie A. Elbrecht 6,953.64	Lyris Yee 7,836.91	Nancy A. Berlin 8,506.47
Leah G. Nelson 11,785.61	Tracy Foltz 5,756.07	Carranza 7,560.84	Mary Alice Dell 6,926.72	Candy I. Johnston 7,833.60	Mary Brandenburgh 8,390.50
Susan M. Hohlman 11,699.13	Susan Moore 5,751.16	Regina E. Meyer 7,557.80	Deborah S. Bailye 6,898.35	Ruby Garner 7,829.51	Dana G. Berry 8,353.51
Tammy A. Vavala 11,536.36	Renee Brooks 5,734.60	Lara F. McKeever 7,545.19	Gale Elliott 6,834.24	Jennifer G. Bouse 7,654.83	Tandy L. Ludin 8,351.81
Kathryn L. Engstrom 11,381.13	Sherree E. Koehler 5,692.81	Sandy K. Griffith 7,544.52	Jeanie Ripley 6,831.65	Tammy Romage 7,583.40	Sheri L. Farrar-Meyer 8,207.56
Keita Powell 10,765.00	Rita Schaefer 5,656.18	Rosa C. Fernandez 7,518.28	Pamela M. Mann 6,797.08	Zasha Noel Lowe 7,566.70	Pam Robbins Kelly 8,202.71
Janice Baxter Hull 10,762.96	Nancy Sidoti 5,637.56	Lesa Rae Franken 7,515.26	Elizabeth Medernach 6,728.08	Krista Neal Wickett 7,506.60	Rose Campbell 8,181.52
Alma Orrostieta 10,514.32	Rebecca Milligan 5,616.18	Christine Burgstahler 7,492.10	Dorothy C. Ibe 6,683.28	Marty Ulmer 7,480.31	Blanca E. Arroyo 8,130.69
Debbie P. Grant 10,358.00	Lana Shusterman 5,614.88	Kim A. Messmer 7,388.51	Ann Tinucci Anderson 6.552.35	Norma Hood 7,475.68	Marianne L. Anderson 8.099.19
Dorothy D. Boyd 10,195.72	Jaime Marie Bittner 5,599.65	Bernadette Spriggs 7,386.77	Mary L. Morgan 6,541.62	Roberto Castillo 7,460.15	Candy Jackson 7,792.83
Shari M. Kirschner 10,089.13	builte marie bittier 5,555.05	Ruth Ojibeka 7,305.79	Judy Lund 6,522.13	Diana E. Fraustro 7,423.12	Jeannine R. DeVore
Nadine Bowers 9,852.41	DIAMOND	Debbie Larson 7,303.79	Candace Laurel Carlson 6,483.35	Linda L. Quillin 7,394.01	Harris 7,786.98
Betsy C. Richard 9,844.91	Kim I. Cowdell \$15,328.24	Cindy S. Kriner 7,269.96	Anne Obiageli Akanonu 6,463.55	Cheri L. Taylor 7,389.86	Stacy D. Foust 7,700.55
Penny J. Jackson 9,514.09	Melinda M. Balling 14,093.53	Lesley A. Bodine 7,235.87	Pansy L. Pierce 6,429.66	Ynocenta Hernandez 7,231.76	Maria Sanches 7,670.24
Tracey L. Chavez 9,341.12	Rosibel L. Shahin 13,364.69	Josefa E. Rosario 7,208.26	Dori M. Fennell 6,424.46	Sandra A. Zavoda 7,164.54	Sandy Malkin 7,631.34
Patty Webster 9,213.13	Shelly Palen 13,308.99	Emily Sims 7,193.04	Lisa N. Chovil 6,414.97	Sylvia Boggs 7,144.09	Celsa Menjivar 7,615.94
Sandra M. Munguia 9,071.16	Deanna L. Spillman 13,057.23	Stephanie A. Richter 7,192.19	Jan Martino 6,389.29	JoAnna P. Shipe 7,056.80	Debbie L. Bower 7,591.10
Rachael M. Bullock 9,013.09	Evelinda Diaz 12,572.15	Annette Pace 7,185.04	Cindy Anderson 6,362.13	Robyn S. Cartmill 7,025.00	Zenelia Wheeler 7,564.02
Pat Ringnalda 9,008.52	Marsha Morrissette 12,074.02	Elvia Cordova 7,077.54	Donna F. Knotts 6,328.62	Lynn Baer Roberts 7,018.97	Heather Shea Catts 7,563.55
Amy Kitrell 8,883.99	Judy Higgins 11,741.19	Lisa Hackbarth 7,066.61	Deborah K. Hack 6,326.25	Sherrian Beagle 6,985.57	Cheri Pearce 7,499.23
Angel B. Toler 8,839.53	Pat A. Nuzzi 11,348.77	Tina Nicole McLean 7,063.65	Helen Amato 6,301.58	Judy K. Johnson	Pamela J. Borghesani 7,481.64
Laura Poling 8,682.63	Maricarmen Gonzalez 11,291.58	Beth Brinkley 7,050.85	Gina Beekley 6,258.03	Englund 6,974.28	Barbara Gizzo 7,421.11
Judy Brack 8,531.71	Vivian Diaz 11,001.96	Trudy Miller 7,007.89	Diana Gutierrez 6,244.14	Therese E. Simon 6,969.86	Maria Victoria Sura 7,421.11
Lisa Allison 8,486.95	Betty McKendry 10,668.37	Mary Beissel 6,995.17	Patti Maxwell 6,242.11	Marjorie S. Haun 6,911.58	Jo M. Cotton 7,409.89
Marla Bolling 8,385.12 Judi Tapella 8,140.83	Audrey K. MacDowall 10,666.27	Julie J. Fox 6,975.54	Linda Sigle 6,176.52	Kathleen Bonadie 6,840.15	Maritza Lanuza 7,408.50
	Rosmary A. Baez 10,637.38	Susan J. Pankow 6,933.27	Lupita G. Ramirez 6,159.44	Natalie Reed 6,830.22	Kimbi L. Bartik 7,405.85
Carmen J. Felix 7,941.44	Mary P. Creech 10,592.12	0,000.27	Cindy L. Yates 6,153.40	Theresa Kusak-Smith 6,778.13	Lisa A. Hawkins 7,327.31
Jeanie K. Navrkal 7,938.01	Maria I. Monarrez 10,528.65	RUBY	Suzanne Moeller 6,149.08	Eileen Fricke 6,776.74	DeAnne M. Glass 7,265.06
Amie N. Gamboian 7,915.74 Charlene Grubbs 7.872.91	Priscilla McPheeters 10,473.18	Thessy Nkechi	Natalie A. Rivas 6,104.82	Roxanne McInroe 6,757.36	Christine J. Kurzawa 7,263.24
	Brenda Bennett 10,299.62	Nwachukwu \$24,299.92	Eleanor M. Reigel 6,100.99	Bonnie Crumrin 6,752.40	Evalina Chavez 7,219.03
	Evitelia Valdez-Cruz 10,126.87	Ekene S. Okafor 18,839.25	Oye A. Onuoha 6,090.62	Rosario Dagenais 6,747.64	Mary Eileen Jones 7,205.75
	Ana X. Solis 9,906.81	Roli Akperi 13,594.00	Cheryl Dougan 6,078.66	Nannette G. Short 6,733.52	Maria Bertha Godinez 7,179.78
Kathy Eckhardt 7,671.82 Renee Conn 7,632.24	Maria Flores 9,883.97	Vicki Jo Auth 13,302.15	Debra DuPlessie 6,057.14	Rita E. Siqueiros-Avila 6,703.97	Tracy Bryce 7,133.84
Renee Conn 7,632.24 Marilyn A. Ricker 7,626.37	Morayma Rosas 9,799.07	Phuong L. White 12,040.21	Lee A. McCarthy 6,050.03	Lorraine B. Newton 6,699.63	Carmen R. Sorenson 7,084.66
Anne Geertsen 7,588.27	Chatney Gelfius 9,688.98	Tracy A. Crisler 11,656.24	Linda Omene 6,012.33	Debbie A. Weld 6,692.83	Julie A. Griffin 7,079.48
Patti Cornell 7,549.09	Kelly Willer-Johnson 9,620.39	Candy D. Lewis 11,257.51	Laurie Hallock 5,994.77	Mary G. Gronholz 6,621.97	Yolanda Lopez 7,072.83
Peggy Matish 7,535.04	Juanita Gudino 9,600.87	Donna B. Meixsell 11,036.64	Vicki S. Lindsay 5,991.99	Patsy A. Glunt 6,542.93	Tanya Olivia King 7,037.87
Susie Kopacz 7,531.62	Jeanette E. Beichle 9,562.91	Laura A. Kattenbraker 10,903.16	K. T. Marie Martin 5,981.14	Tirza Llanes 6,518.67	Annette D. Oxley 7,019.31
Mary C. Estupinan-Martel 7,323.19	Mileta K. Kinser 9,505.57	Gena Rae Gass 10,439.19	Elayne J. Watson 5,957.36	Jacqueline Denise	Lorena M. La Rosa 6,971.39
Holli Thompson Lowe 7,320.07	Vicki O'Bannon 9,484.96	Margi S. Eno 10,264.53	Bonnie Brannan 5,918.84	Moye 6,502.02	Sheila J. McCune 6,958.14
Lisa Olivares 7,120.82	Ada Y. Garcia-Herrera 9,480.93	Susan C. Dunlap 9,623.07	Yvonne Joyce	Sara Bennett-Moore 6,492.04	Carolyn L. DeGroat 6,953.07
Susan K. Janish 7,109.82	Carol Lee Johnson 9,450.76	Diane Covington 9,415.84	Baldenegro 5,899.70	Frances Woodham 6,475.65	Erin Kristin Fisher 6,944.75
Holly L. Ennis 7,061.97	Caterina M. Harris 9,437.08	Sherrie L. Clemons 9,326.37	Sandra Braun 5,868.76	Josefa Chacon 6,472.49	Pattie A. Robinson 6,940.92
Victoria Rachel Piccirilli 6,990.11	Connie L. Russo 9,347.40	Lisa Anne Harmon 9,225.50	Janet S. Pavey 5,863.11	Carol Birdwell 6,455.68	Jackline Pipim 6,856.41
Laurie C. Cole 6,978.51	Heather M. Julson 9,344.10	Krystal D. Downey-		Binta Touray Jagne 6,443.78	Ann Wilson 6,824.28
Vicki B. Crank 6,975.07	Mary Jacobson 9,320.04	Shada 9,104.35	SAPPHIRE	Teresa Esparza 6,438.45	Elaine K. Williams 6,818.35
Betty B. Lucido 6,930.88	Gerri Anne Morris 9,228.22	Joyce Omene 9,070.06	Paola J. Ramirez \$18,745.07	Susan Lackey Best 6,374.35	Carol M. Fulton 6,801.90
Sandra Tatzer 6,891.84	Valorie Jean White 9,101.31	Judie Roman 9,044.70	Tracy Potter 14,146.35	Ann Ferrell Smith 6,327.92	Andrea Steinmetz 6,771.46
Ella M. Chick-Power 6,891.01	Nancy Fox Castro 9,003.76	Stella Nwokoye-Pius 9,013.00	Ana Maria Barba 13,679.62	Teodora Ahumada 6,298.75	Charlotte Mantooth 6,642.79
Denise E. Crosby 6,885.89	Maria M. Martinez-	Leslie S. Kane 8,836.58	Lady Ruth Brown 12,885.66	Sandi Fitzpatrick 6,282.01	Carolyn J. Bishop 6,624.59
Delores E. Black 6,881.82	Ardon 8,992.63	Gloria Dominguez 8,818.42	Kristi M. Nielsen 10,991.92	Bettye Wilson 6,264.55	Paula Vander Vorste 6,619.51
Elizabeth B. Muna 6,848.70	Susan K. Carlson 8,956.83	Terri A. Oppenheimer-	Melva M. Slythe 10,939.43	Pamela D. Cox 6,253.76	Frankie Clapp 6,580.04
Nadine H. Huckabee-	Sheryl Peterson 8,941.14	Schafer 8,781.70	Gladis Elizabeth	Maria Dolores	Rosemary Mitchell 6,569.03
Stanley 6,848.47	Karen L. Kunzler 8,926.80	Carmen Nunez 8,628.24	Camargo 10,879.13	Plascencia 6,235.97	Stacy S. Gilson 6,562.03
Sandra Giraldo	Donna J. Saguto 8,810.35	Phina N. Onwuachi 8,623.03	Linne' Lane 10,788.96	Gayle J. Green 6,233.21	Mariaelena Boquin 6,523.37
Kirchhoff 6,820.70	Faith A. Gladding 8,795.21	Kimberly Cavarretta 8,461.60	Elizabeth Sanchez 10,194.29	Agnes Stewart 6,220.89	Marina Sanchez Ramirez 6,431.75
Sally Moreno 6,793.80	Peggy Sperling 8,763.89	Donna Clark 8,350.24	Jennifer L.	Joanna Helton 6,220.26	Valerie Yokie 6,430.31
Maria Virginia Lopez 6,786.14	Norma Lee Shaver 8,720.12	Sheila K. Valles 8,200.13	Semelsberger 10,107.66	Janet L. Wolfe 6,199.07	Brenda D. Elliott 6,426.32
Ashley O. Brooker 6,767.59	Lisa Rada 8,681.54	Kathy Monahan 8,194.20	Kimberly D. Starr 10,028.82	Bea Heath 6,177.13	Gloria M. Gavilanes 6,408.90
Natalia Travilina 6,739.22	Terri J. Beckstead 8,658.95 Joyce A. Newell 8,639.55	Vicki Daniels 8,088.10	Maria Aguirre 9,785.75 Ann W. Sherman 9,646.15	Maria G. Diaz 6,166.30	Ana E. Segovia 6,377.83
Luz J. Diaz Almeyda 6,713.53	Joyce A. Newell 8,639.55	Jacqueline N. Alford 8,017.02	Ann W. Sherman 9,646.15	AnaMaria R. Cruz 6,160.89	Susan Houser 6,335.67
Marye Durrer 6,688.97	Nellie R. Anderson 8,606.74	Kali DeBlander Brigham 7,830.60	Julie Weaver 9,594.05	Marie Pfarr 6,138.82	Hope S. Pratt 6,327.66
Barbara Ashworth 6,675.84	Brenda K. Howell 8,590.57	Stacey P. Nelson 7,750.79	Catalina T. Barahona 9,346.35	Miranda Katie Bandemer 6,091.39	Pamela Rowe
Tamarie M. Bradford 6,652.05	Martha Kay Raile 8,514.78	Marnie R. Yunger 7,710.99	Diane Bruns 9,341.79	EMERALD	Krzmarzick 6,326.93
Harriett Sharpe 6,588.34	Audrey J. Doller 8,475.93	Alicia Bivens-Jones 7,669.93	Delmy Ana Torrejon 9,293.07		Melody June Oertle 6,322.44
Darlene Rutledge 6,571.49	Denise Nygard 8,456.68	Kathleen C. Savorgnan 7,654.96	Silisia Evans Moses 9,160.57	Auri Hatheway \$14,690.52	Joyce Young 6,317.59
Cindy Keske 6,548.32 Luanne Stewart 6,504.38	Julie Danskin 8,429.85	Mary L. Holmes 7,612.04	Julie Neal 9,120.03	Helen Asare Jakpor 14,097.87	Trish Reuser 6,316.66
Luanne Stewart 6,504.38	Melissa Mays 8,429.79	Amber L. Faulk 7,564.07	Wendy Clausen 9,117.85	Elaine Oatmeyer 12,093.37	Grace Hull 6,294.06
Collette Parker 6,497.28	Maureen Yantzer 8,385.21 Connie J. Lamp 8,376.98	Julie Smith 7,465.02	Randi Stevens 9,002.81 Pilar Najera 8,800.55	Linda Bradley 10,740.54	Martha J. Roman 6,293.40 Joyce Trafford 6,238.23
Francene M. Anderson 6,463.61		Mary Sharon Howell 7,460.22 Sylvia Limon Martinez 7,438.61	Pilar Najera 8,800.55 Kathy R. Bullard 8,741.01	O'Nelly Encarnacion Gomez 10,118.60	
Irvene K. Foster 6,351.95	Susan Hattem Weeks 8,375.74	Mary Lou Ardohain 7,414.61			Cory L. Kinchloe 6,237.11 Helen M. Harlow 6,159.76
Kathy Lee 6,249.05	Cecilia C. James 8,260.58		Julia Mundy 8,606.70 Elizabeth McCandliss 8,598.88		
Alicia Borkowska 6,239.95	Linda K. Hallock 8,174.18	Michelle M. Visco 7,397.09		Michele Martella Armes 9,892.39	Judith E. Cotton 6,146.03
Mary Ellen D'Amico 6,230.21 Suzanne M. Wolff 6,136.94	Julie Schlundt 8,166.12 Rhonda Jean Taylor 8,147.29	Michele Semper 7,377.26	Angie S. Day 8,519.88 Debra M. Wehrer 8,452.14	Heather A. Carlson 9,860.92	Maria J. Ortega 6,101.79 Marla Beddick 6,070.40
Suzanne M. Wolff 6,136.94 Annette Garnett Vinson 6,135.08	Maria Teresa Lozada 9145.00	Mary Jo Dallen 7,361.22	Janelle A. Ferrell 8,444.64	Hollie R. Sherrick 9,837.65 Denise G. Kucharski 9,778.57	Marla Beddick 6,070.40 Anita Rodriguez 6,064.79
	Maria Teresa Lozada 8,145.92	Rose Mary Neel 7,318.88 Colleen Robustelli 7,296.01			
Mara C. Lane 6,130.72	LaRonda L. Daigle 8,008.13 Kathe Cunningham 7,956.09	Colleen Robustelli 7,296.01 Edith Ngozi Nwachukwu 7,293.01		Karen A. Jorgenson 9,753.86	Carolyn L. Lucas 6,060.93 Amanda Thulin-
Mary Claire Tapley 5,996.44 Janet L. Lane 5,992.62	Kathe Cunningham 7,956.09 Suzanne T. Young 7,902.18	Gaynell L. Kennedy 7,271.88	Cheryl T. Anderson 8,300.97 Dolores Keller-Wills 8,280.01	Kay Dickerson 9,577.58 Candice M. Santomauro 9,404.37	
Janet L. Lane 5,992.62 Joyce Recenello 5,991.40	Suzanne T. Young 7,902.18 Teresa A. Lischwe 7,893.42	Gaynell L. Kennedy 7,271.88 Liz Whitehouse 7,217.12	Dolores Keller-Wills 8,280.01 Alison Renee Jurek 8,165.00	Sandra Chamorro 9,388.19	Marrano 6,049.37 Susie J. Serio 5,992.04
Julia Sander Burnett 5,919.58	Julie Garvey 7,794.69	Karen Pappas 7,180.35	Gena Prince 8,164.00	Anaitzel Avila 9,360.83	Nancy Harder 5,978.97
Cheryl Marie Brown 5,845.29	Jill D. Hastings 7,790.58	Susan C. Ehrnstrom 7,141.05	Linda Klein 8,118.18	Barbara Pleet 9,273.99	14a10y Haruel 5,976.97
Jo Shuler 5,839.98	Elvi S. Lamping 7,782.78	Jeanette M. Thompson 7,124.62	Peggy B. Sacco 8,040.31	Silvia Ramos 9,131.91	
J,039.90	1,102.10	T,124.02	0,040.31	Olivia Hallios 9,101.91	·

^{*}WITHIN APPLAUSE* MAGAZINE, YOU MAY PERIODICALLY FIND ARTICLES WHICH SUGGEST BUILDING YOUR BUSINESS THROUGH REFERRALS AND/OR BY CONTACTING POTENTIAL GUESTS FOR UPCOMING SKIN CARE CLASSES OR OTHER EVENTS. PRIOR TO CONTACTING SUCH INDIVIDUALS VIA TELEPHONE OR E-MAIL, YOU SHOULD CONSIDER WHETHER SUCH COMMUNICATION IS CONSISTENT WITH STATE AND/OR FEDERAL "DO-NOT-CALL" AND/OR "SPAM" LAWS AND REGULATIONS. FOR MORE INFORMATION ON THIS SUBJECT, YOU CAN GO TO THE MARY KAY INTOLUCH" WEB SITE AND CLICK ON "TAX AND LEGAL" IN THE DROP-DOWN MENU. WHEN IN DOUBT, MARY KAY INC. RECOMMENDS FACE-TO-FACE CONTACT AS THE BEST FORM OF COMMUNICATION, WHICH SHOULD HELP YOU AVOID ANY ISSUES WITH THESE TYPES OF REGULATIONS.

Mary Kay Angels These Independent National Sales Directors, Independent Sales Directors and Independent Beauty Consultants achieved the highest commissions/bonuses or production or had the most new team members in their Seminar areas in November 2006.

TOP NATIONAL SALES DIRECTORS — COMMISSIONS AND BONUSES







Barbara Sunden \$70,170 DIAMOND



Pat Fortenberry \$79,653 RUBY



Gayle Gaston SAPPHIRE



Anne Newbury \$80,385 EMERALD

TOP SALES DIRECTOR—PERSONAL SALES

PEARL — Sandy Hutson, S. Miller Area	\$8,676
DIAMOND — Daneice Lettow-Hage, Go Give Area	\$13,544
RUBY — Sherlene A. Weise-Jones, Go Give Area	
SAPPHIRE — Linda Klein, Go Give Area	\$9.740
EMERALD — Sandra Lopez, D. Wiegandt Area	

TOP BEAUTY CONSULTANT—PERSONAL SALES

PEARL — Linda O. Willy, P. Fitzgerald Unit, E. Fitzpatrick Area	\$20,308
DIAMOND — Terri Lynn Kunzler, C. Gainsford Unit, M. Diem Area	\$12,841
RUBY — Dora M. Roberts, T. Lawson Unit, K. Walker Area	\$13,065
SAPPHIRE — Lynn Marguerite Shives, C. Miller Unit, S. Steinman AreaArea	\$15,879
EMERALD — Yuko Yasuma, M. Brandenburgh Unit, Go Give Area	\$39,824
	DIAMOND — Terri Lynn Kunzler, C. Gainsford Unit, M. Diem Area

TOP TEAM BUILDER

PEARL — Kimberly L. Massengill, A. Andrews Unit, N. Stroud Area	19 New Team Members
DIAMOND — Lisa L. Bradley, J. Lamatrice Unit, Go Give Area	16 New Team Members
RUBY — Felicitas S. Irvin, S. Martinez Unit, Go Give Area	19 New Team Members
SAPPHIRE — Maria I. Guardado, S. Ramirez Unit, R. Enríquez Area	14 New Team Members
EMERALD — Deborah S. Williams, D. Rajcula Unit, J. LaPrade Area	19 New Team Members

TOP UNIT — ESTIMATED RETAIL PRODUCTION

PEARL — Patricia Fitzgerald, E. Fitzpatrick Area\$114	1,794
DIAMOND — Kim Cowdell, T. Crayk Area\$119	3,245
RUBY — Ekene S. Okafor, Go Give Area\$117	,562
SAPPHIRE — Paola J. Ramirez, L. Ceballos Area\$156	3,551
EMERALD — Auri Hatheway, <i>D. Wiegandt Area</i> \$93	3,904

13% Club Congratulations to the top 25 Independent Beauty Consultants and Independent Sales Directors earning 13 percent personal team commissions. They placed a personal minimum \$600 wholesale Section 1 order and had at least five personal team members each place a minimum of \$200 in wholesale orders during November.

PEARL

I LAILE	
Oluremi O. Salako Daodu, P. Fitzgerald Unit	\$5,388.05
Sales Director Kathryn L. Engstrom	1,888.51
Sales Director Shari M. Kirschner	1,792.57
Sales Director Pat Ringnalda	1,665.56
Ikpenwosa Aiho Gbenedio, L. Shusterman Unit	1,483.50
Colleen Page Sargent, N. Canamare Unit	1,478.95
Sales Director Keita Powell	1.458.57
Jamie L. Vogelsong, L. Poling Unit	1.397.83
Sales Director Victoria A. Peasley	1.368.41
Sales Director Mary Claire Tapley	
Sales Director Roxy Wade	1 272 18
Sales Director Betsy C. Richard	1,252.06
Sales Director Ashley O. Brooker	1,220.41
Sales Director Tammy A. Vavala	
Sales Director Sandra Tatzer	1,211.73
Zulma Veliz, M. Ramales Unit	1,199.71
Sales Director Marita W. Campbell	
Jenan W. Wood, C. Warfield Unit	1,186.48
Sales Director Tammy Bone	
Sales Director Ann Killian	
Sales Director Cindy Keske	
Meredith Montgomery Judy, A. Toler Unit	
Sales Director Patti Cornell	
Sales Director Nancy Sidoti	
Sales Director Alma Orrostieta	1,127.07

DIAMOND

DIAMOND	
Sales Director Valorie Jean White	\$2,968.23
Sales Director Judy Higgins	
Lisa Louise Bradley, J. Lamatrice Unit	1,965.93
Sales Director Ada Y. Garcia-Herrera	
Sales Director Debbi Banker	1,661.82
Sales Director Peggy Sperling	1,648.56
Sales Director Silvia Sanchez	1,617.82
Sales Director Maria Teresa Lozada	1,584.90
Sales Director Morayma Rosas	
Sales Director Lisa Rada	1,562.28
Sales Director Jolinn Andriese	
Sales Director Denise Nygard	
Morgan Z. Lozano, B. Bennett Unit	
Sales Director Heidi Kenealy	
Sales Director Nma Roz Okeke	1,483.01
Sales Director Shari Kendall	1,445.67
Sales Director Andrea L. Peters	1,418.37

Sales Director Veronica M. Landry Johns	1,409.72
Sales Director Luciana Zook	
Sales Director Rhonda Jean Taylor	1,380.21
Sales Director Christine Burgstahler	1,366.27
Sales Director Linda K. Hallock	1,348.00
Sales Director Cindy S. Kriner	1,338.87
Sales Director Ruth Ojibeka	1,330.10
Sales Director Elvi S. Lamping	1,325.84

RUBY	
Sales Director Phuong L. White	\$2,653.79
Sales Director Ekene S. Okafor	2,287.22
Sales Director Vicki Jo Auth	
Leslie Wayne, F. Gillespie Unit	2,135.61
Amie Lynn Adamson, Y. Baldenegro Unit	1,799.43
Sales Director Leslie S. Kane	
Sales Director Thessy Nkechi Nwachukwu	1,726.69
Sales Director Tracy A. Crisler	
Sales Director Kali DeBlander Brigham	1,634.20
Sales Director Anne Obiageli Akanonu	1,630.85
Sales Director Jennifer Noel Rhoades	
Sales Director Susan C. Dunlap	
Lorraine Dangieri, D. Bailye Unit	
Sales Director Liz Whitehouse	
Sales Director Cathy O. Calabro	
Elena T. Sieczkowski, D. DeGroot Unit	
Sales Director Amy J. Spence	
Ibiene Anyanwu, T. Nwachukwu Unit	
Sales Director Marjorie Catherine Hodgson	
Sales Director Corinne A. Scott	
Sales Director Lisa V. Bauer	
Sales Director Edith Ngozi Nwachukwu	1,283.10
Sales Director Kimberley Victor	1,282.84
Karen Mason Watson, A. Tart Unit	
Sales Director Michelle L. Sweedar	1,269.22

SAPPHIRE

ווואט	III L	
Sales Direct	ctor Ana Maria Barba	\$2,394.73
Sales Direct	ctor Lavarn Campbell	1,695.33
Sales Direct	ctor Alison Renee Jurek	1,498.58
Sales Direct	ctor Sherrian Beagle	1,428.15
Sales Direct	ctor Roberto Castillo	1,421.00
Nellie S. Ni	utting, T. Potter Unit	1,420.41
Sales Dire	ctor Ľinda Klein	1,396.79
Sales Dire	ctor Elizabeth Sanchez	1,395.03

idin or φ200 in wholosale orders during November.		
Sales Director Gina T. Rizzo	1,391.46	
Sales Director Erin Jayne Antroinen	1,389.54	
Sales Director Natalie Reed	1,363.51	
Sales Director Diane Bruns	1,339.78	
Sales Director Trudie F. Plat	1,318.23	
Sales Director Alejandra Zurita	1,306.24	
Sales Director Kathleen Bonadie		
Sales Director Cheryl T. Anderson	1,293.86	
Sales Director Jennifer L. Semelsberger	1,279.95	
Sales Director Catalina T. Barahona	1,269.68	
Sales Director Therese E. Simon	1,266.56	
Sales Director Svetlana Lipsey		
Sales Director Pilar Najera		
Sales Director Debbie A. Weld	1,260.16	
Sales Director Susan Lackey Best	1,233.80	
Sales Director Luz Estela Cortes	1,213.29	
Sales Director Maria Dolores Plascencia	1,211.05	

EMERALD

LIVILITALD	
Sales Director Mary Brandenburgh	
Sales Director Helen Asare Jakpor	2,172.17
Sales Director Carolyn J. Bishop	1,735.21
Sales Director Michele Martella Armes	1,670.63
Sales Director Margarita Guerra	1,656.85
Sales Director Jeannine R. DeVore Harris	1,652.72
Liliana Rodriquez-Vargas, S. Vargas Unit	1.582.88
Sales Director Gwen Regan	
Sales Director Karen A. Jorgenson	
Sales Director Julie A. Griffin	
Sales Director Helen M. Harlow	
Sales Director Andrea Steinmetz	1.445.57
Sundai Rae Hawbaker, T. Ludin Unit	
Emma Sarpong, J. Pipim Unit	
Sales Director Carolyn L. Lucas	
Sales Director Sandy Malkin	
Sales Director Mary Jane Sisson	
Sales Director Haydee Guzman	
Angela Brooke Homles, E. Fisher Unit	
Sales Director Amanda Thulin-Marrano	
Sales Director Candice M. Santomauro	
Monique Renee Catoggio, E. Oatmeyer Unit	
Sales Director Jo M. Cotton	
Sales Director Zenelia Wheeler	
Sales Director Pamela J. Borghesani	
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APPLAUSE" magazine is published in recognition of and as information for members of Mary Kay Inc.'s Independent contractor sales organization, Independent National Sales Directors ("National Sales Directors"), Independent Sales Directors ("Sales Directors"), Independent Sales Directors"), Independent Sales Directors ("Sales Directors"), Independent Sales Directors ("National Sales Directors"), Independent Sales Directors ("Sales Directors"), Independent Sales Directors ("Sales Directors"), Independent Sales Directors ("Sales Directors"), Independent Sales Directors ("National Sales Directors"), Independent Sales Directors ("Sales Directors"), Independent Sales Directors ("National Sales Sales Dire

Your Independent Contractors Status: As an independent contractor, you are not an employee nor an agent of Mary Kay Inc. Throughout Applause* magazine, you will receive guidance, suggestions and ideas regarding your Mary Kay business, yet you have the freedom to choose your own hours and the business methods that work best for you. The Company retains no right of control over you, except those terms of your Independent Beauty Consultant, Independent Sales Director and/or National Sales Director Agreement(s) with the Company. You, in turn, have no power or authority to incur any debt, obligation or liability, or to make any representation or contract on behalf of the Company.

Go-Give® Award

Congratulations to the winners for March 2007.

The Go-Give® Award is given in memory of Independent National Sales Director Sue Z. Vickers to recognize Independent Sales Directors who best exemplify the Golden Rule, helping others unselfishly and **supporting** adoptees as much as unit members.

If you know an Independent Sales Director who has displayed the Go-Give® spirit, why not nominate her for the monthly Go-Give® Award? The Go-Give® nomination form is available on the Mary Kay InTouch® Web site. Select "More Resources" located under "LearnMK.®" Select "Recognition," then click on "Sales Director Go-Give® Award Nomination Form."



States

Pearl Future Executive Senior Sales Director

Began Mary Kay October 1994

Sales Director Debut October 1996

Offspring three first-line

National Sales Director Jan Harris

Honors Cadillac qualifier: Star Consultant: Sales Director Queen's Court of Personal Sales; Circle of Achievement, Double Star Achievement; gold medal winner; estimated highest monthly unit retail \$41,881

Personal Lives in Idaho Falls, Idaho. Husband, Marlo; sons, Torrey, Shaun; daughter, Shonda

Favorite Quote "With man this is impossible, but with God all things are possible." Matthew 19:26

Independent Senior Sales Director Kay Harkness-Johnson of Severn, Md., says, "Sharon has taken my Independent Beauty Consultants into her unit and her heart. She loves them as her own. Sharon goes above and beyond to truly build the women around her."



Newell

Diamond Future Executive Senior Sales Director

Began Mary Kay October 1989

Sales Director Debut October 1992

Offspring three first-line, one second-line

National Sales Director

Diana Heble

Honors Cadillac qualifier; Circle of Honor; 10-times Sales Director Queen's Court of Personal Sales, Consultant Queen's Court of Personal Sales: 12-times Circle of Achievement, six-times Double Star Achievement; Fabulous 50s; gold medal winner; estimated highest monthly unit retail \$66,837

Personal Lives in Hays, Kan. Husband, Stan; sons, Justin, Clint; daughters, Sara, Emily; 10 grandchildren

Favorite Quote "Your task is to build a better world.' God said. I answered, 'How? This world is such a large, vast place, so complicated now. And I, so small and useless am. There's nothing I can do.' But God, in all His wisdom said, 'Just build a better you."

Independent Sales Director Ronda Faber of Colby, Kan., says, "We live in rural Kansas, so access to other Independent Sales Directors and Sales Director meetings is just not possible. But Joyce started one for several of us in the 100- to 150-mile area. She truly inspires me and many other Sales Directors in this area.'



Carter

Rubv **Future Executive Senior** Sales Director

Began Mary Kay April 2001

Sales Director Debut November 2001

Offspring three first-line, one second-line

National Sales Director Go Give Area

Honors Cadillac qualifier: Star Consultant; four-times Sales Director Queen's Court of Personal Sales, Queen's Court of Sharing; threetimes Circle of Achievement, threetimes Double Star Achievement: Honors Society; Fabulous 50s; gold medal winner; estimated highest monthly unit retail \$58,747

Personal Lives in Iron Station, N.C. Husband, Brandon: son, Noah

Favorite Quote "The Lord is my light and my salvation; whom shall I fear? The Lord is the strength of my life; of whom shall I be afraid?" Psalm 27:1

Independent Sales Director-in-**Qualification Kimberly Taylor of** Clover, S.C., says, "Somer goes above and beyond to make you feel loved and welcomed. Even while she was ill, nothing stopped her from being successful. She never asks us to do anything she is not doing herself."



Bernhardt

Sapphire Senior Sales Director

Began Mary Kay May 1982

Sales Director Debut December 1988

Offspring one first-line

National Sales Director Gayle Gaston

Honors Cadillac qualifier; Circle of Honor; nine-times Sales Director Queen's Court of Personal Sales, Queen's Court of Sharing; nine-times Circle of Achievement, six-times Double Star Achievement; gold medal winner: estimated highest monthly unit retail \$63,446

Personal Lives in Kalamazoo, Mich. Husband, Tom; son, Justin; daughter, Sarah Favorite Quote "Therefore, as

God's chosen people, holy and dearly loved, clothe yourselves with compassion, kindness, humility, gentleness and patience. And over all these virtues put on love, which binds them all together in perfect unity." Colossians 3:12, 14 **Independent Senior Sales** Director Kay Roth of Wauseon, Ohio, says, "Mary teaches the Independent Beauty Consultants in her unit and anyone else's the Mary Kay way. She always has an encouraging comment for me and others. Mary always returns phone calls, shares ideas and has a gift to laugh at herself

when things don't work out as

she planned."



Emerald Senior Sales Director

Began Mary Kay May 1998 **Sales Director Debut** May 2003

Offspring one first-line

National Sales Director Go Give Area

Honors Premier Club qualifier; Star Consultant; Sales Director Queen's Court of Personal Sales: Honors Society; Fabulous 50s; estimated highest monthly unit retail \$25,048

Personal Lives in North Reading, Mass. Husband, Tom; daughters, Tara, Ashley; sons, Thomas, Maximas

Favorite Quote "Faith and fear

cannot reside in the same space." **Independent National Sales** Director Maria Aceto Pirro, says, "Tracy has gone out of her way to make my unit feel special. She treats them as if they were her own. She has the Mary Kay Go-Give® spirit, and Mary Kay would be proud."



Myth: I can't afford to go.

Truth: You can't afford

not to go!

Just think: The profit from a few extra classes could pay your way, or you could start saving a small percentage of your sales for this unforgettable trip. At *Be Bold!* Career Conference 2007, you will discover the big picture of what your Mary Kay business can be for you!



Make Your Plans Now!

"It only takes a spark to get a fire going."
How true! And that spark has been found hundreds of times at Career Conference as Independent Beauty Consultants learn from the best of the best. Motivation, education, recognition – all in one place.

You can plan to register in early February on the Mary Kay InTouch® Web site. Click on the Career Conference 2007 logo. The locations who meet their registration goals by Feb. 28, 2007, will be entered into a drawing to win an appearance by Ryan Rogers and a special *Movin' On Up* Reception for qualifiers that he will host at that Career Conference location.

Dreams Come True!

The **beautiful** ring • The **fabulous** new suit • This is **your year!**



Class of 2007 Challenge

Aug. 1, 2006 - July 1, 2007

Your Opportunity

There's a special place just for you in the sisterhood of Independent Sales Directors! Become a member of the Class of 2007 by building your team and debuting as an Independent Sales Director Aug. 1, 2006, through July 1, 2007, **OR** debut at least one offspring Independent Sales Director during the contest period.

Your Rewards

Each new Independent Sales Director and her Independent Senior Sales Director will receive an exclusive Class of 2007 ring to wear with pride, plus a Class of 2007 name badge ribbon for each of the new offspring Sales Directors' unit members to wear at Career Conference 2007 or Seminar 2007. And at Seminar 2007, the names of new Independent Sales Directors will be proudly displayed on the Class of 2007 wall for all to see and admire.

When You Debut From Aug. 1, 2006, through March 1, 2007

New Independent Sales Directors and their Independent Senior Sales Directors will be honored with applause, cheers and celebration onstage during a ceremony at Career Conference 2007.

When You Debut From April 1 to July 1, 2007 New Independent Sales Directors and their Independent Senior Sales Directors will be honored with applause, cheers and celebration onstage during a ceremony at Seminar 2007.



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