

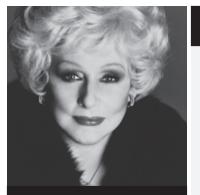


Q: I want others to know I am a Mary Kay Independent Beauty Consultant. How can I get a decal for my car? A: The Mary Kay® "Enriching Womens Lives®" car decal can be found on Section 2 of the Consultant order form under "Business Supplies." Cost is 75 cents per decal.

A personalized car window decal is available through MKConnections[®] on Mary Kay InTouch[®]. Cost for the small decal (set of 2) is \$25, and the large decal is \$38 (set of 2).

Q: Do Mary Kay® products expire? If so, how long can I keep them on my shelf? A: Most Mary Kay® products have a shelf life of three years from the date of manufacture. If the shelf life is less than three years, the product's expiration date is clearly indicated on the package. Although a product may have been discontinued from the Consultant order form, you may continue to sell it if it is still within its shelf life.

For more information about product shelf life and the Product Coding System, visit the Mary Kay InTouch® website. Type "shelf life" in the search field.



Mary Kay said it best

I believe that my dream has changed thousands of women's lives for the better, and yet I know that there are so many more lives out there waiting for the touch of our hand. There is indeed room at the top for many, many more women. may dates to remember

Seminar 2012 registration begins. Postmark cutoff for Independent Beauty Consultants to mail Commitment Forms to begin Independent Sales Director qualification this month.

New Independent Sales Director Education / begins for Independent Sales Directors who debuted Feb. 1, March 1 and April 1.



Online Independent Sales Director-in-Qualification Commitment Form available beginning 6 a.m. Central time.

Last day to submit online Independent Sales Director-in-Qualification Commitment Form. Commitment Form available until midnight Central time.

Mary Kay's birthday.

Last day to enroll online for the Summer 2012 Preferred Customer Program[™] mailing of *The Look*, including exclusive samplers (while supplies last).

Last day of the month for Independent Beauty Consultants to place telephone orders (until 10 p.m. Central time).

Last day of the month for Independent Beauty Consultants to place online

orders (until 9 p.m. Central time).

Memorial Day. All Company and branch

offices closed. Postal holiday.

Last business day of the month. Orders and Independent Beauty Consultant Agreements submitted by mail or dropped off at the branches must be received by 7 p.m. local time to count toward this month's production.

Online Independent Beauty Consultant Agreements accepted until midnight Central time.





Whether you're a new Independent Beauty Consultant or a seasoned veteran, you'll gain great insight and learn valuable tips to help your Mary Kay business soar!



Get your customers excited with the spring color trends! It's easy and fun with Mary Kay[®] eye, cheek and lip shades.

MARY KAY MOMS

From day care to skin care, these Mary Kay moms do it all and share tips for juggling business and kids!

find it online: check out the new and improved Mary Kay InTouch®



SPRING/SUMMER TRENDS Mary Kay is on-trend this spring. See all the natureinspired trends the warm weather brings and stay tuned because the Mary Kay® Trend Report will be featured in issues of two national women's magazines – People StyleWatch and People en Español! Education > Trends 2012



QUARTERLY STAR CONSULTANT CONTEST

A new quarter is just around the corner, and you can begin setting your Star Consultant goal. See all the great prizes you can earn on Mary Kay InTouch[®]. **Contests/Recognition > Contests > Star Consultant Q4**



WAY TO GROW CHALLENGE It's on and you are ready for the next step in the Way to Grow Challenge. Earn gorgeous jewelry and lead your unit to success this quarter! Contests/ Recognition > Contests > Way to Grow



CUSTOM TEAM-BUILDING BROCHURE Customize a team-building brochure and highlight all of the fantastic reasons why now is a great time to start a Mary Kay business. Business Tools > Build Your Own > Brochure – Custom Team Building

Applause[®] Magazine Team: EDITOR-IN-CHIEF: LAURA RIVERA MANAGING EDITOR: ALESIA RITENOUR WRITER/EDITOR: ELIZABETH WOLOWICZ ART DIRECTOR: LIZ LEDESMA ACCOUNT MANAGERS: NICOLE WILLIAMS, ANITA HAYS SENIOR EDITOR: JUANITA ALVAREZ SPANISH MANAGING EDITOR: MARGARITA HERNÁNDEZ CONTRERAS ART PRODUCER: SHARILYN GETZ SENIOR PRINT PRODUCER: JAN JONES CONSULTANT COMMUNICATIONS ASSISTANT: LIZ ESCALANTE SENIOR GRAPHIC DESIGN/PRODUCTION ARTISTS: RENEÉ PEISER, PATTI CASAMASSIMA PROOFREADERS: PEGGY MEADOR, KIM ROLLINGS CONTRIBUTING WRITER: COLETTE REED HARMON

MOTHER'S DAY IS MAY 13!

Show that special mom you appreciate her.

- Cleanse and moisturize in one easy step with limited-edition*
 Thinking of You[®] Moisture Rich Shower Crème enriched with shea butter and vitamin E.
- The limited-edition* Thinking of You® Perfume Pendant, with a rubon fragrance that imparts a subtle shimmer, is packaged in a lovely gift pouch complete with a note

card to write a personal message.

Thinking of You® Eau de Parfum

> SCAN TO DISCOVER GREAT MOTHER'S DAY GIFTS! Get the free mobile app at http://gettag.mobi

thinking

MOISTURE RIG SHOWER CREMI CREME HYDRATAN BYTENSE POUR LA DO GEL HUMECTANTI PARA BAÑO

6FL.OZ.~177m

The limited-edition* Thinking of You® Mother's Day Set includes Thinking of You® Moisture Rich Shower Crème and a Thinking of You® Perfume Pendant.

*Available while supplies last All product prices are suggested retail.

Get an invigorating pedicure at home with the limited-edition* Mary Kay[®] Mint Blossom Pedicure Set.

Make it a truly indulgent gift by adding a limited-edition* Mary Kay® Nail Lacquer. Lava Crushed Pearl Base Coat/ Ton Coat

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spring gift ideas



Forever Orchid™ Warm Amber™ Simply Cotton® Exotic Passionfruit®

Gorgeous Mary Kay® gift sets and fragrances are perfect gifts, so your customers will love the ease of shopping with you. Consider promoting multiple gift ideas at a range of prices.

Mary Kay[®] Eau de Toilette Fragrance



TimeWise® Microdermabrasion Set



\$55

Pea Par 33 Als

Peach Satin Hands® Pampering Set

\$34

Also available: Fragrance-Free Satin Hands® Pampering Set

Give spring a fresh scent with the Mary Kay[®] Eau de Toilette Collection. (Forever Orchid™

is shown at right.)

Bundle these four products into one luxurious set!

Mary Kay[®] Eau de Toilette Body Lotion, **\$15** Mary Kay[®] Eau de Toilette

Sugar Scrub, **\$15** Mary Kay[®] Eau de Toilette Shower Gel, **\$15**

Mary Kay[®] Eau de Toilette, **\$25**

Also available in Mary Kay® Warm Amber™ Mary Kay® Simply Cotton®. Mary Kay® Exotic Passionfruit® (not shown)





Spring TREND: USA

BOLD BOHO

Think flowers and sunsets when choosing the perfect flowy dress. Then balance this boho style with textured accessories like chunky heels and nature-inspired bangles.

Sail away with bright colors like shades of cobalt blue and turquoise.

Peacock Blue

Azure

Mary Kay®

Mineral Eye Colors

Midnight Star



- PLAN COLOR PARTIES that bring the trends to life and give your customers a new spring look.
- USE FACEBOOK to encourage customers to host a trend party.
 Send the *Trend Report* MKeCard[®].
- MAKE IT an exclusive event. Perhaps offer a gift for attending.



- DISPLAY FASHION MAGAZINES at your party to show how Mary Kay[®] products tie to the trends.
- ENCOURAGE YOUR
 CUSTOMERS to "try out"
 featured looks on the Mary Kay®
 Virtual Makeover.
- CLOSE YOUR SKIN CARE PARTIES by letting your customers know you'll help them find on-trend looks at their follow-up appointments.

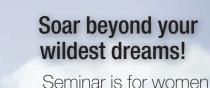


- AS YOUR CUSTOMERS' BEAUTY ADVISER, be sure to share your expertise.
- SEND SAMPLERS of regular-line products that create on-trend looks.

Watch for NEW 2012 Spring/Summer Mary Kay[®] Trend Report as advertised in the May issues of People StyleWatch and People en Español.

SCAN TO WATCH THE 2012 SPRING/SUMMER MARY KAY® TREND REPORT BEHIND-THE-SCENES VIDEO (AS ADVERTISED IN THE MAY ISSUES OF PEOPLE STYLEWATCH AND PEOPLE EN ESPAÑOL.)

- 1. Download the free TagReader app at http://gettag.mobi
- 2. Scan this code with your smartphone.
- 3. Watch video for trend information.



who dare to dream of a **better quality** of life for themselves and their families, of recognition and rewards beyond their wildest dreams, of their well-deserved moment in the spotlight. Get ready to take your place among the stars at Dare to Dream!SM Seminar 2012!

Imagine an event where you have fun with girlfriends celebrating your achievements, and discover new ways to help your Mary Kay business grow.

RUDY

July 29 - Aug. 1 Sapphire

Seminar Dates

July 18-21 July 22 - 25

July 25-28

AUG. 1 - 4

seminar

Registration Dates

May 1 - July 4 (first come, first served) Open to all Independent Beauty

That's what *Dare to Dream!*SM Seminar 2012 is all about. It's the can't-miss Mary Kay event of the year!

Seminar has something to offer at *every stage* of your Mary Kay business. You'll go home with great tips and innovative ideas, be inspired and motivated, and create goals to propel your Mary Kay business to new heights! Plus, you'll discover a new network of Mary Kay friends and discover valuable mentors that can last a lifetime!

LOCATION

Dallas Convention Center 650 S. Griffin St., Dallas, Texas

REGISTRATION FEE

\$175 (if received by July 4) \$200 (on-site, space permitting, except for new Independent Beauty Consultants whose Independent **Beauty Consultant Agreements** are accepted by the Company after July 4 through August 2012)

GET FREE STUFF!

You'll receive a Mary Kay® product gift exclusively for you equal to your registration fee!

Future Independent Sales Directors and Independent Sales Directors-in-Qualification who attended Leadership Conference in Atlanta were given the opportunity to earn the new 50th Anniversary Sales Director suit for free.

YOU... in the Spotlight!

No one celebrates you quite like Mary Kay! Take a peek at what's planned!



Class of 2012 Reception

Meet and mingle with the Mary Kay *Class of 2012.* Independent Sales Directors who debut Jan. 1 – July 1, 2012, are the guests of honor and attend with their Independent Senior Sales Directors, each of whom receives a beautiful Coach® cheetah handbag. Newly debuting Independent Sales Directors also get a \$500 bonus check!

All-Star Luncheon

Celebrate with the Mary Kay "A-list" where Independent Beauty Consultants and Independent Sales Directors who achieve Star Consultant status all four quarters with 14,400 or more in total yearend contest credit qualify to attend this fabulous luncheon. Also invited are Independent Sales Directors who achieve Star Sales Director status with at least 60+ unit Star Consultants.





Way to Grow Luncheon

Independent Sales Directors who complete their *Way to Grow* Unit Growth goal in three of the four months from March 1 - June 30, 2012, qualify to attend this exclusive luncheon along with all contributing unit members with at least one new active* personal team member added during the challenge period.

Rev up all that's fabulous in you and reap the rewards. Find out how you can earn a seat at one of these exclusive functions on Mary Kay InTouch[®].

Please note: You must be preregistered for Seminar by July 4, 2012, in order to attend any of these luncheons or reception. We cannot accommodate on-site registrants.

Order Seminar Souvenirs Before You Attenc

- Priority Seminar Registration qualifiers who register by April 30 can preorder souvenirs April 9 – 30 on Mary Kay InTouch[®] and receive a 15 percent discount!
- All independent sales force members who register for Seminar can order souvenirs May 1 – Aug. 4.

Great news! Seminar souvenir orders will ship immediately.

Priority Seminar Registration

April 9 – 30, 2012:

- Qualifiers notified via email! Forms can be mailed upon request to qualifiers without email addresses on file.
- Online: Mary Kay InTouch® website: Click "Dare to Dream!SM Seminar 2012"
- Mail: Special Events Registration, Mary Kay Inc., P.O. Box 799045, Dallas, TX 75379-9045

*A new personal team member's Independent Beauty Consultant Agreement and minimum \$200 Section 1 wholesale order must be submitted and accepted by the Company in the same calendar month within the contest period.



Success is sweeter when it's Shared!

I love experiencing Seminar through the eyes of the Independent Beauty Consultants in my unit. Their world gets rocked, and I get to witness their excitement.

I also love watching the New Independent Sales Director debut. My heart pounds when I see the emotional faces and remember when that was me. It is a moving experience.

- Karen Ridle (center with sash) of Glen Allen, Va., Independent Future **Executive Senior Sales Director**

No matter where you are in your Mary Kay business, **Seminar offers** areat stuff for all!

Deciding to go to Seminar my first year as an Independent Beauty Consultant was a great decision. It's a fun celebration, and I learn valuable tips every year.

I'm reminded at Seminar that it's OK to think big because my dreams really are coming true.



I love the recognition, the pageantry and especially the time spent with airlfriends.

Dottie Marzian of Louisville, Ky., Independent Beauty Consultant

I love the Royalty **Reception!**

I love the Royalty Reception! I never want to miss a chance to have my picture taken on that red carpet with Independent National Sales Directors and the Mary Kay Ruby Sales Development team. It's incredible to be onstage. We're watching women's dreams come true, and it propels me to reach higher!





Heather McKinney of Belleville, III., Independent Senior Sales Director



My recruiter invited me to Seminar right after becoming an Independent **Beauty Consultant** last summer.

I jumped at the chance to do something just for me. I absolutely loved it. What could be better than women of all ages gathering to celebrate, learn and have fun!



- Pam Broadwell (left) of Alexandria, La., Independent Beauty Consultant

What Can I Do to Get There?

Start planning now to attend the most important and fun Mary Kay business meeting of the year!

- Estimate amount you'll need for registration, airfare, hotel, clothing, meals and miscellaneous expenses AND establish a deadline date.
- Divide estimated expenses by the number of weeks before Seminar to determine how much you need to save per week. Why not consider achieving Star Consultant status (or a higher Star Consultant status) to help you reach your Seminar goals?

Details A Click Away!

Everything you need to know about Dare to Dream!SM Seminar 2012 is at your fingertips at the Mary Kay InTouch[®] website, including

- Registration information.
- Travel assistance.
- Recognition gualifiers/contest rules.
- Class descriptions/schedules.
- Event details.
- Spouse activities.

Congratulations to the winners for January 2012

Top NSDs Year-to-Date

Pictured here are the top 10 NSDs year-to-date.



Barbara Sunden

Cindy Williams......190,035.17

Kerry Buskirk.

Banks

129,844.99

Connie Kittson

Gloria Castaño

Joanne Bertalan..

Garrett-Roe

104,155.90

Pat Danforth

86,631.68

On-Target Inner/Diamond/Gold Circle

Independent National Sales Directors become members of the Gold Circle when they earn \$125,000 or more; members of the prestigious Diamond Circle when they earn \$200,000 or more; and a member of the exclusive Inner Circle when they earn \$325,000 or more in "NSD commissions" during the Seminar contest period. (NSD commissions are comprised of commissions earned on the wholesale production of first-, second-, and third-line offspring units; Top 10 fourth-line and beyond; Elite Executive NSD commissions; NSD commissions on personal units; NSD bonuses for NSD offspring and offspring from personal units for January 2012, NSD bonuses for Star Consultants and NSD commissions earned on all foreign countries for December 2011.) These "NSD commissions" are used to determine NSD ranking for a Seminar year. Congratulations to the following NSDs who are considered on-target from July 1, 2011 through Jan. 31, 2012.

On-Target for \$1,050,000 Inner Circle \$615,100,49 Barbara Sunden.

Barbara Sunden\$615,100.49		Mary Estupiñan127,510.83	Lisa Allison102,758.24	Pam Klickna-Powell
	On-Target for \$300,000 Diamond Circle	Pamela Fortenberry-Slate	Yvonne Lemmon	Kate DeBlander
On-Target for \$500,000 Inner Circle	Sue Kirkpatrick\$187,541.95	Ronnie D'Esposito Klein125,676.56	Dawn Dunn102,448.27	Cathy Bill
Carol Anton\$315,171.50	Debi Moore182,800.97	Dayana Polanco124,234.29	Sara Pedraza-Chacón101,843.08	Monique Todd Balboa83,949.22
Karen Piro	Halina Rygiel178,714.98	Sandy Miller123,674.90	Mayuli Rolo	Shirley Oshiro81,387.50
Lisa Madson	Patricia Rodríguez-Turker	Auri Hatheway120,220.99	Consuelo Prieto	Alma Orrostieta80,952.86
Kathy Helou		Jeanne Rowland116,643.62	Vivian Díaz97,719.00	Michelle Sudeth
	On-Target for \$250,000 Diamond Circle		Tammy Crayk96,956.85	Janis Z. Moon
On-Target for \$450,000 Inner Circle	Sherry Windsor \$172,496.35	On-Target for \$150,000 Gold Circle	Jan Thetford	Lynne Holliday
Gloria Mayfield Banks\$284,377.71	Lupita Ceballos165,939.19	Sandy Valerio\$114,635.36	Lise Clark94,832.07	Sharon Buck77,739.52
Jan Harris	Pamela Waldrop Shaw160,222.88	María Monarrez112,475.91	Gloria Báez94,831.01	Jeanie Martin
Anita Mallory Garrett-Roe	SuzAnne Brothers153,372.59	Julie Krebsbach111,396.97	Mona Butters92,502.47	Judy Kawiecki75,781.93
	Judie McCoy153,150.24	Cindy Fox111,272.73	Pam Ross92,206.38	Scarlett Walker-Simpson75,191.29
On-Target for \$350,000 Inner Circle	Dacia Wiegandt149,063.93	Jamie Cruse-Vrinios111,179.74	Valerie Bagnol91,758.50	Linda Kirkbride74,672.69
Gloria Castaño\$228,830.89		Cyndee Gress	Janet Tade	Kathy Goff-Brummett74,090.57
Pat Danforth	On-Target for \$200,000 Diamond Circle	Kay Elvrum110,775.74	Anabell Rocha	Kirk Gillespie73,582.03
Sonia Páez	Mary Diem\$143,999.12	Nancy Bonner110,270.08	Alia Head	
Cheryl Warfield	Linda Toupin139,564.88	Rebbecca Evans109,048.99	Kristin Myers87,504.59	
	Shannon Andrews138,559.00	Lily Orellana106,520.54		
On-Target for \$325,000 Inner Circle	Anita Tripp Brewton135,634.29	Elizabeth Fitzpatrick106,323.89	On-Target for \$125,000 Gold Circle	
Karlee Isenhart\$198,540.86	Julianne Nagle134,317.51	Maureen Ledda106,247.31	Davanne Moul\$87,390.68	
Stacy James196,579.50	Diane Underwood131,745.37	Dalene Hartshorn104,378.27	Judy Brack	

Monthly Commissions and Bonuses

Listed are NSD commissions above \$10,000 earned in January by Independent National Sales Directors as defined above plus the following which do not count toward NSD ranking: Sales Director commissions, Personal Team commissions and NSD contest bonuses. Cars, prizes, etc., are not included in these amounts.

Pearl	
1. Jan Harris**	\$33,739
2. Cindy A. Williams	
3. Pamela Waldrop Shaw	
4. Halina Rygiel*	
5. Stacy I. James*	25,570
6. Cheryl Warfield**	
7. Elizabeth Fitzpatrick*	
8. Anita Tripp Brewton*	
9. Julie Krebsbach	
10. Lisa Allison	18,218
11. Mary C. Estupiñan*	16,852
12. Lise T. Clark*	16,469
13. Alma Orrostieta	16,430
14. Maureen S. Ledda*	
15. Sandy Miller*	15,789
16. Kathy C. Goff-Brummett	15,567
17. Nancy Bonner*	
18. Jeanie Martin	14,611
19. Monique Todd Balboa	14,536
20. Judy Brack	14,369
21. Holli Lowe	
22. Lynda Jackson*	
23. Robin Rowland	
24. Linda Kirkbride	
25. Jane Studrawa	10,791
26. Cathy E. Littlejohn	10,420
27. Bett Vernon	
28. Kristin Myers	10,245
29. Maureen Myers	10,068

Diamond	
1. Barbara Sunden***	
2. Lisa Madson	
Anita Mallory Garrett-Roe***.	
4. Sonia Páez**	
Patricia Rodríguez-Turker**	
6. Linda C. Toupin	
7. Gloria Castaño***	
8. Diane Underwood	
9. Mary Diem*	
10. Vivian Díaz	16,660
11. Mayuli Rolo*	
12. María Monarrez	
13. Dayana Polanco	
14. Dalene Hartshorn	15,233
15. Connie A. Kittson	
16. Susan M. Hohlman*	
17. Ada García-Herrera	
18. Diana Heble	10,033

a NOD contest bonuses.	Oars, pi
Ruby	
1. Carol Anton**	\$50,109
2. Pat Danforth*	
3. Sue Kirkpatrick*	25,705
4. Karlee Isenhart*	23,500
5. Ronnie D'Esposito Klein*	17,375
6. Cyndee Gress	16,739
7. Jeanne Rowland*	15,861
8. Kate DeBlander	15,060
9. Pamela A. Fortenberry-Slate*	14,998
10. Pam Ross*	
11. Kelly McCarroll	13,869
12. Rebbecca Evans*	13,476
13. Margaret M. Bartsch	
14. Judy Kawiecki	12,696
15. Bea Millslagle	12,243
16. Kirk Gillespie	
17. Michelle L. Sudeth*	11,250
18. Lynne G. Holliday	11,202
19. Janis Z. Moon	11,198
20. Vicki Jo Auth	10,803
21. Scarlett S. Walker-Simpson*	10,234

Sapphire	
1. Karen Piro**	\$49.473
2. Lupita Ceballos**	23,243
3. Shannon C. Andrews*	
4. Judie McCoy*	22,432
5. Gloria Báez*	
6. Julianne Nagle*	20,214
7. Dawn A. Dunn	18,388
8. Paola Ramírez	18,202
9. Sandy Valerio	17,292
10. Tammy Crayk	15,224
11. Jan L. Thetford	14,541
12. Joy L. Breen	
13. Pam Klickna-Powell	
14. Sherril L. Steinman	
15. Davanne D. Moul*	
16. Sara Pedraza-Chacón*	
17. Valerie J. Bagnol*	
18. Alia L. Head	
19. Pam I. Higgs	
20. Sharon L. Buck	
21. Gillian H. Ortega	
22. María Aguirre	
23. Kimberly D. Starr	
24. Nancy A. Moser	
25. Magdalena Nevárez*	
26. Diana Sumpter	10,513

Emerald
1. Kathy Helou*\$47,107
2. Gloria Mayfield Banks***
3. SuzAnne Brothers* 33,549
4. Debi R. Moore*
5. Dacia Wiegandt* 26,498
6. Jamie Cruse-Vrinios 23,657
7. Sherry Windsor** 22,652
8. Kerry Buskirk* 18,832
9. Auri Hatheway 16,893
10. Janet Tade* 15,305
11. Lily Orellana 15,157
12. Cathy Bill* 15,029
13. Kay E. Elvrum 14,928
14. Yvonne S. Lemmon 14,393
15. Cindy Fox* 14,038
16. Mona Butters 13,732
17. Pamela Tull 13,304
18. Brenda Segal* 12,935
19. Consuelo R. Prieto* 12,766
20. Dawn Otten-Sweeney 12,473
21. Joanne R. Bertalan* 11,495
22. Kathy Rodgers-Smith 11,125
23. Cristi Ann Millard 10,954
24. Crisette M. Ellis 10,647
25. Sherry A. Alexander 10,140

*Denotes Senior NSD **Denotes Executive NSD

***Denotes Elite Executive NSD

Recognition

Commission Circle

Independent Sales Directors who earned the top 100 commissions and bonuses in each Seminar area in January 2012. Names in bold print are those who earned the maximum 13 percent Sales Director commission plus the maximum 13 percent per onal recruit commission

13 percent Sales Dire	ector	C
Doorl		
Pearl		
Kim McClure \$1 Amie N. Gamboian 1	5,714.	.00
Lia Rono Carta 1	2 031	52
Julia Sander Burnett 1	1,154	31
Julia Sander Burnett	0,783.	26
Patti Cornell	9,431.	10
Carrie V. Eddings-Foster Ingra Williams	9,422.	.54
Roya Marie Mattis		
Patty Webster	9142	60
Marye Durrer Shelley Eldridge	9,134.	.72
Cindy Machado-Flippen	9,086	.48
April Landrum-Johns Amy Stokes	9,060	.00
Nadine Bowers	8,660	.10 .72
Anne Geertsen	8,618	.81
Janice Baxter Hull Christi G. Campbell	8,427.	38. 06
Tammy A. Vavala	8,267	.06
Susan Moore		
Lisa Olivares Mia J. Mason Taylor	7 052	01
Diane M. Detesco	7,848	.53
Maria Claxton-Taylor	7,692	.68 73
Diane M. Detesco Maria Claxton-Taylor Dorothy D. Boyd Tammy Brown Vicki Piccirilli Lowie Tradie Dider	7,636	.89
Vicki Piccirilli Laurie Travis Plyler	7,539	14
Michele Salisbury Rankin	7,333	.33
Michele Salisbury Rankin Heather Marie Erbe Maureen Shipp Amy Kemp	7,309	.19
Maureen Snipp Amv Kemp	7,215	.33 .32
Denise E. Crosby Angela P. LaFrance	7,158	.11
Angela P. LaFrance	7,130	.04 02
Sylvia Limon Martinez Evelyn Pirhalla	6,926	.56
Cindy S. Koenig Peggy Matish	6,775	.19
Amy Kitrell	6.658	.14 .63
Nicole J. Canamare	6,593	.76
Rachael M. Bullock Irvene K. Foster	6,569	.03 .71
Amy C. Schule	6,353	.38
Tina M. Dees Patty J. Olson		
Judy Gieson Kathy Eckhardt	6,150	.33
Kathy Eckhardt Ashley 0. Brooker	6,135	.70
Angel B. Toler	6,116	.70 .37
Shorry I Fields	6 080	02
Katherine Mirkes Ward Fern M. Gerdes	6.035	.61 .65
Rita Schaefer	5,992	.91
Brenda Stafford Barbara R. Johnson	5,985	.53 //1
Jenn Kirkham	5.959	.36
Richelle V. Barnes Sally Moreno	5,898	.98
Hazel White	5,844	.82
Sandra M. Munguia	5,827	.38
Christina Lynn Frantz Sherree E. Koehler		
Jaime Marie Bittner	5,738	.56
Susan K. Janish Angela Rae Schneider	5,732	.80
Halle Katheryn Simpson	5,688	.64
Shauna Lvnn Abbotts	5.676	.93
Amie Christly Keara Anderson Murphy	5,634	.89 .88
Julie Hetherington	5,548	.46
Adrianne M. Detesco Morales	5.528	.13
Morales Jean McMackin	5,517	.19
Nedra Ruby White	5,468	.99
Debbie A. Thomas Blythe Jolee Egbert	5.329	.36
Luanne Stewart	5,307	.75
Luanne Stewart Stephani Prendes Carolyn Wilson	5,303 5,303	.81 .29
Beth H. Piland	5.296	.80
Betsy C. Richard	5,290	.87 10
Betsy C. Richard Donna Stephano Judi Tapella	5,2202	.01

	Minum
Cari Newby	. 5,157.26
Cari Newby Crystal June Trojanowski.	5,150.31
Carolyn A. Smith	. 5,134.87
April Christine Hutchinson	. 5,047.23
Randi S. Gleason	. 5,043.62
Penny J. Jackson Maribel Olivares	5 018 08
Tracy Foltz	
Kim Deel	4.998.65
Shari M. Kirschner	4.971.38
Victoria A. Pierle	. 4,939.77
Victoria A. Pierle Kay Rubin Tina Tannehill-Curtis	4,923.90
Beverly Taylor	4,915.21
Gina Beck	
Charlene Grubbs	4,867.98
Diamond	
Heidi Goelzer\$1	3 0/0 01
Priscilla McPheeters1	1,634.62
Ruth L. Everhart	0,822.94
Marsha Morrissette	0,815.52
Andrea Whitcomb	0,311.44
Marty Strauss Priscilla McPheeters	0,112.04
Melinda M. Balling	0,063.76
Terri J. Beckstead	0,020.68
LaRonda L. Daigle	9,766.21
Gerri Anne Morris Deborah Dudas	9,337.09
Karime Rosas	
Sandy Griffith	8.556.42
Petie L. Huffman	8,290.04
Lisa Rada	
Shelly Palen	7 062 /9
Delmi Cristina Santos	7 928 38
Carol Lee Johnson	7,859.92
Valorie Jean White Delmi Cristina Santos Carol Lee Johnson Sheryl Peterson	7,829.28
Kristin Jenae Rogers	7,807.40
Betty McKendry Nicki R. Hill Julie Danskin Linda T. Cartiglia Rhonda Jean Taylor	7 762 01
Julie Danskin	7 715 30
Linda T. Cartiglia	7,618.59
Rhonda Jean Taylor	7,543.79
Julie Neal	7,481.43
Patie Weal Pat A. Nuzzi Maricarmen Gonzalez Elaine Krueger Jill D. Davis	7,286.67
Elaine Krueger	7,262.03
Jill D. Davis	7,223.27
Heather Rachel Catchpole	7,191.17
Heather Rachel Catchpole. Virginia Rowell. Stephanie A. Richter. Rose Rodriguez-Capone. Julie Schlundt. Nancy J. Osborn. Alicia Barkowska.Sattler.	7,185.58
Rose Rodriguez-Canone	7 092 83
Julie Schlundt	7,036.89
Nancy J. Osborn	7,012.60
Allola Dorkowska-Sattion	1,010.11
Lou Cinda Utley Melissa R. Hennings	
Aishat Bola Kova	6.940.38
Amy Allgood	6,917.09
Lisa Peterson	6,828.55
Susan M. McCoy	
Mariann Biase Mason	6 778 13
Susie Kopacz Nancy Polish Dove	6,744.66
Margarita Velez	6,743.14
Linda J. Bergerson	
Barbara E. Roehrig Mary P. Creech	6,646.52
Susan K. Carlson	6.583 24
Susan Hattem Weeks	6,553.31
Mary Jacobson	6,538.03
Lisa A. Stengel	6,531.16
Denise Nygard	6,498.83
Stephanie Audino Diane L. Mentiply	6,481.04
Lori M. Langan	6,455.74
Cecilia C. James	6,407.44
Susan J. Pankow Sonia Suyapa Bonilla	6,385.43
Christina Sonhia Ladikos	6 292 57
Celeste Pichardo	6,227.17

1	13 percent personal	recruit
	Emily Sims	. 6.224.96
	Nellie R. Anderson	. 6,214.42
	Enma Patricia Bermeo	. 6,159.12
	Shelley Olson	. 6,151.39
	Mairelys Lopez	6,147.92
	Brenda K. Howell	6,129.38
	Kim A. Messmer	
	Jenny Siemonsma	. 6,100.49
	Lila DeWeber	6,050.17
	Mary Kathryn King	. 6,030.13
	Oyindamola Ogunlana	
	Betty Symons	. 5,978.86
	Anne Newcomb	5,957.75
	Chris Landaker	5,928.08
	Marina de Jesus Viera	5,891.70
	Norma Lee Shaver	5,851.77
	Carolyn Thompson	5,843.32
	Viviana Vargas	5,825.80
	Maria Janet Koo	5,810.5
	Ana X. Solis	5,749.0
	Adilia Arenibar	5,746.6
	Lesa Rae Franken	5,708.94
	Kelly Willer-Johnson	5,688.6
	Chatney Gelfius	5,663.23
	Judy K. Johnson Englund	5,660.1
	Donna K. Smith	5,660.10
	Audrey J. Doller	5,633.3
	Konie Slipy-Jestus	5,632.72
	Ana Carolina Alvarez	5,612.69
	Annaka Krafka	. 5,608.5
	JoAnn Powell	5,584.1
	Irene Olebara	. 5,583.7
	Omosolape O. Akinyoyenu.	5,571.6

Ruby Donna Clark-Driscoll..... \$11,841.30

Thessy Nkechi	
Nwachukwu	11,151.91
Somer Ballard Carter	10,185.84
Sheryl K. Goins	9,946.22
Diane Covington	
Lisa Anne Harmon	9,203.64
Krystal D. Downey-Shada	9,098.64
Cheryl O. Fulcher	
Gloria Dominguez	8,851.82
Isabel Mejia	8,597.25
Sonya F. Goins	8,123.95
Marnie R. Yunger	7,924.42
Candace Laurel Carlson	7,858.35
Kathy Monahan	7,678.29
Diana Gutierrez	7,636.00
Tina Hulsman	
Mary Alice Dell	7,488.72
Corrin Cresci	7,468.43
K.T. Marie Martin	
Barbara L. Harrison	7,304.58
Winifred Nonye Ogbunamiri	7,184.06
Suzanne Moeller	7,173.62
Kali DeBlander Brigham	
Laura A. Kattenbraker	
Brenda Fenner	
Carmen Nunez de Valencia	
Jeanette M. Thompson	
Cissy E. Warren	6,808.65
Julie Brindell Sapp	
Eva E. Berber	
Judie Roman	6,624.97
Breda M. Teal	
Julie Smith	6,552.59
Michele Semper	
Marsha Mings	6,282.05
Patti Maxwell	
Darla R. Bull	6,240.98
Mary Sharon Howell	
Sherrie L. Clemons	6,132.52
Suzanne P. Wallace	
Mary Lou Ardohain	
Debbie A. Elbrecht	5,897.75
Susan C. Ehrnstrom	5,887.05
Pat Z. Allen	
Rose Mary Neel	
Michelle L. Mathews	
Lisa A. DeLucia	5,/36.82
Barbara Swindall	5,/16.26
Irlene Zapalac	၁,645.41

СС	ommission.	
5	Sylvia J. Cook	5 624 14
5	Tracy Ley	5 609 84
5	Lisa V. Bauer	5 567 33
)	Christy M. Cox	5,007.00 5 500 A5
	Alicia Lindley-Adkins	5 510 65
2	Alicia Linuley-Aukins	0,012.00
5	Ekene S. Okafor Juliet Igboanusi Jennifer Jean McNulty	5,494.42
	Juliet Igboanusi	. 5,484.51
)	Jennifer Jean McNulty	. 5,448.40
7	Deborah S. Bailve	.5.414.94
3	Cleta Colson	5,345.89
	Sherri Ammons	5 310 54
5	Lee Clouse Judy Lund	5 307 48
5	Judy Lund	5 274 21
3	Gail Bauer	5 010 05
2	Boo Menestrina	5 100 OF
,	Boo wenesuina	. 5,192.05
<u> </u>	Rosanne Pluchino	5,180.59
) 7 2)	Janelle A. Ferrell	5,177.58
	Michelle M. Visco Lynette L. Meisel	5,166.77
3	Lynette L. Meisel	5,150.60
	Gina M. Gildone	5,145.92
5	Trish Digan	5.093.93
i	Cristina Neves Carper	5.092.66
5	Katie McMahon	5 045 76
ŝ	Katie McMahon Kathy Brennan	5 020 /8
	Bonnie Brannan	5 010 60
5	Chick Ctomochron	4.070.00
)	Chick Stamschror	4,979.20
	Brenda Barrows	4,968.70
2	Elayne J. Watson	4,960.58
)	Debbie Oertel	4,954.76
2	Connie A. Brinker	4,933.47
2	Sheila Marie Saine	4,898.58
3	Crystal Caldwell Hubbard	4.888.58
7	Molly A. Williamson	
	Deborah J. O'Leary	
	Suzanne Tripp-Black	1 852 70
	Kaye Driggers	1 000 15
	Kim W. Hanson	4,020.10
	Kim W. Hansen	4,000.00
)	Terry Thole	
	Michelle L. Sanders	4,768.86
	Diane Buckley	4,766.98
ŀ	Peggy Young	4,766.41
,	Norma A. Hicks	4,742.87
) 	Vicki S. Lindsay	4,740.28
	Brandy E. Richwine	4.739.75
ŀ	Heather Jean McKinney	4,736.64
ł	Elizabeth A. Elder	4 711 36
)	Karen Paluga-Larson	4 682 44
)	Wanda Metzger	4 640 61
)	Shelia D. Evans	
5		
2	Karen M. Irwin	
5	Liz Whitehouse	. 4,601.65
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,	Sapphire	
,	Tanana Ar	E 005 40
}	Tammy Romage \$	15,965.42
	Tammy Romage\$ Lara F. McKeever	12,377.65
5	Tracy Potter Tabitha A. Hallums	1,757.41
ò	Tabitha A. Hallums	1,320.39
2	Julie Weaver1	1,000.98
	Ellen Ezekiel Farguharson	9.986.20
3	Diane Bruns	9,853.43
7	Diane Bruns Sylvia Boggs	8.974.64
6	Audrey K. MacDowall	8,831.08
	Debbie A. Weld	
5	Julia Mundy	8 798 52
	wana munay	0,100.02

Julia Mundy Joanna Helton 8.064.97 Connie L. Russo. 8,007.90 Angie S. Day Kathy R. Bullard 7 894 79 7,752.02 Lady Ruth Brown ... Diana E. Fraustro 7.687.41 7,684.51 Roxanne McInroe Williams... 7 675 91 Kristi M. Mentesana ... Kim I. Sabourin 7,393.43 7.297.40 Deanna L. Spillman 7,167.69 Alison Jurek 7.120.59 Ruby Garner. 7,089.16 Dolores Keller 6 914 75 Randi Stevens 6,912.26 Ann W. Sherman. 6.889.46 Krista A. Johnson 6,827.91 Maria G. Leon 6 808 48 6,716.62 Lynnea E. Tate Peggy B. Sacco 6.699.28 Jill Beckstedt 6,610.31

6,608.17

Maisha A. Bankhead... .6.572.19 Jennifer G. Bouse .. 6.533.82 6,434.29 Deborah Robina Sandra A. Zavoda 6.419.09 Anne Elizabeth Leanos6.366.16 . 6,355.89 Phyllis I. Pinsker Jennifer L. Besecker. Monica Garcia. Janis Clemens . 6,274.26 Chris Havens. 6,204.16 Moleda G. Dailev 6.192.16 . 6,171.50 Sherri Reindl. Kathleen Kirkwood ... Sanjuana Sosa. 6,144.90 6.081.72 Kim West Marie E. Vlaminck 6,062.31 6.058.34 Leanne Sexton... Connie J. Lamp Rvan Ashlee Rives 5.938.49 Cindy Templeton.. Cheryl T. Anderson Jim Cundiff. Barbara J. Puckett. Linda Klein. Cheri L. Tavlor Arlette Fair-De Vine.. Aleiandra Zurita Maranda Michelle Rains. Jeannie Helm JoAnna P. Shipe Angela D. LaFerry Marjorie S. Haun. Joli A. Dockery... Penny Kelly. Margaret Neill.. Christy Bigham . 5,494.90 . 5,478.56 Lvnn Baer Roberts Nita Ann Godwin... Cynthia S. Sheppa Natalie Reed Juliet M. Goodwin Dawn Coby . Marty Ulmer Maria Montes Ann Ferrell Smith.. Norma Hood .. Linda A. Jones Naomi M. State. Maggie Sitar . Denise Yates-Hernandez 5 137 47 Mary K. White ... Teodora Ahumada Bonnie Crumrin..... Rea Heath Debra J. Witmer. Cindy S. Kriner..... Melva M. Smart-Slythe... Hilda Marrufo Ann M. Jones. Joni D. Koontz..... Binta Touray Jagne... Marie Pfarr. Mary G. Gronholz Josefa Chacon Chris Burnside Rebekah Hirneisen Rayne D. Tubbs 4,942.93 4,934.39 Wendy Clausen 4,918.37

6,054.37

5,899.72

5 891 76

5,820.18

5.776.15

5,680.69

5 678 32

5,662.66

5.645.16

5,637.99

5 599 76

5,577.52

5,566,46

5,565.79

5.545.85 5,512.37

5,422.48 5,388.84

5,350.41 5.336.49

5.333.68 5.321.25

5,302.13

5.287.11

5,285.48 5.284.34

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5,077.40 5,073.34

5 064 05

5,054.99

5.054.36 5,044.83

5 041 61 5,041.44

5.033.11 4,964.23

Brannon.....

Emerald

Christie Ehiobu	.\$13,114.34
Christine A. Denton	10,437.43
Stacy D. Foust	9,613.47
Trisha Taylor	
Jordan Helou Eicher	9,128.37
Michele Martella Armes	
Karen E. Ridle	8,706.97
Paula Kelsch	
Linda Bradley	8,503.15
Jeanie M. Tamborello	8,389.30
Hollie R. Sherrick	8,306.95
Pam Kelly	
Sue Uibel	8,304.41
Angel L. Hurley	8,121.49
Stacy S. Gilson	8,086.71

Usethan A. Osulasu	0.004.00
Heather A. Carlson	.8,064.38
Christine J. Kurzawa	
Pattie A. Robinson	.7,410.31
Flaine K Williams	7 369 24
Susan Ruth Cunningham. Ana Reyes Helen Jakpor	7 197 24
Ana Reves	7 1/0 35
Halan Jakman	7 100.00
Helen Jakpor	. 7,102.00
Grace Hull	.7.040.53
Sheri Farrar-Mever	7 010 44
Povio Coto	6 011 10
Roxie Solo	.0,911.10
Jo M. Cotton	. 6,832.63
Jackie L. Root	. 6,810.70
Barbara Pleet	.6.799.21
Carol M. Fulton	
Connie Marie Ackroyd	6 700.12
Connie Marie Ackroyu	. 0,723.24
Dana Ann Lamade	. 6,653.19
Arianne C. Morgan	. 6,536.65
Debbie L. Bower	6 529 45
Kimbi L. Bartik	6 455 89
Vicki Powell	.6,302.50
Denise G. Kucharski	. 6,292.82
Kathy P. Oliveira	. 6.265.01
Judith E. Cotton	6 261 32
Susan Houser	6 182 62
Susan Houser Cheryl L. Foster	6 161 05
Gileryi L. Foster	.0,151.95
Kay Dickerson	. 6,147.06
Shirley D. Rice	. 6,028.21
Melissa Bright	6.000 52
Rose Campbell	5 960 06
	. 5,500.50
Tanya O. King-Lee	. 5,948.58
Valerie Yokie Haydee Guzman	5,925.56
Haydee Guzman	. 5,874.38
Michelle M. Martinez	. 5.867.11
Jeanette E. Beichle	5 861 60
Elizabeth F. Olaniyan	E 0EE 00
Elizabetti F. Olaliiyali	. 0,000.00
Ann Williamson	. 5,838.62
Julie A. Griffin	. 5,838.59
Judith Beede	
Nancy Boucher	5 722 33
Shawna D. Schneider	. 3,0/ 3.30
Dana M. Chamberlin	5,657.23
Laura A. Armstrong Sheila J. McCune	. 5,630.02
Sheila J. McCune	.5.544.33
Pamela Rowe Krzmarzick	5 530 70
Brenda Williams	. J,JJJJ.7 3
Ann Shears	5,486.76
Angie Sidden	. 5,465.97
Susie J. Serio	. 5.459.05
Gerri L. Gurreri	5 453 70
O'Nelly Encarnacion Gomez.	5 446 63
Barbara Gizzo	. 5,426.77
Vera Ehizele	5,410.93
Sonya C. D'Herde	. 5,389.39
Diane K. Autry	. 5.306.97
Susan A. Smith Misty McCain Pollard	5,305 16
Micty McCain Pollard	5 270 01
Evolup Noil	5 070 70
Evelyn Nail Connie S. Miller	. 0,2/2./6
Connie S. Miller	. ၁, 193.32
Victoria Mmeri	
Odoemelam	5,180.71
Maria Sanchez	
Leanne Parrino	5 092 11
Bronda D Elliott	5 0/5 05
Brenda D. Elliott Bridgett Leigh Moore	. 0,040.95
Bridgett Leigh Moore	5,038.82
Lisa G. Wendland	5,033.09
Frankie Clapp	. 5,019.42
Helen M. Harlow	. 5.008.73
Linda Jackson	5 001 37
Linda Jackson	. 0,001.0/
Lisa Daniel Snow	. 0,000.05
Karen A. Jorgenson	
Elaine Jegi	4,941.02
Vicki Hunter	4,934.15
Nancy Harder	
Katie L. Ashby	
Natio L. Ronby	A 000 A0
Nonov I Deline	4.009.48
Nancy L. DeFina	4 007 0
Taylor Moore-Fehring	4,837.84
Taylor Moore-Fehring Julie Ann Yingst	4,837.84 4,830.88
Taylor Moore-Fehring Julie Ann Yingst Janet S. Harmon	4,837.84 4,830.88 4.828.44
Taylor Moore-Fehring Julie Ann Yingst Janet S. Harmon	4,837.84 4,830.88 4.828.44
Taylor Moore-Fehring Julie Ann Yingst Janet S. Harmon Catherine Virginia Slezak	4,837.84 4,830.88 4,828.44 4,824.59
Taylor Moore-Fehring Julie Ann Yingst Janet S. Harmon Catherine Virginia Slezak Cynthia Pack	4,837.84 4,830.88 4,828.44 4,824.59 4,815.48
Taylor Moore-Fehring Julie Ann Yingst Janet S. Harmon Catherine Virginia Slezak Cynthia Pack. Doreen Stevens	4,837.84 4,830.88 4,828.44 4,824.59 4,815.48 4,815.08
Taylor Moore-Fehring Julie Ann Yingst Janet S. Harmon Catherine Virginia Slezak Cynthia Pack Doreen Stevens Caroline Nesbitt Osmon	4,837.84 4,830.88 4,828.44 4,824.59 4,815.48 4,815.08 4,813.84
Taylor Moore-Fehring Julie Ann Yingst Janet S. Harmon Catherine Virginia Slezak Cynthia Pack Doreen Stevens Caroline Nesbitt Osmon Lindsev Harper	4,837.84 4,830.88 4,828.44 4,824.59 4,815.48 4,815.08 4,813.84 4,811.19
Taylor Moore-Fehring. Julie Ann Yingst. Janet S. Harmon. Catherine Virginia Slezak Cynthia Pack. Doreen Stevens. Caroline Nesbitt Osmon. Lindsey Harper. Lynn F. Huckels.	4,837.84 4,830.88 4,828.44 4,824.59 4,815.48 4,815.08 4,813.84 4,811.19
Taylor Moore-Fehring Julie Ann Yingst Janet S. Harmon Catherine Virginia Slezak Cynthia Pack Doreen Stevens Caroline Nesbitt Osmon	4,837.84 4,830.88 4,828.44 4,824.59 4,815.48 4,815.08 4,813.84 4,811.19

"WITHIN APPLAUSE" MAGAZINE, YOU MAY PERIODICALLY FIND ARTICLES WHICH SUGGEST BUILDING YOUR BUSINESS THROUGH REFERRALS AND/OR BY CONTACTING POTENTIAL GUESTS FOR UPCOMING SKIN CARE CLASSES OR OTHER EVENTS. PRIOR TO CONTACTING SUCH INDIVIDUALS VIA TELEPHONE OR EMAIL, YOU SHOULD CONSIDER WHETHER SUCH COMMUNICATION IS CONSISTENT WITH STATE AND/OR FEDERAL "DO-NOT-CALL" AND/OR "SPAM" LAWS AND RESULTIONS. FOR MORE INFORMATION ON THIS SUBJECT, YOU CAN GO TO THE MARY KAY INTOLOH" WEBSITE AND CLICK ON "TAX AND LEGAL" IN THE DROP-DOWN MENU. WHEN IN DOUBT, MARY KAY INC. RECOMMENDS FACE-TO-FACE CONTACT AS THE BEST FORM OF COMMUNICATION, WHICH SHOULD HELP YOU AVOID ANY ISSUES WITH THESE TYPES OF REGULATIONS.

Faith A. Gladding

4.778.27

Recognition

Mary Kay Angels

These Independent National Sales Directors, Independent Sales Directors and Independent Beauty Consultants achieved the highest commissions/bonuses or production or had the most new team members in their Seminar areas in January 2012.

Top National Sales Directors - Commissions and Bonuses



\$33,739

Pearl







\$49,473

Sapphire



\$47,107 Emerald

Tan Unit Estimated Datail Draduction

TOP UNIT — Estimated Retail Production		
PEARL — Kim McClure, Go Give Area	\$93,103	
DIAMOND — Mary Strauss, A. M. Garrett-Roe Area	\$87,830	
RUBY — Donna Clark-Driscoll, Go Give Area	\$68,628	
SAPPHIRE — Tammy Romage, Go Give Area	\$99,282	
EMERALD — Stacy Foust, Go Give Area	\$77,325	

Top Sales Director - Personal Sales

PEARL — Angela LaFrance, Go Give Area	\$12,443
DIAMOND – Marie Lee, B. Sunden Area	\$14,280
RUBY - Isabel Mejia, C. Anton Area	
SAPPHIRE — Jim Cundiff, Go Give Area	\$15,152
EMERALD — Shirley Rice, Go Give Area	

Top Beauty Consultant - Personal Sales

PEARL — Patricia Smith-McNeese, C. Newby Unit, L. Allison Area \$10,	,690
DIAMOND - Kathleen Neal, V. White Unit, Go Give Area\$26,	,566
RUBY - Scott Edmonson, B. Swindall Unit, Go Give Area\$30,	,067
SAPPHIRE - Robbie Walters, M. Hester Unit, Go Give Area \$23,	,548
EMERALD — Helen Leiby, M. Bright Unit, G. Mayfield Banks Area \$17,	,550

Top Team Builder

PEARL — Sales Director Alicia Lane, Go Give Area	14 New Team Members
DIAMOND — Suzanne Stevens, A. Kemogne Unit, A. M. Garrett-Roe Area	16 New Team Members
RUBY — Sales Director Stella Smith-Pius, Go Give Area	20 New Team Members
SAPPHIRE — Juana Romero, P. Ramírez Unit, P. Ramírez Area	20 New Team Members
EMERALD — Sales Director Vera Ehizele, N. Privette-Jones Area	14 New Team Members

Top Unit Builders

Independent Sales Directors with 20 or more new unit members for January 2012.

New Unit Members Pearl	
Amie N. Gamboian	26
Nedra Ruby White	24
Lia Rene Carta	22
April Landrum-Johns	21
Mia J. Mason Taylor	21
Tammy Bone	20

26 24 22	Diamond	
	Amelie B. Kemogne	55
	Andrea Whitcomb	
	Carmen Hernandez	
	Mutiat Foluso Ajibola	23
21	Aishat Bola Koya	23
21 20	Mary Strauss	
	Ruth L. Everhart	
	Orenda Raichel Hunniford	
	Toby A. Loudenback	

Ruby	Emerald
Gloria Dominguez24	Vera Ehizele
K.T. Marie Martin	Hollie Lynnae Darrow
Stella Smith-Pius	Talvia W. Peterson
Sapphire	Pattie A. Robinson Debra L. Wallace
Maisha A. Bankhead	
Tabitha A. Hallums	
Tammy Romage25	
Monica Garcia 20	

Emerald	
Vera Ehizele	29
Hollie Lynnae Darrow	26
Talvia W. Peterson	22
Pattie A. Robinson	22
Debra L. Wallace	20

New NSD Debuts

New Independent National Sales Director Debuts January 1, 2012.



Susan Hohlman Senior National Sales Director Diamond Seminar Meet Your NSDs

Be sure to visit the Mary Kay InTouch[®] website for inspiring success stories about Mary Kay Independent National Sales Directors. Click on the "**Meet Your NSDs**" link under the Heritage tab. You can search for NSD stories by name, city, state, Seminar or even former occupation. Why not share their stories with potential team members?

APPLAUSE® magazine is published in recognition of and as information for members of the Mary Kay Inc. independent contractor sales organization, Independent National Sales Directors ("National Sales Directors"), Independent Sales Directors ("Sales Directors") and Independent Beauty Consultants ("Consultants") in the United States, Puerto Rico, U.S. Virgin Islands and Guam by Mary Kay Inc., Dallas, Texas ©2012 Mary Kay Inc. Member: Direct Selling Association; Cosmetics, Toilety and Fragrance Association. Applause, Beaut-e-News, Beauty Blotters, Beauty That Counts, Belara, Bela Belara, Break the Silence, Classic Basic, Compact Pro, Day Radiance, Domain, Enriching Women's Lives, Exotic Passionfruit, Go-Give, Indulge, Inspiring Beauty Through Caring, Journey, Mary Kay, Mary Kay InTouch, Miracle Set, MK, MKConnections, MKeCards, MKMen, Pink Doing Green, Pronewal, Replenishing Serum+C, Satin Hands, Satin Lips, Simply Cotton, Targeted-Action, Thinking of You, TimeWise, Tribute, Ultimate Miracle Set, Velocity and Visible-Action are registered trademarks; Botanical Effects, Forever Orchid, Lash Love, Mint Bilss, MK High Intensity, Night Restore & Recover Complex, NouriShine Plus, TimeWise Body, Ultimate Mascara, Warm Amber and Your Way to Beautiful are trademarks; and MK Rewards, Pink Changing Lives, Preferred Customer Program, The Mary Kay Foundation, The Silver Wings Scholar Program and You Can Do It' are service marks of Mary Kay Inc., 16251 Dallas Parkway, P.O. Box 799045, Dallas, Texas 75379-9045, www.marykay.com.

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Meet the

Newest

skin care on the block ... Botanical Effects™

Botanical Effects[™] is perfect for women who want a simple skin care regimen and for those who deal with sensitive skin. It's also great for budget-minded individuals and women who may not be particularly interested in age-fighting products. Customers are already abuzz!



Next Generation Skin Care "Many of my customers seek

botanical-inspired products, so I know this product line is right for the times. I'm touting Botanical Effects[™] as

'next generation' skin care. TimeWise[®] will always be the bread and butter of my Mary Kay business, but I feel Botanical Effects[™]

will address a targeted group of women, especially those in their late teens and 20s, who are on a budget, may not be particularly interested in age-fighting products or have sensitive skin." Independent Future Executive Senior Sales Director Lisa Anne Harmon of Venetia, Pa.

Sensational for Sensitives

"I have sensitive skin, and I love the Botanical Effects[™] Formula 2 products. My daughter, **Independent Beauty Consultant Lori Martinez,** whose skin is even more sensitive than mine, says these products are the best she's ever used. I have many customers who use the Classic Basic[®] skin care line, so I was

concerned about re-facialing them, while at the same time trying to build a future National Area. After seeing how similar Botanical Effects[™] products feel in comparison to Classic Basic[®] products, I'm positioning Botanical Effects[™] to my customers as an 'improved Classic Basic[®] skin care line.'"

Independent Executive Senior Sales Director Linda Bradley of Bowling Green, Ohio



To PROMOTE NEW Botanical Effects™

- **LIKE IT!** Use Facebook to spread the word. The Mary Kay Corporate Fan page includes blurbs and videos you can post to your Mary Kay Fan page.
- **TRYING IS BUYING.** Sampling is a great way to gain trial and increase sales. Samples of each product by skin type are available.
- RESOURCE 101. Great selling tools are available on Product Central (click on Botanicals link). You'll find placemats, comparison charts, great videos, fact sheets, a skin care quiz and more!
- e-REMINDERS. Why not send an MKeCard[®] or Botanical Effects[™] eCatalog touting the benefits of this great skin care regimen – particularly to your current Classic Basic[®] customers! You can follow up via email or phone a few days later to offer a sampler.

TALK IS CHEAP. Warm chatter when you're around town. You never know when the friendly clerk at the gift shop will jump at the chance to try Botanical Effects[™] products!

DON'T FORGET TO PROMOTE Botanical Effects[™] to your current Mary Kay[®] Classic Basic[®] customers! Use the special "Make the Switch" flier available on Mary Kay InTouch[®] under Product Central.



María Flores began working in the United States in an orange packing house. Her dreams and aspirations motivated her to search for ways to improve her life. She kept high hopes until the Mary Kay opportunity was presented to her. María says it was love at first sight, and she told her husband the Mary Kay business was what she dreamed about. Happily, María debuted as an Independent National Sales Director on Sept. 1, 2011, and here she shares thoughts about her journey.





INTRODUCING INDEPENDENT NATIONAL SALES DIRECTOR

María Flores

"When I worked in the packing house, I was single and helping support my mother. My dream for something better was alive and well. It did not matter that I had no significant formal education and that I did not speak English. I never lost faith. When I married the wonderful Santos Flores, my life began to change. I was introduced to the Mary Kay opportunity by **Independent Beauty Consultant Dolores**

Palacios. For the first time, I felt a light shining in my life. I went home and told Santos. He saw how excited I was but expressed his concern about leaving my job and investing in my Mary Kay business. I insisted this was the opportunity I was waiting for and that I could not let it pass me by.

María started her Mary Kay business with such dedication that soon she felt overwhelmed and unable to provide Golden Rule Customer Service to her many customers.

I decided to go back to the packing house, but this time it was Santos who opposed my return to my old job, because he saw how great I did with my Mary Kay business. I just didn't know how to handle the demands of serving so many customers!

What did you do when you felt overwhelmed?

By then, I felt my Mary Kay business was coursing through my veins as I continued gaining clients while still working at the packing house. In order to achieve balance, I learned to be disciplined and organized. Soon I resigned from my full-time job and dedicated myself 100 percent to my Mary Kay business, which was blooming and growing beautifully. My earnings at this time also were growing.

Talk about the people who helped you along the way.

Of course, Santos has always been there for me. Together, we've grown in our respective businesses. My recruiter, Dolores, gave me love and encouragement. And I can't forget **Independent Beauty Consultant Lola Quintero** of Visalia, Calif., who was a stupendous educator and mentor. She taught me the right way to operate when I needed tough love.

Tell us about your children.

I call my kids my Cadillac Kids, since they've never seen me drive any other car. When I began my Mary Kay business, I was pregnant with my first child. God has rewarded me with three wonderful individuals with clear goals, and who, thanks to Mary Kay, have enjoyed a more abundant childhood than I did. Travis, my oldest, is 20 and is studying to become a professional chef. My middle child, Paloma, is in high school and belongs to her school's dance troupe. My heart flows with pride every time I see her perform. Jaqueline, 11, is in middle school and avidly practices soccer.

As a businesswoman, what are your top three tips for women who want to grow their Mary Kay businesses?

- 1. Always have a grateful heart. Never think that what you give or do is wasted time.
- Maintain a positive attitude. Do not allow the negativity of others affect you and never let a cell of negativism reside in you.
- Plant the seeds of happiness and optimism. Reach your goals; expect great things and work hard to achieve them.

INTRODUCING INDEPENDENT NATIONAL SALES DIRECTOR JUANITA GUDIÑO

Juanita on the Best Way to Rest

"When I was eight, my dad started his brick-making business. My six siblings and I helped him make bricks. When I got tired of mixing clay, I would say, 'Dad, I'm tired.' He would tell me to rest while arranging the bricks in rows. Two hours later I would again say, 'Dad, I'm tired.' His response was to rest while making bricks. This has stayed with me my entire life. I rest by doing other things!"

Rough Start With a Happy Ending

"I married my first husband at 15. Sadly, he was an abusive and violent person. Our relationship was a devastating experience that lasted for 13 years. But there was a happy ending! God blessed me with the perfect man. Mario Gudiño is my husband of 28 years and is the love of my life. He is my 'Brad Pitt,' and though initially he was not entirely supportive of my Mary Kay business, he soon realized it was better than making bricks. Now he's an absolute Mary Kay fan!"

Juanita on Her Family

"I have five wonderful children, 12 grandchildren and five great-grandchildren. My oldest, Martha, is a housewife and lives in Mexico. Rodolfo is a repairman of heavy equipment. My middle child, Juanita, is a Mary Kay Independent Sales Director. Jessie was born with Down syndrome and is a very functional and happy human being. Emilio is a production director. Two years ago my granddaughter, Elizabeth García, came to live with us. She is a Mary Kay Independent Beauty Consultant who has earned the use of a Mary Kay® Career Car and is committed to becoming an Independent Sales Director soon."

Juanita's Top Three Tips

- 1. Do not judge and *always* offer the Mary Kay opportunity.
- 2. Show your commitment and *always* keep your word.
- 3. Be a woman of integrity. Do not give up. Always be humble.

Juanita on Discovering She Achieved NSD Status

"I reflected on my path and went all the way back to my origin. My daughter, Juanita, taught me how to read. I recall that on reading that well-known Spanishlanguage book, *Juan Salvador Gaviota*, I cried for about 30 minutes because I had read my first book. We lived on welfare assistance and sold oranges door to door. The day I learned of my NSD status was a day I lived totally to the max! Friends, do not stop short of reaching your goals; keep trekking with faith and action. Accept the challenge of improving your life and the lives of your loved ones through your Mary Kay business. I can do it all through God who is my strength!"

No Stronger Woman

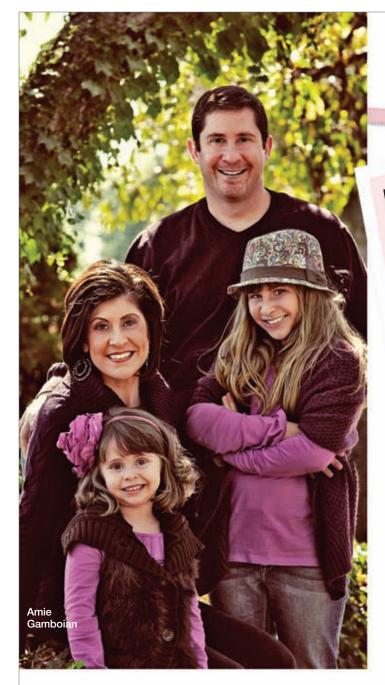
"I know no other woman stronger than my mother. She is enthusiastic and does not allow anything to bring her down. She always wanted me to become an Independent Beauty Consultant, but I resisted. It wasn't until I was 24 years old and feeling that the Mary Kay opportunity was my last alternative that I agreed. What I thought was my last alternative turned out to be my best alternative!"

 Independent Sales Director Juanita Padilla, of Lynwood, Calif., talking about her mother, Independent National Sales Director Juanita Gudiño



On Sept. 1, 2011, **Juanita Gudiño** became an **Independent National Sales Director** and will proudly debut onstage during Seminar 2012. Juanita shares important insights about her life before starting her Mary Kay business and how it has been impacted and enriched by the Mary Kay opportunity. She believes every one of life's lessons helps you along your journey.





A huge benefit of being a Mary Kay Independent Beauty Consultant is flexibility. You are able to volunteer at your child's school or enjoy an occasional walk to the park, but that doesn't mean working from home is easy. Finding balance is tough, and no mom is perfect.

Just ask Independent Executive Senior Sales Director Amie Gamboian of Omaha, Neb. When her first daughter, Victoria, was born, this hot new Independent Sales Director was thrown for a loop. From child care to skin care, MARY KAY MOMS WEAR MANY HATS.

She says, "There is no manual for being a mom. I had just gotten my Mary Kay business routine in place and earned my first Top Sales Director Trip when my whole world changed. Find joy in your journey and remember that being a mom and a business owner is a marathon, not a sprint. Find what works for you and do your best to be consistent."

Amie believes being disciplined with a schedule gives her more choices and eliminates guilt over being away from the kids or not focused on work. "Don't try to do it all at once," she says. "When I'm with my family, my office door is closed, and if the phone rings, it goes to voicemail. I want my kids to know they are my first priority."

Amie developed a schedule that works and she rarely deviates. "It's clear to everyone when it's work time and when it's family time," she says.

Balancing Act

"We think we have to be superwoman, but the truth is, we can have it all, but we can't do it all," says Independent Senior Sales Director Tobi Bolt of Cambridge, Wis.

As a mother of two teenage girls, Macy, 17, and Regan, 14, Tobi has learned to balance her priorities,



but it wasn't always easy. **Independent Senior National Sales Director Emeritus Rena Tarbet** spoke to Tobi's heart when she said, "Wherever you are, be there."

Because Tobi has mastered tools like the Weekly Accomplishment Sheet and the "Six Most Important Things" list (both found on Mary Kay InTouch®), she can focus on the moment. "Whether I have a business appointment or am at one of my daughters' activities, I am there guilt-free because I planned to be there," she says.

Tobi believes her family benefits from her Mary Kay business. Her daughters live their lives in balance and have learned the importance of prioritizing. "My kids are watching me manage our lives," she says. "For their sake, I walk the talk and live with integrity."

TIPS for Mary Kay Moms:

- Start a neighborhood baby-sitting co-op so you can carve time to work your Mary Kay business.
- Inquire at local churches about Mom's Day Out programs.
- Organization is key: maximize your time and make the most of it!
- Schedule parties in the evenings, if you have help at home then.
- Warm chatter at the park, grocery store, school, with neighbors or wherever you go.

Busy Mom BEAUTY BUSTERS

You can suggest these great Mary Kay® products to your busy Mom customers.

Little time to primp for date night? Moms on the go will love the ease of application and portability of these products.



Mary Kay[®] Cream Blush, **\$13 each** Mary Kay[®] Cream Eye Color, **\$13 each**

Who says moms can't feel glamorous running errands?

Mary Kay[®] NouriShine Plus™ Lip Gloss, **\$14 each** Mary Kay[®] Lash Love™ Mascara, **\$15 each**

From the gym to the office to the PTA meeting, moms can spritz **Forever Orchid™ Eau de Toilette** from the Mary Kay[®] Eau de Toilette Collection and feel instantly fresh and ready for the next adventure.



Mary Kay[®] Eau de Toilette Fragrance, **\$25 each**

TOBI'S 3 Ds

Do it – Building relationships is a must in this business! Network with customers, team members and other connections.

Delegate it – Delegating buys you more time to spend with family and work your Mary Kay business.

Hire part-time help to handle nonincome-producing activities. A high school student or stay-at-home mom could help with your newsletters, mailings, gift-wrapping, etc. Also consider a cleaning service. You may earn more money and make valuable contacts holding a skin care class in the time it takes to clean your house.

Dump it – Ask yourself and your family what matters most and dump those unimportant activities.

o-give® award

Congratulations to the winners for May 2012

The Go-Give[®] Award is given in memory of Independent National Sales Director Sue Z. Vickers to recognize Independent Sales Directors who best exemplify the Golden Rule – helping others unselfishly and supporting adoptees as much as unit members.

If you know an Independent Sales Director who has displayed the Go-Give spirit, why not nominate her for the monthly Go-Give® Award? The Go-Give® Award nomination form is available on the Mary Kay InTouch® website under "Recognition."



Gail Boorum Pearl Independent Sales Director

Began Mary Kay April 2004

Sales Director Debut July 2005

National Sales Director Go Give Area

Honors Cadillac qualifier; Star Consultant; Consultant Queen's Court of Personal Sales; fivetimes Sales Director Queen's Court of Personal Sales; Circle of Achievement; Double Star Achievement; Honors Society; gold medal winner; estimated highest monthly unit retail: \$56,525

Personal Lives in Webster, N.Y. Husband, Gary; sons: Bradley, Mark

Favorite Quote "Treat every woman as if she has an invisible sign around her neck that says, 'Make me feel important.'" – Mary Kay Ash

Independent Future Executive Senior Sales Director Shelley Eldridge of Rochester, N.Y., says, "Investing her time and energy in helping others, Gail lends her support to my unit members and encourages them to volunteer and raise money for Habitat for Humanity."



Janet Koo Diamond Independent Future Executive Senior Sales Director

Began Mary Kay June 1998

Sales Director Debut May 1999

Offspring four first-line; five second-line

National Sales Director Sonia Páez

Honors Cadillac qualifier; Star Consultant; Sales Director Queen's Court of Personal Sales; four-times Queen's Court of Sharing; ninetimes Circle of Achievement; threetimes Double Star Achievement; gold medal winner; estimated highest monthly unit retail: \$85,101

Personal Lives in Orlando, Fla. Daughter, Damaris

Favorite Quote "And we know that all things work together for good to them that love God, to them who are the called according to His purpose." – Romans 8:28

Independent Beauty Consultant Rosa Gonzalez of Sanford, Fla., says, "Janet makes us feel like part of her unit. She encourages us and includes us in her education because she knows it will help us achieve our goals."



Sonya Goins Ruby Independent Senior Sales Director

Began Mary Kay March 1993

Sales Director Debut March 1994

Offspring one first-line National Sales Director Pat Danforth

Honors Cadillac qualifier; Star Consultant; 11-times Circle of Achievement; four-times Circle of Excellence; gold medal winner; estimated highest monthly unit retail: \$100,158

Personal Lives in Moundville, Ala. Husband, Mark; son, Andrew; daughter, Margaret

Favorite Quote "Work when you can, because there may be times when you can't." – Pat Danforth, Independent Senior National Sales Director

Independent Sales Director Daphne Boswell of Tuscaloosa, Ala., says, "After an F4 tornado in Alabama, Sonya made sure her unit members were safe, then we delivered hot meals and water to people trying to salvage the remains of their homes."



Rose Herschberger Groff Sapphire

Independent Senior Sales Director

Began Mary Kay November 1997

Sales Director Debut August 1999

Offspring two first-line National Sales Director

Kendra Crist Cross Honors Premier Club qualifier; Star

Consultant; Consultant Queen's Court of Personal Sales; two-times Sales Director Queen's Court of Personal Sales; gold medal winner; estimated highest monthly unit retail: \$26,915

Personal Lives in Shipshewana, Ind. Husband, Mike; sons: Jared, Joel; daughter, Jessica

Favorite Quote "A positive attitude is a magnet for positive results." – Anonymous

Independent Sales Director Kathy Hoover of Goshen, Ind., says, "A few years ago when my husband and I hit a very rough time, Rose and Mike gave us a cooler filled with beef from their farm. It met our needs in a very generous way."



Toya Drew Emerald Independent Senior Sales Director

Began Mary Kay March 1997

Sales Director Debut November 1999 Offspring two first-line;

three second-line

National Sales Director Go Give Area

Honors Cadillac qualifier; Circle of Honor; five-times Sales Director Queen's Court of Personal Sales; three-times Queen's Court of Sharing; six-times Circle of Achievement; five-times Double Star Achievement; gold medal winner; estimated highest monthly unit retail: \$91,436

Personal Lives in Cypress, Texas Husband, John; sons: Jerod, Jace; daughter, Tanci

Favorite Quote "Remember ye not the former things, neither consider the things of old. Behold, I will do a new thing; now it shall spring forth; shall ye not know it? I will even make a way in the wilderness, and rivers in the desert." – Isaiah 43:18-19

Independent Beauty Consultant Mary Dupree of Houston, says, "Toya treats our unit like her own. We are included in all of her contests and education, and she makes sure we get the attention and help we need to work our businesses."

BRUSH Strokes Mary Kay® Brush Collection,

a great customer add-on sale!

Makeup artists will tell you the secret to a great look is blend, blend, blend. Mary Kay[®] professional-quality brushes can help your customers achieve that smooth, flawless finish. Good brushes are an investment, but their performance will last a long time if properly cared for.

Mary Kay[®] Brush Collection –

Five brushes made from top-of-the-line bristles designed to effectively distribute product for a smooth, even application.

Brush:	Use it to:	Pair it with:
Powder	Apply loose or pressed powder: helps set foundation and tone down shine	Mary Kay [®] Sheer Mineral Pressed Powder, Mary Kay [®] Loose Powder, Mary Kay [®] Mineral Bronzing Powder and Mary Kay [®] Mineral Highlighting Powder
Cheek	Blend cheek color including bronzing and highlighting powders	Mary Kay® Mineral Cheek Color, Mary Kay® Mineral Bronzing Powder and Mary Kay® Mineral Highlighting Powder
Eye Definer	Define eye shape and blend color across eyelid	Mary Kay® Mineral Eye Color
Eye Crease	Apply color in targeted areas, accentuate crease, add depth	Mary Kay® Mineral Eye Color
Eyeliner/ Eyebrow	Apply eyeliner and brow color; shape eyebrow hairs	Mary Kay® Mineral Eye Color, Mary Kay® Mascaras and Mary Kay® Brow Pencils

Wet brush. Squirt sulfate-free cleanser in palm and sweep bristles in a circular motion. Rinse and squeeze excess water using a clean towel.

eyenner / eyebrow

ve crease

- 4. Reshape bristles and lay brush extending over ledge to dry. Never dry upright as water can seep in and weaken handle.
- 5. Store in case when not in use.

Price is suggested retail



SCAN TO WATCH A VIDEO ON DARE TO DREAM!SM SEMINAR 2012

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