

Awaken Your Skin's Age-Fighting Potential.

MARY KAY

THE POWER OF THREE: A STORY OF MARY KAY FRIENDSHIP OPEN HOUSES? IT'S NOT TOO SOON! timewise

night restore & recover complex complexe réparation et régénération — nuit complejo en crema facial restaurador y réparador nocturno

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find it online: check out Mary Kay InTouch®

Log on today to see what's hot.

You may find everything you need for your Mary Kay® business and more!



BizBuilders Offers

You heard all about the program at Seminar! Now here's a chance to look over the details and start planning your next order! Go to **Products > BizBuilders** to learn more.



TimeWise® Night Restore & Recover Complex

Visit **Product Central** for fact sheets, selling tips, and other tips and tools for introducing this beauty-sleep booster to your customers!



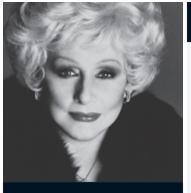
Trend Report

You saw the 2011 Fall/Winter Mary Kay® Trend Report at Seminar, and now it's available on **www.marykay.com**, Mary Kay® Personal Web Sites and the Mary Kay InTouch® website. It's even advertised in the September 2011 issues of People StyleWatch and People en Español.



Get Ready for Fall. See the latest advertising that's

reaching your customers! There are print ads, inserts, TV commercials and more! Go to **Resources** > **Advertising** for the details!



Mary Kay said it best

In business, we're taught that time is money. But when it comes to being with our families, we can't place a dollar amount on an hour. Just as you make a daily list of your work priorities, make another list of the most important things you want to do with your family. Include things you want to do during the time you spend with them each night and each weekend.

september: dates to remember

Postmark cutoff for Independent Beauty Consultants to mail Commitment Forms to begin Independent Sales Director qualification this month.

2011 Mary Kay® Makeover Contest – New York. New You! – begins.

Labor Day. All Company and branch offices closed. Postal holiday.



Online Independent Sales Director-in-Qualification Commitment Form available beginning 6 a.m. Central time.

Last day to submit online Independent Sales Director-in-Qualification Commitment Form. Commitment Form available until midnight Central time.

Early ordering of the new Fall/Holiday 2011 promotional items begins for Star Consultants who qualified during the March 16 – June 15, 2011, quarter and Independent Beauty Consultants who enrolled in *The Look* for Winter 2011 through the Preferred Customer ProgramSM.

Mary Kay Inc. 48th anniversary.

Postmark deadline for Quarter 1 Star Consultant quarterly contest.

Deadline to make Quarter 4 Star Consultant prize selections.

Postmark deadline for Summer 2011 promotion.

Early ordering of the new Fall/Holiday 2011 promotional items available for all Independent Beauty Consultants.

15

Last day for customers to take advantage of the Summer 2011 gift-with-purchase offer. Last day to enroll online for the Fall/Holiday

2011 Preferred Customer Program[™] Month 2 mailer.

Quarter 2 Star Consultant quarterly contest begins.



Fall/Holiday 2011 promotion begins.



Online prize selection available for Quarter 1 Star Consultant quarterly contest.

Fall/Holiday 2011 Preferred Customer Program^s customer mailing of *The Look* begins. (Allow 7-10 business days for delivery.) Customer follow-up list and labels master begin mailing.

Last day of the month for Independent Beauty Consultants to place telephone orders (until 10 p.m. Central time).



30

Last day of the month for Independent Beauty Consultants to place online orders (until 9 p.m. Central time).

Last business day of the month. Orders and Independent Beauty Consultant Agreements submitted by mail or dropped off at the branches must be received by 7 p.m. local time to count toward this month's production.

Online Independent Beauty Consultant Agreements accepted until midnight Central time.

INSIDE THIS ISSUE

HOLIDAY PLANNING NOW!

The days may still be warm, but it's not too early to start planning the success of your holiday open house. You can read these quick-and-easy tips from Independent Sales Directors to begin preparations for exciting sales this fall. Why wait?

A BOOST FOR BEAUTY SLEEP

Now TimeWise® Night Restore & Recover Complex can help customers **awaken the age-fighting potential of their skin at night.** You can read all about this new product, learn why nighttime is an important time for healthy-looking skin and find out the amazing results reported by an independent panel.

timewise

night restore & recover complex

complexe réparation et régénération – nuit

MARY KAY

complejo en crema facial restaurador y reparador nocturno

1.7 OZ. NET WT./50g



SHARING SISTERHOOD AND SUCCESS

Read the amazing story of how three Independent Sales Directors support each other in their Mary Kay businesses and in their personal lives with their strong friendships. It's a tale of sisterhood and success!

Applause® Magazine Team: EDITOR-IN-CHIEF: LAURA RIVERA ART DIRECTOR: CHRISTOPHER RICHEY ACCOUNT MANAGERS: NICOLE WILLIAMS, MICHELE de MIRANDA SENIOR EDITOR: JUANITA ALVAREZ SPANISH MANAGING EDITOR: MARGARITA HERNÁNDEZ CONTRERAS ART PRODUCER: SHARILYN GETZ SENIOR PRINT PRODUCER: BOBBY LARSON CONSULTANT COMMUNICATIONS ASSISTANT: LIZ ESCALANTE SENIOR GRAPHIC DESIGN/PRODUCTION ARTISTS: RENEÉ PEISER, PATTI CASAMASSIMA PROOFREADERS: PEGGY MEADOR, KIM ROLLINGS CONTRIBUTING WRITERS: JULIE HICKS, COLETTE REED HARMON, ELIZABETH WOLOWICZ

AWAKEN the age-fighting potential of skin at night.



Do your customers want to know

one of beautiful skin's best secrets?

It's fighting the signs of aging while

you sleep! With their knowledge

of the ways in which skin behaves

at night, the scientists at Mary Kay®

Restore & Recover Complex with

key ingredients that give skin what

it needs when it needs it the most.

TimeWise[®] Night Restore & Recover

developed TimeWise® Night

NEW

Complex, \$40

Part No. (N/D) 10-041270

Part No. (C/0) 10-041281

All product prices are suggested retail.

TIMEWISE® NIGHT RESTORE & RECOVER COMPLEX HELPS BOOST YOUR BEAUTY SLEEP.

Formulated With:



Palmitoyl Tetrapeptide-7



Cotton Seed Extract



Acai Berry Extract



Pomegranate Sterols



Chestnut Seed Extract

timewise

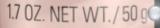
night restore & recover complex

complexe réparation et régénération – nuit

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complejo en crema facial restaurador y reparador nocturno



2 applause september 2011

EXPERT INSIGHT From Dr. Beth Lange, Chief Scientific Officer

Sleep is important for the skin, just as it is important for overall physical and mental health and wellness. Like the rest of the body, skin needs its rest at night to recover and rejuvenate from the stress of the day: sun exposure, environmental pollution and so on. Using TimeWise® Night Restore & Recover Complex is one way your customers can improve skin health.

Studies have shown that night is the best time to replenish the skin dermal matrix and restore the skin barrier by giving skin what it needs to help it recover and restore itself from the stresses of everyday life. TimeWise® Night Restore & Recover Complex builds on the science of sleep to help keep the visible signs of aging from showing up prematurely.

Scientists now know that the metabolic processes and physiologies that occur at night are different from the ones that occur during the day, so they can recommend products that have ingredients which are particularly

WHAT IT DOES

How does this advanced formulation help skin? First, **it activates collagen production*** through palmitoyl tetrapeptide-7, a peptide known to be critical in collagen production and in controlling the activity of damage signals to the skin.* This can benefit how skin reacts both immediately and in the long term.

TimeWise[®] Night Restore & Recover Complex also targets the skin's dermal matrix.* (The skin's dermal matrix is like its structure – similar to the frame of a house.) It's primary component is collagen, and the visible signs of aging are a reflection of the health of the matrix; the weaker the dermal matrix, the older a person is likely to look.

It helps skin recover from daily damage it can experience when exposed to free radicals caused by UV exposure. Cotton seed extract is known to boost skin recovery and reduce the effects of daily damage.* In addition, our acai berry extract helps replenish the antioxidants that are lost during the day as they are used up neutralizing free radicals. Unless these reserves are replenished at night, the cumulative effect adds up until signs of aging become visible as fine lines, wrinkles and a loss of firmness.

Finally, **it restores the skin barrier**,* which is critical to skin health. The barrier regulates and maintains moisture levels that help skin function as it should. Pomegranate sterol is an ingredient that can potentially help strengthen and stabilize the skin barrier. Chestnut seed extract has been shown to help promote cell turnover,* a process that is vital to having youthfullooking skin and that can slow down as we age.

*Based on in-vitro testing for key ingredients

SECTION 2 SAMPLERS AVAILABLE!

\$1.25 pk./6 (normal/dry and combination/oily formulas)

important to use at night. TimeWise® Night Restore & Recover Complex was formulated with those types of ingredients!

For example, the antioxidants used in the formulation are known to help the skin recover from the environmental damage it was exposed to during the day. Nighttime also is an important time to return

moisture to the skin, and ingredients such as pomegranate sterol aim at that.

Dermatologists like to remind us that our skin is our largest organ, so it's important to help customers find a skin care routine that will help them keep it healthy! Not only should they follow basic guidelines like using a sunscreen during the day, they also should remember to moisturize and supply antioxidants to their skin at night!

EFFORTLESS RESULTS



7 out of 10 women agree that after using TimeWise® Night Restore & Recover Complex for one week, skin feels younger.⁺ In addition, during an independent 12-week consumer study:

76% said skin feels firmer.

69% said they saw a reduction in the appearance of expression lines.

70% said they saw a reduction in the signs of premature aging.

71% said there was a reduction in the appearance of environmental damage.

*Results reported during a 12-week consumer study

When panelists combined the use of TimeWise® Night Restore & Recover Complex with TimeWise® Night Solution and TimeWise® Age-Fighting Moisturizer, the results increased:

- 81% said skin feels firmer.
- 80% said they saw a reduction in the appearance of expression lines.
- 83% said they saw a reduction in the signs of premature aging.
- 75% said they saw a reduction in the appearance of environmental damage.

TIMEWISE® NIGHT RESTORE & RECOVER COMPLEX eBROCHURE!

Available on www.marykay.com and Mary Kay® Personal Web Sites.

ORDER OF APPLICATION

Mary Kay® Oil-Free Eye Makeup Remover

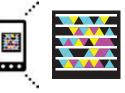
TimeWise® 3-In-1 Cleanser

TimeWise[®] Microdermabrasion Set

TimeWise Replenishing Serum+C[™] and/or TimeWise[®] Even Complexion Essence

TimeWise® Night Solution

- TimeWise® Night Restore & Recover Complex
- TimeWise® Age-Fighting Moisturizer



WATCH A VIDEO ABOUT TIMEWISE® NIGHT RESTORE & RECOVER COMPLEX

- 1. Download the free TagReader
- app at **http://gettag.mobi** 2. Scan this code with your phone.
- Or view online at http://www.youtube.
- com/watch?v=WiQazscgoJ0

TIMEWISE: making miracles every day

It doesn't take a miracle to have beautiful skin. It simply takes the **TimeWise® Miracle Set**®, the essential groundwork for all skin care.

Did you know that the **TimeWise® Miracle Set®** is the only set of products that is tested and sold as a set to deliver 11 age-fighting benefits? *There are no other four-product sets in the marketplace that can deliver these results for just* **\$90** *suggested retail.* (Add your choice of foundation from **\$14.**)

TimeWise® 3-In-1 Cleanser contains cleansing beads that provide gentle exfoliation and is designed to work perfectly with TimeWise® Age-Fighting Moisturizer. This moisturizer not only hydrates the skin, but also leaves skin feeling soft. TimeWise® Day Solution Sunscreen SPF 25* provides the skin with essential nourishment throughout the day and vital sun protection. And at night, TimeWise® Night Solution works to provide skin renewal.

All product prices are suggested retail. *Over-the-counter drug product

All 11 benefits of the Miracle Set®:

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1R. 02./88 ml

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limemise

AS OZ. NET WT./100

- Cleanse Wash away daily impurities such as dirt and makeup.
- 2. Exfoliate Gently rid your skin's surface of unwanted dead skin cells that cause skin to look dull.
- **3. Freshen** Restore your skin's natural pH balance.
- Hydrate Lock in moisture for up to 10 hours.
- 5. Smooth Nurture your skin.
- Reduce lines and wrinkles – Accelerate the skin's natural renewal process.

- **7. Firm** Create youngerlooking skin daily.
- Soften Have silkyfeeling skin.
- Protect Shielding your skin from harmful UVA/ UVB rays during the day will prevent new signs of aging.
- **10. Energize** Nourish your skin with vitamins and botanicals that will protect it from free radicals.
- Rebuild Restore your skin with collagen-enhancing peptides that activate the skin to rebuild from within.

While the **TimeWise® Miracle Set®** is the foundation of overall skin well-being, **supplements** offer solutions for specific skin care needs.



TimeWise Replenishing Serum + C^{TM}. Skin will appear lifted and firmed with a complex of botanical ingredients known for having high levels of vitamin C. These ingredients help enhance the production of new collagen, keep existing collagen from breaking down and also contain ingredients known to support elastin.

This botanical complex is made up of extracts from the following: Kakadu Plum, Camu Camu, Acerola Cherry, Black Currant Berry, Pomegranate and Argan Seeds.

\$5



TimeWise® Firming Eye Cream is an essential skin care supplement. This luxuriously rich eye cream is so advanced that it improves firmness, brightens and provides intense moisturization.





TimeWise® Microdermabrasion Set is ideal for anyone wishing to fight the appearance of fine lines and visible pores. TimeWise® Microdermabrasion Step 1: Refine (\$30) contains tiny exfoliating crystals that immediately energize the skin. It creates a healthy glow by nourishing the skin from below and brings oxygen to the surface, which stimulates circulation. In addition, it reduces the appearance of pores by removing the dead skin cells that form in and around them.

TimeWise® Microdermabrasion Step 2: Replenish (\$25) is immediately absorbed into the skin to smooth, soften and bring skin back into balance. The exclusive Mary Kay® triple tea complex nourishes the skin from above, aids in rejuvenation and protects against environmental pollutants.

All product prices are suggested retail.



WHY IT'S SO IMPORTANT ...

Two of skin's most important components are collagen and elastin. While collagen provides strength to the skin, elastin helps the skin "snap back" after stretching. These two components are essentially the skin's natural support system. But as skin ages, cells begin to produce these two essentials more slowly. This, combined with free-radical damage, causes the skin to become stressed, and the supportive network of collagen and elastin becomes compromised. Luckily, the TimeWise® Miracle Set® can restore the skin's youthful look.



LEARN MORE ABOUT THE TIMEWISE® MIRACLE SET®

- 1. Download the free TagReader app at http://gettag.mobi
- 2. Scan this code with your phone.
- 3. Or view online at http://www.youtube.com/user/ marykay#p/u/43/ReqO0ZKLd1s

Sweet Dreams, for your skin

TimeWise[®] Night Restore & Recover Complex

awakens the age-fighting potential of your skin at night with these benefits*:



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open your HOLIDAY SEASON to sales.

Give your customers the gift of comfort and ease!

The days are getting shorter, the brisk fall air is rolling in and now is the perfect time to plan for a *great* holiday selling season. Remember, between special luncheons, school performances, office parties and family visits, your customers' calendars can fill up quickly during the holiday season. Early planning is essential for success! You can feel comfortable sending invitations for your holiday open houses as early as late October. (For the ultimate in easy planning, send your customers invitations through the Beaute-vite® online party-planning tool!)



HASSLE-FREE HOLIDAY SHOPPING

Independent Senior Sales Director Linda Kieper from Cedar City, Utah, loves to gather groups of friends, family and customers together to relax, browse her holiday product offerings and enjoy her beautiful decorations. She says, "The holidays are an excuse to go 'over the top' with the things that I love. Gorgeous gift wrapping, twinkling lights and mulled apple cider are some of the reasons

my customers love shopping with me year after year." Your customers know that crowded malls can make for a chaotic experience, but you can provide them with a stress-free shopping experience. Linda's customers know that although they will be buying for others, they will leave her open house feeling pampered and appreciated.

Why not ... Imagine your customers' delight as you offer them a cookie and show them beautifully packaged gifts at every price point.

THINK **PINK!**

In addition to her annual open house, Linda takes advantage of the biggest shopping day of the year – the day after Thanksgiving. From midnight on Thursday through midnight on Friday, her customers can place an online order and receive a discount. Linda calls this exciting day of selling "Pink Friday." Linda's customers know that this is much better than being trampled at the mall, and they look forward to this special offer every year.

Why not ... Post The Look e-catalog to your Facebook page and encourage customers to shop your Mary Kay[®] Personal Web Site.



THE COMPLETE PACKAGE

Independent Sales Director Joy Westbrooks from Houston is not only known for her beautiful holiday gift baskets, but also for the education that she offers to her unit members. Joy also teaches Independent Beauty Consul-

tants the importance of offering gift options at every price point. (She offers gift packages ranging from less than \$10 to more than \$150.) She says, "Some people want to give a little gift to 10 or 15 co-workers, and we want to provide them with the perfect gift that is ready to be given." A best seller for Joy is what she calls "Coffee and Cream." She simply puts Mary Kay[®] Satin Hands[®] Hand Cream or Mary Kay[®] Mint Bliss[™] Energizing Lotion for Feet & Legs in a cute coffee mug and wraps it up with some cellophane and a ribbon.

Why not ... Remember to keep holiday gift wrap supplies and packaging inexpensive. Visit mega-stores, craft stores and drug stores regularly and build up your "stash" over time so that your beautiful baskets can be budget-friendly!



ecoaniti Congratulations to the winners for May 2011

Top NSDs Year-to-Date

Pictured here are the top 10 NSDs year-to-date.







Barbara Sunden

Kathy Helou

Gloria Mavfield Banks

..207.463.20

Anita Mallory Garrett-Roe

Chervl Warfield

On-Target Inner/Diamond/Gold Circle

Independent National Sales Directors become members of the Gold Circle when they earn \$125,000 or more; members of the prestigious Diamond Circle when they earn \$200,000 or more; and a member of the exclusive Inner Circle when they earn \$325,000 or more in "NSD commissions" during the Seminar contest period. (NSD commissions are comprised of commissions earned on the wholesale production of first-, second-, and third-line offspring units; Top 10 fourth-line and beyond; Elite Executive NSD commissions; NSD commissions on personal units; NSD bonuses for NSD offspring and offspring from personal units for May 2011, NSD bonuses for Star Consultants and NSD commissions earned on all foreign countries for April 2011.) These "NSD commissions" are used to determine NSD ranking for a Seminar year. Congratulations to the following NSDs who are considered on-target from July 1, 2010, through May 31, 2011.

Ronnie D'Esposito Klein......207,575.44

Anita Tripp Brewton

On-Target for \$1,000,000 Inner Circle\$929,317.41 Barbara Sunden.....

On-Target for \$550,000 Inner	Circle
Carol Anton	\$530,632,10

On-Target for \$500,000 Inner Circle Karen Piro\$477,287.60

On-Target for \$450,000 Inner Circle

Lisa Madson	\$435,292.04
Kathy Helou	419,236.72
Gloria Mayfield Banks	413,985.90
Jan Harris	412.857.87

On-Target for \$350,000 Inner Circle

Anita Mallory Garrett-Roe	\$362,137.64
Pat Danforth	359,691.11
Cheryl Warfield	344,182.20
Gloria Castaño	326,579.24

Mary Diem Julianne Nagle... On-Target for \$325,000 Inner Circle Karlee Isenhart\$319,620.51 Jackie Swank

Snerry Glancristororo		Konni
Sonia Páez		Anita
Patricia Rodríguez-Turker		Shanr
Stacy James		Diane
Lupita Ceballos		Kerry
		Mary
On-Target for \$300,000 [Diamond Circle	Sandy
Debi Moore	\$297,158.82	Lily O
Sue Kirkpatrick		Sandy
On-Target for \$250,000 [Diamond Circle	On-Ta
Halina Rygiel		Pame
Dacia Wiegandt		Kav E
Linda Toupin		Nancy
Cindy Williams		Lisa A
SuzAnne Brothers		Cindy
Judie McCoy		Flizab

Halina Rygiel	\$265,501.19	
Dacia Wiegandt		
Linda Toupin		
Cindy Williams		
SuzAnne Brothers		
Judie McCoy		
Pamela Waldrop Shaw		
Shirley Oppenheimer		
On-Target for \$200,000	Diamond Circle	
Mary Diem	\$225 169 46	

.\$225,169.46

..219,886.79

..218,053.32

Dawn Dunn ..

Jamie Cruse-Vrinios......

205,832.97
204,983.41
202,996.95
200,543.11
194,909.38
193,160.94
184,643.49
d Circle
\$182,351.63
181,146.70
174,994.69
173,327.43
173,139.73
171,717.16
171,693.24
171,399.21
170,242.38
169,428.12
167,673.89

Maria Monarrez	
Lise Clark	144,135.18
Alia Head Joanne Bertalan Miriam Gómez-Rivas Jeanie Martin Judy Brack	141,728.40 140,106.00 139,739.32

Glinda McGuire	
Evelinda Díaz	138,272.33
Janis Z. Moon	137,797.40

On-Target for \$125,000 Gold Circle

Pat Danforth

011-Target 101 \$125,000 du	
Ada García-Herrera	\$135,799.73
Michelle Sudeth	134,207.22
Toni McElroy	
Cathy Bill	133,229.04
Scarlett Walker-Simpson	
Monique Todd Balboa	132,656.45
Kate DeBlander	131,229.47
Jan Thetford	128,030.43
Linda Kirkbride	126,300.18
Maribel Barajas	124,104.23
Lorraine Newton	
Pamela Tull	119,635.36
Gena Rae Gass	117,925.20
Sharon Buck	117,071.85

Monthly Commissions and Bonuses

Listed are NSD commissions above \$10,000 earned in May by Independent National Sales Directors as defined above plus the following which do not count toward NSD ranking: Sales Director commissions, Personal Team commissions and NSD contest bonuses. Cars. prizes, etc., are not included in these amounts.

...165,479.94

Emerald	Pearl
1. Gloria Mayfield Banks*** \$55,117	1. Jan Harris**\$37,416
2. Sherry Giancristoforo** 48,195	2. Stacy I. James* 37,329
3. Kathy S. Helou* 46,944	3. Cindy A. Williams 31,122
4. Debi R. Moore* 40,200	4. Cheryl Warfield** 30,675
5. SuzAnne Brothers* 27,682	5. Pamela Waldrop Shaw 30,285
6. Dacia Wiegandt* 27,486	6. Mary C. Estupiñan-Martel* 29,282
7. Lily Orellana 23,307	7. Halina Rygiel* 25,208
8. Kerry Buskirk* 21,027	8. Elizabeth Fitzpatrick* 23,849
9. Auri Hatheway 20,125	9. Anita N. Conley* 22,989
10. Consuelo R. Prieto 19,959	10. Lynda Jackson* 22,540
11. Cindy Fox* 19,886	11. Jackie Swank* 21,276
12. Kay E. Elvrum 18,659	12. Lisa Allison* 20,803
13. Yvonne S. Lemmon 18,482	13. Anita Tripp Brewton* 19,919
14. Jamie Cruse-Vrinios 17,076	14. Alma Orrostieta 19,663
15. Crisette M. Ellis 16,224	15. Sandy Miller* 19,399
16. Mona Butters 16,172	16. Bett Vernon 17,855
17. Cathy Bill* 16,094	17. Anabell Rocha 17,846
18. Pamela Tull 16,065	18. Julie Krebsbach 17,707
19. Joanne R. Bertalan* 15,573	19. Bettye M. Bridges 17,366
20. Miriam Gómez-Rivas 15,499	20. Glinda McGuire 17,251
21. Cristi Ann Millard 15,113	21. Nancy Bonner* 17,066
22. Morayma Rosas 14,986	22. Shirley M. Oshiro 16,943
23. Brenda Segal* 13,927	23. Lise T. Clark* 15,867
24. Dawn Otten-Sweeney 13,652	24. Maureen S. Ledda* 15,854
25. Janet Tade* 13,516	25. Wilda DeKerlegand* 15,319
26. Kathy Rodgers-Smith 13,052	26. Jeanie Martin 15,240
27. Kym A. Walker* 11,741	27. Monique Todd Balboa 13,973
28. Sabrina Goodwin Monday 11,617	28. Judy Brack 13,918
29. Jackie LaPrade 11,382	29. Sylvia Kalicak 13,764
30. Sherry A. Alexander 10,750	30. Robin Rowland 12,189
31. Sandra Chamorro 10,465	31. Jane Studrawa 12,112
32. Caterina M. Harris 10,351	32. Kathy C. Goff-Brummett 11,891

33. Linda Kirkbride 4. Pat Campbell 5. Barbara Stimach* 36. Cathy E. Littlejohn 37. Holli Lowe	11,598 11,585 11,461
Diamond	
1. Barbara Sunden***	\$104 219
2. Sonia Páez*	
3. Lisa Madson	
4. Gloria Castaño**	
5. Anita Mallory Garrett-Roe**	
6. Patricia Rodríguez-Turker**	34,099
7. Linda C. Toupin	28,655
8. Dayana Polanco	25,056
9. María Monarrez	21,732
10. Mary Diem*	
11. Diane Underwood	
12. Connie A. Kittson	
13. Ada García-Herrera	
14. Dalene Hartshorn	
15. Evelinda Díaz*	
16. Rosibel L. Shahín*	
17. Diana Heble	
18. Isabel Venegas	10,370
Ruby	

1. Carol Anton**

2. Pat Danforth*.

4. Pam Ross* ...

3. Sue Kirkpatrick*

5. Shirley Oppenheimer* 25,229

A 17 1 1 1 11	
6. Karlee Isenhart**	
7. Bea Millslagle	23,307
8. Kate DeBlander	22,617
9. Rebbecca Evans*	21,723
10. Cyndee Gress	21,390
11. Pamela A. Fortenberry-Slate*	21,169
12. Ronnie D'Esposito Klein*	20,591
13. Kimberly R. Copeland	17,877
14. Toni A. McElroy	
15. Jeanne Rowland*	16,006
16. Cindy Z. Leone	15,373
17. Judy Kawiecki	14,996
18. Lynne G. Holliday	14,250
19. Vicki Jo Auth	14,094
20. Janis Z. Moon	13,863
21. Scarlett S. Walker-Simpson*	13,313
22. Michelle L. Sudeth*	
23. Gena Rae Gass	
24. Kirk Gillespie	11,658
25. Jo Anne Barnes	11,326
26. Thea Elvin	
27. Terri Schafer	10.628
	.,

Sapphire

\$48.897

. 31.734

28,958

. 26,380

1. Lupita Ceballos**	\$49,031
2. Karen Piro**	45,245
3. Shannon C. Andrews*	31,782
4. Judie McCoy*	24,381
5. Dawn A. Dunn	23,481
6. Julianne Nagle*	23,479
7. Jan L. Thetford	17,982
8. Valerie J. Bagnol*	17,850
9. Tammy Crayk	17,631

*Denotes Senior NSD	
**Denotes Executive NSD	
***Denotes Elite Executive NSD	

10. Sandy Valerio ..

12. Gloria Báez* .

13. Kimberly D. Starr

14. Davanne D. Moul*

15. Diana Sumpter ...

16. Lorraine B. Newton

17. Sharon L. Buck

18. Alia L. Head

19. Nancy A. Moser..

20. Sherril L. Steinman

21. Kendra Crist Cross.

22. Pam I. Higgs...

23. Maribel Baraias

25. Paola Ramírez ...

28. Brigit L. Briddle ...

30. Ann Brown.

29. Charlotte G. Kosena.

24. Debra M. Wehrer...

26. María Guadalupe Díaz..

27. Magdalena Nevárez*

11. Pam Klickna-Powell

17,585

. 16,653

15,236

14,347

14.271

14.071

. 13.859

. 13,230

. 13,011

12,628

12,520

12,364

12.287

. 12.123

11.963

. 11,046

. 10,741

10,518

10,491

10,324

. 10,226

8	applause	September 2011
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Recognition

Commission Circle

Independent Sales Directors who earned the top 100 commissions and bonuses in each Seminar area in May 2011. Names in **bold** print are those who earned the maximum 13 percent Sales Director commission plus the maximum 13 percent personal recruit commission.

the maximum to perce	ni persu
— — — — — — — — — — — — — — — — — — —	
Emerald	
Evalina Chavez\$1	
Jordan Helou Eicher1	
Pam Kelly1	2,114.02
Karen E. Ridle1 Barbara Pleet1	1,701.57
Christie I. Ehiobu1	1 449 18
Michele Martella Armes1	1.370.26
Paula Kelsch	1.164.93
Sue Uibel1 Linda Bradley1	1,123.32
Linda Bradley1	0,971.64
Connie Marie Ackroyd1	0,872.67
Traci L. Smith1 Jeanie M. Tamborello	
Yolanda Lopez	
Maria Sanchez	
Jessica Brash Holzbach	9,810.51
Elaine K. Williams	.9,658.47
Stacy D. Foust	9,654.90
Sheri Farrar-Meyer	.9,279.43
Heather A. Carlson Tanya O. King-Lee	0 152 80
Susie J. Serio	8 912 90
Julie A. Griffin	
Gerri L. Gurreri	.8,811.14
Christine A. Denton	8,774.57
Kathy P. Oliveira	.8,738.38
Helen Jakpor	8,632.42
Nancy A. Berlin Hollie R. Sherrick	8,577.01
Ann Shears	8 536 37
Trisha Taylor	.8.440.47
Michelle M. Martinez	8,285.65
Shara Mobley Gladden	.8,200.63
Ayobami Olanrewaju Olusa	
Dana Ann Lamade Marina Sanchez Ramirez	.8,069.74
Amie E. Kelly	7 987 83
Antonia Miranda	7.953.85
Juanita Pedroza	7,951.61
Candy Jackson Maritza Lanuza	.7,927.86
Maritza Lanuza	.7,894.45
Christine J. Kurzawa	.7,860.97
Pat Forehand	7 767 43
Jo M. Cotton Kimbi L. Bartik Carol M. Fulton	.7.700.08
Carol M. Fulton	7,625.02
Sandra Cathina Blacksher	761580
Hope S. Pratt	.7,567.58
Hope S. Pratt Karen A. Jorgenson Talvia W. Peterson Laura A. Armstrong	7 521 70
Laura A. Armstrong	7.518.61
Denise G. Kucharski	./.453.3b
Shelly E. Ehler	7,440.53
Shelly E. Ehler Cynthia Pack Misty McCain Pollard	.7,434.25
Marcela Sierra	7 204.03
Rita Jean Barthel	.7.195.30
Judith E. Cotton	7,159.95
Debbie L. Bower	7,153.26
Marcela Stera Ann Williamson Rita Jean Barthel Judith E. Cotton Debbie L. Bower Celsa Menjivar-Gutierrez Leanne Parrino	.7,136.60
Helen M. Harlow	7 076 79
Rubi Amateco-Nava	
Vazquez	.6,975.35
Rita Vera Eromosele	.6,954.22
Anita Rodriguez	.6,953.24
Rosy Garcia Acevedo	.6,936.24
Lynn F. Huckels Jeanette E. Beichle	6 885 50
Judith Beede	6 815 90
Cecilia Merport	.6.787.80
Cecilia Merport Nancy L. DeFina Rachelle Lea Brinker	.6,754.84
Rachelle Lea Brinker	6,750.72
Rebecca C. Allen	.6,741.27
Myrna I. Colon Marla Beddick	6 725 00
Sonya C. D'Herde	
Stacy S. Gilson	.6.667.80
Jackie L. Root	6,634.01
Linda Jackson	.6,631.35
Lisa Jo Dequenne	.6,621.04
Cheryl L. Foster	
Kristen L. Voyles Denise W. Montgomery	
	.0,004.10

al	recruit commission.	
	Magazia Domina- Cant	0.500.00
	Macaria Ramirez-Santana.	
	Yuvis Rocio Alvarado Susan Ruth Cunningham	
	Anne Sullivan	6 430 75
	Nancy Harder	.6,362.78
	Margaret E. Baros	.6,353.83
	Kay Dickerson	.6,340.71
	Jeannine R. DeVore Harris .	
	Stacy M. Houy Nicole Williams Robinson .	6,323.47
	Pamela Rowe Krzmarzick	
	Amanda Thulin-Marrano	
	Meredith Richardson	.6,277.28
	Tandy L. Ludin	
	Katie L. Ashby Sonia E. Argueta	6,243.26
	Sollia E. Alguela	.0,190.00
	Pearl	
	Kim McClure\$1	15 828 06
	Susan T. West	
	Amie N. Gamboian	
	Kristin Myers1	3,160.69
	Angel B. Toler	2,420.90
	Leah Michelle Lauchlan1 Cindy Machado-Flippen1	2,379.97
	Katherine Mirkes Ward1	12,142.40
	Diane M. Detesco	
	Julia Sander Burnett1	1,132.76
	Beth H. Piland	
	Michele Salisbury Rankin Dorothy D. Boyd	
	Angela P. LaFrance	
	Tammy A. Vavala	10,445.42
	Tammy A. Vavala	0,353.39
	Nicole J. Canamare1	10,229.81
	Patty Webster	
	Marye Durrer Mia I. Mason Taylor	0 371 35
	Mia J. Mason Taylor Gloria Heyaime	.9,277.43
	Roya Marie Mattis	.9,197.23
	Jeanie K. Navrkal	
	Patti Cornell	.9,128.68
	Vicki Piccirilli	
	Blythe Jolee Egbert	.8,984.21
	Carrie V. Eddings-Foster	.8,933.24
	Shelley Eldridge Patty J. Olson	8,582.04
	Judy Gieson	.8.525.91
	Evelyn Pirhalla	.8,449.25
	Janice Baxter Hull Nadine Bowers	.8,446.21
	Tina M. Dees	
	Nadine H. Huckabee-Stanley.	
	Lisa Olivares	.8,249.39
	Rebecca Milligan	.8,121.54
	Sandra Giraldo Kirchhoff Debra L. Thomas	8,002.82
	Amy C. Schule	
	Toni Louise Moore	.7,877.46
	Sylvia Limon Martinez	.7,859.14
	Amy Kemp Betsy C. Richard	.7,832.98
	Amy Stokes	.7.612.35
	Laura Ann Zipay	.7,596.76
	Jo Shuler	.7,552.57
	Tammy Brown	./,411.02
	Lindsay R. Stewart Terri Lewis	.7,343.23
	Terri Lewis Kathy Eckhardt	.7,311.94
	Debbie A. Thomas	.7,271.56
	Stacey Craft	.7,222.57
	Amy M. Alber	7 170 08
	Barbara R. Johnson Sandra Tatzer	.7,154.28
	Maribel Olivares	.7,129.77
	Susan K. Janish	.7,127.06
	Sally Moreno Heather Marie Erbe	./,092.21
	Connie L. Young	7.029.16
	Christina Lynn Frantz	.7,024.80
	Angie R. Cameron	.6,910.30
	Richelle V. Barnes	
	Amber Rene Nichols Melissa Nix Henderson	
	Kathryn L. Engstrom	
	-	

Kathy A. Freeman	6 762 60
Laura Poling	
Samantha Cheek	6,748,73
Fern M. Gerdes	
Alicia Morales	6,723,38
Shari M. Kirschner	6,714.42
Denise E. Crosby	
September Anne James	
Shauna Lynn Abbotts	
Cindy S. Koenig	
Tamarie M. Bradford	
Donna Stephano	
Hazel White	
JoAnn Nmn Peele	6.564.37
Charlene Grubbs	
Adrianne M. Detesco	,
Morales	6.551.96
Jane Cagle	
Angela Rae Schneider	
Mary C. Zimmerman	
April Christine Hutchinson	6,495.61
Constance Nugent Miller	6,443.90
Heather D. Hulsey	6,408.10
Stacy O. Ervin	6,388.13
Ruthie Bresette-Mount	
Crystal Dawn White	6,299.48
Laurie Travis Plyler	6,263.13
Laurie C. Cole	
Maureen Shipp	
Tracey L. Chavez	
Susie Moore	6,183.65
Maria Claxton-Taylor	6,175.86
Delores E. Black	6,107.34
Diamond	
Diamond	
Marni Hendricks\$	
Vivian Diaz	
LaRonda L. Daigle	
Delmi Cristina Santos	

LaRonda L. Daigle	.13,314.58
Delmi Cristina Santos	.13,113.70
Heidi Goelzer	
Karime Rosas	.12,698.84
Kristin Jenae Rogers	.12,670.78
Melinda M. Balling	.12,403.02
Juanita Gudino	.12,089.15
Priscilla McPheeters	.11,889.30
Julie Neal	.11,807.01
Mary Strauss	.11,787.10
Diane L. Mentiply	.11,511.29
Ruth L. Everhart	
Martha Kay Raile	.11,287.35
Luisa Urena Mora	.11.284.02
Gerri Anne Morris	.11,150.88
Melissa Jensen	.11.093.41
Sheryl Peterson	.11.020.80
Terri J. Beckstead	10,992.53
Susan M. Hohlman	.10.692.62
Leticia Barajas	.10.489.66
Meyra Esparza	.10.422.78
Evitelia Valdez-Cruz	10,363.98
Stephanie A. Richter	.10.325.01
Shelly Palen	10.069.10
Mayuli Maria Rolo	9.870.96
Brenda K. Howell	9.852.93
Lisa Rada	
Ana X. Solis	9.765.08
Maricarmen Gonzalez	
Mary Beissel	
Maria Flores	9.562.56
Linda T. Cartiglia	9.458.25
Susana Pereira-Morales	9.442.84
Irene Olebara	
Lisa A. Stengel	
Deborah Dudas	9,383.75
Alicia Kingrey-Lokai	9,261.55
Chatney Gelfius	9.240.79
Marsha Morrissette	9.034.99
Susan M. McCoy	9,001.05
Lila DeWeber	8.946.88
Lila DeWeber Sandy Griffith	8,782.46
Suzanne T. Young	
Virginia Rowell	8,761.33
Julie Schlundt	8,702.93
Melissa R. Hennings	8,602.38
Betzaida Arriaga	8.469.02
Vicki O'Bannon	8,430.87
Kari Alice Johnson	

Yosaira Sanchez Tawnya Krempges Kathy M. Viola	
Kathy M. Viola	.8,406.26
Ratify IVI. VIOIa	.8,372.00
Kathy M. Viola Heather Rachel Catchpole	.8,367.08
Amelie B. Kemogne	.8,187.82
Mariann Biase Mason	.8,144.31
Nancy Ashton	.8,129.70
Denise Nygard	.8,120.87
Sonia Suyapa Bonilla	.7,976.11
Nancy Fox Castro	.7,947.00
Mary Kathryn King	.7,910.03
Maria Teresa Lozada	.7,868.30
Mary Kathryn King Maria Teresa Lozada Susan J. Pankow	.7,844.88
Donna K. Smith	.7,831.29
Amy Allgood	.7,779.85
Leticia Vargas	.7,776.53
Leticia Vargas Heather M. Julson	.7,702.59
Oyindamola Ogunlana	.7,654.96
Chris Landaker	.7,640.27
Mairelys Lopez	.7,637.67
Nancy Polish Dove	.7,611.54
Nancy Polish Dove Anne Newcomb	.7,601.09
Susan K. Carlson	.7,601.02
Rose Rodriguez-Capone	.7,598.61
Mary P. Creech	.7,588.97
Mary P. Creech Kristen C. Spiker	.7,570.13
Mariaelena Boquin	.7,565.10
Barbara E. Roehrig	.7.533.34
Bianny Fabiola Ramirez	7,523.73
Maggie Rader	.7.508.36
Holly A. Brown	.7.497.08
Holly A. Brown Diane L. Van Boxtel	.7,496.17
Tami K. Cloute	7.488.16
Pat A. Nuzzi	
Nicki B. Hill	7.471.57
Nicki R. Hill Robin L. Sailer	7.450.12
Betty Symons	7.429.23
Shelley Olson	7.378.19
Audrey J. Doller	.7.370.48
Meg Booker Steward	7.361.09
Meg Booker Steward Alicia Borkowska-Sattler	7,292.58
Donna J. Saguto	7,287.93
Irma Medina Guerrero	
Digna Urbina	7 230 34
Digna Urbina Linda Faye Dowell Julie Danskin	.7.207.32
Julie Danskin	.7.169.86
Ana Carolina Alvarez	7.129.89
Kim A. Messmer	
Lupita Castillo	
	.6,978.15
	.6,978.15
Ruhy	.6,978.19
Ruby	
Juliet Okonkwo\$1	
Juliet Okonkwo\$1 Thessy Nkechi	9,697.52
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu1	9,697.52
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu1 Donna Clark-Driscoll1	9,697.52 4,454.77 3,897.85
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu1 Donna Clark-Driscoll1 Krystal D. Downey-Shada1	9,697.52 4,454.77 3,897.85
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu	9,697.52 4,454.77 3,897.85 2,251.64
Juliet Okonkwo	9,697.52 4,454.77 3,897.85 2,251.64
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu	9,697.52 4,454.77 3,897.85 2,251.64 2,250.11
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu	9,697.52 4,454.77 3,897.85 2,251.64 2,250.11 1,252.38
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu	9,697.52 4,454.77 3,897.85 2,251.64 2,250.11 1,252.38 1,112.99
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu	9,697.52 4,454.77 3,897.85 2,251.64 2,250.11 1,252.38 1,112.99 0,579.33
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu1 Donna Clark-Driscoll1 Krystal D. Downey-Shada. 1 Winifred Nonye Ogbunamiri	9,697.52 4,454.77 3,897.85 2,251.64 2,250.11 1,252.38 1,112.99 0,579.33 0,486.12
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu	9,697.52 4,454.77 3,897.85 2,251.64 2,250.11 1,252.38 1,112.99 0,579.33 0,486.12 0,366.55
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu1 Donna Clark-Driscoll1 Krystal D. Downey-Shada. 1 Winifred Nonye Ogbunamiri	9,697.52 4,454.77 3,897.85 2,251.64 2,250.11 1,252.38 1,112.99 0,579.33 0,486.12 0,366.55
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu	9,697.52 4,454.77 3,897.85 2,251.64 2,250.11 1,252.38 1,112.99 0,579.33 0,486.12 0,349.65 0,0349.65 0,0349.66
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu	9,697.52 4,454.77 3,897.82 2,251.64 2,250.11 1,252.38 1,112.99 0,579.33 0,486.12 0,366.55 0,349.68 0,049.13 9,812.63
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu	9,697.52 4,454.77 3,897.88 2,251.64 2,250.11 1,252.38 1,112.99 0,579.33 0,366.55 0,349.68 0,049.13 9,812.63 9,577.81
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu Donna Clark-Driscoll Krystal D. Downey-Shada. 1 Winfred Nonye Ogbunamiri Carlotta Sandiford- Coleman Gloria Dominguez Michele Semper Gloria Dominguez Jacqueline N. Alford Deborah S. Bailye Jessiyn Ponce-Dick Somer Ballard Carter Janelle A. Ferrell Corrin Cresci Jeanette M. Thompson	9,697.52 4,454.77 3,897.85 2,251.64 2,250.11 1,252.38 1,112.99 0,579.33 0,366.55 0,366.55 0,349.68 0,049.13 9,812.63 9,577.81
Juliet Okonkwo	9,697.52 4,454.77 3,897.85 2,251.64 2,250.11 1,252.38 1,112.99 0,579.33 0,486.12 0,366.55 0,049.13 9,812.65 9,577.81 9,477.72 9,439.56
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu	9,697.52 4,454.77 3,897.85 2,251.64 1,252.38 1,112.99 0,579.33 0,486.12 0,366.55 0,349.68 0,049.13 .9,612.63 .9,577.81 .9,477.77 .9,439.56
Juliet Okonkwo	9,697.52 4,454.77 3,897.82 2,251.64 2,250.11 1,252.38 1,112.99 0,579.33 0,486.12 0,349.66 0,049.13 9,871.81 9,477.77 9,439.56 9,352.12 9,352.12
Juliet Okonkwo	9,697.52 4,454.77 3,897.85 2,251.64 2,250.11 1,252.38 1,112.99 0,366.55 0,349.66 0,349.66 0,349.66 0,349.66 9,577.81 9,977.78 9,439.56 9,352.15 9,176.45 9,080.11
Juliet Okonkwo	9,697.52 4,454.77 3,897.85 2,251.64 1,252.38 1,112.99 0,579.33 0,486.12 0,366.55 0,349.68 0,049.13 9,812.65 9,9812.65 9,9439.55 9,439.56 9,439.55 9,439.55 9,439.55 9,439.55 9,439.56 9,459.57 1,459.571,459.57 1,459.57 1
Juliet Okonkwo\$1 Thessy Nkechi Nwachukwu Nwachukwu Donna Clark-Driscoll Krystal D. Downey-Shada. 1 Winfred Nonye Ogbunamiri Carlotta Sandiford- Coleman Gloria Dominguez Michele Semper Gloria Dominguez Michele Semper Gloria Dominguez Jacqueline N. Alford Jacqueline N. Alford Jasslyn Ponce-Dick Somer Ballard Carter Janelle A. Ferrell Corrin Cresci Meg Springer Diana Gutterrez Suzanne P. Wallace Cheryl O. Fulcher	9,697.52 4,454.77 3,897.85 2,250.11 1,252.38 1,112.99 0,579.33 0,579.33 0,349.65 0,349.65 0,349.65 0,349.65 0,349.65 9,977.81 9,477.75 9,439.56 9,352.15 9,352.15 9,362.87 8,966.287 8,956.21
Juliet Okonkwo	9,697.52 4,454.77 3,897.82 2,251.64 1,112.92 0,369.65 0,349.55 0,349.55 0,3
Juliet Okonkwo	9,697.52 4,454.77 3,897.82 2,251.64 2,250.11 11,252.38 1,112.99 0,679.33 0,679.33 0,646.12 0,349.66 0,049.13 9,812.66 0,049.13 9,917.64 9,947.76 9,945.12 9,
Juliet Okonkwo	9,697.52 4,454.77 3,897.82 2,251.62 2,250.11 1,252.33 0,466.12 0,366.55 0,349.65 0,3
Juliet Okonkwo	9,697.52 4,454.77 3,897.82 (2,251.14 1,112.92 0,366.55 0,049.61 9,812.62 9,812.62 9,932.15 9,9477.75 9,9452.65 9,9477.75 9,9452.65 9,9477.75 8,9562.87 8,9562.87 8,9562.87 8,9562.87 8,9562.87 8,887.75 8,742.32 8,876.75
Juliet Okonkwo	9,697.52 4,454.77 3,897.82 2,250.11 11,252.38 1,112.90 0,349.61 0,049.13 0,349.61 0,049.13 0,349.61 0,049.13 0,349.61 0,049.13 0,349.61 0,049.13 0,945.21 0,
Juliet Okonkwo	9,697.52 4,454.77 3,897.82 2,251.64 2,250.11 1,252.33 (0,579.33 0,486.12 0,366.55 0,349.65 0,
Juliet Okonkwo	9,697.52 4,454.77 3,897.82 2,251.64 1,112,95 1,112,95 1,112,95 1,112,95 1,112,95 1,112,95 1,112,95 1,112,95 1,112,112 1,112,112 1,112,112 1,112,112
Juliet Okonkwo	9,697.52 4,454.77 3,897.82 2,250.11 11,252.38 0,486.12 0,369.65 0,049.12 0,349.66 0,049.12 0,349.66 0,049.13 0,349.66 0,049.13 0,349.66 0,049.13 0,349.66 0,049.13 0,349.66 0,049.13 0,349.66\\0,349.66\\0,349.66\\0,349.66\\0,349.66\\0,349.66\\0,349.66\\0,349.66\\0,349.66\\0,349.66\\0,
Juliet Okonkwo	9,697.52 4,454.77 3,897.84 2,251.64 2,250.11 1,1252.33 1,112.92 0,349.65 0,049.150,040.15 0,040.150,

Christy M. Cox8.320.85 Patti Maxwell 8,279,75 .8,173.87 Sherrie L. Clemons Michelle L. Sanders .8,136.67 Rosanne Pluchino... .8.085.32 Kathleen C. Savorgnan8,062.45 Cissy E. Warren Susan C. Ehrnstrom .7.956.66 7,943.75 Diane Covington 7.931.03 Julie Brindell Sapp 7,888.65 7 824 10 Jill F. Garrett Teka-Ann Haynes 7,802.42 Candace Laurel Carlson 7.749.64 Courtney Leanne Armstrong ...7,728.19 Mary Alice Dell Lisa Anne Harmon 7.683.54 7,682.23 Breda M. Teal 7.587.52 Tiffany Brooke Stout. Tina Hulsman..... 7.501.70 7,484.79 Sheryl K. Goins Krystal K. Walker .7.484.04 7,403.07 Shelia D. Evans. .7.323.54 Deborah Jean Oertel 7,311.15 Kaye Driggers Appolonia Nnediogo .7,292.38 Onwuanaegbule Debbie A. Elbrecht.. 7,269.76 7,142.61 Deborah J. O'Leary 7.099.81 7,098.66 Lisa V. Bauer Kathy Monahan... Marnie R. Yunger 7,066.45 7,031.99 .7,009.64 Karen M. Getty-Hopkins . Judy Lund Nancy N. Danley 6.890.80 Pamela 0. Pruitt .6,839.48 Cheryl A. Dechenne-6.827.30 Sheedy . Lisa Blackmore 6,811.54 Natalie Marie Paparella. 6,727,43 K.T. Marie Martin.. .6,706.28 Pat Z. Allen 6.679.00 Ekene S. Okafor .6,592.49 Linda Christenson 6 579 47 .6,574.96 Tracy Ley ... Becky J. Seim . Irlene Zapalac .6.574.56 .6,568.84 Sasha Jackson .6,516.34 Judie Roman. .6,515.28 .6,437.92 Erin Lynch.. Carol Fehr 6.424.05 Terezeja Marie Lemieux . .6,423.58 Alicia Newton . .6.409.23 Cleta Colson 6,408.10 Vanessa R. Upkins 6 404 75 Gina Beekley . .6,384.74 Karen Pappas .6.356.70 Nadine N. Daniel-Hurry... .6,322.22 Eleanor M. Reigel .6.268.33 Laura A. Kattenbraker. .6,239.99 Cindy P. Markowski Lacy Janel Nickelson... .6,199.91 .6,171.85 Jennifer Isenhart. Darla R. Bull6,164.94 ..6,161.33 Ingrid Elke Smith. .6,159.06 Lisa A. DeLucia. .6.158.79 Stephanie Lynne Lenard....6,146.49 Terry Thole .6.123.81 Stella Smith-Pius .6,098.51 Sapphire 32.17

Julie Weaver	\$17,332.17
Tammy Romage	16,726.88
Tracy Potter	14,165.77
Moleda G. Dailey	11,076.85
Roxanne McInroe	10,998.61
Lara F. McKeever	10,710.02
Tabitha A. Hallums	10,641.98
Julia Mundy	10,496.49
Josefa Chacon	10,211.36
Debbie A. Weld	10,053.08
Kristi M. Mentesana	10,010.92
Sylvia Boggs	9,952.54
Kathy R. Bullard	9,909.75
Phyllis I. Pinsker	9,850.86

	9,780.93
Faith A. Gladding Jennifer L. Besecker	9,683.90
Randi Stevens	9,580.34
Angie S. Day	9,554.63
Ruby Garner Sara Pedraza-Chacon	9,478.20
Sara Peoraza-Unacon	9,401.35
Angela D. LaFerry Lady Ruth Brown	9,049.70
Ann Ferrell Smith	9,029.21 9 001 59
Melva M. Slythe	9 022 79
Jill L. Glockner	8 836 94
Maranda Michelle Rains	8 813 60
Diane Bruns	
Connie I., Russo	8,597,83
Connie L. Russo Brenda Bennett	8,375.13
eanne Sexton	8,234.13
Diana E. Fraustro	8,172.34
Christy Bigham	8,098.99
Sharon K. Swayzer	8,089.06
Alison Jurek	8,034.02
Natalie Reed	8,014.93
Esther Cisneros	8,013.82
nauileell Nirkwood Linda Klein	,995.27
Kathleen Kirkwood Linda Klein Heather L. Bohlinger	7 910.3/
Penny B. Sacco	7 791 61
Kim I. Sabourin	7.766.50
Peggy B. Sacco Kim I. Sabourin	7,761.39
Marjorie S. Haun	7,733.60
Patrice Moore Smith	7.716.56
Jennifer G. Bouse	7.708.79
Krista A. Johnson Jill Beckstedt Maisha A. Bankhead	7,642.67
Jill Beckstedt	7,636.30
Maisha A. Bankhead	7,628.04
Delmy Ana Torrejon	7,611.64
Teodora Ahumada	1,003.9/
Julie Garvey Audrey K. MacDowall	1,043.42 7 5/1 F/
Krista Neal Warner	7.502 65
Hilda Marrufo	7.469.98
Rayne D. Tubbs	7,443.42
Lynnea E. Tate	7,427.74
Rayne D. Tubbs Lynnea E. Tate AnaMaria R. Cruz	7,398.75
Maria Elena Coyote Nuria Yesenia Maldonado	7,394.59
Nuria Yesenia Maldonado	7,285.41
Marivel Villicana Kim B. Roberts Deborah Robina	1,211.48
NIII B. KODEITS Deborah Robina	1,2/3.36
Crystal Dawn McDaniel	7 258 22
Brynne M. Blalock	7.253.71
JoAnna P. Shine	7.227.09
JoAnna P. Shipe Rita E. Siqueiros-Avila Ellen Farquharson	7,195.65
Ellen Farquharson	7,194.37
Joanna Helton	7,164.31
Cindy Harness	
Maria G. Leon	7,110.02
Maria G. Leon Agnes Stewart Margaret Neill	7,074.45
Margaret Neill	6,959.91
Dee Dennison	
Marie E. Vlaminck Cherie L. Smith	6,857.94
Anita R. Rabelo	6 820 1/
Angelique M. Talbert	6 702 17
Virginia E. Curry	6.790.10
Angeles Herrera	6.789.93
Sagrario M. Magana	6,739.62
Sagrario M. Magana Mary K. White	6,737.04
Bonnie Crumrin	6,709.74
Gayle J. Green	6,671.91
Melody Missick	6,603.93
Joli A. Dockery	6,594.13
Pam Garner Moore	6,585.86
Rosa Orozco	6,482.86
Rosa Orozco Jodi L. Feller	6,481.12
Rosa Orozco Jodi L. Feller Judy L. Staats	6,481.12 6,460.79
Rosa Orozco Jodi L. Feller Judy L. Staats Lvnn A. Cervini	6,481.12 6,460.79 6,441.68
Rosa Orozco Jodi L. Feller Judy L. Staats Lynn A. Cervini Monica Garcia	6,481.12 6,460.79 6,441.68 6,399.75
Rosa Orozco Jodi L. Feller Judy L. Staats Lynn A. Cervini Monica Garcia Dolores Keller	6,481.12 6,460.79 6,441.68 6,399.75 6,388.68
Rosa Orozco Jodi L. Feller Judy L. Staats Lynn A. Cervini Monica Garcia Dolores Keller Lynn Baer Roberts	6,481.12 6,460.79 6,441.68 6,399.75 6,388.68 6,384.48
Rosa Orozco. Jodi L. Feller. Judy L. Staats. Lynn A. Cervini. Monica Garcia. Dolores Keller Lynn Baer Roberts Bea Heath	6,481.12 6,460.79 6,441.68 6,399.75 6,388.68 6,384.48 6,349.63
Rosa Orozco. Jodi L. Feller. Judy L. Staats. Monica Garcia. Dolores Keller Lynn Baer Roberts. Bea Heath. Marty Ulmer.	6,481.12 6,460.79 6,441.68 6,399.75 6,388.68 6,384.48 6,349.63 6,339.03
Rosa Orozco. Jodi L. Feller Judy L. Staats Monica Garcia Dolores Keller Junn Baer Roberts Bea Heath Marty Ulmer Rebekah Hirneisen	6,481.12 6,460.79 6,441.68 6,399.75 6,388.68 6,384.48 6,349.63 6,339.03 6,339.03
Karen L. Kunzler Rosa Orozco Jodi L. Feller Judy L. Staats Monica Garcia Dolores Keller Lynn Baer Roberts Bea Heath	6,481.12 6,460.79 6,441.68 6,399.75 6,388.68 6,384.48 6,349.63 6,339.03 6,339.03

"WITHIN APPLAUSE" MAGAZINE, YOU MAY PERIODICALLY FIND ARTICLES WHICH SUGGEST BUILDING YOUR BUSINESS THROUGH REFERRALS AND/OR BY CONTACTING POTENTIAL GUESTS FOR UPCOMING SKIN CARE CLASSES OR OTHER EVENTS. PRIOR TO CONTACTING SUCH INDIVIDUALS VIA TELEPHONE OR E-MAIL, YOU SHOULD CONSIDER WHICHTHER SUCH COMMUNICATION IS CONSISTENT WITH STATE AND/OR FEDERAL "DO-NOT-CALL" AND/OR "SPAM" LAWS AND REGULATIONS. FOR MORE INFORMATION ON THIS SUBJECT, YOU CAN GO TO THE MARY KAY INCOUCH" WEBSITE AND CLICK ON "TAX AND LEGAL" IN THE DROP-DOWN MENU. WHEN IN DOUBT, MARY KAY INC. RECOMMENDS FACE-TO-FACE CONTACT AS THE BEST FORM OF COMMUNICATION, WHICH SHOULD HELP YOU AVID ANY ISSUES WITH THESE TYPES OF REGULATIONS.

Eva E. Berber

..8,330.69

Recognition

Mary Kay Angels

These Independent National Sales Directors, Independent Sales Directors and Independent Beauty Consultants achieved the highest commissions/bonuses or production or had the most new team members in their Seminar areas in May 2011.

Top National Sales Directors — Commissions and Bonuses



Banks \$55.117

Fmerald





\$37,416 Pearl

Top Unit - Estimated Retail Production

EMERALD — Jordan Helou Eicher, K. Helou Area.....

RUBY — Juliet Okonkwo, Go Give Area SAPPHIRE - Julie Weaver, Go Give Area.....\$125,465

DIAMOND - Marni Hendricks, A. M. Garrett-Roe Area\$102,754

Barbara Sunden \$104,219 Diamond

Carol Anton \$48,897 Ruby

Lupita Ceballos \$49,031 Sapphire

\$88 112

\$121 269

Top Sales Director - Personal Sales

EMERALD - Kim Manire, Go Give Area	\$13,290
PEARL — Linda Pilolli, Go Give Area	\$13,064
DIAMOND - Cheryl Riead, Go Give Area	\$14,196
RUBY - Janette Copeland, Go Give Area	
SAPPHIRE – Brenda Robinson, K. Piro Area	
	. ,====

Top Beauty Consultant – Personal Sales

EMERALD - Helen Leiby, M	. Bright Unit, G. Mayfield Banks Area	\$27,500
PEARL - Mary Famiglietti, C.	Machado-Flippen Unit, P. Shaw Area.	\$17,463
DIAMOND - April Kegley, R.	Karg Unit, Go Give Area	\$16,153
RUBY - Sandra DeVries, S. \	Wallace Unit, Go Give Area	\$13,385
SAPPHIRE - Tina Lam, E. F.	arguharson Unit, <i>S. Andrews Area</i>	

Top Team Builder

EMERALD - Sales Director Lynn Brown, K. Rodgers-Smith Area	10 New Team Members
PEARL — Sales Director Sonia Lett, V. Benjamin Area	7 New Team Members
DIAMOND — Sales Director Adzo Tsedze, Go Give Area	15 New Team Members
RUBY — Sales Director Keisha Clements, Go Give Area	16 New Team Members
SAPPHIRE - Sales Director Victorine Nkembe, Go Give Area	10 New Team Members

Top Unit Builders

PEARL - Susan West, G. McGuire Area......

Independent Sales Directors with 20 or more new unit members for May 2011.

Emerald	
Christine A. Denton	
Jessica Brash Holzbach	

New NSD Debuts

New Independent National Sales Director Debuts May 1, 2011



National Sales Director Diamond Seminar

Sapphire

Tabitha A. Hallums	. 22 New Unit Members
Maranda Michelle Rains	22 New Unit Members

Sales Mentors

Special thanks to the sales mentors for the May 3, 2011, New Independent Sales Director Education class



Joanne Bertalan Senior National Sales Director Emerald Seminar

Tanya King-Lee Elite Executive Senior Sales Director Palmetto Bay, Fla.

Emerald Seminar



Brenda Stafford Future Executive Senior Sales Director Mount Vernon, Ohio Pearl Seminar

APPLAUSE® magazine is published in recognition of and as information for members of Mary Kay Inc.'s independent contractor sales organization, Independent National Sales Directors", Independent Sales Directors ("Sales Directors") and Independent Beauty Consultants ("Consultants") in the United States, Puerto Rico, U.S. Virgin Islands and Guam by Mary Kay Inc., Dallas, Texas @2011 Mary Kay Inc. Member: Direct Selling Association, Cosmetics, Toiletry and Fragrance Association. Applause, Beaut -- News, Beauty Blotters, Belara, Break the Silence, Compact Pro, Day Radiance, Domain, Enriching Women's Lives, Exotic Passionfruit, Evesicles, Go-Give, Indulige, Inspiring Beauty Through Caring, Journey, Mary Kay InTouch, Mary Kay Tribute, Miracle Set, MK, MKConnections, MKeCards, MKMen, NouriShine, Pink Doing Green, Pronewal, Satin Hands, Satin Hands, Satin Lips, Satin Smoothie, Simply Cotton, Smart Start, Targeted-Action, TimeWise, Tribute, Velocity and Visible-Action are registered trademarks; Forever Orchid, Mint Bliss, MK High Intensity, Satin Body, Thinking of You, TimeWise Body, Ultimate Mascara, Ultimate Miracle Set, Warm Amber and Your Way to Beautiful are trademarks; and Consultant First Look, MK Rewards, Pink Changing Lives, Preferred Customer Program, The Mary Kay Foundation and The Silver Wings Scholar Program are service marks of Mary Kay Inc., 16251 Dallas Parkway, P.O. Box 799045, Dallas, Texas 75379-9045, www.marykay.com.

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JUST FOR YOU, GO GIVE! a day of celebration and inspiration 2011 Fall Go Give Area Workshops



I was so honored to be able to host this great event (in the Atlanta area) and to share the knowledge and expertise that I've learned over the years with the incredible Go Give Area. The love and appreciation I received from them went straight to my heart! - Independent National Sales Director Connie Kittson

It's a can't-miss day of heartfelt celebration, timely motivation, great inspiration, career education and just plain fun! And it's exclusively for members of the Go Give Area! This is a unique opportunity for all members to come together as one big Go Give Area family.

At these close-to-home locations, you'll learn from an Independent National Sales Director and top Independent Sales Directors near you. Whether your goal is to earn a red jacket, debut as an Independent Sales Director or add 50 customers to your list, here's a great way to learn from the best! Meet with the successful Mary Kay Independent National Sales Directors and Independent Sales Directors who will share their secrets of success with you.

when and where

CITY	LOCATION	DATE
Chicago, Ill.	Hilton Rosemont Chicago O'Hare	10/15/2011
Houston, Texas	Crowne Plaza Houston	10/15/2011
Riverside, Calif.	Marriott/Riverside Convention Center	10/15/2011
Dallas, Texas	Mary Kay Inc.	10/22/2011
Montclair, N.J.	The Conference Center, Montclair State University	10/22/2011
Phoenix, Ariz.	Phoenix Convention Center	10/22/2011
Richmond, Va.	Richmond Convention Center	10/29/2011
Columbus, Ohio	Columbus Convention Center	10/29/2011
Philadelphia, Pa.	Radisson Hotel Northeast	10/29/2011
Atlanta, Ga.	Georgia World Congress Center	11/5/2011
Miami, Fla.	Miami Beach Convention Center	11/5/2011
St. Louis, Mo.	Gateway Center	11/5/2011
Tacoma, Wash.	LaQuinta Inn & Suites Convention Center	11/5/2011

Beautiful Togethersm

Registration Opens: Aug. 15

MARY KAY

Independent Beauty Consultants: Call 800-272-9333

Independent Sales Directors: Call 800-545-4347

Monday – Friday, 8:30 a.m. – 5 p.m. Central time

Cost: \$35

Included:

- Continental Breakfast
- Boxed Lunch
- Teaching From a Top Independent National Sales Director
- Great Girlfriend Time!

SISTERHOOD OF RESPECT

Discover how three women bonded together to create a Mary Kay sisterhood honoring one another's business achievements, family life and individual dreams. Friendship can be one of the best fringe benefits of Mary Kay®!



Independent Future Executive Senior Sales Director Angie Day Little Rock, Ark.

MY STORY: BUT I DID IT ANYWAY

"I do not ask my unit to do anything that I haven't done, or I will promise to work alongside with them if it's something new." That's how Angie Day gained the unwavering respect of her unit and offspring since becoming an Independent Sales Director in 1992. Her motto is to work steadily and consistently in an effort to avoid the extreme highs and lows that can sometimes accompany a business in sales.

At 25, managing an insurance office suited Angie just fine. She liked working, was proud of her career and planned to go back to work after the birth of her son in 1990. But once he was born, things changed. "I knew I needed to be at home with him," Angie recalls. But it wasn't long before she wanted to do something more that she could call her own.

When Angie was presented with the Mary Kay opportunity, she was convinced she wouldn't have time to do it. It was her husband, David, who encouraged her to start. "I let my Independent Sales Director know that I would only hold one appointment each week, meaning I would book three to hold one," Angie recalls. She kept to that plan until she was ready to put more hours into her business each week. With that commitment, she went on-target to earn the use of her first Mary Kay® Career Car. Two years later, she became an Independent Sales Director and began moving up the career path, eventually earning three Top Sales Director Trips and the use of eight pink Cadillacs.

While Angie wanted the extra income from her Mary Kay business to enjoy the finer things in life, she didn't necessarily need it, thanks to David's successful executive career. "I didn't *need* to have a Mary Kay business; I *wanted* it," Angie shares. "I love to see women succeed, watch them develop self-esteem and help them build businesses that can lead to financial independence – their 'Plan B' when they need it. While I personally did not have to work to be financially stable, I'm so thankful that I did it anyway and used my Mary Kay[®] earnings for things that I wanted for my family."

Angie is now one of those Mary Kay[®] businesswomen who others want to emulate. Her exuberant personality and confident style naturally draw other women to her. When Krista first saw Angie, she knew she wanted to be just like her.



Independent Senior Sales Director Krista Neal Warner Muldrow, Okla.

MY STORY: PLAN B WHEN I NEEDED IT

Happy as a kindergarten teacher, Krista Neal Warner never imagined doing anything else until she sampled Mary Kay[®] products in 2001. Krista asked for a catalog and showed it to other teachers who ordered more than \$400. Once she realized how much an Independent Beauty Consultant could earn, she asked, "How do you do Mary Kay[®]?"

Krista was presented with the business opportunity, and it was a done deal. "She put a pin on me, and I said, 'You've got to be kidding me; I'm not in Brownies.'" Krista had no intention of holding parties or going to meetings. But when her first sale fell easily into her lap, Krista knew she had found a promising business venture.

Krista did attend meetings and soon saw Angie Day who had begun to mentor several unit members in Oklahoma. "She was so cute," Krista recalls. "She talked about how she didn't have a college degree but made an incredible income and earned the use of many Mary Kay[®] Career Cars. I wanted to be just like her." Angie soon began mentoring Krista, who took Angie's advice to heart. In the process, the two developed a bonding friendship across the miles, calling each other frequently about business and personal concerns.

Before long, Krista was packing for her first Top Sales Director Trip, surpassing Angie to this milestone. But Angie was never prouder of her friend and mentee.

By 2003, Krista had seven first-line offspring Independent Sales Directors and reached the \$700,000 Circle of Excellence. But in 2005, as she was building a future Independent National Sales Director area, she found herself in an unexpected divorce. "I had two children, and I was totally unprepared. I stopped working my business for eight months," Krista shares. But her unit carried her through. "My Mary Kay business was my 'Plan B' that I never thought I'd need," she says.

"Plan B" helped her again about two years later when she was hospitalized one week after marrying Bill Warner, the man of her dreams. A vertebral artery dissection had caused several small strokes. While in the hospital, she suffered a major stroke and temporarily lost the use of her right leg. After physical therapy and persisting with a Mary Kay positive attitude, Krista is almost fully recovered.

"Now my team is on fire, and we are shooting for the Sales Director trip to Hawaii in 2011. I want to be there together with Angie and Angela." People who lead happy and exciting lives are those who work at making friends. Somehow difficult times are easier to handle when you don't have to handle them alone. - Mary Kay Ash



Independent Senior Sales Director Angela LaFerry Broken Arrow, Okla.

MY STORY: BUILT-IN FRIENDS

When Angela LaFerry remarried and moved to a town of 1,700 in Oklahoma, she left behind almost everything she knew, including her friends. "I had to start over, and I knew it would be hard to make friends as the new person in town," she shares.

One slight acquaintance timidly approached Angela, the beautiful newcomer. The woman had started a Mary Kay business and needed a face to help her get started. Angela was given an address where a meeting would be held. "I knew she didn't think I'd come since I was new to town, and my husband was a local business owner. She thought I didn't need Mary Kay®," Angela recalls. In fact, the woman didn't show up, but Angela did. Angela listened as two women (one an Independent Sales Director) talked about products and the business. Skeptical, but interested, Angela signed her Independent Beauty Consultant Agreement on the spot in early 2003.

At a large New Consultant Orientation event, Angela felt intimidated by the leading women, whom she viewed as much more sophisticated. But Krista recognized immediately that Angela was what Mary Kay[®] needed. "I couldn't believe this woman who drove a pink Cadillac spoke to me and asked me about my eyelashes," Angela says. "She thought they were fake, but it was the Mary Kay[®] mascara I was wearing!"

Krista mentored Angela and soon introduced her to Angie. "I wanted to be just like these women, and here they were helping me believe in myself. I wanted to achieve everything they did so I could spend time with them," Angela says. Over time, she, Krista and Angie – and even their husbands – sealed a friendship that spans the miles and culminates at every Mary Kay event.

Angela worked diligently to move up the Mary Kay career path, following Krista and Angie's advice. She earned Top Sales Director Trips in both 2009 and 2010 and is planning for Hawaii, where the goal is for all three women to spend a fabulous time celebrating their achievements.

For Angela, her Mary Kay business has given her not only a source of friendship but also a sense of accomplishment. Angela's husband is involved in her successes, and as two business owners, they share ideas and discuss challenges. And he doesn't mind that Angela is now the family's top earner.

Angela says: "I love my Mary Kay business because it gives me flexibility, something that I love to do and close friends whom I never would have met otherwise."

OUR STORY: SUPPORT AND RESPECT

Angie: "Our Mary Kay businesses brought the three of us together, but it's the sisterhood and friendship we developed over time that keeps us together. Our families have grown close as well, and we've taken trips together. Angela and Krista inspire me, and it doesn't matter that they have achieved some milestones before me. It makes me proud. When you surround yourself with women who respect you and your opinions, you have a support system that helps you through the tough times. These are women of their word whom I can count on and trust."

Krista: "Angie has been a mentor to me, professionally and personally. She's shown me how to live a positive, happy life. Angela and I support each other in many ways, always bouncing ideas off each other. While we talk on the phone constantly, we mostly see each other at Mary Kay functions, and it's like we have never been apart. We all room together, stick together and create great memories together. And that's something we are proud of. At Leadership Conference, an Independent Sales Director told me she had never seen such a close group, and she wished she could experience the same thing."

Angela: "I couldn't attend the Sales Director trip to Greece because my mother was ill. It was heart-wrenching. Angie and Krista called me every day and listened to me cry. They understood and empathized, and it helped me get through. Later, Angie invited me on a ski trip to Canada in an effort to make up for my lost trip. Angie and Krista both praised me to success. I don't know two people who are better at making you feel good about who you are, praising your qualities and character. I'm so lucky to have these Mary Kay women in my life."

LETTING YOUR GUARD DOWN



I really want to be remembered as someone who encouraged people to live their best lives. To never settle for less than the lives they were created to live. To maximize their full potentials.

Once a registered nurse working in intensive care, Independent Elite Executive Senior Sales Director Tanya King-Lee of Palmetto Bay, Fla., decided to pursue a master's degree in medical law to improve the life she and her family were living.

Then, in May 2005, a friend and colleague introduced her to the Mary Kay opportunity. After saying "no" three times, she finally attended a "Monday Night Success" meeting. "I was there with my guard up. I remember that my thoughts went something like this: 'Why do I have to stand again? Why do we clap for everything?'" In spite of her negative attitude, Tanya says she saw something in those women: "Life, hope and excitement!" **Independent National Senior Sales Director Dacia Wiegandt** was speaking, but before she finished her presentation, Tanya signed her Independent Beauty Consultant Agreement.

There appeared to be a discrepancy, though. How could she, a tomboyish, free-spirited wife and mother who didn't wear makeup, embrace an opportunity that celebrated beauty and womanhood? "Life is ironic, isn't it?" asks Tanya. "I had been searching and asking and praying for something else. I would go to work, leaving my husband, Robert, and twins at home for 14 hours a day. My twin boys, James and Joshua, were 18 months old at the time, and although I enjoyed being a nurse, I really wanted to be at home with my family. I wanted flexibility, freedom and financial security."

Of course, it didn't take long for Tanya to discover her beauty and identity. "I have completely embraced skin care and color cosmetics." Not only that, she says she was rather shy. "Now I am able to speak in front of large groups. I have come out of my shell."

But what is at the core of this hardworking woman, who holds a full-time job with a biomedical company

and builds her Mary Kay business consistently? Tanya explains it like this: "I had made a commitment to myself at a very young age that I would *not* struggle my entire life as I had watched my mother do for so many years. She worked three jobs at a time to keep us clothed, fed and living in a two-bedroom apartment. My mom would sleep on the couch in the living room just so my brother and I could have our own room. We watched her do this for years, and that left me to grow up quickly and be responsible. From her I have learned about selfsacrifice, how to be responsible, how to be resilient and that there isn't anything that I cannot handle."

Ultimately, Tanya feels that it's all about allowing yourself to grow. "I had the privilege of working with an Independent Beauty Consultant for the past five years. When she started her Mary Kay business, she was working as a successful architect, and Mary Kay® was her 'Plan B.' She had many limiting beliefs about herself, but I always saw her potential. This was never lip service; I truly believed in her. And she just debuted as the eighth first-line offspring Independent Sales Director in my unit!"



The Lee Family (with children Joshua, James and Natalie) at Disney World in 2011.



TANYA'S POWER TIPS

- Never miss an opportunity to learn: a meeting, conference call or Company event.
- We all do what we are told our entire lives. We are told when to go to work, when to eat lunch, when to take vacation. Yet when we start our businesses, so many of us decide not to follow a plan. Consider following the plan that has been laid out for us.
- Learn about the heart of Mary Kay.
 Learn about the woman herself: who she was, how she thought, her values and principles. This allows Mary Kay to get into you instead of you just "being in" Mary Kay.
- Let go of all your personal stigmas and stereotypes.
- Make your decision and just get it done!



Tanya's future area at Career Conference 2011

go-give® award

Congratulations to the winners for September 2011

The Go-Give[®] Award is given in memory of Independent National Sales Director Sue Z. Vickers to recognize Independent Sales Directors who best exemplify the Golden Rule – helping others unselfishly and supporting adoptees as much as unit members.

If you know an Independent Sales Director who has displayed the Go-Give® spirit, why not nominate her for the monthly Go-Give® Award? The Go-Give® Award nomination form is available on the Mary Kay InTouch® website under "Recognition."



Donita Cough Pearl Independent Sales Director

Began Mary Kay March 1991

Sales Director Debut September 1997

National Sales Director Barbara Stimach

Honors Premier Club qualifier; Circle of Honor; Consultant Queen's Court of Personal Sales; four-times Sales Director Queen's Court of Personal Sales; gold medal winner; estimated highest monthly unit retail: \$32,482

Personal Lives in Orchard Park, N.Y. Husband, Ed; sons: Jimmy, Bryan; daughters: Kelly, Michelle

Favorite Quote "Trust in the LORD with all your heart and lean not on your own understanding; in all your ways acknowledge Him, and He will make your paths straight." – Proverbs 3:5-6

Independent Senior Sales Director Debby LaMendola of Grand Island, N.Y., says,

"Donita volunteered to organize a 'Christmas basket' drive for a local refugee organization, and I know her thoughtfulness gave many refugees a wonderful Christmas celebration."



Kristin Rogers Diamond Independent Senior Sales Director

Began Mary Kay June 2006

Sales Director Debut October 2006

Offspring two first-line; two second-line

National Sales Director Connie Kittson

Honors Cadillac qualifier; Star Consultant; three-times Sales Director Queen's Court of Personal Sales; four-times Queen's Court of Sharing; three-times Circle of Achievement; Circle of Excellence; Double Star Achievement; threetimes Triple Star Achievement; Fabulous 50s; Honors Society; gold medal winner; estimated highest monthly unit retail: \$107,260

Personal Lives in Sugar Hill, Ga.

Favorite Quote "Remember, you have a wealth of influence, and everyone you meet forms an impression of you by your words and actions. So make the Golden Rule your way of life." – Mary Kay Ash

Independent Senior National Sales Director Pat Danforth

says, "Kristin is a shining example of the Mary Kay principles and traditions. She is not only leading and actively mentoring her own unit and offspring, she is doing the same for many other Independent Sales Directors and Independent Beauty Consultants."



Georgia Awig Ruby Independent Sales Director

Began Mary Kay April 1996

Sales Director Debut July 1997

National Sales Director Go Give Area

Honors Grand Achiever qualifier; Circle of Honor; Consultant Queen's Court of Personal Sales; four-times Sales Director Queen's Court of Personal Sales; 12-times Queen's Court of Sharing; Circle of Achievement; two-times Double Star Achievement; Triple Star Achievement; Fabulous 50s; gold medal winner; estimated highest monthly unit retail: \$40,262

Personal Lives in North Ridgeville, Ohio. Husband, Donald; son, Brian; daughter, Michelle

Favorite Quote "If it is to be, it is up to me!" – Mary Kay Ash

Independent Sales Director Mary-K Kirsch of South

Amherst, Ohio, says, "After a back injury, Georgia cared for me and drove me to my doctor appointments. She also attended several meetings to support and motivate my unit."



Sherri Reindl Sapphire Independent Future Executive Senior Sales Director

Began Mary Kay June 1976

Sales Director Debut April 1980

Offspring four first-line; 11 second-line

National Sales Director Go Give Area

Honors Cadillac qualifier; Star Consultant; Sales Director Queen's Court of Personal Sales; 21-times Circle of Achievement; Circle of Excellence; gold medal winner; estimated highest monthly unit retail: \$108,083

Personal Lives in Kansas City, Mo. Son, Nicholas; daughters: Tracy, Tanya; four grandchildren

Favorite Quote "So this is the thought we always wish, the prayer we always pray; Lord, let my life bless other lives I touch along the way." – Mary Kay Ash

Independent Senior Sales Director Debby LaMendola of Grand Island, N.Y., says,

"Sherri invited me to participate in coaching calls she makes once a week with her offspring Sales Directors. She is a wonderful coach and shares concrete ideas to help me focus on my business."



Joy Butler-Huffstutler Emerald

Independent Senior Sales Director

Began Mary Kay March 1995

Sales Director Debut August 1997

Offspring two first-line; one second-line

National Sales Director Cindy Fox

Honors Grand Achiever qualifier; Star Consultant; Sales Director Queen's Court of Personal Sales; gold medal winner; estimated highest monthly unit retail: \$44,637

Personal Lives in Anniston, Ala. Husband, Randy; sons: Joshua, Jeremy; daughter, Natalie

Favorite Quote "Trust in the LORD with all your heart and lean not on your own understanding; in all your ways acknowledge Him, and He will make your paths straight." – Proverbs 3:5-6

Independent Senior National Sales Director Cindy Fox says, "Due to illnesses or emergencies in my family, Joy has conducted several meetings for me. Recently, because health issues made driving difficult, Joy volunteered to drive me to events."

MARY KAY® MAKEOVER CONTEST

READY TO ENTER!

BOOK A MAKEOVER APPOINTMENT.

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WIN VOTES BY ENCOURAGING FAMILY AND FRIENDS TO VOTE!



- Round-trip airfare for two to New York City
- Accommodations, food and transportation for two persons for three days and two nights
- The opportunity to attend a fashion photo shoot for *Fitness* magazine
- A professional makeup, wardrobe and hair makeover
- A fabulous new fashionista wardrobe





KEEP THESE DATES IN MIND

Phase 1: Makeovers Submitted: Sept. 1 – Oct. 31
Phase 2: Public Voting: Nov. 1 – 10
Phase 3: Final Judging: Nov. 11 – Dec. 1

NO PURCHASE NECESSARY TO ENTER OR WIN. A PURCHASE WILL NOT IMPROVE YOUR CHANCES OF WINNING. Void where prohibited. Offered and open only to female legal residents of the U.S. and the District of Columbia (including territories, possessions and military bases) who are 18 or older. Employees, directors and officers of Mary Kay Inc., Independent Beauty Consultants (at time of entry), and professional and/or semi-professional models, any individual who has made over U.S. \$5,000 modeling in any calendar year in the past five years or models under contract are not eligible to enter. Limit one (1) Entry per person. Begins on or about 12:00 a.m. Central time on Sept. 1, 2011, and entris 11:59 p.m. Central time on Dec. 1, 2011. All entries must be received by Sponsor between 12:00 a.m. Central time on Sopt. 1, 2011, through 11:59 p.m. Central time on Nov. 10, 2011. Photographs must be taken no soner than July 20, 2011, and submitted for this Fall 2011 contest only. Grant Prize (3): three-day/two-night trip for winner and one adult guest to New York City. ARV: \$8,500 each. Limit one finalist and overall prize per person. Subject to Complete Official Rules, available at www.mkmakeovercontest.com beginning on or about July 20, 2011.

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