MARY KAY MARCH 2020

Be a Standout!

Help your customers step into spring's spotlight with new color products! Plus, **Be the One** in the **You Can Do It!** Challenge.

MARCH Dates



Postmark cutoff for Independent Beauty Consultants to mail Commitment Forms to begin Independent Sales Director qualification this month.

Online Independent Sales Director-in-Qualification Commitment Form available.

Last day to submit online Independent Sales Directorin-Qualification Commitment Form.

15 Postmark deadline for Quarter 3 Star Consultant quarterly contest.

Deadline to make Quarter 2 Star Consultant prize selections. Quarter 4 Star Consultant quarterly contest begins.

Summer 2020 Preferred Customer Program[™] online enrollment begins for The Look, including an exclusive sample (while supplies last).

20 Online prize selection available for Quarter 3 Star Consultant quarterly contest.

Week 1 Career Conference 2020 begins (March 20–21) and (March 22–23).

Last day to register/cancel registration for April 22–25 New Independent Sales Director Education.

Week 2 Career Conference 2020 begins (March 27–28).

30

Last day of the month for Independent Beauty Consultants to place phone orders.

31

Last business day of the month. Orders and Independent Beauty Consultant Agreements submitted by mail must be received today to count toward this month's production.

Last day of the month for Independent Beauty Consultants to place online orders.

Online Independent Beauty Consultant Agreements accepted until midnight Central time.



Model is wearing NEW Mary Kay* Liquid Eye Shadow in Pink Starlight; Hazelnut, Biscotti and Espresso Mary Kay Chromafusion* Eye Shadows; I ♥ black Lash Love* Mascara; Mary Kay* Volumizing

Brow Tint in Blonde; Rosy Nude Mary Kay Chromafusion Blush and Mauve Moment Mary Kay Gel Semi-Matte Lipstick.

HELPFUL NUMBER: Customer Success Team 800-272-9333 For questions regarding Mary Kay* product orders, Mary Kay In Touch*, special events, product information, etc.

APPLAUSE^{*} magazine is published in recognition of and as information for members of the Mary Kay Inc. independent contractor sales organization, Independent National Sales Directors ("National Sales Directors"), Independent Sales Directors ("Sales Directors") and Independent Beauty Consultants ("Consultants") in the United States, Puerto Rico, U.S. Virgin Islands and Guam by Mary Kay Inc., Dallas, Texas. ©2020 Mary Kay Inc. Member: Direct Selling Association, Personal Care Products Council. Mary Kay Inc., 16251 Dallas Parkway, P.O. Box 799045, Dallas, Texas 75379-9045, marykay.com.

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The women who ultimately succeed in Mary Kay are those who truly believe in serving others. One such person is Harriet Pennick, a pediatrician who started a Mary Kay business in 1988. 'As a Mary Kay Independent Sales Director. I can stroke a woman until her self-esteem can be raised to where it should be,' she says. I do this always in hope that her children's lives will be better than ever before.'



TRENDING Now

March 8 Is International Women's Day!

One of the original glass ceiling-breakers, Mary Kay Ash founded her Company more than 56 years ago with a dream of offering a rewarding opportunity for women. That dream blossomed into a multibillion-dollar Company with millions of independent sales force members in 40 countries. It's time to celebrate! Find sharable images on Mary Kay InTouch" > Resources > Digital Assets > Seasonal.





For Members Only!

Have you joined the My Mary Kay Facebook group? Fun, engaging information about your Mary Kay world awaits - and it's only for Mary Kay Independent Beauty Consultants! Log on to Facebook and search for My Mary Kay. Select Join Group, then type in your Consultant number and name. This helps ensure that this group stays exclusive to you and your sister independent sales force members.

THIS MONTH IN MARY KAY HISTORY

1987

The first Career Conference is held in 14 locations across the United States. Career Conference 2020 will be better than ever this year! And in 27 locations - so be sure to join us in a city near you!



ROAD TRIP!

Say no to FOMO (Fear Of Missing Out) and yes to success! A road trip to Career Conference with your Mary Kay sisters is a great way to spring into action and achieve your goals. See Pages 22-23 for details.

Applause* Magazine Team: MANAGING EDITOR: ALESIA RITENOUR SENIOR EDITOR: MEGHAN BONDS SPANISH MANAGING EDITOR: MARGARITA HERNÁNDEZ CONTRERAS ART PRODUCER: SHARILYN GETZ SENIOR PRINT PRODUCER: JAN STEEL PRINT PRODUCERS: KIM RIND, ANITA TRENT PUBLICATIONS SPECIALIST: NICOLE CALDWELL DESIGN STUDIO SUPERVISOR: WHITNEY HOLDEN SENIOR GRAPHIC DESIGN/PRODUCTION ARTISTS: CHERYL FELLENBAUM, PATTI CASAMASSIMA GRAPHIC DESIGNER: BIANCA CAMANO SENIOR PREPRESS ARTIST: RICHARD HUDSON COPY EDITORS: LISA HORNE, GAYLEEN WOODALL

Within Applause magazine, you MAY periodically find articles which suggest building your business through referrals and/or by contacting potential guests for upcoming skin care parties or other events. Prior to contacting such individuals via telephone or email, you should consider whether such communication is consistent with state and/or federal "do-not-call" and/or "SPAM" laws and regulations. For more information on this subject, you can go to the Mary Kay In Touch" website and click on "Tax and Legal" in the drop-down menu. When in doubt, Mary Kay Inc. recommends face-to-face contact as the best form of communication, which should help you avoid any issues with these types of regulations.

Be a Standout

Help your customers step into spring, own every room and embrace their confident style with these standouts!

> LIQUID EYE SHADOW, \$14 EACH Glide on a surge of stellar color with an easy-to-use

NEW! MARY KAY*

applicator for brilliant, one-and-done eye looks!

- Lightweight, liquid color applies seamlessly.
- Pigment-packed shades add instant intensity.
- Creamy formula feels delightfully decadent.
- A doe-foot applicator creates effortless eye looks.

HOW TO USE: It's easy and basically foolproof! Wear alone, or use together to create a multidimensional look. You can even pair with Mary Kay Chromafusion® Eye Shadow.

PURPLE NOVA

LIGHT BEAM

METEOR SHOWER

PINK STARLIGHT

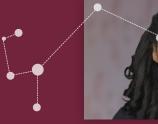
USE AS A LINER.

Apply the liquid eye shadows with the angled side of the Mary Kay* Eyebrow/Eyeliner Brush. A little goes a long way, so start with a small

amount and build.

BEAUTY EXTRA!

Apply three dots with doe-foot applicator onto eyelid. Using the Mary Kay* Cream Color Brush, blend product out and over eyelid. Use short strokes to distribute evenly.







MARY KAY PETITE PALETTE™ (UNFILLED), \$8

This little beauty holds up to four shades of *Mary Kay Chromafusion** Eye Shadow. Mix and match your personal favorites, or choose a palette curated by the Mary Kay color experts. Each pan slides into the refillable magnetized base to easily swap whenever you want. Transparent lid lets you see the shades. Petite design makes it **easy to fit anywhere.**

HELP IS HERE! *Mary Kay InTouch**> Products > Product Central for more **Beauty Extra** application tips and how-tos, social media post inspirations and education so you can sell with confidence!

NEW! MARY KAY[®] WATERPROOF LIQUID EYELINER PEN IN INTENSE BLACK, \$16

Waterproof perfection. Intense color. Liquid precision. This fluid formula dries down and stays put. From thin lines to bold cat eyes, your go-to eye looks won't run or budge. And with a penstyle and no-drip precision tip, you control the application as you draw smooth, precise lines from corner to corner.

BENEFITS:

- Ophthalmologist-tested.
- Dermatologist-tested.
- Clinically tested for skin irritancy and allergy.
- Suitable for sensitive eyes.
- Non-comedogenic.

Replaces Mary Kay[®] Liquid Eyeliner Pen

All prices are suggested retail.

MARYN

BEAUTY EXTRA!

Use a cotton swab with *Mary Kay** **Oil-Free Eye Makeup Remover** to clean the edges



of your eyeliner. This creates a sharp, precise look. Absorb any leftover makeup remover with a dry cotton swab. Go slow and be patient; working with liquid liner takes practice.

Lip Sepure values of the best way to stand out? A great lipstick!

MARY KAY[®] GEL LIPSTICK

Long wear that delivers stay-true color. The gel formula cushions lips for soft, velvety comfort. Finally, a long-wear lipstick your lips can love.

FOUR GORGEOUS NEW SHADES!

MARYKAY° GEL SEMI-MATTE LIPSTICK, \$18 EACH

Gel semi-matte finish delivers lasting wear without drying lips.

- Red Stiletto
- Trademark Pink
- Berry Famous
- Blush Velvet



HELP IS HERE!

Get more lip tips. Download the **Big Book of Standout Color** on *Mary Kay InTouch**> Products > Product Central.

STANDOUT COLOR HOW TO PLAY, THEN SLAY MARY KAY

BIG BOOK

OF

applause March 2020



luminous lilac



red smolder







sunset peach

NEED SOME SHINE?

TRY MARY KAY® GEL SEMI-SHINE LIPSTICK, \$18 EACH

Delivers radiant color with luminous shine.



PREP TIME SATIN LIPS® SET, \$22

Buffs away dry skin, then moisturizes to help keep lips soft.

- Exfoliate
- Moisturize
- Prime



PRODUCT SPOTLIGHT MARY KAY® LIP LINER, \$12 EACH

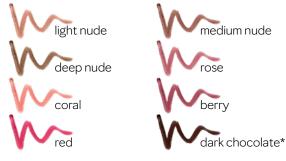
Lip liner extends the wear of your lipstick and keeps it from feathering outside your lip line.

For a beautiful, long-lasting look, effortlessly shape, line or fill in lips with soft, creamy color. Choose from eight waterproof shades. No skipping, tugging or budging. Color Confident has great how-to videos!

TO APPLY: Draw a line around natural lip line, using short, feathery strokes to create a soft, natural look. Fill in the lip area completely to create a matte base and help lip color last longer, then apply lip color.

MAKE THIN LIPS FULLER: Cover lips with concealer or foundation to conceal existing lip line. Line lips slightly outside the natural top and bottom lip lines. Fill in completely with lip liner. Apply lip color, if desired. For a fuller appearance, apply lip gloss to the middle of the lips.

MAKE FULL LIPS THINNER: Line lips slightly inside the natural top and bottom lip lines. Fill in lips completely with lip liner, then apply lip color, if desired.



ipp! Liner color should match the lipstick color or the natural color of your lips. Keep mouth open slightly when applying to ensure lips keep their natural shape. Find more **Beauty Extras** on Mary Kay InTouch[®] > Education > Color Confident.

Mary Kay Lip Liner classic formula

Glow for It!

NEW! LIMITED-EDITION⁺ ILLUMINATING BRONZER, \$18 EACH

With glow-inducing marbleized patterns. Threads of highlighter layered throughout a bronzer base create a multidimensional finish. Bronzer and highlighter collide for natural-looking warmth and illumination.

HOW TO APPLY:

- Apply bronzer with the *Mary Kay** All-Over Powder Brush to the high points of your face.
- Take the product to the apples of the cheeks and draw it back toward your temple. Bring product into hairline for a more realistic result.
- Think about where your skin would look warm after being out in the sun for a day. That's where you want to put bronzer.

BRONZER VS. CONTOUR

Bronzer gives skin warmth or a sun-kissed glow, like you would get after a day at the beach.

Contour helps sculpt and accentuate facial structure.

NEW! LIMITED-EDITION[†] BEAUTY UNEARTHED *MARY KAY PERFECT PALETTE*[™] (UNFILLED), \$18

Keep your most treasured products close with a palette featuring an artistic geometric pattern of terra-cotta, copper and blue hues.

Gilded

Glow

Copper Glow



Bronze exposed skin like your shoulders and collarbone. Remember bronzer is strategic; it shouldn't be all over. Think about where the sun would naturally hit your face. More how-tos on **Beauty Extras** on *Mary Kay InTouch** > Products > Product Central > Videos.

MARY KAY[®] ESSENTIAL [/] BRUSH COLLECTION, \$55

Includes five high-quality, precisely shaped brushes that are ideal for creating a range of looks, packed in a stylish, portable clutch.

IARV KAV

- Eye Smudger Brush
- Eye Crease Brush
- All-Over Eye Shadow Brush
- Cheek Brush
- All-Over Powder Brush

Each brush excels at blendability, application and pickup. Synthetic bristles are compatible with liquid, cream and powder.

HELP IS HERE!

Visit *Mary Kay InTouch**> Products > Product Central > Supporting Materials to learn more about this quarter's new products. Start with the **Spring Tool Kit Guide** for steps to selling success and all the resources available including **Beauty Extras Videos**, the **Social Media Playbook** and more!



Party Time!

Ready for spring? These Independent Sales Directors share how they beat the winter blahs and get ready for sunny days ahead.



INDEPENDENT SENIOR SALES DIRECTOR THERESA LACESA, YORK, PA.

FACEBOOK LIVE PARTIES I hold these quarterly with my unit and my customers to share

the new products that launch. The spring product launch is always fun because they can hop on to see all the color products. I do fun giveaways at the end – and they have to be online to win. Those have been a BIG success for me."

COLOR PARTIES Even when it's really cold, women want to go to a party because they are tired of being stuck inside! Many love to try fresh colors and create a new spring look.



SPA APPOINTMENTS The hostess picks the pampering treatment for her guests to try. *Clear Proof** Deep-Cleansing Charcoal Mask and *TimeWise** Moisture Renewing Gel Mask are top picks!



INDEPENDENT SALES DIRECTOR JODY GRIZZEL-WEST, ST. LOUIS, MO. PAJAMA

PARTIES After Valentine's Day, I hold Beauty Before Bed parties. My hostess and

her guests wear fun pajamas, and we have a contest for the cutest. I usually have a giveaway, and my guests love a chance to win!

FACEBOOK LIVE PARTIES I get great participation with these on especially cold days and when I hold them later in the evening.





INDEPENDENT SALES DIRECTOR SHANNA KOCHER-NACCARATO, FREDERICKSBURG, VA.

LIPSTICK BAR I have a separate table set up where everyone can find their perfect color. This is especially fun leading up to Valentine's Day but can be fun and effective all year!

UNIT CHALLENGES My unit loves a good competition as much as I do, so we often do booking contests, and I challenge everyone to book 10 hostesses by the fifth of every month. We celebrate one another for every booking! PAINT NIGHT My customers love bringing their friends where we use *TimeWise Miracle Set 3D** and *Clear Proof** Deep-Cleansing Charcoal Mask while I lead the group in a canvas painting. You can incorporate any activity – even decorating cookies!













ALL IN On You! AL CIEN contigo!

There's a reason this magazine is called *Applause*[®]... to celebrate YOU!/ Por algo se llama la revista *Aplausos*[®]... ;para celebrarte a ti!











TOP 10 NSDs YEAR-TO-DATE / 10 PRIMERAS DNVs DEL AÑO A LA FECHA

ON-TARGET INNER/ DIAMOND/GOLD CIRCLE EN MARCA PARA EL CÍRCULO

INTERIOR/DIAMANTE/DE ORO

Independent National Sales Directors become members of the exclusive Inner Circle when they earn \$325,000 or more; members of the prestigious Diamond Circle when they earn \$200,000 or more; and members of the Gold Circle when they earn \$125,000 or more in "NSD commissions" during the Seminar contest period. (NSD commissions are comprised of commissions earned on the wholesale production of first-, second-, and thirdline offspring units; Top 10 fourth-line and beyond; Elite Executive NSD commissions; NSD commissions on personal units, NSD bonuses for NSD offspring and offspring from personal units for November 2019, NSD Area Leadership Development Bonuses, and NSD commissions earned as part of the NSD's participation in the Global Leadership Development Program for October 2019.) These "NSD commissions" are used to determine NSD ranking for a Seminar year. Congratulations to the following NSDs who are November 30, 2019, /Las Directoras Nacionales de Ventas Independientes se convierten en integrantes del exclusivo Círculo Interior cuando ganan \$325,000 o más; en integrantes del prestigioso Círculo Diamante cuando ganan \$200,000 o más; en integrantes del Círculo de Oro cuando ganan \$125,000 o más en "comisiones de DNV" durante el periodo de concursos del Seminario. (Las comisiones de DNV comprenden las comisiones ganadas en producción al mayoreo de la primera, segunda y tercera líneas de unidades descendientes; las Primeras 10 de cuarta línea y subsiguientes; comisiones de DNV Ejecutiva de Élite; comisiones de DNV por unidades personales; gratificaciones de DNV por DNVs descendientes y descendientes de unidades personales en noviembre de 2019; gratificaciones por desarrollo de liderazgo para Áreas de DNV; y comisiones de DNV ganadas por participación de la DNV en el Programa de Desarrollo de Liderazgo Global en octubre de 2019.) Estas "comisiones de DNV" se usan para determinar la clasificación de DNVs para el año Seminario. Felicitaciones a las siguientes DNVs, consideradas "en marca" del 1 de julio de 2019 al 30 de noviembre de 2019.

INNER CIRCLE / CÍRCULO INTERIOR \$550,000 Gloria Mayfield Banks

\$233,883

\$400,000 Patricia Turker

\$180,326 Lisa Madson 174,463 Sonia Páez 170.757

\$350,000

Cindy Williams

\$325,000 Lupita Magaña

\$140,186

DIAMOND CIRCLE / CÍRCULO DIAMANTE \$250,000

Debi Moore \$121,056 Pamela Waldrop Shaw 117,132 Stacy James 114,730

Dayana Polanco 111,692 \$200,000

Pamela Fortenberry-Slate \$99,844 Linda Toupin 99,490 Anabell Rocha Sara Pedraza-Chacón 91.150 Dawn Dunn 89.866 Sandy Valerio 87,088 Kerry Buskirk 87,073 Maricarmen Landa Ramos 85.773 Julianne Nagle 84,357 Dacia Wiegandt 83,693 Julia Burnett 83 4 4 3

96.288

GOLD CIRCLE / CÍRCULO DE ORO

\$150.000 Lia Carta \$80,540 Yosaira Sánchez 77.169 Juanita Gudiño 76,312 Kay Elvrum 75 462 Mayuli Rolo 75,410 Anita Wood 75.016 Kristin Myers 72,396 Julie Krebsbach 72.369 Davanne Moul 71 768

Cindy Fox 71.362 Cyndee Gress 68.028 Mariana Moreno 67,258 Somer Fortenberry 66.869 Lily Orellana 65.430 Kim McClure 65.276 Mary Estupiñan 63,876 Paola Ramírez 63 661 Lorraine Newton 63,155 \$125,000

María Monarrez \$61,737 Sue Pankow 59,691 Valerie Bagnol 58,264 Jan Thetford 57,964

MONTHLY COMMISSIONS AND BONUSES

Gloria Báez

O'Nelly Encarnación

Luzmila Abadia Carranza

Monique Balboa

57,745

57,382

57,123

56,371

55,297

55.261

54,828

54 713

54,711

53,997

53 543

53,136

53,040

52,754

Yudith Pupo

Pam Higgs

Rosibel Shahín

Morayma Rosas

Janis Z. Trude

Lynnea Tate

Lisa Allison

Kimberly Copeland

Tammy Crayk Smith

Rebbecca Evans

GRATIFICACIONES Y COMISIONES MENSUALES

NSD commissions above \$10,000 earned in November plus the following which do not count toward NSD ranking: Sales Director commissions, Personal Team commissions and NSD promotion bonuses. Cars, prizes, etc., are not included in these amounts./Comisiones mayores de \$10,000 ganadas en noviembre además de las siguientes que no cuentan para la clasificación de DNVs: comisiones de Directora de Ventas, comisiones de equipo personal y gratificaciones de promociones para DNVs. En estos montos no se incluyen autos, premios, etc.

EMERALD/ESMERALDA

\$67,252 Patricia Turker** 36,282 Sonia Páez** 32 4 37 Dacia Wiegandt* 20,924 Dayana Polanco* Julianne Nagle* 18,518 Mayuli Rolo* Monique Balboa 16976 Pamela Tull 16.367 Kerry Buskirk* 16.251 Tammy Crayk Smith 15,515 Pam Klickna-Powell 14,900 Anita Wood* 14,173 Pam Higgs 14,130 Yudith Pupo 13.152 Marilyn Marte-De Melo 12.10 Auri Hatheway 11,659 Ada García-Herrera* 11.442 Crisette Ellis 11.116 Cathy Bill* 11.012

Mariana Moreno* 10,943 Evelinda Díaz* 10,676 Rosibel Shahín* 10,664 Noelia Jaimes* 10,400 Caterina Harris Earl 10,309

Natalie Privette-Jones 10.021

DIAMOND/DIAMANTE

Lisa Madson* \$48,939 Pamela Waldrop Shaw** 36 936 Dawn Dunn* 22,706 Julia Burnett* 21 009 Lynnea Tate 19,136 Kristin Sharpe 17,134 Heidi Goelzer 17,013 Kay Elvrum 16,594 Sue Pankow 15,906 Leah Lauchlan 14,106 Lily Orellana 13,956 Sharon Buck 13.661 Roxanne McInroe 13548

Shannon Andrews* 12.962 Rebbecca Evans^{*} Julia Mundy 12 513 Robin Rowland Lisa Allison 12,378 Susan Hohlman* 12,365 Yosaira Sánchez* 12,352 María Monarrez 11 883 O'Nelly Encarnación 11.878 Pam Ross* 11.626 Alia Head 11.226 Diana Sumpter 11,011 Candy Lewis Vicki Jo Auth 10,894 Marixa González Lynne Holliday 10.108

RUBY/RUBÍ

Cindy Williams* \$37.309 Stacy James* 35.0**Š**4 Lia Carta** 26.616 Maricarmen Landa Ramos Linda Toupin 21.336 Kim McClure 19.526 Sandy Valerio* 17.702 Jan Thetford 17,150 Juanita Gudiño* 16,688 Julie Krebsbach* 16,144 Cindy Fox* 15,417 Mary Estupiñan* 14.027 Lara McKeever 13.697 Michelle Sudeth* 13,620 Anabell Rocha* 13,067

Tammy Vavala 12,753 Gloria Báez* 11,924 Bea Millslagle 10,741 Cecilia James 10,528

SAPPHIRE/ZAFIRO

Lupita Magaña** Debi Moore* 26.615 Valerie Bagnol* 20,859 Lorraine Newton* 19,791 Davanne Moul* 17.735 Pamela Fortenberry-Slate* 17,102 Sara Pedraza-Chacón* 16633 Somer Fortenberry 16.304 Cyndee Gress* 15,788 Morayma Rosas Diane Mentiply 12,911 Janis Z. Trude 12.64 Dawn Otten-Sweeney 12.641 Kristin Myers* 12,548 Alejandra Zurita 12,118 Alma Orrostieta 12,028 Elaine Kimble Williams 11,834 Paola Ramírez 11725 Kimberly Copeland 11.177 Deb Wehrer 11,034 Sylvia Kalicak* 10,741 Elizabeth Sánchez 10.734 **Ruth Everhart** * Denotes Senior NSD **Denotes Executive NSD ***Denotes Elite Executive NSD *Denota DNV Senior **Denota DNV Ejecutiva ***Denota DNV Ejecutiva de Élite

MEET YOUR NSDS CONOCE A TUS DNVS

Be sure to visit Mary Kay InTouch* for inspiring success stories about Mary Kay Independent National Sales Directors. Click "Meet Your NSDs" under Heritage. You can search for NSD stories by name, city, state, Seminar or even former occupation. Why not share their stories with potential team members?/Asegúrate de visitar Mary Kay InTouch[®] para leer inspiradoras historias de éxito de las Directoras Nacionales de Ventas Mary Kay Independientes. Haz clic en <u>"Conoce a tus DNVs"</u> bajo el separador "Legado". Puedes buscar las historias de DNVs por nombre, ciudad, estado, Seminario o por ocupación anterior. Por qué no compartir sus historias con integrantes de equipo potenciales?

10 applause March 2020

MARY KAY ANGELS

ÁNGELES MARY KAY



These independent salesforce members achieved the highest commissions/bonuses or production or had the most new team or unit members in their Seminar areas in November 2019./ Integrantes del cuerpo de ventas independiente que lograron las comisiones, gratificaciones o la producción más altas o tuvieron el mayor número de nuevas integrantes de equipo o integrantes de unidad en sus áreas de Seminario en noviembre de 2019.

TOP UNIT - ESTIMATED RETAIL PRODUCTION / PRIMERA UNIDAE PRODUCCIÓN ESTIMADA AL MENUDEO)—
EMERALD/ESMERALDA Amber L. Towne-Geehan, C. Towne Area	\$99,083
DIAMOND/DIAMANTE Amy Kemp, <i>Mary Kay National Area</i>	\$94,301
RUBY/R UBÍ Elizabeth K. Toupin, <i>L. Toupin Area</i>	\$119,411
SAPPHIRE/ZAFIRO Katherine L. Longley, <i>Mary Kay National Area</i>	\$87,746
TOP SALES DIRECTOR - PERSONAL SALES / PRIMERA DIRECTO VENTAS PERSONALES	ORA DE VENTAS:
EMERALD/ESMERALDA Tracy A. Clymer, C. Bill Area	\$26,673
DIAMOND/DIAMANTE Kelly M. Freeman, <i>K. Ford Area</i>	\$22,791
RUBY/RUBÍ Kristen M. Wimer, <i>Mary Kay National Area</i>	\$11,511
SAPPHIRE/ZAFIRO	
Lauren E. Rothe, K. Myers Area	\$13,031

TOP BEAUTY CONSULTANT - PERSONAL SALES / PRIMERA CON BELLEZA: VENTAS PERSONALES	ISULTORA DE
EMERALD/ESMERALDA Yuko Yasuma, D. Stevens Unit, <i>Mary Kay National Area</i>	\$33,399
DIAMOND/DIAMANTE Maria Torres, V. Hernandez Unit, <i>Mary Kay National Area</i>	\$14,403
RUBY/R UBÍ Emilia Cersan, M. Putnam Trzesniewski Unit, <i>Mary Kay National Area</i>	\$12,349

Enning Cersan, W. Patham m2cshiewski Onic, Wary National Area	Ψ12,042
SAPPHIRE/ZAFIRO	
Dody Hamilton, J. Eicher Unit, <i>D. Moore Area</i>	\$11,642

TOP TEAM BUILDER / PRIMERA IMPULSORA DE EQUIPO

EMERALD/ESMERALDA

Barbara A. Harrell, N. Privette-Jones Unit, N. Privette-Jones Area	11 New Team Members
DIAMOND/DIAMANTE Heather Walker, M. Arneson Unit, <i>Mary Kay National Area</i>	11 New Team Members
RUBY/RUBÍ Sandra G. Hernandez, L. Perez Unit, <i>M. Landa Ramos Area</i>	13 New Team Members
SAPPHIRE/ZAFIRO Sales Director Dalicia L. Cunningham, <i>Mary Kay National Area</i>	20 New Team Members

TOP UNIT BUILDERS PRIMERAS IMPULSORAS DE UNIDAD

Independent Sales Directors with 20 or more new unit members for November 2019./Directoras de Ventas Independientes con 20 o más nuevas integrantes de unidad en noviembre de 2019.

EMERALD/ESMERALDA Jani Macias	24 New Unit Members
DIAMOND/DIAMANTE	
Kim C. Meyers	26 New Unit Members
April C. Hutchinson	24 New Unit Members

26 New Unit Members
24 New Unit Members
21 New Unit Members

RUBY/RUBÍ Luz A. Perez Elvia Orozco Shasda I. Guier Ofelia Del Rio

31 New Unit Members 25 New Unit Members 24 New Unit Members 20 New Unit Members

SAPPHIRE/ZAFIRO

Laura M. Villalpando Joycelyn B. Westbrooks Reyna V. Alvarado Rivera Dalicia L. Cunningham Mona L. Murray

1,270

1,266

1,246

1,243

1.223

1,221

1,219

46 New Unit Members 32 New Unit Members 26 New Unit Members 21 New Unit Members 21 New Unit Members



13% CLUB

Delmi C. Santos

CLUB DEL 13%

November/Noviembre 2019

The top 25 independent sales force members in the Emerald area earning 13 percent personal team commissions. They placed a personal minimum \$600 wholesale Section 1 order and had at least five personal team members each place a minimum of \$225 in wholesale orders during November/Primeras 25 integrantes del cuerpo de ventas independientes en el área Ismeralda que ganaron las comisiones del 13% por equipo personal. Estas hicieron un pedido personal mínimo de \$600 de la sección 1 al mayoreo y tuvieron por lo menos cinco integrantes de equipo personal que hicieron cada una pedidos por un mínimo de \$225 al mayoreo en noviembre.

EMERALD/ESMERALDA

Terrah Cromer*	\$2,148	Ashley N. Clinesmith*
Jill Drehmer*	2,010	Gerri L. Gurreri*
Elva Jordan*	1,628	Gloria Griffin*
Jodie Collins*	1,408	Jessica L. Ferguson*
Brittani M. Jenks*	1,402	Shawna D. Schneider*
Deirdre L. Eschauzier*	1,384	Melissa A. Walczak*
Paula Tyree Bowman*	1,332	Bridgett L. Moore*

1,323	Christine D. Barrueco
1,321	Tandy Fischer*
1,319	Sheri Farrar-Meyer*
1,312	Amy M. Alber*
1,306	Lisa Reimer*
1,293	Lindsay E. Freisthler*
1,275	Kathryn L. Engstrom*

Audrey L. Detesco-Nickell*	1,218
Lisa C. Mack*	1,200
Kim I. Bessey*	1,186
Leanne Parrino-Pheasant*	1,184
*0	

Denotes Independent Sales Director. *Denota Directora de Ventas Independiente.

EMERALD / ESMERALDA

NEW DEBUTS

DEBUTES

September/Septiembre 2019

Congratulations to these new Independent Sales Directors. Learn more about the Mary Kay Career path on Mary Kay InTouch* under "Resources," click "DIQ Program."/Felicitaciones a estas nuevas Directoras de Ventas Independientes. Para más información sobre la trayectoria profesional Mary Kay, visita el sitio electrónico Mary Kay InTouch*. En el apartado "Recursos", haz clic en "Programa DIQ".















Charlene Gainey Augusta, GA L. Chasten Unit Holli Hampton Tara L. Hebert Mint Hill, NC Ridgefield, WA A. Stewart Unit M. Richman Unit

Robin M. Jeffries Blacklick, OH t R. Brinker Unit

Ruth Martinez Brooklyn, NY M. Piqueras Unit

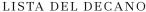
Jessica R. Rogers Greensboro, NC L. Wall Unit

Chequita P. Stephens Riverdale, GA M. Jenkins Unit

Unit L. Wall Unit M. Jenkins Unit

Not pictured:/Sin foto: Yanelis Ayon, Miami, Y. Pupo Unit; Monica R. Cheek, Greensboro, NC, L. Wall Unit; Jennifer S. Estrada, Indianapolis, L. Pena-Price Unit; Iliana A. Martinez, Santa Ana, CA, F. Huertas Unit; Maria J. Nunez, El Monte, CA, M. Gomez Unit; Karina C. Quintero Fornerino, New York, A. Torres Unit; Desiree Valdez, Santa Domingo, DR, D. Moreta M Unit.

DEAN'S LIST



November/Noviembre 2018

The top three Honors Society members from each debuting class who have the highest adjusted unit wholesale production of their debut class and who have at least 50 unit members by the end of the twelfth month following their debut date. / Las primeras tres integrantes de la Sociedad de Honor de cada clase de debut con la más alta producción de unidad ajustada al mayoreo de su clase y que cuentan con por lo menos 50 integrantes de unidad al final del decimosegundo mes de su fecha de debut.

Not pictured:/Sin foto: Ali Zornes, South Point, OH, L. Tate Area, Diamond Seminar.

Independent Sales Directors who have achieved On the Move, Fabulous 50s and Honors Society by the end of the twelfth month following their debut date. / Directoras de Ventas Independientes que lograron En Acción, los Fabulosos 50 v la Sociedad de Honor al final de su

decimosegundo mes posterior a su fecha de debut.



Ashley R. Dornbos Melanie S. Wagner Charlotte, MI Monaca, PA Mary Kay Mary Kay National Area Sapphire Seminar Ruby Seminar



Congratulations!

TRIPLE CROWN TRIPLE CORONA

November/Noviembre 2018







¡Felicitaciones!

The career path status of Mary Kay independent sales force members at press time is reflected. For complete qualifications, rules and regulations regarding the awards and achievements on pages 9–16, go to Mary Kay InTouch*. Se refleja el status de la trayectoria profesional de las integrantes del cuerpo de ventas independientes al cierre de edición. Para los requisitos, reglas y reglamentos completos sobre premios y logros de las páginas 9–16, ve a Mary Kay InTouch*.

HONORS SOCIETY SOCIEDAD DE HONOR

November/Noviembre 2018

Independent Sales Directors whose adjusted unit wholesale production is at least \$60,000 and who have at least 50 unit members by the end of the twelfth month following their debut date./ Directoras de Ventas Independientes cuya producción de unidad ajustada al mayoreo es por lo menos de \$60,000 y tienen por lo menos 50 integrantes de unidad al final de su decimosegundo mes posterior a su fecha de debut



Bernadette Mouketou Washington P. Higgs Area

Not pictured:/Sin foto: Rachel Beauregard, Nashville, TN, Mary Kay National Area.



FABULOUS 50s

FABULOSOS 50

May/Mayo 2019

Independent Sales Directors whose adjusted unit wholesale production is at least \$30,000 and who have at least 50 unit members by the end of the sixth month following their debut date./Las Directoras de Ventas Independientes cuya producción de unidad ajustada al mayoreo es por lo menos de \$30,000 y cuenten con por lo menos 50 integrantes de unidad al final del sexto mes de su fecha de debut.



Red Jackets, cont.

Cecilia Covarrubias

Melissa L. Edwards

Maria J. Delgado Castellanos

Beatriz Delgado

Audrey J. Ernst

Tracina Ferges

Hope L. Ferguson

Rosalba Fernandez

Mary Kay National Area

Jill Davis



Gladys M. Louissaint Denisse J. Ordonez Springfield, VA S. Bonilla Area **Banks** Area

ON THE MOVE 1

- 2 FABULOUS 50s
- 3 HONORS SOCIETY Rings are shown stacked./ Los anillos se muestran encimados.

ON THE MOVE

EN ACCIÓN

September/Septiembre 2019

Independent Sales Directors whose adjusted unit wholesale production is at least \$15,000 by the end of the third month following their debut date, and who have added three or more qualified new personal team members whose Independent Beauty Consultant Agreements and minimum of \$600 in wholesale Section 1 orders were received by the Company during the three months following their debut date. /Las Directoras de Ventas Independientes cuya producción de unidad ajustada al mayoreo es de por lo menos \$15,000 al final del tercer mes de la fecha de su debut, y que hayan obtenido tres o más nuevas integrantes de equipo personal calificadas cuyos Acuerdos de Consultora de Belleza Independiente y pedidos por un mínimo de \$600 de la sección 1 al mayoreo fueron recibidos por la Compañía durante los tres meses después de la fecha de su debut.

Iliana A. Martinez

FIRST TIME RED JACKETS SACOS ROJOS PRIMERIZOS

November/Noviembre 2019

Independent Beauty Consultants who added at least three active new personal team members during November. / Consultoras de Belleza Independientes que obtuvieron por lo menos tres nuevas integrantes de equipo personal activas en noviembre.

Maria G. Abreu Ashley L. Albert Yuri Alvarez Exi C. Arguello Maria E. Arias Sulema Ascancio Zombrano Jennifer Backhaus Talina L. Bailey Lauren Barclav Mariana Barreto Cheltha Batista Maria C. Bautista



Asiris Brotons

Rosa I. Choez

Jessica Clark

Angela Christoff

Steven C. Brown

Scarlett P. Campos

LaKita Clark-Parker

Tracy L. Coleman

Maria A. Colmenares

Sandra Bautista Mary Becker Michelle Brackett

Laura E. Gil Reyna Gomez De Sedano Elsa I. Gonzalez Reyna A. Gonzalez Silvia Gonzalez Alena Z. Green Iris E. Guzman De Belmonte Jamie L. Hollingshead Edith Huerta Mackenzie Hutto Vivian Lobos Noemi Lopez Adrina Macklin Jayne M. McKay Maria Y. Mendoza Graziella Miceli Daihana Montas Cuevas Donna A. Morales Isabel Morales Villma A. Navarrete Dora Noyola Yosselin Ochoa Imelda Olivera Jimenez Ariana Olvera Colleen L. Panther Yanelis Pardo Carol Partidas Alfreda Partridge Blanca Perez Levdis Perez Triana

Ruth Perkins

Dayliana C. Pina Leal Ana Pinto Olimar J. Ramirez Ana L. Ramirez Isea Magda V. Ramirez Vergara Mariela D. Reves Narvaez Cassandra D. Rice Victoria Richardson Dina E. Rivera Lisa Robertson Yesenia C. Robleto Alejandrina Rodriguez Cynthia A. Rodriguez Fanny Rodriguez Marleni A. Rodriguez Yokasta Rodriguez Cedeno Surly D. Rojas Maria L. Ron Gonzalez Cheryl E. Sanborn Boyer Diana C. Sanchez Guerra Nubia P. Santos Donna S. Schemm Suzanne Secrest Ena Segovia Samantha L. Spindler Claudia M. Vargas Estela Vasquez Roxana C. Velasco De Cruz Kristel Villarreal Saraoz Mariel Villegas Valenzuela Connie Walker Lynne Walton Judy M. Welch Sheri Wiser Franzetta M. Withers Dayna M. Woods Olga E. Zelaya Sulema Y. Zelaya

GRAND ACHIEVERS

GRAN GANADORAS

November qualifiers/Calificadas en Noviembre 2019 Independent Sales Directors and Independent Beauty Consultants earning the use of a Career Car. Find Grand Achiever qualification requirements on Mary Kay InTouch* under "Resources," "Publications" and "Advance Brochure."/Directoras de Ventas y Consultoras de Belleza Independientes que se ganaron el uso de un auto profesional. Para requisitos de calificación de Gran Ganadora visita Recursos Publicaciones y Folleto Avance en Mary Kay InTouch*.

SALES DIRECTORS/ DIRECTORAS DE VENTAS

Dominga Acasio Guzman Erin Antroinen* Betzaida Arriaga* Rachelle Y. Benson Carrell Cannon* Viviana Espinoza Nancy Franco Arroyo Flaine Gauvreau* Svlvia H. Hatot Maxine S. Hester*

Heather A. Langelier Mary Ellen Madden* Maria Navarro*

CONSULTANTS/ CONSULTORAS Patricia D. Hall

Yanexi Machin Pavon* Irene Noyola

en septiembre.

Rusyje N. Padron Milano *Denotes September qualifier. *Denota que calificó

GOLD MEDALS MEDALLAS DE ORO

November/Noviembre 2019

Independent Sales Directors and Independent Beauty Consultants who added a minimum of five Independent Beauty Consultants to their team within one calendar month./Las Consultoras de Belleza y Directoras de Ventas Independientes que en un mes de calendario lograron un mínimo de cinco Consultoras de Belleza Independientes para su equipo.

5

New Team Members/Nuevas integrantes de equipo

102 GOLD MEDALS	
Enedina Villarreal*	

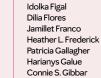
85 GOLD MEDALS Ana V. De Leon*

5

87 GOLD MEDALS Maria de Jesus Ramales* 63 GOLD MEDALS

5 Maria Leonor Celaya Olmos*5

marykayintouch.com 13





Y. Pupo Area

GOLD MEDALS, cont.

56 GOLD MEDALS Marta P. Hernandez*

55 GOLD MEDALS Maria M. Amador* Ana D. Castellon*

52 GOLD MEDALS Teodora Ahumada*

45 GOLD MEDALS Emily S. Viiil*

42 GOLD MEDALS Elsa Velarde*

41 GOLD MEDALS Amanda N Dixon*

40 GOLD MEDALS

Cynthia S. Eichelberger* Jacinta Gitau*

21 GOLD MEDALS Denise Peterson*

18 GOLD MEDALS Ilsa Falcon*

5	17 GOLD MEDALS Sonia E. Gonzalez*
5	16 GOLD MEDALS Adrianne C. Manning*
5	15 GOLD MEDALS Abraham I. Bautista*
5	Rosa Salinas, A. Garcia-Herrera Unit
6	14 GOLD MEDALS Maricel Ascuntar*
	Mary L. Cole*
5	13 GOLD MEDALS
6	Maria M. Calle* Elva Jordan*
5 5	12 GOLD MEDALS Gerri L. Gurreri* Yolanda Lopez* Dilcia Mendoza*
5	9 GOLD MEDALS Nicole Coselmon*

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8 GOLD MEDALS Arelys M. Dubront Pinto* Diana Figueroa* Angel Guerra*	5
Norma E. Rodriguez*	į
7 GOLD MEDALS Jill Drehmer* B. Janelle Thomas*	
Niokioh Wright-Smith*	1
6 GOLD MEDALS Adilia Ruiz*	-
5 GOLD MEDALS Amy N. Kanka, O. Kobayashi Unit	Į

4 GOLD MEDALS Adlene I Davila*

Samantha Klickna, P. Klickna Powell Unit

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3 GOLD MEDALS

Maura C. Bueno, M. Marte-De Melo Unit Movita C. Harrisingh*

5	Toni M. Perez, L. Chisholm Unit
5 5 5	2 GOLD MEDALS Santa Benitez Rondon, D. Rodriguez Unit
	Yelenis Cancio, J. Macias Unit
7 5	Joy Foree, R. Barnwell Unit
8	Barbara A. Harrell, N. Privette-Jones Unit
7	Nicole Kent, D. Peterson Unit
	Kenny E. Leiva, M. Hernandez Unit
5	Aimee B. Pinero, A. Gomez Unit
	Jacqueline Villanueva*
6	1 GOLD MEDAL Maria G. Abreu.
10	J. Engronatt Marquez Uni

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J. Engronatt Marquez Unit 6 Talina L. Bailey, N. Privette-Jones Unit Tina L. Baker, T. Randall Unit

Mariana Barreto, E. Suarez Unit

Felicia A. Baugh, G. Mayfield Banks Unit	6	Irene Noyola, L. Cisneros Unit
Maria A. Colmenares, M. Jimenez Garcia Unit	5	Ariana Olvera, L. Velazquez Unit
Omaylen C. Contreras, A. Aguilera Urrutia Unit	5	Alfreda Partridge, R. Allen Unit
Cristhel E. Darce, L. Arocha Duque Unit	5	Ana Pinto, D. Rodriguez Unit
Beatriz Delgado, J. Macias Unit	7	Linda I. Ponce, N. Jaimes Unit
Marnie W. Edge, H. Hampton Unit	6	Olimar J. Ramirez, A. Cabrera Unit
Rosalba Fernandez, M. Rodriguez Unit	5	Deborah J. Rogers, J. LeClair Unit
Elsa I. Gonzalez, G. Ramos Unit	5	Zoraya Rojas, Y. Mejia Almonte Unit
Amy E. Gould, K. Henry Unit	5	Diana A. Ross,
Claudia V. Guerrero,	-	C. Patrick-Henry Unit
M. Rodriguez Unit Karen Hernandez.	5	Ena Segovia, P. Mendoza Unit
F. Tejeda Unit	5	Claudia M. Vargas,
Michelle M. Lewis,	~	Y. Moreno Unit
C. Harvey Unit	8	Kristel Villarreal Saraoz, C. Rojas Unit
Noemi Lopez, D. Aguilar Acuna Unit	5	*Denotes Independent
Yanet Miranda,	_	Sales Director.
J. Macias Unit	5	*Denota Directora de Ventas
Donna A. Morales,	_	Independiente.

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Calling all **Independent Sales Directors**

We need your photo for recognition in Applause* magazine! What we need:

Color headshot — no selfies please.

5

- Business attire (preferably Independent Sales Director suit).
- Solid background.
- Minimum 300 dpi resolution.

Examples:



Please email your photo as an attachment to photos@mkcorp.com and be sure to include your unit/Consultant number and indicate if it's your first photo or a replacement.

IMPORTANT: If your photo was taken at a Company event, it will be sent to Mary Kay by the photographer. In that case, no action is needed from you. If your photo was not taken at a Company-sponsored event, your photographer must send an email to photos@mkcorp.com, granting usage permission. We cannot publish your photo without permission.

They can add: I confirm that I, [NAME OF PHOTOGRAPHER], am the original photographer of the attached headshot of [NAME OF IBC] ("Image") and the sole and rightful owner of all rights, including the copyright, in the Image. I hereby grant Mary Kay Inc. the royalty free perpetual worldwide transferable right to use and reproduce the Image without limitation for [INSERT PURPOSE] purpose [OR use "any and all purposes, including advertising and publicity without time, use or other limitations"].

Un llamado

M. Capote Unit

Directoras de Ventas Independientes

¡Requerimos tu foto para fines de reconocimientos en la revista Aplausos[®]! Lo que necesitamos:

- Foto de cara y hombros (busto) no enviar selfis
- Atuendo profesional (de preferencia el traje de Directora de Ventas Independiente).
- Fondo sólido un solo color.
- Resolucin mínima de 300 dpi.

Ejemplos:



Envíanos por email tu foto como un adjunto a photos@mkcorp.com y asegúrate de que incluyes tu número de unidad/Consultora e indica si se trata de tu primera foto o de un reemplazo.

IMPORTANTE: Si te tomaron tu foto de Directora de Ventas en un evento de la Compañía, el fotógrafo la enviará directamente a Mary Kay. No se requiere ninguna acción adicional de tu parte. Si tu foto no fue tomada en un evento patrocinado por la Compañía, tu fotógrafo debe enviar un email a photos@mkcorp.com donde concede el permiso para usar la foto. Sin este permiso NO podemos publicar tu foto.

El fotógrafo puede añadir: "Confirmo que yo, [NOMBRE DEL FOTÓGRAFO], soy el fotógrafo original de la imagen adjunta de [NOMBRE DE LA CBI] ("imagen") y el único y legítimo propietario de todos los derechos, incluidos los derechos de autor (copyright) de la imagen. Por la presente otorgo a Mary Kay Inc. el derecho mundial perpetuo transferible sin regalías de usar y reproducir la imagen sin limitación para el propósito de [INSERTAR PROPÓSITO] [o bien, usa: "Cualquiera y todos los propósitos, incluidos los de publicidad y anuncios, sin limitaciones de tiempo, uso ni ninguna otra limitación".]

ACHIEVEMENT CIRCLE

CÍRCULO DE LOGROS

November/Noviembre 2019 The top 100 Independent Sales Directors in each Seminar area based on their November 2019 estimated unit retail production./Clasificación de las Primeras 100 Directoras de Ventas Independientes en el área de Seminario según su producción de unidad estimada al menudeo de noviembre de 2019.

EMERALD/ESMERA	ALDA	Ann F. Smith	40,388	Casey Goff-Martin	47,129		71,304	Christy Huber	39,175	Bonnie Crumrin	46,197
Amber L. Towne- Geehan	\$99,083	Kimbi L. Bartik	40,078	Wendy Hayum-Gross	47,109	Heather A. Daniel-Kent		Vicki O'Bannon	38,779	Ruby Garner	45,392
Vancy Boucher	98,085	Brittani M. Jenks	40,055	Marty T. Wynn	46,971	Laura V. Middleton	66,136	Ofelia Del Rio	38,753	Linda H. Rowsey	45,021
•		Breanne Sufrin	39,942	Celeste Byrd	46,677	Patti Cornell	65,233	Amy Stokes	38,742	Candy I. Brown	44,979
Stacy D. Foust	83,558	Melissa M. Wilson	39,554	Sylvia L. Martinez	46,531	Lisa Hansen	63,163	Linda Sigle	38,724	Michelle M. Gainer	44,908
Nicole L. McDaniel	80,717	Linda Jackson	39,552	Patricia Carr	46,447	Diane K. Lundgren	62,433	Lisa D. Prescott	38,631	Missy M. O'Neal	44,768
Aelinda M. Balling	75,866	Deb Altenburger	39,453	Deborah Dudas	46,292	Lisa Anne Harmon	60,395	Becky Christensen	20 500	Keita Powell	44,623
Aary Strauss	71,369	Wendi N. Scheuble	39,285	Mariann Biase Mason	46,215	Stephanie Audino	57,208	Davies	38,599	Kathy Lee	44,282
eirdre L. Eschauzier	71,317	Audrey J. Doller	39,153	Kathe Cunningham	46,000	Laurie C. Cole	55,715	Maria G. Cruz	38,443	Joyce A. Newell	44,073
Ooreen Stevens	69,500	Shauna L. Abbotts	39,121	Jil Johnson	45,818	Stephanie L. Coker	55,409	Michelle L. Sanders	38,398	Melanie Schwartz	43,871
tacey Craft	63,731	Sally Moreno	39,045	Donna K. Smith	45,663	Ryan A. Rives	54,903	Rose Campbell	38,310	Nancy W. Pettaway	43,590
Iollie R. Sherrick	62,518	Joslyn Eaton	38,951	Joy H. Rentz	45,151	Brenda Fenner	54,837	Sheryl J. Arena	38,139	Jennifer M. Ham	42,732
eslie M. McKinney-	F0.000	Ann Shears	38,903	Jessye R. Nichols	45,009	Tshanna C. Diggan	54,480	Fern M. Gerdes	38,137	Cindy Harness	42,703
Smith	59,092	Tracy A. Clymer	38,702	LaChelle M. Seleski	44,733	Paula M. Kirkpatrick	54,437	Nancy N. Danley	37,910	Auldon Sweeney-	
Deanna L. Spillman	58,991	Debbie A. Thomas	38,610	Julie Peacock	44,279	Marnie R. Yunger	53,084	Rose Mary Neel	37,849	Wydo	42,660
(im I. Bessey	56,846	Nancy D. Beckwith	38,472	Stephanie A. Mottaz	44,256	Sherri Ammons	52,470	Kathy Brennan	37,827	Peggy Matish	42,228
Bridgett L. Moore	56,098	Kendri E. Burkett	38,382	Kathe Cameron	44,184	Susan C. Ehrnstrom	51,951	Eleanor M. Reigel	37,381	Jennifer J. McNulty	41,793
ammy West-Murrian	55,575	Jacquelyn Dykstra	38,311	Lindsey D. Christenson	44,162	Krystal D. Downey-		Liz Whitehouse	37,151	Maria Claxton-Taylor	41,723
ina M. Dees	55,135	Anna M. Sempeles	38,010	Heidi Kenealy	44,084	Shada	51,192	Juana Molina	37,065	Julie A. Griffin	41,676
heri Farrar-Meyer	54,052	Tami C. Johannsen	37,974	Deanna L. Manning	43,968	Valerie A. Lucio-Polk	50,662			Debra J. Witmer	41,644
ennifer L. Besecker	53,637	Jodi L. Holley	37,910	Linda T. Cartiglia	43,497	Randi S. Gleason	49,801	SAPPHIRE/ZAFIRO		Petie L. Huffman	41,639
laggie Rader	53,480	Debra Allison	37,815	Ashley S. Orr-Graves	43,336	Lauren N. Bloomer	49,215	Jordan Eicher	\$88,516	Kristen M. Christen	41,493
anice B. Hull	53,475	Carolyn L. Mild	37,719	Connie L. Russo	43,182	Laurie T. Plyler	49,193	Katherine L. Longley	87,746	Chris Havens	41,36
etty McKendry	52,955	Ann Tinucci Anderson	37,601	Suzanne T. Young	43,182	Terry Thole	49,177	Christine M. Jessee	70,056	Jeni Tjelle	41,282
aty Goldstein	52,605	Michelle L. Calbert		•	42,999	Tammy Brown	49,057	Debbie A. Weld	62,408	Jeanette E. Beichle	41,13
M. Cotton	52,481		37,495	Constance Nugent Miller	42,912	Jaime M. Bittner	48,942	Jennifer Levitt	61,478	Jodi L. Feller	41,104
ll Drehmer	51,805	Natalie M. Oliverio- Ziehmer	37,368	Christine Wittmann	42,561	Christy M. Fetzer	48,175	Randi Stevens	61,114	Fraida M. Klein	41,09
annelik C. Engronatt		Nancy Rodriguez	37,272	Kathy Fean	42,501	Amy C. Schule	40,173	Lady Ruth Brown	60,973	Danielle Coughlan	40,62
Marquez	51,627	Traci D. Wimer	37,212	Susie Moore	42,540	Judie Roman	47,349	Michele M. Armes	60,725	Robyn S. Cartmill	40,02
Richelle V. Barnes	51,298	Shelley Money-	51,251	Susie Kopacz	42,544 42,518	Lisa V. Bauer	47,190	Autumn R. Heble Brittor		Linda A. Jones	40,497
andy Fischer	51,235	Eldridge	37,087		-			Dolores Keller	60,427		-
shley N. Clinesmith	50,982	Sandra Tatzer	37,056	Jan Geig	41,901	Mary A. Dell	47,088	Doris M. Quackenbush		Patty Webster	40,152
am Kelly	50,618		01,000	Sandy Griffith	41,821	Marye Durrer	46,476			Claudia D. Clem	39,709
ill Beckstedt	50,166			Sara K. Turco	41,396	Andrea Jackson Berger		Linda Meier	59,094	Rachel E. Naylor	39,705
Brenda Stafford	50,028	DIAMOND/DIAMAI		Rita M. Krause	41,144	Rachael M. Bullock	46,291	Julie Neal	58,641	Karla R. Plantan	39,54
Sonnie White	49,917	• •	\$94,301	Lois R. Humbert	40,932	Ginger J. Benedict	46,061	Tracy Potter	57,802	Donna Stephano	39,54:
aula Tyree Bowman	49,566	Deborah S. Bailye	76,623	Jennie L. Pepke	40,784	Susan Moore	45,551	Moleda G. Dailey	57,511	Cheri L. Taylor	39,236
hyllis I. Pinsker	48,697	Kim A. Messmer	76,106	Joan M. Farrell	40,756	Kathy Williams Oeder	45,264	Vicki Piccirilli	53,096	Penny J. Jackson	39,215
larriett Sharpe	48,474	Sherrie C. Purvis	73,638	Hillary L. Puthoff	40,708	Lori M. Langan	45,098	Jessica Holzbach	52,723	Alyssa R. Epperson	38,961
Aarie Pfarr	48,389	Angela J. Fry	72,949	Irene Korobov	40,641	Stacey P. Nelson	44,899	Krystal K. Hunsucker	52,578	Leah P. Cade	38,130
		Christi G. Campbell	72,803	Sandy Lasso	40,371	Tracy W. Jones	44,577	Laurieann Barclay	52,548	Laura Poling	38,042
Carolyn Thompson	48,241	April C. Hutchinson	68,185	Alicia Kingrey-Lokai	40,204	Laura L. Waters		Elsie Jackson	52,426	Rafaela Y. Ceron	
Damarys Leyva	48,233	Marsha Morrissette	68,162	Linda J. Bergerson	39,926	Vazquez	44,414	Tracy Foltz	52,362	Roblero	37,932
indsay E. Freisthler	47,772	Susan M. McCoy	66,565	Julie Danskin	39,865	Palia A. Curry	44,296	Carol Lee Johnson	52,324	Joycelyn B.	
athryn L. Engstrom	47,421	Shannon M. Nelson		Brenda Barrows	39,758	Becky Goshorn	43,934	Amy J. Bowman	51,598	Westbrooks	37,914
Brenda L. Wilbur	46,477	Duguay	66,252	Lindsay R. Stewart	39,479	Tiffany M. Malt	43,831	Amy J. Burris	51,381	Robin S. Moody	37,86
Carrie Bloink	46,170	Paula Kelsch	66,064	Donna M. Josellis	39,340	Maureen Shipp	43,734	Jeanette M.		Lesley Speas	37,830
(enna L. Ervin	45,005	Kelly Willer-Johnson	64,724	Terri Lewis	38,953	Sylvia T. Barritt	43,714	Thompson	50,573	Michele Semper	37,668
mber D. Campbell	44,947	Mileta K. Kinser	63,129	Nancy F. Castro	38,870	Debbie A. Elbrecht	43,532	Brooke E. Bennett-		Candace N. Holte	37,35
/lichele S. Rankin	44,815	Christy Bigham	62,999	Sharon B. Carney-	30,010	Tameka N. Ephraim	43,471	Young	49,799	JoAnn M. Allen	36,973
im Williams	44,675	Gerri Anne Morris	62,925	Wright	38,850	Sherry L. Martin	43,406	Mary K. White	49,721	Cynthia B. Coakley	36,913
indy Anderson	44,662	Kathy R. Bullard	62,212	Leanne Sexton	38,473	Angela I. Dingman	43,394	Ann W. Sherman	49,469	Gloria Stakemiller	36,879
lary-Beth Anderson	44,660	Nicki R. Hill	61,862	Annette Pace	38,411	Belinda Valdez	43,394	Linne' Lane	49,342	Regina I. McDermott	36,814
enise G. Kucharski	43,816	Cheryl A. Searcy	60,450	Beth Brinkley	38,211	Taryn J. Sneed	43,331	Heather L. Bohlinger	49,126	Linda F. Merritt	36,809
my M. Alber	43,377	Delmi C. Santos	59,252	Denise M. Cadenhead	37,961	Stephanie B. Silver	43,211	Melva M. Slythe		Jenan W. Wood	36,70
usan C. Manocchio	43,344	Karime Rosas	59,148	Laura E. Knight	37,901			Farquharson	48,394	Kelly I. Brock	36,70
ndrea L. Peters	43,184	Alicia Borkowska	59,148 56,766	•	-	Christy M. Cox	43,009	Taylor Moore-Fehring	47,791	Jackie L. Root	36,62
hristine D. Barrueco	43,142			Karen M. Bonura	37,514	Jeanie K. Navrkal	42,762	Cynthia S. Sheppa	47,444	Jerlene Vrana	36,57
ancy S. North	43,093	Tawnya Krempges	54,135	Billie Gillespie	37,472	Jenna M. Larson	42,675	Kaye Yuen	47,180	Hazel White	36,55
-		Kelly K. Johnsrud	53,917	Nadine Bowers	37,384	Lisa Olivares	42,447	Marie E. Vlaminck	46,910	Julie B. Sapp	35,84
olly A. Hyma tephanie Piccini	43,085	Crystal D. Gardner	53,537	Dayna L. Lemke	37,090	Cleta Colson-Eyre	42,359	Reyna V. Alvarado			
tephanie Piccini	42,917	Neressa Orr	53,448	Heather M. Julson	37,059	Karen E. Gardner	42,065	Rivera	46,709	Karen Ponce	35,61
inda J. Wicks	42,717	Priscilla McPheeters	53,110	Paula Grabau-Friedt	36,900	Chatney Gelfius	42,034	Jennifer G. Bouse	46,603	Ashley R. Dornbos	35,59
ennifer A. Enloe	42,404	Shelly Palen	52,623	Rose Rodriguez-	26.000	Elizabeth A. Kramer	41,373	Brenda Ashlock	46,480	Nedra White Wartham	
lelissa A. Walczak	42,174	Allison Piro	52,267	Capone	36,889	K.T. M. Martin	41,284	Kristi M. Anderson	46,378	Marcia DaCosta	35,31
nda Klein	42,172	Mary Kathryn King	52,208	Sara R. Pennella	36,770	Becky J. Seim	41,106			Sandy Bush	35,260
lsi Coto	41,894	Cindy Machado-				Maricruz Flores	41,102				
iz Voran	41,893	Flippen	51,183	RUBY/RUBÍ		Amie Christly	40,538				
isa Reimer	41,752	Emily E. Schuette	50,993	Elizabeth K. Toupin \$	6119,411	Elena Santos	40,387				
udrey L. Detesco-		Sheryl Peterson	50,932	Kali DeBlander		Barbara Baty	40,289	NOTHING F	APPE	NS UNTIL	
Nickell	41,449	Terri J. Beckstead	50,872	Brigham	107,650	Cathy Burrell	40,101				,
eanne Parrino-	44.0	Mary P. Creech	50,255	Luz A. Perez	106,270	Amy Kitrell	39,929	SOMEONE	SELLS	SOMETHING	•/
Pheasant	41,341	Pat Joos	49,875	Maria D'La L. Gabriel	91,085	Connie A. Brinker	39,929 39,707	NADA PASA	HAS	TA OUE	
ecki Hackett	41,229	Stephanie A. Richter	49,724	Elvia Orozco	87,528					-	
aren E. Ridle	41,073	Blythe J. Egbert	48,860	Suzanne Moeller	76,974	Jan M. Moses	39,560	ALGUIEN V	END	E ALGO.	
	40.000		,000			MinDee M. Sommerla	39,506			2	
/lara C. Lane	40,933	Holly A. Brown	47,799	Kellee L. Valerio	75,161					Maar	a K-
/lara C. Lane /largaret Neill	40,933 40,702	Holly A. Brown Faith A. Gladding	47,799 47,579	Kellee L. Valerio Tamarie M. Bradford	75,161 72,097	Crystal C. Hubbard Laura A. Kattenbraker	39,327			Mare	y Kay

COMMISSION CIRCLE CÍRCULO DE COMISIONES

November/Noviembre 2019 Independent Sales Directors who earned the top 100 commissions and bonuses in each Seminar area in November 2019. Names in bold print earned the maximum 23 percent Sales Director commission plus the maximum 13 percent personal recruit commission./Las Directoras de Ventas Independientes que ganaron las Primeras 100 comisiones y gratificaciones en el área del Seminario en noviembre de 2019. Los nombres en negrillas son quienes ganaron la comisión máxima del 23 por ciento de Directoras de Ventas más el 13 por ciento máximo de univiente personal transmission./Las Directoras de Ventas más el 13 por ciento máximo de comisión por reclutas personales.

confision por rectuta.											
EMERALD/ESMERA		Brenda L. Wilbur	6,584	Lisa Rada	7,787		14,274	Maureen Shipp	6,383	Laurieann Barclay	7,301
5	614,075	Tina M. Dees	6,521	Patricia Carr	7,736	Heather A. Daniel- Kent	12,189	Elida A. Polanco	6,376	Amy J. Bowman	7,299
Amber L. Towne- Geehan	13,810	Linda Klein	6,470	Shelly Palen	7,729		11,031	Liz Whitehouse	6,344	Keita Powell	7,276
	11,012	Kim Williams Krista A. Johnson	6,448 6,408	Kathe Cunningham Martha Kay Raile	7,668 7,634		10,716	Sheryl J. Arena Becky Goshorn	6,344 6,325	Rita Schaefer Tracy Foltz	7,275 7,261
•	10,843	Jennifer A. Enloe	6,399	Heather M. Julson	7,624	Jeanie K. Navrkal	10,593	Stacy S. Gilson	6,308	Carol Lee Johnson	7,254
	10,405	Debbie A. Thomas	6,325	Wendy Hayum-Gross		Donna Clark-Driscoll	10,011	Sherri Ammons	6,292	Jeanette E. Beichle	7,220
Deirdre L. Eschauzier	9,648	Elva Jordan	6,312	Deborah Dudas	7,473	Tamarie M. Bradford	9,840	Lori M. Langan	6,287	Mariaelena Boguin	7,220
Sheri Farrar-Meyer	9,434	Melissa M. Wilson	6,271	Neressa Orr	7,456	Patti Cornell	9,774	Maria G. Cruz	6,284	Jeanette M. Thompson	
Christine D. Barrueco	9,341	Kenna L. Ervin	6,269	Leanne Sexton	7,427	Lauren N. Bloomer	9,575	Jordan Twilley	6,282	Jennifer J. McNulty	7,085
Jennifer L. Besecker	9,096	Andrea L. Peters	6,261	Priscilla McPheeters	7,341	Suzanne Moeller	9,315	Tracy W. Jones	6,276	Romaine Korzon	7,064
Katy Goldstein	8,925	Gerri L. Gurreri	6,233	Amy Zanto	7,338	Carmen J. Felix	9,252	Martina Roman	6,224	Ann W. Sherman	7,060
Janice B. Hull	8,913	Mara C. Lane	6,229	Lindsay R. Stewart	7,233	Amy Stokes	9,117 9,065	Palia A. Curry	6,208	Jennifer M. Ham	7,033
Stacey Craft Kim I. Bessey	8,784	Lisa C. Mack	6,221	Cheryl A. Searcy	7,186	Lisa Anne Harmon Ginger J. Benedict	9,005 8,900	Juana Molina	6,162	Mary K. White	6,958
Carolyn Thompson	8,510 8,509	Audrey J. Doller	6,176	Annette Pace	7,139	Ryan A. Rives	8,799	Cissy E. Warren	6,144	Marie E. Vlaminck	6,947
Brittani M. Jenks	8,491	Denise G. Kucharski Rachelle Holloway	6,175 6,081	Joy H. Rentz	7,128 7,123	Randi S. Gleason	8,599	Jana L. Strunk Becky J. Seim	6,104 6,092	Jessica Holzbach Reyna V. Alvarado	6,937
Jill Drehmer	8,449	Melissa A. Walczak	6,042	Elsa F. Santos Holly A. Brown	7,095	Diane K. Lundgren	8,554	Tracey L. Chavez	6,067	Rivera	6,930
Shelley Money-	-,	Jodi L. Holley	6,022	Audrey K.	1,095	Amy Kitrell	8,507	Christy M. Fetzer	6,056	Cheri L. Taylor	6,896
Eldridge	8,445	Stephanie Piccini	5,997	MacDowall	7,068	Laura V. Middleton	8,361	Stacey P. Nelson	6,041	Michele Semper	6,889
Kathryn L. Engstrom	8,361	Kathy Eckhardt	5,993	Mary Kathryn King	7,014	Mary A. Dell	8,341	Terry Thole	6,033	Lesley Speas	6,839
Mary Strauss	8,332	Breanne Sufrin	5,880	Rose Rodriguez-	7 014	Kaela L. Steinman	8,331	Christy M. Cox	5,981	Auldon Sweeney-	6776
Doreen Stevens	8,311	Becki Hackett	5,879	Capone Christina L. Frantz	7,011	Laurie T. Plyler	8,270	MinDee M. Sommerla	5,974	Wydo Cymthia C. Channa	6,776 6,748
Bridgett L. Moore	8,186	Susan C. Manocchio	5,797	Stephanie A. Mottaz	6,968 6,930	Barbara Pleet	8,223	Angela I. Dingman	5,968	Cynthia S. Sheppa Kelly I. Brock	6,748 6,708
Leslie M. McKinney- Smith	8,089	Natalie M. Oliverio-	F 70F	Jamie V. Taylor	6,892	Stephanie L. Coker	7,967	Gloria Moreno	5.0.40	Nancy W. Pettaway	6,656
Ashley N. Clinesmith	8,087	Ziehmer Jodie Collins	5,735 5,733	Sara K. Turco	6,844	Rachael M. Bullock	7,874	Medrano Bashal Maga	5,942 5,938	Sylvia Boggs	6,655
Betty McKendry	8,026	LaKeshia M. Chisholm	5,733	Kelly K. Johnsrud	6,808	Sherry L. Martin Laurie C. Cole	7,747 7,700	Rachel Mega	5,936	Krystal K. Hunsucker	6,633
Hollie R. Sherrick	7,936	Amber D. Campbell	5,721	Heidi Kenealy	6,757	Lisa Hansen	7,673	SAPPHIRE/ZAFIRO		Julie A. Griffin	6,622
Tandy Fischer	7,869	Deb Altenburger	5,657	Jessye R. Nichols	6,707	Lisa Olivares	7,616	Katherine L. Longley		Suzanne Tripp-Black	6,622
Karen E. Ridle	7,841	Pamela Rowe		Mary P. Creech	6,706	Elizabeth A. Elder	7,553		12,174	Elsie Jackson	6,576
Harriett Sharpe	7,828	Krzmarzick	5,656	Rita M. Krause	6,697	Brenda Fenner	7,491	Linda Meier	11,941	Linda A. Jones	6,567
Tammy West-Murrian	7,818	Heather Wickstrom	5,630	Christine Wittmann	6,640	Marnie R. Yunger	7,477	0	10,870	Tommi Pleasure	6,547
Diane M. Detesco Deanna L. Spillman	7,756 7,735	Leticia Vargas	5,582	Beth Brinkley	6,604	Eusebia Bonilla	7,432	Brooke E. Bennett- Young	10,788	Karla M. Reno	6,487
Liz Voran	7,664	DIAMOND/DIAMA	NTE	Lindsey D. Christenson	6,600	Milagro Ventura Diaz	7,376	Tracy Potter	10,759	Casie Hembree Cindy Harness	6,432 6,417
Emily Stone	7,653		\$13,632	Jennie L. Pepke	6,558	Laura L. Waters Vazquez	7,362	Julie Neal	9,642	Jennifer G. Bouse	6,417 6,415
Shauna L. Abbotts	7,650	Sherrie C. Purvis	13,102	Paula Grabau-Friedt	6,545	Cleta Colson-Eyre	7,353	Michele M. Armes	9,510	Erika D. Hulm	6,337
Lindsay E. Freisthler	7,607	Kathleen Koclanes	12,673	Pat Joos	6,521	Belinda Valdez	7,345	Debbie A. Weld	9,214	Sandra G. Kirchhoff	6,332
Jill Beckstedt	7,448	Delmi C. Santos	11,880	Amy Hanifl	6,501	Thessy N.		Tracey F. Hedrick Lassiter	9,120	Mary Lou Ardohain	6,270
Sally Moreno	7,399	Celeste Byrd	11,861	Deborah Robina	6,470	Nwachukwu	7,234	Dolores Keller	9,120	Chris Havens	6,259
Damarys Leyva	7,371	Deborah S. Bailye	10,824	Constance Nugent Miller	6,458	Judie Roman	7,189	Christine M. Jessee	8,955	Nedra White	
Maggie Rader	7,329	Karime Rosas	10,677	Anne Geertsen	6,404	Paula M. Kirkpatrick	7,158	Jennifer Levitt	8,864	Wartham	6,256
Ebun Osaze	7,313 7,235	Kim A. Messmer	10,556	Susie Kopacz	6,381	Christy Huber Stephanie Audino	7,121 7,110	Pam Garner Moore	8,792	Lynn Baer Roberts Leah M. Tripp	6,249 6,203
Ann F. Smith Carrie Bloink	7,235	Paula Kelsch LaChelle M. Seleski	10,315 10,185	Katherine M. Ward	6,380	Tshanna C. Diggan	7,080	Julie B. Sapp	8,780	Charisse Burton	6,128
Bonnie White	7,221	Tawnya Krempges	10,103	Hillary L. Puthoff	6,369	Pat Z. Allen	7,078	Carmen B. Jones	8,759	Joyce A. Newell	6,118
Phyllis I. Pinsker	7,193	Marsha Morrissette	10,069	Julie Schlundt	6,300	Taryn J. Sneed	7,064	Marni M. Hendricks	8,688	Kristi M. Anderson	6,097
Paula Tyree Bowman	7,188	April C. Hutchinson	9,635	Deanna L. Manning	6,291	Susan C. Ehrnstrom	7,054	Autumn R. Heble Britton	8,662	Bonnie Crumrin	6,079
Denise Peterson	7,178	Nicki R. Hill	9,613	Michelle Cape	6,268	Jenn Kirkham	7,035	Vicki Piccirilli	8,629	Peggy Matish	6,030
Amy M. Alber	7,145	Nadine Bowers	9,529	Nancy F. Castro Juana M. Del Cid	6,261 6,256	Susan Moore	7,018	Amy J. Burris	8,585	Robyn S. Cartmill	5,993
Cindy Anderson	7,125	Angela J. Fry	9,477	Jodi Carlson	6,236 6,244	Connie A. Brinker	6,925	Debra J. Witmer	8,585	Tirza Llanes	5,981
Michele S. Rankin	7,106	Christi G. Campbell	9,386	Lisa A. Stengel	6,234	Tammy Brown	6,906	Maria Claxton-Taylor	8,574	Amy R. Sigler	5,976
Luanne Stewart	7,033	Christy Bigham	9,325	Sara R. Pennella	6,211	Nubia Rios Maria Bautista	6,891 6,810	Linne' Lane	8,383	Kristen M. Christen Tamara L. Sjolander	5,968 5,949
Jo M. Cotton Nancy Rodriguez	7,025 6,978	Susan M. McCoy Blythe J. Egbert	9,122 9,053	Barbara E. Roehrig	6,203	Rose Campbell	6,771	Moleda G. Dailey	8,304	Rafaela Y. Ceron	3,949
Kimbi L. Bartik	6,978 6,954	Stephanie A. Richter	9,055 8,981	Sylvia L. Martinez	6,170	Valerie A. Lucio-Polk	6,694	Randi Stevens	8,248	Roblero	5,946
Shawna D. Schneider	6,920	Alicia Kingrey-Lokai	8,843	Allison Piro	6,157	Lisa V. Bauer	6,692	Doris M. Quackenbush	7,959	Tehrie Ned	5,934
Brenda Stafford	6,863	Kelly Willer-Johnson	8,800	Kay Dickerson	6,152	Reina Murcia	6,690	Candy I. Brown	7,929	Kathy Lee	5,893
Pam Kelly	6,848	Sheryl Peterson	8,792	Sandy Lasso	6,143	Stephanie B. Silver	6,671	Hilda M. Magana	7,830	Kaye Yuen	5,858
Lisa Reimer	6,836	Terri J. Beckstead	8,717	Ellyn Johnson	6,135	Chatney Gelfius	6,586	Brenda Ashlock	7,706	Fraida M. Klein	5,854
Lesa R. Franken	6,818	Kathy R. Bullard	8,616	Julie Peacock Karen M. Bonura	6,112 6,103	Amy C. Schule	6,537	Penny J. Jackson	7,634	Patty Webster	5,854 5,833
Richelle V. Barnes	6,816	Sandy Griffith	8,605	Mary Jacobson	6,081	Elena Santos	6,528	Delia Ponce	7,605	Peggy B. Sacco Karla R. Plantan	5,833 5,810
Leanne Parrino- Pheasant	6,750	Gerri Anne Morris	8,553	Sheila Hansen	6,081	Elizabeth A. Kramer	6,519 6,519	Joycelyn B. Westbrooks	7,591	. and the full diff	3,010
Marie Pfarr	6,745	Faith A. Gladding	8,507	Jil Johnson	6,066	Jaime M. Bittner Jessica L. Williams	6,519 6,500	Danielle Coughlan	7,591		
Audrey L. Detesco-	0,. 10	Mileta K. Kinser Connie L. Russo	8,478 8,380	Suzanne T. Young	6,024	Jennifer L. Albertini	6,500 6,478	Judi Tapella	7,580	_	
Nickell	6,697	Emily E. Schuette	8,380 8,099			Debbie A. Elbrecht	6,465	Melva M. Slythe			
Elsi Coto	6,642	Crystal D. Gardner	8,058	RUBY/RUBÍ		Krystal D. Downey-		Farquharson	7,426		
Jannelik C. Engronatt	6,629	Julie Danskin	8,037		\$19,537	Šhada	6,445	Missy M. O'Neal	7,404	$(\sim) \vee$	
Marquez	0,027			Maria Dial Cabriel	17.474	Michelle L. Sanders	6,445	Heather L. Bohlinger	7,401		
Marquez Mary-Beth Anderson	6,626	Alicia Borkowska	7,994	Maria D La L. Gabriel			1 1 10	Marita W/ Comphall	7 270		
Marquez Mary-Beth Anderson Kendri E. Burkett	6,626 6,624	Cindy Machado-		Luz A. Perez	16,081	Alice R. George	6,440 6,412	Marita W. Campbell Katie D. Nichols	7,378 7.375)
Mary-Beth Anderson			7,994 7,875 7,824	Luz A. Perez Kali DeBlander		Alice R. George Laura A. Kattenbraker Linda Sigle		Marita W. Campbell Katie D. Nichols Ruby Garner	7,378 7,375 7,328)

16 applause March 2020

Go-Give[®] Award



Mary Kay Ash said, "The *Go-Give*" Award is perhaps the greatest honor a Mary Kay Independent Sales Director can earn. Those who possess the Go-Give spirit are the heart of this Company and our shining hope for the future." These March award recipients best exemplify the Golden Rule – helping others unselfishly and supporting adoptees as much as unit members.



EMERALD

Cynthia Pack

Independent Senior Sales Director Began Mary Kay Business March 2003

Sales Director Debut February 2005

Offspring one first-line

National Sales Director Mary Kay National Area

Honors Circle of Honor; nine-times Sales Director Queen's Court of Personal Sales; two-times Queen's Court of Sharing; 12-times Circle of Achievement; eight-times Double Star Achievement; two-times Triple Star Achievement

Personal Lives in Wimberley, Texas. Husband, Cory; son, Rayder; daughters: Rayna, Raygan

"I am motivated to help others because my mission is to help women become all God created them to be. Mary Kay and wonderful mentors have provided an opportunity for me to stretch and grow, and I want to give others a place to do the same."

Independent Beauty Consultant Elisa Carmona of San Marcos, Texas, says, "Cynthia is a pure example of strength and resilience. Her drive and motivation to inspire our unit is phenomenal. She is a beacon of success and gives her best with all her heart."



DIAMOND

London Arbuckle

Independent Senior Sales Director

Began Mary Kay Business May 2007

Sales Director Debut March 2008

Offspring one first-line

National Sales Director Pamela Waldrop Shaw

Honors Star Consultant; eighttimes Sales Director Queen's Court of Personal Sales; Queen's Court of Sharing; five-times Circle of Achievement; four-times Double Star Achievement; Triple Star Achievement

Personal Lives in Nicholasville, Ky. Husband, Scott

"I am motivated to help others because I want everyone that I meet to feel important and feel loved. Christ said that others would know we were His followers by our love for others. I believe that the true measure of success in Mary Kay is how well we have loved and helped others through our businesses."

Independent Beauty Consultant Lisa Lawson of Lebanon, Ky., says, "London has been an inspiration to many of us Beauty Consultants. She always puts God first and is willing to reach out to encourage and build us up in any way. She is a great example of what Mary Kay is looking for in a Sales Director."



RUBY

Megan Kalbach

Independent Sales Director Began Mary Kay Business

August 2009 Sales Director Debut April 2012

National Sales Director Sandy Valerio

Honors Star Consultant; two-times Sales Director Queen's Court of Personal Sales; Queen's Court of Sharing; seven-times Circle of Achievement; Double Star Achievement; Triple Star Achievement

Personal Lives in Mountville, Pa. Husband, Andy; son, Hunter; daughter, Anabella

"I am motivated to help others because there is no greater joy in the world for me than knowing that what I'm doing is positively impacting the women around me and helping them to bloom into the women God has called them to be!"

Independent Beauty Consultant Jacqueline Clauser of Mount Joy, Pa., says, "Megan has been a shining example of the Golden Rule and Mary Kay Ash's etiquette, beauty and love. She shares her knowledge with those of us who are not within her unit! She is the true definition of Ms. *Go-Give**!"



SAPPHIRE

Linda Rowsey

Independent Senior Sales Director Began Mary Kay Business October 1979

Sales Director Debut December 1980

Offspring one first-line

National Sales Director Mary Kay National Area

Honors Circle of Honor; four-times Sales Director Queen's Court of Personal Sales; 19-times Circle of Achievement; two-times Circle of Excellence; three-times Double Star Achievement

Personal Lives in Edgewater, Fla. Husband, Kenneth; daughter, Donna

"I am motivated to help others because seeing a person blossom and grow in new ways is fulfilling, and I promised Mary Kay I would keep passing it on!"

Independent National Sales Director Emeritus Cathy Littlejohn says, "I have seen her pour into every person she meets — encouragement, lave persona genuell as deille and

love, passion, as well as skills and knowledge to grow a successful business. Her love for Mary Kay and sharing the legacy of our Founder has always been not just a priority but her passion. She so deserves this award!"

Nominate a well-deserving Independent Sales Director who displays the Go-Give spirit! Find out how on Mary Kay InTouch* under the Contests/Promotions tab.

One Moman Can[®]! TICKET TO DESTINY

t was 1985 when Angela dropped her name in a box to win a free facial. That box belonged to **Independent National Sales Director Emeritus Kathy Jones** who was looking for new leads to build her Mary Kay business. Angela never dreamed that an entry for a facial would change the course of her family's life.

"Kathy called me every month for 13 months," says Angela. "I was 23, worked 60 hours a week as a cosmetology instructor and hairdresser, and had a two-year-old son named Roman. Finally, my husband said, 'Invite her over. She'll see we don't have any money, then she won't be interested.' But when I saw that pink Cadillac pull up, I saw my future."

Angela started her business in February 1986 using 3+3+3 (3 parties, 3 interviews and \$300 in sales) as her weekly formula. "This helped me maintain consistency and build my business quickly. Over time, I grew the formula to 4+4+4 and now 5+5+5."

CAREER CONFERENCE OR BUST!

In March 1987, Angela and one of her first team members, Independent Beauty Consultant Carol May, attended Career Conference in Cincinnati. "The van I rented broke down on the way there," says Angela. "We hitched a ride on a milk truck to get to a car rental place. But we made it! And to this day, I attend Career Conference, Leadership Conference and Seminar every year. I take as many unit members with me as possible.

"Events like Career Conference and Seminar help an Independent Beauty Consultant see the big picture, and they motivate her to reach the next level. I still get rejuvenated at every event, and now Seminar is like a 'pink reunion!' And as Mary Kay said, 'school is never out for the pro!'"

By May 1987, Angela earned the use of a Mary Kay Career Car and became Kathy's first offspring Independent Sales Director. "I no longer had to worry about my car breaking



Angela Fry INDEPENDENT SENIOR SALES DIRECTOR



down – or a car payment!" That was the first of 23 Mary Kay Career Cars, including 13 pink Cadillacs. "The best part was that I was able to leave my job, and I never missed an event for my son." Roman grew up to play football for Clemson University. "Thanks to my Mary Kay business, I never missed a ball game!" Angela and Ed have been married By sharing the opportunity, I could choose who I worked with and enjoy the freedom and flexibility to be there for my family.

40 years and are able to enjoy time with Roman and his wife Jodi, along with their two grandchildren, Jolie and Jonah.

MARY KAY MENTORS

Angela had not traveled much when she debuted as an Independent Sales Director, so the trip to Dallas for New Director Training (now New Director Education) was exciting. "I am so thankful to have been trained by **Mary Kay Ash.** When I met her, she held my face in her hands, looked in my eyes, acknowledged where I was from and told me she was impressed with my determination and that she knew I could make it in this business."

In addition to Mary Kay Ash, Angela gives credit to her mentors. **Independent National Sales Director Emeritus Kathy Jones** showed Angela how a Mary Kay business could make life better for her family. "I was excited about the income potential and that by sharing the opportunity, I could choose who I worked with and could enjoy the freedom and flexibility to be there for my family when they needed me. My primary goals were to earn the use of a Mary Kay Career Car and to take my little boy to Disney World. The money I have earned has taken us to Disney World twice, and now I'm taking my grandchildren!"

Angela credits **Independent Senior National Sales Director Emeritus Sharon Parris** for her lesson in organization and life balance. "Sharon spent a great deal of time patiently training me in success qualities that I rely on to this day, which has allowed me to have a loyal unit and many longtime customers. Then I met **Independent National Sales Director Emeritus Linda Toupin** who showed me how to take my business to another level. She explained that I needed to be in front of more people. I plugged into social media and began to hold three to five meetings and events per week in different cities. As a result, our unit production doubled, and we continue to reach new heights."

FRY FORCE ONE SOARS

In 2019, Angela walked across the stage at the 2019 Diamond Seminar celebrating her best year ever as a member of the \$700,000 Circle of Excellence and a **Destination Red** achiever, and she earned the **Top Sales Director Trip** to Hawaii. A 20-time unit club member, Angela is proud to have been chosen as Miss *Go-Give** in September 2016 and to have been featured in Times Square during the **One Woman Can*** Campaign in 2017. Now in her 34th year with a Mary Kay business, Angela and the Fry Force One Unit are on track for their best year yet!

"It was the Mary Kay culture that changed my life. When I started my business, I was so shy and quiet that I couldn't hold silent prayer," she muses. "Now, I love to train, speak at events and share our great opportunity with everyone. I longed for a big family, and Mary Kay has given me a sisterhood of lifelong, loyal friends that I call on at any time for any reason."

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Every Mary Kay Naturally[™] product is third-party certified as natural^{*} according to comprehensive standards. To learn more about the COSMOS standard, see



cosmos-standard.org/the-cosmos-standard.

*At least 90% of ingredients are derived from natural sources processed in allowance with third-party standards – currently the COSMOS standard.



MARY KAY

FIND

FRESH

FACES.

INDEPENDENT SENIOR SALES DIRECTOR MAGBIS ANDARCIA, ORLANDO, FLA., shares five ways to find new faces and get parties on the calendar.

MAKE IT FUN! I get more bookings by offering themes like Skin Care Refresh or Have Fun With Color. And I get the guys involved, too, like a Spoil Dad session or even Couples Pampering party.

PASS IT ON. At each party, I have gift bundles wrapped and ready so my customers can shop for others. There's always an occasion – holiday, birthday, anniversary, etc. I include my business card with contact info to order or book a party.

Brollow UP WITH 2+2+2. Two days after our appointment, I follow up to find out if she's using the products and if she has any questions. Two weeks later, I ask how her skin feels with her new regimen and if she needs anything else. Two months later, I ask if she's ready to reorder or would like to book another party with friends. I also follow up on her birthday and anniversary or with other special occasions or promotions.

HAND OUT SAMPLES. I attend networking opportunities to find new connections, and I warm chat people everywhere I go. The key? Samples along with my contact information.

GO BIG! I partner with sister Independent Beauty Consultants to hold larger events. This can result in a great turnout and fun party atmosphere, and it allows us to learn from one another.

FOR MORE PARTY IDEAS, VISIT MARY KAY INTOUCH° > BUSINESS TOOLS > PARTY CENTRAL.

MARY KAY
 CAREER Better
 2020 Than Ever

Where do you want to go with your Mary Kay business? Join us at Career Conference to help you catch a clear vision for 2020 and beyond!



INDEPENDENT SALES DIRECTOR MELISSA GULOTTA, PORT ALLEN, LA. "My first Career Conference was in 2002 in Mobile, Ala. I loved the enthusiasm of all of the Mary Kay women in the room. Independent Elite Executive National Sales Director Gloria Mayfield Banks

spoke, and that was all I needed to hear!

I was on fire to go home and build a strong Mary Kay business. I have attended every year since, and I encourage my unit members to attend.

Career Conference is like a mini-Seminar to get us pumped up to finish the Seminar year like the champions we are. The recognition is fun, and the speeches are inspiring, but being together is the most important thing of all. Connecting as a team is key! When women gather, it's powerful! And when we leave Career Conference, we have a crystal clear goal, purpose and plan!"



X

GET A \$40 WHOLESALE/ \$80 RETAIL PRODUCT CREDIT ON YOUR FIRST ORDER WHEN PLACED MARCH 26 THROUGH APRIL 30!



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- 😵 San Marcos, TX
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MARCH 22-23

🗳 Atlantic City, NJ II

WEEK 2 MARCH 27-28

🖗 Anaheim, CA Birmingham, AL Charlotte, NC Duluth, GA Layton, UT Ϋ Louisville. KY Madison, WI Ϋ Modesto, CA Orlando, FL Pittsburgh, PA San Diego, CA

- 😵 Springfield, IL
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YOU CAN DO IT! **CAREER CONFERENCE CONSISTENCY CHALLENGE:** BE THE OPPORTUNITY. DEC. 1, 2019 - FEB. 29, 2020

he one

Achieve the You Can Do It! Challenge each month, December 2019 through February 2020, to earn this bracelet from the exclusive You Can Do It! Challenge Collection by R.J. Graziano.

*The \$600 or more wholesale Section 1 order requirement per month can be placed in one single order or placed in cumulative orders, as long as the orders are placed in the same calendar month. Customer Delivery Service, Guest Checkout and EZ Ship order amounts also will count toward your \$600 or more wholesale Section 1 order requirement. You'll receive your jewelry piece inside your qualifying order. One jewelry piece per achiever each month



RED!

Alice shares her best advice on how you can catapult your Mary Kay business to the next level.



The Red Zone

INDEPENDENT FUTURE EXECUTIVE SENIOR SALES DIRECTOR ALICE GEORGE, ARDMORE, ALA., knows the significance of passing on the Mary Kay opportunity and building a team of teams. This dynamo and her unit increased their team-building efforts by more than 50 percent

this Seminar year – adding 130 new unit members and counting! Alice jetted off on her first **Top Sales Director Trip** to Maui last fall and earned a spot on the *Destination Red* cruise two weeks later.

APPLAUSE: WHY DO YOU THINK IT'S IMPORTANT TO ADD TEAM MEMBERS IN ADDITION TO SELLING PRODUCTS?

Alice: Mary Kay Ash was a brilliant businesswoman. She created her business plan to enrich women's lives, to empower them to maximize sales, grow and share this opportunity with others. She called it working full circle, which is book parties, sell products and share the Mary Kay opportunity.

The 50 percent commission earned on product sales is among the highest in the direct-selling industry. When you add up to 8 percent potential commissions gained on team members' sales, it's additional earnings in your pocket that add up quickly.

Plus, they can get more perks with the *Great Start* teambuilding rewards, like product bonus bundles valued at up to \$158 each and a \$50 cash bonus. It truly *pays* to build a team!

APPLAUSE: MORE EARNING POTENTIAL IS GREAT!

Alice: Yes, but there's even more. The personal growth and confidence I see in others when they have successes along

the way and develop into strong leaders is priceless. I see this happen every day. Mary Kay Ash asked us to pass it on, and it's so worth it.

APPLAUSE: GOT IT. BUT HOW DO YOU GO ABOUT GETTING NEW TEAM MEMBERS?

Alice: My goal for every new Independent Beauty Consultant is to get her first team member within the first two weeks and to earn her red jacket (three active new personal team members) the first month. My focus is for every unit member to become a Red Jacket, then they can decide what's next for them.

APPLAUSE: SO, TEAM-BUILD RIGHT FROM THE START.

Alice: That's right. I want to know what she wants out of her Mary Kay business so I can help her reach her goals. From there, we talk about her upcoming Grand Opening party and inventory options. If she's open to a new business opportunity, she's generally open to any steps where you can help her!

We start with programs like **Pearls of Sharing** to help earn her pearl earrings. I ask her to name four people who are hardworking, have a great team spirit and would love to help her earn a prize. I want to make teambuilding duplicable. Here's the script I share to invite the four women:

Hey, X, I want to let you know I just started a new Mary Kay business. My Sales Director wants to help coach me on some business basics with a few of my friends around so that I can learn more. I'd love it if you can be there. You'll be helping me in this new venture, and it only takes a few minutes.

APPLAUSE: SOUNDS SIMPLE ENOUGH.

Alice: It is! In our unit, we call the approach ticket marketing. The point is to get an informal group together to ask me questions and to help her get comfortable talking about the business. For each question, they put a ticket in the pot, and we do a drawing to win a prize. My experience is that typically one of the four will join on the spot so she gets a new team member her first two weeks and starts to build confidence. Typically, the questions are about potential earnings, time commitments, how long I've had my business, product inquiries, etc.

APPLAUSE: THAT'S A GREAT APPROACH. WHAT'S NEXT?

Alice: She hosts her Grand Opening party. Many times, those same four women attend, which is a great layering process. I've seen Independent Beauty Consultants get two or three new team members at this event to become a red jacket achiever within their first month! Yay!

APPLAUSE: AWESOME! YOU MENTION MAKING TEAM-BUILDING DUPLICABLE. WHAT DO YOU MEAN BY THAT?

Alice: I want to coach new unit members on how to comfortably share a Mary Kay business with others. That's so important because as she does so, it builds her confidence to work her business full circle. Team-building is not about showing others how much you know; it's about building relationships. I want everyone in my unit to have confidence selling and sharing. The beauty is that she makes it her own. She won't do it exactly as I do. When she gets a win by herself, that's the best feeling in the world!

The ticket marketing approach has been a game-changer in my unit because a new Independent Beauty Consultant doesn't have to stand up and recite facts and figures.

APPLAUSE: THANK YOU, ALICE, WHAT VALUABLE INSIGHT. ANY CLOSING THOUGHTS?

Alice: Just a personal story of why it's important to share Mary Kay with everyone and let them decide. One of my offspring Independent Sales Directors went to her daughter's Grand Opening party out of obligation. She told me that she rolled her eyes at the news of her daughter's new Mary Kay business. Needless to say, she was not excited! But she came to the party, and through our ticket marketing, listened and liked what she heard. She signed her Independent Beauty Consultant Agreement at the party, and nine months later, she became an Independent Sales Director and earned the use of her first Mary Kay Career Car!

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