

Celebrating All That One Woman Can™ Be



ears of Beauty





more than she imagined

a true beauty

anything she wants.

One Woman Can™ be YOU.









1964

Seminar begins more like a large family dinner than the grand gala it is today. Mary Kay cooks chicken and jalapeño dressing for 200 Independent Beauty Consultants. She decorates with crepe paper and balloons to celebrate their first anniversary.



1965

Since a great image can inspire confidence, success and pride, it's no surprise that the Career Apparel program is among the first developed after the Company opens.

1966

Mary Kay marries Mel Ash on January 6. They marry on a Thursday, and on every Thursday after that, Mel gives Mary Kay a gift, sometimes candy or a flower, other times, a cherished collectible.



Make it pink!
Mary Kay Ash
requests a pink
Cadillac and creates
the Career Car program. The
first pink Cadillacs are awarded
to the top 5 Independent
Sales Directors. Today, more
than 1,200 Independent Sales
Directors earn the use of a
Mary Kay pink Cadillac.

1970

First diamond bumblebee pin. Mary Kay Ash tells the story of how aerodynamic engineers are unable to understand how the bumblebee flies. The bumblebee symbolizes the can-do spirit to achieve new heights.

1971

Mary Kay opens first international subsidiary.



1975

The Star Consultant program is born! Mary Kay Ash leads a challenge to hold 10 parties in a week! Ryan Rogers launches a similar challenge in 2011 and holds 10 skin care parties of his own! Today, Star Consultants receive lavish prizes and the Ladder of Success pin.

1979



Company is featured on CBS's 60 Minutes, making Mary Kay a household name and leading thousands of women to become Mary Kay Independent Beauty Consultants.





1982

First nationally televised commercial airs.

1984

Mary Kay Cosmetics, Inc. appears in "100 Best Companies to Work for in America."

1989

Mary Kay is among the first companies to enact a recycling program. Today, Pink Doing Green® initiatives are at work around the world. Also, Mary Kay global retail sales top \$1 billion!

1993

Kathy Helou is the first **Independent Sales** Director to break the \$2 million mark in estimated unit retail sales!

1996

The Mary Kay Ash Charitable Foundation is established. Since then,



the Foundation has awarded \$18.6 million in grants to scientists focusing on curing cancers that affect women and \$28 million to shelters and programs addressing domestic violence in the U.S.

2000

Demand for products that promote younger-looking skin increases. Mary Kay launches TimeWise® 3-In-1 Cleanser and Age-Fighting Moisturizer. Today, the TimeWise® Miracle Set® and supplements continue to be top-selling products.

2003

Worldwide independent sales force exceeds 1 million. Today, sales force are located in more than 35 markets throughout Europe, Asia Pacific and the Americas.

2009

Mary Kay launches its YouTube channel and Facebook page.



2011

Mary Kay is the only cosmetics company to be named one of Brand Key's Top 10 "Brands That Delight," along with companies such as Apple and Facebook.

2012

The Company's most sophisticated age-fighting skin care to date, TimeWise Repair™ is the most successful launch in Company history. Mary Kay hits facebook 1 million fans

2013

on Facebook.

Mary Kay hits its goal of 3 million Independent Beauty Consultants around the globe on its 50th Anniversary!



50thAnniversary



Just as a tiny mustard seed grows into a mighty plant, Mary Kay Inc. has grown into the finest teachingoriented skin care company in the world. Looking at you, I see proof that my dream became a reality, my mustard seed sprouted. I can see proof that my belief in Mary Kay Inc. was well-founded when I believed in you.

september

to remember

triviaquiz

- 1. The first Independent Sales Director suit in 1965 was a two-piece black wool knit suit with what accessory?
- 2. In 1978, Dr. Norman Vincent Peale presented Mary Kay Ash with a prestigious award given to distinguished Americans who have succeeded in spite of adversity. What was the award?
- 3. Career Conference is sisterhood, education, motivation and recognition all rolled into one fun event. It gives Independent Beauty Consultants the tools they need for success. What year did Career Conference launch?
- 4. In 2003, the worldwide independent sales force reached how many Independent Beauty Consultants?
- 5. What is the Company's most successful product launch to date? (Name the product.) Answers below.
- Postmark deadline for Quarter 1
- Star Consultant prize selections.

Online Independent Sales Directorin-Qualification Commitment Form available beginning 12:01 a.m. Central time.

Postmark cutoff for Independent Beauty Consultants to mail

Commitment Forms to begin

Independent Sales Director

qualification this month.

Last day to submit online Independent Sales Directorin-Qualification Commitment Form. Commitment Form available until midnight Central time.



Labor Day. All Company and branch offices closed. Postal holiday.



Mary Kay Inc. 50th Anniversary!

- Star Consultant quarterly contest.
- Deadline to make Quarter 4

- Quarter 2 Star Consultant quarterly contest begins.
- Holiday 2013 Preferred Customer ProgramSM online enrollment for The Look, including exclusive samplers (while supplies last), and Month 2 mailer begins.

Online prize selection available for Quarter 1 Star Consultant quarterly contest.



Last day of the month for Independent Beauty Consultants to place telephone orders (until 10 p.m. Central time).

- Last day to register for October New Independent Sales Director Education week.
- Last day of the month for Independent Beauty Consultants to place online orders (until 9 p.m. Central time).
- Last business day of the month. Orders and Independent Beauty Consultant Agreements submitted by mail or dropped off at the branches must be received by 7 p.m. local time to count toward this month's production.
- Online Independent Beauty Consultant Agreements accepted until midnight Central time.
 - Also available on *Mary Kay Mobile InTouch*™ on your smartphone at m.marykayintouch.com

Helpful Numbers: Mary Kay Consultant Contact Center 800-272-9333 (M – F, 8:30 a.m. – 5 p.m. Central time) For questions regarding *Mary Kay®* product orders, *Mary Kay InTouch®*, special events, product information, etc. Automated Info Line 800-454-1130 (24 hours)



10

FAIRYTALES AND FANTASIES

Limited-edition[†] mauve pink and gold hues for eyes and lips tell a romantic story for fall. Escape to a dream where imagination reigns.

CLEARER SKIN

NEW! Clear Proof[™] Acne System is great for your customers with mild to moderate acne.



20

ONE WOMAN CAN™

Mary Kay Ash was an original. As an entrepreneur and philanthropist, she started her business with five products and one big dream.



24

50 reasons

Independent sales force members and Mary Kay employees share personal stories of why they love their Mary Kay!

Applause® Magazine Team: EDITOR-IN-CHIEF: LAURA RIVERA MANAGING EDITOR: ALESIA RITENOUR WRITER/EDITOR: ELIZABETH ARTTUS ART DIRECTOR: LIZ LEDESMA ACCOUNT MANAGERS: NICOLE WILLIAMS, ANITA HAYS

SENIOR EDITOR: JUANITA ALVAREZ SPANISH MANAGING EDITOR: MARGARITA HERNÁNDEZ CONTREAS ART PRODUCER: SHARILYN GETZ SENIOR PRINT PRODUCER: JAN JONES PRINT PRODUCER: KIM RIND CONSULTANT

COMMUNICATIONS ASSISTANT: LIZ ESCALANTE SENIOR GRAPHIC DESIGN/PRODUCTION ARTISTS: RENEÉ PEISER, PATTI CASAMASSIMA PROOFREADERS: PEGGY MEADOR, KIM ROLLINGS CONTRIBUTING WRITER: COLETTE REED HARMON

NEW! Clear Proof Acne System! See clearer skin in just 7 days*

clarifying cleansing gel acne medication 2% salicylic acid

gel limpiador para cutis con tendencia al acné producto para el tratamiento del acné 2% de ácido salicítico

4.5 OZ. NET WT. / 127 g







Who's the Customer?

- Anyone with mild to moderate acne
- Teens
- Young adults
- Women 40+ experiencing acne for the first time or with recurring acne

HOW Can I Get My Customers to Switch From a Competitor's Brand?

When selling this new skin care line, you may want to point out that the set:

- Clears blemishes without irritation; helps maintain a clear complexion.
- Unclogs pores, removes excess oil and leaves skin feeling healthier.
- Fades look of lingering acne spots.
- Controls excess oil while helping to dramatically reduce the appearance of pores.
- Uses a combination of salicylic acid and benzovl peroxide to attack multiple factors that can contribute to acne breakouts.
- Is mild enough to use daily. Skin looks and feels healthier without an uncomfortable tight feeling.
- Shown effective on teens to people in their 50s, males and females, different ethnicities.

STEPS

- Clear Proof™ Clarifying Cleansing Gel,† \$16 Deep cleanses skin to penetrate and clear pores. Gently removes dirt, oil and complexion-dulling impurities. Contains 2% salicylic acid.
- Clear Proof™ **Blemish Control** Toner,† \$15 Tones without overdrying. Cleanses skin and helps control shine. Leaves skin feeling soft and supple. Contains 2% salicylic acid.

\$15

Clear Proof[™] Acne Treatment Gel,† \$10 Helps clear up pimples fast while helping prevent new ones from forming. Helps fade the look of lingering acne spots. Contains 5% benzoyl peroxide.

\$10

Clear Proof™ Oil-Free Moisturizer for Acne-Prone Skin, \$18 Replenishes moisture to provide balanced hydration. Helps control excess oil, leaving skin with a beautiful

matte finish.



Science Behind the Regimen!

Why are two acne fighters better than one? **Salicylic acid** acts like an **exfoliant** to promote the easy **removal of dead skin cells.** It **helps keep pores unclogged** and reduces the buildup of *P. acnes* bacteria.

Benzoyl peroxide is an oxygen-releasing ingredient that kills bacteria. *P. acnes* bacteria flourish when there's a lack of oxygen, like in a clogged pore. By creating an oxygen-rich environment, benzoyl peroxide can help reduce the number of *P. acnes* bacteria that can cause lesions to form.

The combination of these two ingredients attacks acne in multiple ways to help clear up existing acne and help keep future acne from forming.





Dr. Beth Lange, Mary Kay Chief Scientific Officer

What's special about the $\it Clear \, Proof^{TM}$ Acne System?

"It includes products that use ingredients recognized by U.S. dermatologists to treat acne. The **set attacks multiple factors** that can contribute to acne breakouts.

Consistency and patience are key. It's natural that your customers want to see immediate results, but results don't happen overnight. Not everyone will see improvement to the same degree and in the same time frame due to various factors like hormonal fluctuations or even stress. Stress doesn't cause acne but can make it worse. Keep a regular daily and nightly routine. Avoid skipping steps. While a 12-week independent clinical study showed that many people who tried the Clear ProofTM Acne System had clearer skin in just 7 days, it's important to remember that results improved over time."





Julia Mundy, Independent Executive Senior Sales Director, Roanoke, Texas

What an exciting way to **grow your customer base!** This regimen is right for anyone with **mild to moderate acne.** I immediately think teen years, but **acne can happen at any time.** Independent Beauty Consultants can offer a competitive regimen at a very competitive price.

on SELLING: I'll mention it at my skin care parties and invite anyone to discuss it with me at the close. I may have a *Crystal Clear* party for guests who have expressed acne concerns. I'd love to help my hostesses and their guests develop healthy skin care habits. Once my younger customers and their moms see results, they'll look to me for more skin care and color products!

ON INVENTORY: If you have a minimal number of acne customers, the Customer Delivery Service may be perfect to supplement inventory when orders come in. Or you may want to keep a few sets on your shelf if you see high demand within your customer base.

ON APPROACHING A NEW CUSTOMER:

Acne is a delicate issue. Once I book an appointment, I may ask, 'If I can help you with one main skin concern, what would that be?' This puts the ball in her court, and I can reassure her that Mary Kay has the right products to help.

ON SWITCHING YOUR CUSTOMERS TO

THIS REGIMEN: Tell them about the new products and that you'd love them to share their opinions. You also can mention the *Mary Kay*® Satisfaction Guarantee, so they have nothing to lose! When you take time to work with a customer with blemish-prone skin, it can be rewarding for you both. You could end up with a customer for life and maybe even one who refers her friends as well!



transition your customers

Clear Proof™ Blemish Control Toner† and Clear Proof™ Acne Treatment Gel† have the same formulas as Classic Basic® Blemish Control Toner 3 and Acne Treatment Gel, respectively. The difference is that now they're in exciting new upscale packaging. Therefore, Blemish Control Toner 3 and Acne Treatment Gel will appear on the discontinued section of the Aug. 16 Consultant order form. Velocity® Facial Cleanser and Velocity® Lightweight Moisturizer also will be discontinued to make room for the new Clear Proof™ line and its updated formula.

one week

to WOW!

Your customers will love the *Mary Kay® Clear Proof*TM

The Go Set, a seven-day trial set. Once they see what seven days can do, they will want to take home the full-sized set.





share

The *Clear Proof*TM Acne System eCatalog has details on results, tips for acne-prone skin, videos and more! Share it with your customers today.

Upsell

- Clear ProofTM Pore-Purifying Serum
- *Mary Kay*® Oil-Free Eye Makeup Remover
- *Mary Kay*® Mineral Powder Foundation
- Clear ProofTM The Go Set
- Mary Kay® Oil Mattifier
- Beauty Blotters® Oil-Absorbing Tissues
- Mary Kay® Foundation Primer Sunscreen Broad Spectrum SPF 15[†]
- Mary Kay® Concealer (TIP! Yellow shade helps cover and hide red acne lesions.)



Want more?

Mary Kay InTouch® has detailed product information, along with great videos and selling tools!

6 applause september 2013

†Over-the-counter drug product Price is suggested retail.

your skin for life

Whatever your age, skin type or preferences, Mary Kay has a skin care product to suit your needs.



Botanical Effects® Skin Care





TimeWise® Miracle Set®





TimeWise Repair™ Volu-Firm™ Set





Clear Proof™ Acne System

NEW! Special Solutions

I'd love to help you find your perfect match.

CALL ME, your Mary Kay Independent Beauty Consultant, to try today!



The Mary Kay® **SATISFACTION GUARANTEE** ensures you're confident and completely satisfied with your products.



Go BOLD.

and expand your customer base in a whole new way! These products help keep your Mary Kay business relevant and attractive to a new generation.

Mary Kay At Play™ color completes your color offering with fun, vibrant mixand-match shades. These fashion-friendly products are easy to use and affordable, making them perfect for young women and makeup junkies.

Targeted to high school and college women, these gals...

- Love color and experimenting with new looks.
- Have huge buying power.
- Are influenced by friends and can influence peers.
- Prefer communicating digitally and through social media.

Grab her ATTENTION.

It only takes one. Introduce Mary Kay At PlayTM to one of your trendy customers. Ask her to spread the word online and offline. She can share Mary Kay Facebook posts on her own page, post on Twitter and share her look on Instagram using #mkatplay for a chance to be featured on Mary Kay's social media network.

Create buzz! Popular coffeehouses, yogurt shops, concert venues, etc., are where these young women hang out. Partner with a trendy boutique and offer makeover tips.

Share the LOVE.

Spread the word with downloadable fliers, eCatalog, Facebook posts and Mary Kay At Play™ Virtual Makeover looks! All this and more is available on Mary Kay InTouch®.

How 'bout an "At Play Beauty Day?"

- Send e-vites.
- Keep events upbeat. Create stations: bold lip, smoky eye and natural look, so girls can rotate and stay busy.
- Create a music playlist to suit your guests.
- Encourage guests to snap pictures and upload to their favorite social media. You can tag your Facebook Fan

- page from their photo to help spread the word!
- Mary Kay At Play[™] is the star, but also feature other products that appeal: Mary Kay® Oil-Free Eye Makeup Remover, the new Clear Proof™ Acne System and Botanical Effects® skin care, Mary Kay® mascaras and more!

Check OUT this fun, trendy bag to carry your Mary Kay At Play™ products to parties. It's available on

Mary Kay InTouch® > MKConnections®.





The Targeted Marketing Module

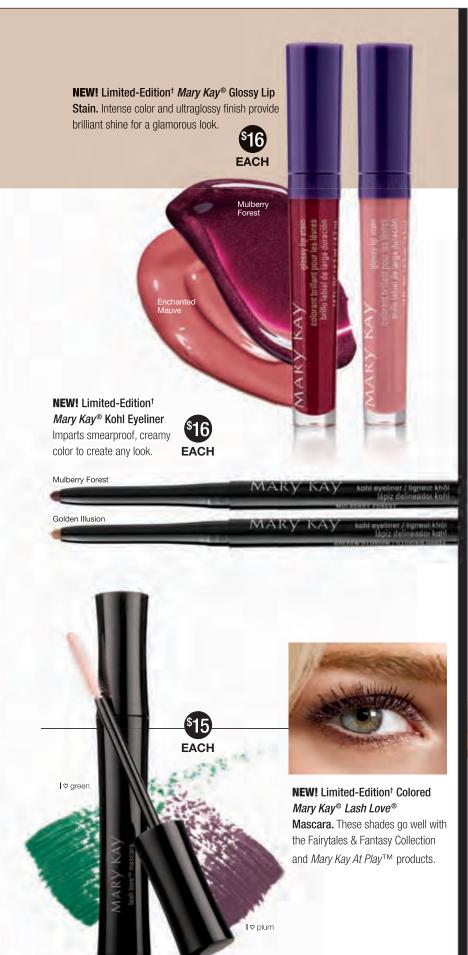
on The Silver Wings Scholar ProgramSM on *Mary Kay InTouch*® has great tips to reach these younger customers.



Limited-Edition[†] Mary Kay[®]

ales & Fantas Collection





Spotlight the Season's Hottest Trends with regular-line Mary Kay® products. Members of the Mary Kay Global Makeup Artist team recommend these colors for fall: Mary Kay® Cream Eye Color, \$14 ea., in Pale Blush, Beach Blonde, Violet Storm and Apricot Twist. Mary Kay® Mineral Eye Colors, \$7 ea., in shades like Gold Coast, Honey Spice, Precious Pink, Truffle, Sweet Plum, Lavender Fog, Polished Stone, Amber Blaze, Granite and Spun Silk. Mary Kay[®] True Dimensions™ Lipstick, \$18 ea., in Mystic Plum and Rosette. Mary Kay® Creme Lipstick, \$15 ea., in Rich Fig, Berry Kiss, Merlot, Sheer Blush and Pink Passion.

Mary Kay® Cream Blush, \$14 ea., in Sheer Bliss.

Mary Kay® NouriShine Plus® Lip Gloss, \$14 ea., in shades like Pink Parfait and Café au Lait.

Fall's Feminine Fashions

Figure-flattering shapes are the rage! Try nipped-waist or peplum tops, and skirts and dresses with fluted hems. Hot fabrics: chiffon, lace, velvet and decorative motifs.

Update colors with a few new pieces or check your closet for old favorites in burgundy, plum, navy and raspberry shades.

Discover more of fall's trends on *Mary Kay InTouch*®, and share the Mary Kay® Trend Report with your customers via Facebook.

trendLooks

Congratulations to the winners for May 2013

Top NSDs Year-to-Date

Pictured here are the top 10 NSDs year-to-date.





















On-Target Inner/Diamond/Gold Circle

Independent National Sales Directors become members of the Gold Circle when they earn \$125,000 or more; members of the prestigious Diamond Circle when they earn \$200,000 or more; and a member of the exclusive Inner Circle when they earn \$325,000 or more in "NSD commissions" during the Seminar contest period. (NSD commissions are comprised of commissions earned on the wholesale production of first-, second-, and third-line offspring units; Top 10 fourth-line and beyond; Elite Executive NSD commissions; NSD commissions on personal units; NSD bonuses for NSD offspring and offspring from personal units for May 2013, NSD Area Leadership Development Bonuses and NSD commissions earned on all foreign countries for April 2013.) These "NSD commissions" are used to determine NSD ranking for a Seminar year. Congratulations to the following NSDs who are considered on-target from July 1, 2012, through May 31, 2013.

On-Target for \$850,000 Inner Circle Anita Mallory Garrett-Roe\$813,383.94 On-Target for \$650,000 Inner Circle Carol Anton......\$606, On-Target for \$550,000 Inner Circle Gloria Mayfield Banks......\$39,514.82 Kathy Helou 532 136 08 **On-Target for \$500,000 Inner Circle**Karen Piro\$502,717.66 Lisa Madson ...500,660.75 On-Target for \$450,000 Inner Circle On-Target for \$400,000 Inner Circle Pat Danforth. ...401,849.84 On-Target for \$350,000 Inner Circle Sherry Windsor Lupita Ceballos\$364,526.14358,708.31

Karlee Isenhart Cindy Williams	331,046.06
On-Target for \$325,000 Sonia Páez Sue Kirkpatrick	\$317,340.33
On-Target for \$300,000 Dacia Wiegandt	

Pamela Waldrop Shaw......277,120.36

On-Target for \$250,000 Diamond Circle			
Judie McCoy	\$273,632.26		
SuzAnne Brothers	270,287.94		
Mary Diem	262,578.59		
Linda Toupin	244.125.07		
Mary Estupiñan			
Anita Tripp Brewton	240.030.36		
Julianne Nagle	234.264.85		
Diane Underwood	229,257.32		
0 T			

On-Target for \$200,000	Diamond Circle
Shannon Andrews	
Sara Pedraza-Chacón	
Dayana Polanco	
Julia Burnett	
Pamela Fortenberry-Slate	204,780.50

argor ironii oarj	., 20.2,049
Kerry Buskirk	204,378.25
Sandy Valerio	204,319.01
	204,005.33
Connie Kittson	201,406.49
Sandy Miller	200,358.09
Dawn Dunn	196,935.54
	195,844.37
Jeanne Rowland	193,009.89
Janet Tade	189,234.11
Auri Hatheway	187,123.82
Jamie Cruse-Vrinios	186.211.62
Ronnie D'Esposito Klei	in184,489.98

On-Target for \$150,000 Gold Circle			
Nancy Bonner	\$182,428.84		
Lily Orellana	182,063.32		
Dalene Hartshorn	180,921.93		
Maureen Ledda	180,756.20		
Anabell Rocha	179,813.85		
Lisa Allison	179,158.73		
Kay Elvrum	177,900.33		
Kristin Myers	176,168.82		
Davanne Moul	175,459.20		
Susan Hohlman	173,670.89		
Rebbecca Evans	173,627.86		
María Monarrez	172,150.79		
Yvonne Lemmon	170,106.25		
Cyndee Gress	170,035.12		

ay 31, 2013.	
Tammy Crayk	168,088,86 167,386,03 166,937.79 166,824,90 165,801,10 161,189,53 159,109,49 159,030,38 158,512.70 156,723,45 155,702.89 153,364,55 153,723,34 154,123,34 154,123,34 154,123,34 143,971,15 143,871,15 144,848,38
Monique Balboa	
O T+ f 040F 000 0-1-1	0:1-

On-Target for \$125,000 Gol	d Circle
Michelle Sudeth	
Noelia Jaimes	133,526.72

Janis Z. Moon	132.838.40
Pam Higgs	
Paola Ramírez	
Kate DeBlander	
Rosibel Shahín	
Kym Walker	
Glinda McGuire	
Bea Millslagle	
Roxanne McInroe Williams	
Tammy Romage	
Vicki Jo Auth	124,031.43
Brenda Segal	123,598.89
Shelly Gladstein	123,295.49
Sharon Buck	
Alma Orrostieta	
Lorraine Newton	121,464.85
Maribel Barajas	
Somer Fortenberry	
Kimberly Copeland	
Dawn Otten-Sweeney	
Kirk Gillespie	117,171.08
Linda Kirkbride	
Gena Rae Gass	
Morayma Rosas	
Heidi Goelzer	
Kathy Rodgers-Smith	
María Flores	
Lynne Holliday	114,931.22

Monthly Commissions and Bonuses

.356.393.41

Listed are NSD commissions above \$10,000 earned in May by Independent National Sales Directors as defined above plus the following which do not count toward NSD ranking: Sales Director commissions, Personal Team commissions and NSD contest bonuses. Cars, prizes, etc., are not included in these amounts.

Diamond

Cheryl Warfield

Debi Moore.....

1. Anita Mallory Garrett-Roe***	\$80,152
2. Gloria Castaño***	56,272
3. Lisa Madson	54,570
4. Sonia Páez**	46,080
5. Patricia Turker**	41,902
6. Linda C. Toupin	32,173
7. Dayana Polanco*	
8. Mary Diem*	
9. Diane Underwood	
10. Connie A. Kittson	
11. Ada García-Herrera	
12. Susan M. Hohlman*	
13. Rosibel Shahín*	19,811
14. Vivian Díaz	18,686
15. Evelinda Díaz*	
16. Dalene Hartshorn	
17. Elizabeth Muna-Mudsi	
18. Noelia Jaimes*	
19. Mayuli Rolo*	
20. Heidi Goelzer	
21. Cecilia C. James	
22. Diane L. Mentiply	
23. Noemi C. Jaimes	
24. Diana Heble	
D. I.	
Ruby	

Pamela A. Fortenberry-Slate*	19,690
11. Candace Laurel Carlson*	18,377
12. Vicki Jo Auth	
13. Jeanne Rowland*	17,186
14. Cyndee Gress	16,602
15. Kate DeBlander	16,493
16. Juanita Gudiño	
17. María Flores	
18. Somer Fortenberry	
19. Jo Anne Barnes	
20. Kirk Gillespie	
21. Janis Z. Moon	
22. Gay Hope Super	
23. Scarlett S. Walker-Simpson*	13,904
24. Terri Schafer	13.791
25. Michelle L. Sudeth*	13,597
26. Kimberly R. Copeland	13,494
27. Judy Kawiecki	
28. Gena Rae Gass	
29. Donna B. Meixsell	
30. Lynne G. Holliday	
31. Cindy Z. Leone	
32. Kelly McCarroll	
Sapphire	

03.1000 01.000		002
15. Kate DeBlander		
16. Juanita Gudiño	16,	478
17. María Flores	16,	177
18. Somer Fortenberry	15.	562
19. Jo Anne Barnes		
20. Kirk Gillespie		
21. Janis Z. Moon		
22. Gay Hope Super	13.	907
23. Scarlett S. Walker-Simpson*		
24. Terri Schafer		
25. Michelle L. Sudeth*		
26. Kimberly R. Copeland		
27. Judy Kawiecki		
28. Gena Rae Gass		
29. Donna B. Meixsell		
30. Lynne G. Holliday		
31. Cindy Z. Leone	10	694
32. Kelly McCarroll	10.	061
_ *		
Sapphire		
1. Lupita Ceballos**	CE.	020
1. Lupita Genalios	ໜ.	೦೦೦

32. Kelly McCarroll	10,061
Sapphire	
1. Lupita Ceballos**	\$65,838
2. Karen Piro**	49,238
3. Shannon C. Andrews*	35,644
4. Sara Pedraza-Chacón*	
5. Jan L. Thetford	27,324
6. Judie McCoy*	
7. Julianne Nagle*	25,249
8. Dawn A. Dunn	24,326
9. Tammy Crayk	23,044
10. Valerié J. Bágnol*	22,259
11. Pam I. Higgs	21,223
12. Paola Ramírez	20,128

13. Sandy Valerio* 19,730 14. Gloria Báez* 18,753 15. Davanne D. Moul* 17,654 16. Jill Moore 17,654 16. Jill Moore 17,654 16. Jill Moore 17,406 17. Roxanne McInroe Williams 16,693 18. Gladis Elizabeth Camargo* 15,798 19. Lorraine B. Newton. 15,443 20. Sharon L. Buck. 15,168 21. Lara F. McKeever. 15,041 22. Pam Klickna-Powell. 14,777 22. Pam Klickna-Powell. 14,777 23. Kimberly D. Starr 14,308 24. Sherril L. Steinman. 14,300 24. Sherril L. Steinman. 14,300 25. Alia L. Head. 14,122 26. Tammy Romage. 14,020 27. Maribel Barajas. 12,730 29. Maria Guadalupe Díaz 11,384 30. Kendra Crist Cross. 11,380 31. Diana Sumpter. 11,369 32. Debra M. Wehrer. 11,059 33. Charlotte G. Kosena. 10,953 34. Ann Brown. 10,929 35. Nancy A. Moser. 10,953 66. Karen B. Ford. 10,589 37. Maria Aguirne. 10,1589 37. Maria Aguirne. 10,1589 38. Miran Alieila de Sánchez	o, p
15. Davanne D. Moul* 17,654 61. Jill Moore 17,406 61. Rowanne McInroe Williams 16,693 18. Gladis Elizabeth Camargo* 15,798 19. Lorraine B. Newton 15,443 20. Sharon L. Buck 15,168 21. Lara F. McKeever 15,041 22. Pam Klickna-Powell 14,777 23. Kimberly D. Starr 14,308 24. Sherril L. Steinman 14,300 24. Sherril L. Steinman 14,300 25. Alia L. Head 14,122 26. Tammy Romage 14,020 27. Maribel Barajas 12,730 29. María Guadalupe Díaz 11,984 30. Kendra Crist Cross 11,380 32. Debra M. Wehrer 11,369 33. Charlotte G. Kosena 10,963 34. Ann Brown 10,929 35. Nanoy A. Moser 10,875 36. Karen B. Ford 10,885 37. María Aguirre 10,406	13. Sandy Valerio*
16. Jill Moore 17, 406 17. Roxanne McInroe Williams 16,693 18. Gladis Elizabeth Camargo* 15,798 19. Lorraine B. Newton 15,468 20. Sharon L. Buck 15,168 21. Lara F. McKeever 15,041 22. Pam Klickna-Powell 14,777 23. Kimberty D. Starr 14,308 24. Sherril L. Steinman 14,300 25. Alia L. Head 14,122 26. Tammy Romage 14,020 27. Maribel Barajas 12,730 28. Magdalena Nevárez* 12,479 29. Maria Guadalupe Díaz 11,984 30. Kendra Crist Cross 11,389 31. Diana Sumpter 11,059 33. Charlotte G. Kosena 10,963 34. Ann Brown 10,929 35. Nancy A. Moser 10,875 36. Karen B. Ford 10,406 37. Maria Aguirre 10,406	14. Gloria Báez*
17. Roxanne McInroe Williams 16,693 18. Gladis Elizabeth Camargo* 15,798 19. Lorraine B. Newton. 15,443 20. Sharon L. Buck 15,168 21. Lara F. McKeever 15,041 22. Pam Klickna-Powell 14,777 23. Kimberly D. Starr 14,300 25. Alia L. Head 14,122 26. Tammy Romage 14,020 27. Maribel Barajas 12,730 28. Magdalena Nevárez* 12,479 29. María Guadalupe Díaz 11,984 30. Lendra Crist Cross 11,380 31. Diana Sumpter 11,059 32. Debra M. Wehrer 11,059 33. Charlotte G. Kosena 10,963 34. Ann Brown 10,929 35. Nancy A. Moser 10,875 36. Karen B. Ford 10,583 37. María Aguirre 10,406	15. Davanne D. Moul*17,654
18. Gladis Elizabeth Camargo* 15,798 19. Lorraine B. Newton. 15,438 20. Sharon L. Buck 15,168 21. Lara F. McKeever 15,041 22. Pam Klickna-Powell 14,777 23. Kimberly D. Starr 14,308 24. Sherril L. Steinman. 14,300 24. Sherril L. Steinman. 14,302 25. Alia L. Head. 14,122 26. Tammy Romage. 14,020 27. Maribel Barajas. 12,730 29. María Guadalupe Díaz 11,984 30. Kendra Crist Cross. 11,380 32. Debra M. Wehrer. 11,059 33. Charlotte G. Kosena. 10,963 34. Ann Brown. 10,929 35. Nancy A. Moser. 10,875 36. Karen B. Ford. 10,885 37. María Aguirre. 10,406	16. Jill Moore 17,406
19. Lorraine B. Newton. 15,443 20. Sharon L. Buck. 15,168 21. Lara F. McKeever. 15,041 22. Pam Klickna-Powell. 14,777 23. Kimberty D. Starr	
20. Sharon L. Buck 15,168 21. Lara F. McKeever 15,041 22. Pam Klickna-Powell 14,777 23. Kimberly D. Star 14,300 24. Sherril L. Steinman 14,300 25. Alia L. Head 14,122 26. Tammy Romage 12,730 28. Magdalena Nevárez* 12,730 29. María Guadalupe Díaz 11,984 30. Kendra Crist Cross 11,380 31. Diana Sumpter 11,059 32. Debra M. Wehrer 11,059 33. Charlotte G. Kosena 10,923 34. Ann Brown 10,929 35. Nancy A. Moser 10,875 36. Karen B. Ford 10,686 37. María Aguirre 10,406	
20. Sharon L. Buck 15,168 21. Lara F. McKeever 15,041 22. Pam Klickna-Powell 14,777 23. Kimberly D. Star 14,300 24. Sherril L. Steinman 14,300 25. Alia L. Head 14,122 26. Tammy Romage 12,730 28. Magdalena Nevárez* 12,730 29. María Guadalupe Díaz 11,984 30. Kendra Crist Cross 11,380 31. Diana Sumpter 11,059 32. Debra M. Wehrer 11,059 33. Charlotte G. Kosena 10,923 34. Ann Brown 10,929 35. Nancy A. Moser 10,875 36. Karen B. Ford 10,686 37. María Aguirre 10,406	19. Lorraine B. Newton
22 Pam Klickna-Powell. 14,777 23 Kimberly D. Starr 14,308 24 Sheril L. Steinman. 14,300 25 Alia L. Head 14,122 26 Tammy Romage 14,020 27 Maribel Barajas 12,730 28 Magdalena Nevárez" 12,479 29 María Guadalupe Díaz 11,984 30. Kendra Crist Cross 11,380 31. Diana Sumpter 11,059 32. Debra M. Wehrer 11,059 33. Charlotte G. Kosena 10,963 34. Ann Brown 10,929 35. Nancy A. Moser 10,875 36. Karen B. Ford 10,583 37. María Aguirre 10,406	20. Sharon L. Buck 15,168
23. Kimberly D. Starr 14,308 24. Sherril L. Steinman 14,308 25. Alia L. Head 14,122 26. Tammy Romage 14,020 27. Maribel Barajas 12,730 28. Magdalena Nevárez* 12,479 29. María Guadalupe Díaz 11,384 30. Kendra Crist Cross 11,380 31. Diana Sumpler 11,369 32. Debra M. Wehrer 11,059 33. Charlotte G. Kosena 10,963 34. Ann Brown 10,929 35. Nancy A. Moser 10,875 36. Karen B. Ford 10,589 37. María Aguirre 10,406	21. Lara F. McKeever
24. Sherril L Steinman 14,300 25. Alia L Head 14,122 26. Tammy Romage 14,020 27. Maribel Barajas 12,730 28. Magdalena Nevárez* 12,479 29. Maria Guadalupe Díaz 11,984 30. Kendra Crist Cross 11,380 31. Diana Sumpter 11,369 32. Debra M. Wehrer 11,059 33. Charlotte G. Kosena 10,963 34. Ann Brown 10,929 35. Nancy A. Moser 10,875 36. Karen B. Ford 10,589 37. Maria Aguirre 10,406	22. Pam Klickna-Powell14,777
25. Alia L Head 14,122 26. Tammy Romage 14,020 27. Maribel Barajas 12,730 28. Magdalena Nevárez* 12,479 29. María Guadalupe Díaz 11,984 30. Kendra Crist Cross 11,380 31. Diana Sumpter 11,059 32. Debra M. Wehrer 11,059 33. Charlotte G. Kosena 10,983 34. Ann Brown 10,929 35. Nancy A. Moser 10,875 36. Karen B. Ford 10,583 37. María Aguirre 10,406	23. Kimberly D. Starr
26. Tammy Romage 14,020 27. Maribel Barajas 12,730 28. Magdalena Nevárez* 12,479 29. María Guadalupe Díaz 11,384 30. Kendra Crist Cross 11,380 31. Diana Sumpler 11,369 32. Debra M. Wehrer 11,059 33. Charlotte G. Kosena 10,963 34. Ann Brown 10,929 35. Nancy A. Moser 10,875 36. Karen B. Ford 10,589 37. María Aguirre 10,406	24. Sherril L. Steinman
27. Maribel Barajas. 12,730 28. Magdalena Nevárez* 12,479 29. Maria Guadalupe Diaz 11,984 30. Kendra Crist Cross 11,380 31. Diana Sumpter 11,369 32. Debra M. Wehrer 11,059 33. Charlotte G. Kosena 10,963 34. Ann Brown 10,929 35. Nancy A. Moser 10,875 36. Karen B. Ford 10,589 37. Maria Aguirre 10,406	25. Alia L. Head
28. Magdalena Ñevárez* 12,479 29. Maria Guadalupe Díaz 11,984 30. Kendra Crist Cross 11,380 31. Diana Sumpter 11,369 32. Debra M. Wehrer 11,059 33. Charlotte G. Kosena 10,963 34. Ann Brown 10,929 35. Nancy A. Moser 10,875 36. Karen B. Ford 10,589 37. María Aguirre 10,406	26. Tammy Romage 14,020
29. María Guadalupe Díaz 11,884 30. Kendra Crist Cross 11,380 31. Diana Sumpler 11,369 32. Debra M. Wehrer 11,059 33. Charlotte G. Kosena 10,963 34. Ann Brown 10,929 35. Nancy A. Moser 10,875 36. Karen B. Ford 10,589 37. María Aguirre 10,406	
29. María Guadalupe Díaz 11,884 30. Kendra Crist Cross 11,380 31. Diana Sumpler 11,369 32. Debra M. Wehrer 11,059 33. Charlotte G. Kosena 10,963 34. Ann Brown 10,929 35. Nancy A. Moser 10,875 36. Karen B. Ford 10,589 37. María Aguirre 10,406	28. Magdalena Nevárez* 12,479
30. Kendra Crist Cross 11,380 31. Diana Sumpter 11,369 32. Debra M. Wehrer 11,059 33. Charlotte G. Kosena 10,963 34. Ann Brown 10,929 35. Nancy A. Moser 10,875 36. Karen B. Ford 10,589 37. Maria Aguirre 10,406	29. María Guadalupe Díaz 11,984
32. Debra M. Wehrer 11,059 33. Charlotte G. Kosena 10,963 34. Ann Brown 10,929 35. Nancy A. Moser 10,875 36. Karen B. Ford 10,589 37. María Aguirre 10,406	30. Kendra Crist Cross 11,380
33. Charlotte G. Kosena 10,963 34. Ann Brown 10,929 35. Nancy A. Moser 10,879 36. Karen B. Ford 10,589 37. María Aguirre 10,406	31. Diana Sumpter11,369
34. Ann Brown. 10,929 35. Nancy A. Moser. 10,875 36. Karen B. Ford. 10,589 37. María Aguirre. 10,406	32. Debra M. Wehrer11,059
35. Nancy A. Moser 10,875 36. Karen B. Ford 10,589 37. María Aguirre 10,406	33. Charlotte G. Kosena
36. Karen B. Ford	34. Ann Brown
37. María Aguirre10,406	35. Nancy A. Moser
	36. Karen B. Ford
38 Mirna Meiía de Sánchez 10 115	
oo. miina mojia ao oantiloz 10,110	38. Mirna Mejía de Sánchez 10,115

E	m	16	r	al	d	

1. Gloria Mayfield Banks***	\$67,949
2. Kathy S. Helou*	57,074
3. Sherry Windsor**	53,938
4. Debi R. Moore*	42,822
5. Dacia Wiegandt*	32,259
6. SuzAnne Brothers*	28,691
7. Jamie Cruse-Vrinios	23,806
8. Cindy Fox*	23,458
9. Auri Hatheway	22,622

10. Lily Orellana
25. Shelly Gladstein
27. Kathy Rodgers-Smith
30. Sandra Chamorro
32. Candy Jackson 11,569 33. Sabrina Goodwin Monday 11,550 34. Jackie LaPrade 11,505
Pearl

	1. Jan Harris**	\$46,314
	2. Stacy I. James**	42,023
	3. Pamela Waldrop Shaw*	38,555
	4. Cindy A. Williams	37,505
	5. Halina Rygiel*	34,948
	6. Cheryl Warfield**	33,966
	7. Kristin Myers	28,296
	8. Mary C. Estupiñan*	27,762
	9. Lynda Jackson*	27,023
1	I O. Kim L. McClure	25,310

•
11. Lia Carta24,652
12. Julia Burnett*24,538
13. Lisa Allison
14 Anahell Bocha 23 427
15. Anita Tripp Brewton*
16. Nancy Bonner*
17. Julie Krebsbach*20,464
18. Leah Lauchlan
19. Anita N. Conley*
20. Sandy Miller* 18,907
21. Judy Brack
22. Maureen S. Ledda* 18,787
23. Shirley M. Oshiro
24. Lise T. Clark*
25. Jeanie Martin
26. Monique Balboa 16,876
27. Alma Orrostieta
28. Amie N. Gamboian 14,346
29. Glinda McGuire*14,201
30. Sylvia Kalicak
31. Isabel Venegas
32. Robin Rowland 13,382
33. Bett Vernon
34. Cathy E. Littlejohn 12,275
35. Jane Studrawa12,205
36. Meyra Esparza 12,044
37. Vernella Benjamin 11,731
38. Kathy C. Goff-Brummett 11,712
39. Linda Kirkbride
40. Dorothy D. Boyd
41. Deb Pike
42. Holli Lowe

*Denotes Senior NSD *** Denotes Elite Executive NSD

1. Carol Anton*

2. Pat Danforth* 3. Karlee Isenhart' 4. Sue Kirkpatrick* 5. Pam Ross*.....

6. María Monarrez.

7. Bea Millslagle .. 8 Rehhecca Evans*

9. Ronnie D'Esposito Klein*

37,833 31,400

28,385 25,233

23.143

20.379

Recognition

Commission Circle

Independent Sales Directors who earned the top 100 commissions and bonuses in each Seminar area in May 2013. Names in bold print are those who earned the maximum 13 percent Sales Director commission plus the maximum 13 percent personal recruit commission.

Diamond

Diamond	
Sofia Aguilar \$22,206.3	2
Kristin Jenae Rogers 15,909.9 LaRonda L. Daigle 14,498.2	3
Lakonda L. Daigle 14,498.2	3
Tawnya Krempges	6
Temi Odeyale	9
Temi Odeyale 12,219.1 Melissa R. Hennings 12,179.7 Priscilla McPheeters 12,173.1 Amy Allgood 12,122.6	7
Priscilla McPheeters 12,173.1	5
Amy Aligood	4
Mary Kathryn King 11 778 0	4
Deborah Dudas 11,355.9	5
Delmi Cristina Santos 11,934.8 Mary Kathryn King 11,778.0 Deborah Dudas	2
Sharon B. Carney-Wright 10,898.5	3
Amelie B. Kemogne 10,481.9	0
Menina M. Givens 10,469.5	8
Ashlee Angella Crook. 10,558.4 Amelie B. Kemogne 10,481.9 Menina M. Givens 10,469.5 Nancy Polish Dove 10,414.9 Sandy Griffith 10,382.2	6
Sandy Grimith	ე ი
Jill D. Davis	9
Amanda Blair Michalak 10 256 5	2
Gerri Anne Morris	3
Barbara E. Roehrig 10,130.9	9
Denise Nygard	
Kim A. Messmer	
Jenny Siemonsma 9,768.8	3
Chatney Gelfius	5
Shelly Palen	5
Cynthia L. Frazier 9,487.5	
Mariaelena Boquin 9,436.6	6
Nicki R. Hill	9
Celeste Pichardo9,295.8	
Lisa A. Stengel	1
Susan J. Pankow	
Mary P. Creech 9,142.3	1
Stephanie A. Richter 9,138.5	5
Mary Beissel	8
Mary Beissel	8 7
Mary Beissel	8 7 8 2
Mary Beissel 9,137.9 Julie Neal 9,086.6 Rose Rodriguez-Capone 9,047.1 Evitelia Valdez-Cruz 8,883.2 Yosaira Sanchez 8,873.7	8 7 8 2 4
Mary Beissel 9,137.9 Julie Neal 9,086.6 Rose Rodriguez-Capone 9,047.1 Evitelia Valdez-Cruz 8,883.2 Yosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza8,661.0	8 7 8 2 4 7
Mary Beissel. 9,137.9 Julie Neal. 9,086.6 Rose Rodriguez-Capone. 9,047.1 Evitelia Valdez-Cruz. 8,883.2 Yosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza8,661.0 Rhonda Jean Taylor. 8,650.9	8 7 8 2 4 7
Mary Beissel. 9,137 9 Julie Neal 9,086 6 Rose Rodriguez-Capone 9,047 1 Evitelia Valdez-Cruz 8,883 2 Vosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza8,661 0 Rhonda Jean Taylor 8,650 9. Shannon Melissa Duguay 8,699 1 Janet S. Chapman 8,537 6	8 7 8 2 4 7 1 7 5
Mary Beissel	8 7 8 2 4 7 1 7 5 3
Mary Beissel	8 7 8 2 4 7 1 7 5 3 8
Mary Beissel. 9,137 9 Julie Neal 9,086 6 Rose Rodriguez-Capone 9,047.1 Evitelia Valdez-Cruz 8,883.2 Vosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza8,661 0 Rhonda Jean Taylor 8,669.1 Janet S. Chapman 8,537.6 Mariann Biase Mason 8,533.6 Michelle Cape 8,492.9	8 7 8 2 4 7 1 7 5 3 8 7
Mary Beissel	8 7 8 2 4 7 1 7 5 3 8 7 5
Mary Beissel	8 7 8 2 4 7 1 7 5 3 8 7 5
Mary Beissel 9,137/9 Julie Neal 9,086.6 Rose Rodriguez-Capone 9,047.1 Evitelia Valdez-Cruz 8,883.2 Yosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza8,661.0 8,650.9 Shannon Melissa Duguay 8,609.1 Janet S. Chapman 8,533.7 Mariann Biase Mason 8,533.7 Jessica Marie Anderson 8,533.6 Michelle Cape 8,492.9 Nancy Fox Castro 8,489.9 Kathy M. Viola 8,465.5 Suzanne T. Young 8,381.3 Aishat Bola Koya 8,280.7	8 7 8 2 4 7 1 7 5 3 8 7 5 3 8 2
Mary Beissel	8 7 8 2 4 7 1 7 5 3 8 7 5 3 8 2 6
Mary Beissel	8 7 8 2 4 7 1 7 5 3 8 7 5 3 8 2 6 9
Mary Beissel	8 7 8 2 4 7 1 7 5 3 8 7 5 3 8 2 6 9 0 9
Mary Beissel 9,137/9 Julie Neal 9,086.6 Rose Rodriguez-Capone 9,047.1 Evitelia Valdez-Cruz 8,883.2 Yosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza8.661.0 8,650.9 Shannon Melissa Duguay 8,609.1 Janet S. Chapman 8,533.7 Mariann Biase Mason 8,533.7 Jessica Marie Anderson 8,533.6 Michelle Cape 8,482.9 Kathy M. Viola 8,465.9 Suzanne T. Young 8,383.3 Aishat Bola Koya 8,280.7 Linda T. Cartiglia 8,274.6 Oyindamola Ogunlana 8,200.4 Patty Gutierrez 8,082.5 Leticia Vargas 8,075.8 Deboral R. Hettinoer 8,018.4	8 7 8 2 4 7 1 7 5 3 8 7 5 3 8 2 6 9 0 9 7
Mary Beissel	8 7 8 2 4 7 1 7 5 3 8 7 5 3 8 2 6 9 0 9 7 8
Mary Beissel	8 7 8 2 4 7 1 7 5 3 8 7 5 3 8 2 6 9 0 9 7 8 7
Mary Beissel	8782471753875382690978726
Mary Beissel	8782471753875382690978726
Mary Beissel 9,137 9 Julie Neal 9,086.6 Rose Rodriguez-Capone 9,047.1 Evitelia Valdez-Cruz 8,883.2 Vosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza6 861.0 Shannon Melissa Duguay 8,609.1 Janet S. Chapman 8,537.6 Mariann Biase Mason 8,533.7 Jessica Marie Anderson 8,533.7 Jessica Marie Anderson 8,533.6 Michelle Cape 8,492.9 Kathy M. Viola 8,465.5 Suzanne T. Young 8,388.3 Aishat Bola Koya 8,280.7 Linda T. Cartiglia 8,274.6 Oyindamola Ogunlana 8,200.4 Pathy Gutterrez 8,082.5 Leticia Vargas 8,075.8 Deborah R. Hettinger 8,018.4 Nancy Ashton O'Hara 7,925.0 Terri J. Beckstead 7,875.3 Meg Booker Steward 7,740.6 Meg Booker Steward 7,7416.6 Meg Booker Steward 7,7416.6	878247175387538269097872622
Mary Beissel. 9,137 9, 1019 1019 Nat. 9,086.6 Rose Rodriguez-Capone 9,047.1 Evitelia Valdez-Cruz 8,883 2, Vosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza 8,661.0 Rhonda Jean Taylor 8,650.1 Janet S. Chapman 8,693.1 Janet S. Chapman 8,537.6 Mariann Biase Mason 8,533.6 Michelle Cape 8,492.9 Kathy M. Viola 8,465.5 Suzanne T. Young 8,388.3 Kathy M. Viola 8,465.5 Suzanne T. Young 8,280.7 Linda T. Cartiglia 8,274.6 Oyindamola Ogunlana 8,200.4 Patty Gutterez 8,082.5 Leticia Vargas 8,075.8 Deborah R. Hettinger 8,018.4 Nancy Ashton O'Hara 7,743.6 Marlinda R. Brown 7,743.6 Marlinda R. Brown 7,743.6 Meg Booker Steward 7,740.6 Andrea Whiltcomb 7,765.1 Julie Danskin 7,654.8	8782471753875382690978726222
Mary Beissel 9,137 9 Julie Neal 9,086 6 Rose Rodriguez-Capone 9,047.1 Evitelia Valdez-Cruz 8,883 2 Vosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza 8,661.0 Rhonda Jean Taylor 8,660.9 Shannon Melisso Duguay 8,609.1 Janet S. Chapman 8,537.6 Mariann Biase Mason 8,533.7 Jessica Marie Anderson 8,533.6 Michelle Cape 8,492.9 Kathy M. Viola 8,465.5 Suzanne T. Young 8,388.3 Aishat Bola Koya 8,286.7 Linda T. Cartiglia 8,274.6 Oyindamola Ogunlana 8,200.4 Patty Gutierrez 8,082.5 Leticia Vargas 8,075.8 Deborah R. Hettinger 8,018.4 Nancy Ashton O'Hara 7,925.0 Terri J. Beckstead 7,743.6 Meg Booker Steward 7,740.6 Andrea Whitcomb 7,715.7 Lisa Peterson 7,654.8 Stephanie Audino 7,642.0 Julie Danskin 7,654.8 Stephanie Audino 7,497.0	878247175387538269097872622298
Mary Beissel 9,137 9 Julie Neal 9,086 6 Rose Rodriguez-Capone 9,047.1 Evitelia Valdez-Cruz 8,883 2 Vosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza 8,661.0 Rhonda Jean Taylor 8,660.9 Shannon Melisso Duguay 8,609.1 Janet S. Chapman 8,537.6 Mariann Biase Mason 8,533.7 Jessica Marie Anderson 8,533.6 Michelle Cape 8,492.9 Kathy M. Viola 8,465.5 Suzanne T. Young 8,388.3 Aishat Bola Koya 8,286.7 Linda T. Cartiglia 8,274.6 Oyindamola Ogunlana 8,200.4 Patty Gutierrez 8,082.5 Leticia Vargas 8,075.8 Deborah R. Hettinger 8,018.4 Nancy Ashton O'Hara 7,925.0 Terri J. Beckstead 7,743.6 Meg Booker Steward 7,740.6 Andrea Whitcomb 7,715.7 Lisa Peterson 7,654.8 Stephanie Audino 7,642.0 Julie Danskin 7,654.8 Stephanie Audino 7,497.0	878247175387538269097872622298
Mary Beissel 9,137 9 Julie Neal 9,086.6 Rose Rodriguez-Capone 9,047.1 Evitella Valdez-Cruz 8,883.2 Vosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza8 661.0 Rhonda Jean Taylor 8,650.9 Shannon Melissa Duguay 8,669.1 Janet S. Chapman 8,537.6 Mariann Biase Mason 8,533.7 Jessica Marie Anderson 8,533.6 Michelle Cape 8,492.9 Nancy Fox Castro 8,489.9 Kathy M. Viola 8,465.5 Suzanne T. Young 8,388.3 Alshat Bola Koya 8,280.7 Linda T. Cartiglia 8,274.6 Oyindamola Ogunlana 8,200.4 Patty Gutierrez 8,082.5 Leticia Vargas 8,075.8 Deborah R. Hettinger 8,018.4 Nancy Ashton O'Hara 7,925.0 Terri J. Beckstead 7,740.6 Meg Booker Steward 7,740.6 Meg Booker Steward 7,745.1 Lisa Peterson 7,671.0 Julie Danskin 7,654.8 Stephanie Audino 7,642.0 Shelley Olson 7,497.0 Rosmary A. Morel 7,449.0 Shelley Olson 7,497.0 Rosmary A. Morel 7,449.0	87824717538753826909787262229858
Mary Beissel 9,137 9 Julie Neal 9,086.6 Rose Rodriguez-Capone 9,047.1 Evitella Valdez-Cruz 8,883.2 Vosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza8 661.0 Rhonda Jean Taylor 8,650.9 Shannon Melissa Duguay 8,669.1 Janet S. Chapman 8,537.6 Mariann Biase Mason 8,533.7 Jessica Marie Anderson 8,533.6 Michelle Cape 8,492.9 Marian Biase Mason 8,533.7 Jessica Marie Anderson 8,533.6 Michelle Cape 8,492.9 Kathy M. Viola 8,465.5 Suzanne T. Young 8,388.3 Alshat Bola Koya 8,280.7 Linda T. Cartiglia 8,274.6 Oyindamola Ogunlana 8,200.4 Patty Gutierrez 8,082.5 Leticia Vargas 8,075.8 Deborah R. Hettinger 8,018.4 Nancy Ashton O'Hara 7,925.0 Terri J. Beckstead 7,740.6 Meg Booker Steward 7,740.6 Meg Booker Steward 7,745.0 Meg Booker Steward 7,745.1 Lisa Peterson 7,671.0 Julie Danskin 7,654.8 Stephanie Audino 7,642.0 Shelley Olson 7,497.0 Rosmary A. Morel 7,449.0 Shelley Olson 7,497.0 Rosmary A. Morel 7,407.7 Jolinn Andriese 7,406.8	8782471753875382690978726222985859
Mary Beissel 9,137 9 Julie Neal 9,086.6 Rose Rodriguez-Capone 9,047.1 Evitella Valdez-Cruz 8,883.2 Vosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza8 661.0 Rhonda Jean Taylor 8,650.9 Shannon Melissa Duguay 8,669.1 Janet S. Chapman 8,537.6 Mariann Biase Mason 8,533.7 Jessica Marie Anderson 8,533.6 Michelle Cape 8,492.9 Marian Biase Mason 8,533.7 Jessica Marie Anderson 8,533.6 Michelle Cape 8,492.9 Kathy M. Viola 8,465.5 Suzanne T. Young 8,388.3 Alshat Bola Koya 8,280.7 Linda T. Cartiglia 8,274.6 Oyindamola Ogunlana 8,200.4 Patty Gutierrez 8,082.5 Leticia Vargas 8,075.8 Deborah R. Hettinger 8,018.4 Nancy Ashton O'Hara 7,925.0 Terri J. Beckstead 7,740.6 Meg Booker Steward 7,740.6 Meg Booker Steward 7,745.0 Meg Booker Steward 7,745.1 Lisa Peterson 7,671.0 Julie Danskin 7,654.8 Stephanie Audino 7,642.0 Shelley Olson 7,497.0 Rosmary A. Morel 7,449.0 Shelley Olson 7,497.0 Rosmary A. Morel 7,407.7 Jolinn Andriese 7,406.8	8782471753875382690978726222985859
Mary Beissel 9,137 9 Julie Neal 9,086.6 Rose Rodriguez-Capone 9,047.1 Evitella Valdez-Cruz 8,883.2 Vosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza8 661.0 Rhonda Jean Taylor 8,650.9 Shannon Melissa Duguay 8,669.1 Janet S. Chapman 8,537.6 Mariann Biase Mason 8,533.7 Jessica Marie Anderson 8,533.6 Michelle Cape 8,492.9 Marian Biase Mason 8,533.7 Jessica Marie Anderson 8,533.6 Michelle Cape 8,492.9 Kathy M. Viola 8,465.5 Suzanne T. Young 8,388.3 Alshat Bola Koya 8,280.7 Linda T. Cartiglia 8,274.6 Oyindamola Ogunlana 8,200.4 Patty Gutierrez 8,082.5 Leticia Vargas 8,075.8 Deborah R. Hettinger 8,018.4 Nancy Ashton O'Hara 7,925.0 Terri J. Beckstead 7,740.6 Meg Booker Steward 7,740.6 Meg Booker Steward 7,745.0 Meg Booker Steward 7,745.1 Lisa Peterson 7,671.0 Julie Danskin 7,654.8 Stephanie Audino 7,642.0 Shelley Olson 7,497.0 Rosmary A. Morel 7,449.0 Shelley Olson 7,497.0 Rosmary A. Morel 7,407.7 Jolinn Andriese 7,406.8	8782471753875382690978726222985859
Mary Beissel 9,137 9 Julie Neal 9,086.6 Rose Rodriguez-Capone 9,047.1 Evitella Valdez-Cruz 8,883.2 Vosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza8 661.0 Rhonda Jean Taylor 8,650.9 Shannon Melissa Duguay 8,669.1 Janet S. Chapman 8,537.6 Mariann Biase Mason 8,533.7 Jessica Marie Anderson 8,533.6 Michelle Cape 8,492.9 Marian Biase Mason 8,533.7 Jessica Marie Anderson 8,533.6 Michelle Cape 8,492.9 Kathy M. Viola 8,465.5 Suzanne T. Young 8,388.3 Alshat Bola Koya 8,280.7 Linda T. Cartiglia 8,274.6 Oyindamola Ogunlana 8,200.4 Patty Gutierrez 8,082.5 Leticia Vargas 8,075.8 Deborah R. Hettinger 8,018.4 Nancy Ashton O'Hara 7,925.0 Terri J. Beckstead 7,740.6 Meg Booker Steward 7,740.6 Meg Booker Steward 7,745.0 Meg Booker Steward 7,745.1 Lisa Peterson 7,671.0 Julie Danskin 7,654.8 Stephanie Audino 7,642.0 Shelley Olson 7,497.0 Rosmary A. Morel 7,449.0 Shelley Olson 7,497.0 Rosmary A. Morel 7,407.7 Jolinn Andriese 7,406.8	8782471753875382690978726222985859
Mary Beissel	87824717538753826909787262229858592410
Mary Beissel 9,137 9 Julie Neal 9,086.6 Rose Rodriguez-Capone 9,047.1 Evitelia Valdez-Cruz 8,883.2 Vosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza6 661.0 Rhonda Jean Taylor 8,650.9 Shannon Melissa Duguay 8,609.1 Janet S. Chapman 8,537.6 Mariann Biase Mason 8,533.7 Jessica Marie Anderson 8,533.7 Jessica Marie Anderson 8,533.6 Michelle Cape 8,492.9 Kathy M. Viola 8,465.5 Suzanne T. Young 8,388.3 Aishat Bola Koya 8,280.7 Linda T. Cartiglia 8,274.6 Oyindamola Ogunlana 8,200.4 Patty Gutlerrez 8,082.5 Leticia Vargas 8,075.8 Deborah R. Hettinger 8,018.4 Nancy Ashton O'Hara 7,925.0 Terri J. Beckstead 7,875.3 Terri J. Beckstead 7,740.6 Meg Booker Steward 7,740.6 Meg Booker Steward 7,745.7 Lisa Peterson 7,671.0 Julie Danskin 7,654.8 Stephanie Audino. 7,642.0 Shelley Olson 7,497.0 Rosmary A. Morel 7,449.3 Stephanie Audino. 7,642.0 Shelley Olson 7,497.0 Jolina Andriese 7,406.8 Julie Schlundt 7,376.0 Jessica Joy Mitchell 7,376.0 Jessica Joy Mitchell 7,366.6 Linda J. Wicks 7,355.2 Melissa Mays 7,263.4	8782471753875382690978726222985859241084
Mary Beissel 9,137 9 Julie Neal 9,086.6 Rose Rodriguez-Capone 9,047.1 Evitelia Valdez-Cruz 8,883.2 Vosaira Sanchez 8,873.7 Luzmila E. Abadia Carranza6 661.0 Rhonda Jean Taylor 8,650.9 Shannon Melissa Duguay 8,609.1 Janet S. Chapman 8,537.6 Mariann Biase Mason 8,533.7 Jessica Marie Anderson 8,533.7 Jessica Marie Anderson 8,533.6 Michelle Cape 8,492.9 Kathy M. Viola 8,465.5 Suzanne T. Young 8,388.3 Aishat Bola Koya 8,280.7 Linda T. Cartiglia 8,274.6 Oyindamola Ogunlana 8,200.4 Patty Gutlerrez 8,082.5 Leticia Vargas 8,075.8 Deborah R. Hettinger 8,018.4 Nancy Ashton O'Hara 7,925.0 Terri J. Beckstead 7,875.3 Terri J. Beckstead 7,740.6 Meg Booker Steward 7,740.6 Meg Booker Steward 7,745.7 Lisa Peterson 7,671.0 Julie Danskin 7,654.8 Stephanie Audino. 7,642.0 Shelley Olson 7,497.0 Rosmary A. Morel 7,449.3 Stephanie Audino. 7,642.0 Shelley Olson 7,497.0 Jolina Andriese 7,406.8 Julie Schlundt 7,376.0 Jessica Joy Mitchell 7,376.0 Jessica Joy Mitchell 7,366.6 Linda J. Wicks 7,355.2 Melissa Mays 7,263.4	8782471753875382690978726222985859241084
Mary Beissel	8782471753875382690978726222985859241084

micolon plac the me	27(IIIII
Robin L. Sailer	7,192.5
Indhira Jimenez	7,157.40
LaChelle M. Seleski	
Blanca Vazquez	7.084.4
Debbie Larson	
Norma Lee Shaver	
Donna K. Smith	
Holly V. Crumley	
Maria Teresa Lozada	
Digna Urbina	
Wendy Hayum-Gross	
Martha Kay Raile	
Bonita A. Meniru-Hudson	
Omosolape O. Akinyoyenu	
Valorie Jean White	
Heather M. Julson	6.895.64
	.,.,

Ruby	
HUDY Thessy Nwachukwu	
Thessy Nwachukwu \$1	7,166.89
Cheryl O. Fulcher 1	4,566.91
Donna Clark-Driscoll 1	3,269,77
Paula M. Kirkpatrick 1	2,457,73
Kali DeBlander Brigham 1	1.962.25
Ekene S. Okafor 1	1.747.62
Mary Sharon Howell 1	1,648.52
Chasity Marie Bromley 1	1.647.92
Suzanne P. Wallace 1	1.563.68
Abosede Yetunde Ovediran1	1.363.70
Alicia Lindley-Adkins 1	1.286.58
Shervi K. Goins	1,240.97
Teka-Ann Havnes 1	0.986.67
Margarita Velez 1	0.916.98
Boo Menestrina	0.524.85
Lisa Anne Harmon	0.495.19
Kave Driggers 1	0.226.04
Brenda Fenner	9 751 05
Mary Alice Dell	9.645.21
Cleta Colson	9 561 48
Gloria Dominguez	9.502.93
Gloria Dominguez Carmen Nunez de Valencia	9.467.37
Z T Mario Martin	0 338 63
Jackie M. Craver Jackie M. Craver Missy M O'Neal Jacqueline N. Alford Michele Semper	9.242.02
Jackie M. Craver	9.122.47
Missy M O'Neal	9 112 78
Jacqueline N. Alford	9 015 02
Michele Semner	8 902 66
Deborah S. Bailye	8 894 80
Karime Rosas	8 841 19
Anne Weidenweher	8 814 48
Breda M. Teal	0,011.10
	8 813 90
Winifred Nonve Oghunamiri	8,813.90
Winifred Nonye Ogbunamiri Krystal D. Downey-Shada	8,813.90 8,702.93 8.643.17
Breda M. Teal Winifred Nonye Ogbunamiri Krystal D. Downey-Shada Lisa Hansen	8,813.90 8,702.93 8,643.17 8.572.00
Lisa Hansen Patti Maxwell	8,572.00
Lisa Hansen Patti Maxwell	8,572.00
Lisa Hansen Patti Maxwell Laura A. KattenbrakerSvlvia Thomas Barritt	8,572.00 8,541.54 8,468.88 8.433.40
LISA HANSEN Patti Maxwell Laura A. Kattenbraker Sylvia Thomas Barritt Shelia D. Evans	8,572.00 8,541.54 8,468.88 8,433.40 8,372.28
LISA HANSEN Patti Maxwell Laura A. Kattenbraker Sylvia Thomas Barritt Shelia D. Evans	8,572.00 8,541.54 8,468.88 8,433.40 8,372.28
LISA HANSEN Patti Maxwell Laura A. Kattenbraker Sylvia Thomas Barritt Shelia D. Evans	8,572.00 8,541.54 8,468.88 8,433.40 8,372.28
LISA HANSEN Patti Maxwell Laura A. Kattenbraker Sylvia Thomas Barritt Shelia D. Evans	8,572.00 8,541.54 8,468.88 8,433.40 8,372.28
Lisa Hansen Aura A. Kattenbraker Sylvia Thomas Barritt Shelia D. Evans Suzanne Moeller. Marnie R. Yunger Diana Covington Gina Reeklev	8,572.00 8,541.54 8,468.88 8,433.40 8,372.28 8,332.70 8,264.94 8,157.13
Lisa Hansen Aura A. Kattenbraker Sylvia Thomas Barritt Shelia D. Evans Suzanne Moeller. Marnie R. Yunger Diana Covington Gina Reeklev	8,572.00 8,541.54 8,468.88 8,433.40 8,372.28 8,332.70 8,264.94 8,157.13
usa Hansen Aratti Maxwell aura A. Kattenbraker. Sylvia Thomas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R. Yunger Diane Covington Gina Beekley. Candace Lyn Chambers.	8,572.00 8,541.54 8,468.88 8,433.40 8,372.28 8,332.70 8,264.94 8,157.13 8,154.19 7,952.80
usa Hansen Aratti Maxwell aura A. Kattenbraker. Sylvia Thomas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R. Yunger Diane Covington Gina Beekley. Candace Lyn Chambers.	8,572.00 8,541.54 8,468.88 8,433.40 8,372.28 8,332.70 8,264.94 8,157.13 8,154.19 7,952.80
usa Hansen Aratti Maxwell aura A. Kattenbraker. Sylvia Thomas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R. Yunger Diane Covington Gina Beekley. Candace Lyn Chambers.	8,572.00 8,541.54 8,468.88 8,433.40 8,372.28 8,332.70 8,264.94 8,157.13 8,154.19 7,952.80
usa Hansen Aratti Maxwell aura A. Kattenbraker. Sylvia Thomas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R. Yunger Diane Covington Gina Beekley. Candace Lyn Chambers.	8,572.00 8,541.54 8,468.88 8,433.40 8,372.28 8,332.70 8,264.94 8,157.13 8,154.19 7,952.80
usa Hansen Aratti Maxwell aura A. Kattenbraker. Sylvia Thomas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R. Yunger Diane Covington Gina Beekley. Candace Lyn Chambers.	8,572.00 8,541.54 8,468.88 8,433.40 8,372.28 8,332.70 8,264.94 8,157.13 8,154.19 7,952.80
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R. Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,802.31 7,732.53 7,732.63 7,696.62
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R. Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,802.31 7,732.53 7,732.63 7,696.62
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R. Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,802.31 7,732.53 7,732.63 7,696.62
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R. Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,732.53 7,732.53 7,732.63
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R. Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,732.53 7,732.53 7,732.63
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R, Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,732.53 7,732.53 7,732.63
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R, Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,732.53 7,732.53 7,732.63
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R, Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,732.53 7,732.53 7,732.63
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R, Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,732.53 7,732.53 7,732.63
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R, Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,732.53 7,732.53 7,732.63
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R, Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,732.53 7,732.53 7,732.63
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R, Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,732.53 7,732.53 7,732.63
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R, Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,732.53 7,732.53 7,732.63
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R, Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,732.53 7,732.53 7,732.63
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R, Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,732.53 7,732.53 7,732.63
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R, Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,802.31 7,732.53 7,732.63 7,696.62
Lisa Hansen Aratti Maxwell aura A, Kattenbraker Sylvanis Homas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R. Yunger Diane Covington Gina Beekley Candace Lyn Chambers. Carol Fehr Rosanne Pluchino Brandy E, Richwine Gloria Moreno Medrano Barbara L. Harrison Silislia Evans Moses	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,802.31 7,732.53 7,732.63 7,696.62
usa Hansen Aratti Maxwell aura A. Kattenbraker. Sylvia Thomas Barritt. Shelia D. Evans Suzanne Moeller. Marnie R. Yunger Diane Covington Gina Beekley. Candace Lyn Chambers.	8,572.00 8,541.54 8,468.88 8,433.20 8,264.94 8,157.13 8,154.19 7,952.80 7,809.94 7,802.31 7,732.53 7,732.63 7,696.62

Cindy Anderson	. 6,858.04
Tracy Ley	
Lisa D. Prescott	. 6,850.60
Sonya F. Goins	. 6,775.99
Jeanie Ripley	. 6,773.36
Pansy L. Pierce	. 6,771.63
Liz Whitehouse	. 6,764.94
Betty Symons	
Crystal Caldwell Hubbard	. 6,732.24
Susan C. Ehrnstrom	. 6,730.00
Jill E. Garrett	
Mary Lou Ardohain	. 6,688.07
Lee Clouse	. 6,564.55
Sherri Ammons	. 6,514.41
Ann Tinucci Anderson	. 6,508.07
Nancy D. Marshall	. 6,502.62
Mary L. Morgan	
Deborah J. O'Leary	. 6,470.99
Ma Ana Lilia Benitez Radilla	6,463.76
Julie Thomas	
Kathy Monahan	
Griselda Gordillo-Botello	. 6,429.37
Maricarmen Gonzalez	
Christy M. Cox	
Elizabeth A. Elder	
Mary L. Cahoon	
Dori M. Fennell	. 6,399.91
Maria Camacho	
Janelle A. Ferrell	
Rachelle Holloway	
Helen Amato	
Julie Smith	. 6,364.78
Maria Guadalupe Ramirez	. 6,361.84

Sapphire

Sappinie	
Julia Mundy	\$16,140.44
Julie Weaver	. 16,061.60
Jennifer L. Besecker	. 13,796.84
Tracy Potter	. 13,506.94
Ryan Ashlee Rives	. 12,695.14
Kristi M. Mentesana	
Debbie A. Weld	. 11,199.00
Binta Touray Jagne	. 10,922.20
Tabitha A. Hallums	. 10,786.04
Crystal Dawn McDaniel	. 10,477.40
Josefa Chacon	. 10,434.12
Ruby Garner	
Connie L. Russo	
Diane Bruns	
Faith A. Gladding	
Leann Elaine Zondag	
Lady Ruth Brown	9,761.00
Alejandra Zurita	9,633.02
Randi Stevens	
Kathy R. Bullard	
Lynnea E. Tate	
Christy Bigham	9,380.93
Heather L. Bohlinger	
Zenaida Garcia	9,168.47
Hilda Marrufo	
Audrey K. MacDowall	8,899.66
Brynne M. Blalock	
Patrice Moore Smith	
Moleda G. Dailey	
Krista A. Johnson Ann W. Sherman	
Deanna L. Spillman	0,571.90
Mary K. White	0 407 00
Maria Montes	
Debra J. Witmer	
Robyn S. Cartmill	
Monica Garcia	
Melva M. Smart-Slythe	
Esther Cisneros	
Nikki M. Crayk	
Debbie Yost	
Natalie Reed	
Cindy S. Kriner	
Chris Havens	
Maranda Michelle Rains	7,876.09
Pam Garner Moore	
Christi Lynn Burns	
Innual a Halas	

Jeannie Helm.

minission.	
Linné Lane	7 007 00
Phyllis I. Pinsker	7,007.09
Pilyilis I. Pilisker	7,000.00
Sarah Sullivan Krycinski	7,636.17
Nancy W. Pettaway	7,577.96
Maria G. Leon	
Dolores Keller	7,424.68
Barbara J. Puckett	7,309.29
Martha Gomez	7,283.12
AnaMaria R. Cruz	7,281.87
Peggy B. Sacco	
Linda A. Jones	7,274.31
Rosa Elia Meza-Sanchez	7,257.46
Angie S. Day	7,230.63
Maggie Sitar	7,204.55
Maria Elena Coyote	7,166.78
Nannette G. Short	7,138.06
Lynn Baer Roberts	7,122.73
Zasha Levee	7,120.80
Angeles Sosa	7,120.47
Cheryl T. Anderson	
Anita R. Rabelo	
Debie Mary Nunez	
Kim I. Sabourin	
Sanjuana Sosa	
Terri L.M. Rinko	6,817.03
Candy I. Johnston	6,814.12
Elizabeth A. Poole	6,749.64
Kaye Yuen	
Angela D. LaFerry	
Coty Aglaee Trevino	6,686.04
Ida M. Sukalo	
Marjorie S. Haun	
Jerlene Vrana	6,650.01
Sherrie Clark Purvis	
Jim Cundiff	6,573.79
Melody Missick	6,573.50
Kathleen Kirkwood	
Jennifer G. Bouse	6,536.89
Beth S. Austin	6,531.14
Odilia Vasquez	
Marty Ulmer	6,488.09
Mary G. Gronholz	6,459.89
Catalina T. Barahona	6,408.50
Julie Garvey	
Diane M. Broderson	
Ruth Elizabeth LaClair	
Romaine Korzon	6,343.25
Ma Bertha Reyes-Tapia	6,329.45
Milbella Sosa	
Joni D. Koontz	6,298.97
June V. Jarvis	6,294.93

Emerald

Karen Ridle	13,892.81
Melinda M. Balling	13,746.33
Christine Denton Barrueco	13,626.15
Grace Elizabeth Snively	12,729.19
Kathy P. Oliveira	12,694.14
Ayobami Olanrewaju Olusa	12,452.87
Sue Uibel	
Linda Spadlowski	
Tatiana Rodriguez	
Jeanie M. Tamborello	
Jordan Helou Eicher	
Jo M. Cotton	11,620.46
Susan Ruth Cunningham	
Paula Kelsch	11,459.90
Michele Martella Armes	
Barbara Pleet	
Pam Kelly	
Sheri Farrar-Meyer	
Robin S. Moody	
Marina Sanchez Ramirez.	
Cheryl L. Foster	
Kathy Robinson	
Antonia Miranda	
Debbie L. Bower	
Trisha Taylor	
Linda Bradley	8,791.88
Jeannine R. DeVore Harris . Julie A. Griffin	0,703.97
Linda Klein	
Nykole Lynne Jackson	
O'nelly Encarnacion Gomez.	
ludith F Cotton	

Elaine K. Williams	8 486 71
Ann Ferrell Smith	. 8.322.66
Betty McKendry	. 8,307.38
Denise M. Sowder	. 8,287.64
Stacy D. Foust	
Traci Smith	
Kimbi L. Bartik	. 8,186.92
Susie J. Serio	
Jeanette E. Beichle	. 8,062.21
Anne Newcomb Jessica E. Alvarez	
Maria Canchaz	Ω 017 /Ω
Jove M. Conant	7 980 14
Connie Marie Ackrovd	7.970.94
Jill Beckstedt	. 7.931.62
Joyce M. Conant Connie Marie Ackroyd Jill Beckstedt Phyllis Pottinger Nancy Boucher	. 7,782.02
Nancy Boucher	. 7,756.67
Shelley Bottlaux	. 7,681.74
Roxie Soto	. 7,658.51
Christina Lauren Stickel Delia Ponce Yolanda Lopez	. 7,621.45
Velende Lener	. 7,599.17
Sonia E. Argueta	7 526 86
Lynn F. Huckels	7 /01 37
Shara Mobley Gladden	.7.472.72
Shara Mobley Gladden Angel L. Hurley	. 7,459.83
Jessica Brash Holzbach	. 7,428.66
Jessica Brash Holzbach Carol M. Fulton Delmy Ana Torrejon	. 7,410.42
Delmy Ana Torrejon	. 7,369.16
Pattie A. Robinson Natty Figueroa	. 7,328.58
Vicki Powell	7 254 54
Amanda Thulin-Marrano	7 230 18
Julie B. Potts	. 7.226.96
Amanda Thulin-Marrano Julie B. Potts Silvia Sanchez Melissa Elizabeth Milanak	. 7,214.65
Melissa Elizabeth Milanak	. 7,206.96
Maryaret Nelli	. 7,194.00
Stacy S. Gilson	. 7,162.39
Joanna Helton Jennifer Elizabeth Pardo	7 120 50
Colea Manijyar-Gutjarraz	7 110 03
Celsa Menjivar-Gutierrez Karen A. JorgensonHelen M. Harlow	. 7.110.58
Helen M. Harlow	.7,079.34
Carmen Hernandez	. 7,031.35
Cristina Martins	
Ines Padilla-Hernandez	
Melody Ann Fox	.6,924.17
Rhonda Kambeitz Cynthia Pack	
Leanne Parrino-Pheasant	6 847 10
Rose Campbell	
Janie Garcia	
Gerri L. Gurreri	
Casie Hembree	. 6,713.08
Martha J. Roman	. 6,702.67
Joyce Young	.6,/01.39
Olayinka K. Adegbayi Teodora Ahumada	6 675 89
Agnes Stewart	
Yolanda Gaytan Leon	. 6.629.16
Caroline Nesbitt Osmon	. 6,613.18
Renee R. Garcia	. 6,598.56
Janet S. Harmon	. 6,566.59
Amanda Gustafson	. 6,566.59
Nancy Jean Leroy	. 6,532.86
Vicki Hunter Melissa Bright	
Maria P. Loera	6 308 17

Pearl

Irene Olebara \$23,062.73
Crystal June Trojanowski 15,558.68
Beth H. Piland14,901.36
Blythe Jolee Egbert14,372.51
Sandy Kay Gant 13,654.28
Christina Lynn Frantz 13,227.53
Cindy Machado-Flippen 13,047.11
Michele Salisbury Rankin 12,765.15
Tammy A. Vavala12,708.26
Amy Kemp 12,313.70
Keita Powell 12,222.65
Patti Cornell 12,080.61
Anne Geertsen 11,884.90
Sandra Giraldo Kirchhoff 11,658.09
Jaime Marie Bittner 11,551.53

Stacey Craft 1 Janice Baxter Hull 1	1,291.12
Janice Baxter Hull	1,144.57
Marve Durrer 1	1,076.44
Amy Stokes1	0,940.45
Lily Gauthreaux1	0,619.57
Jeanie K. Navrkal1	0,590.60
Janice Baxter Hull	0,339.51
Reina Murcia1	0,205.32
Virginia S. Rocha1	0,031.79
Nadine Bowers 1 Sara Ruth Pennella	
Amv C. Schule	9.431.43
Randi S. Gleason Shelley Money-Eldridge	9,334.86
Shelley Money-Eldridge	9,291.65
Milagro V. Diaz Maureen Shinn	9,179.32
Maureen Shipp Shari M. Kirschner	9,101.21
Maria Claxton-Taylor	8.919.39
Barbara R. Johnson Shauna Lynn Abbotts	8,906.28
Laurie C. Cole	8.858.66
Diane M. Detesco	8 801 25
Rachael M. Bullock	8,795.59
Susan Moore Christi G. Campbell	8 694 88
Roya Marie Mattis	8,678.70
Judy Gieson	8,676.00
Jean A. Wilson Katherine Mirkes Ward	8,527.30
isa Olivares	8 282 16
Sherry L. Fields	8,279.23
Betsy C. Richard	8,263.17
Gwen L. Gihring Nancy D.L. Brindley	8 198 58
Nancy D.L. Brindley Johnna Elizabeth Cline	8,108.76
Tamarie M. Bradford	8.017.03
Angie R. Cameron Peggy Matish	7,999.78
Laura Dolina	7 990 30
Laurie Travis Plyler	7,816.78
Lauria Folling	7,758.21
Nicole J. Canamare	7.724.65
Jenn Kirknam	7,595.04
Cari Newby April Christine Hutchinson	7,575.94
April Christine Hutchinson Lindsav B. Stewart	7,569.13
Lindsay R. Stewart Stephanie Lynn Coker Kim Deel Caroline Adedolapo Yussuf	7,556.03
Kim Deel	7,554.78
Tina Louise Roux	7,399.65
Wendi S. Sumner	7,381.59
Gina Beck Brittany Marie Kaps	7,372.19
Brenda Stafford	7,249.99
Kathryn L. Engstrom	7,123.05
Gloria Hevaime	7,113.00
Rachel Page Kellogg	7,078.49
Sally Moreno. Kathryn L. Engstrom Va Kurz. Gloria Heyaime Rachel Page Kellogg Audrey L. Detesso-Nickell Sandra M. Munguia Gloria Ramos Rita Schaefer Lammy Brown	7,049.77
Gloria Ramos	7.010.91
Rita Schaefer	7,010.81
	0,011.00
Jo Shuler Tommi Pleasure	6 908 33
Adrianne Marie Detesco	6,905.14
Betty B. Lucido Irvene K. Foster	6,899.52
Irvene K. Foster Maria Isabel Martinez	6,886.34
Amy Kitrell	6,855.46
Nicole Mediesky-Dixon	6.845.41
Vicki Piccirilli Joy D. Bailey-Gress	6,834.00
Charlene Grubbs	0,020.09
Kathy Eckhardt	6.820.65
	6,798.75
Carrie V. Eddings-Foster	6,798.75 6.762.12
Carrie V. Eddings-Foster Sheri Jacobs Carmen J. Felix	6,798.75 6,762.12 6,709.04

"WITHIN APPLAUSE" MAGAZINE, YOU MAY PERIODICALLY FIND ARTICLES WHICH SUGGEST BUILDING YOUR BUSINESS THROUGH REFERRALS AND/OR BY CONTACTING POTENTIAL GUESTS FOR UPCOMING SKIN CARE CLASSES OR OTHER EVENTS. PRIOR TO CONTACTING SUCH INDIVIDUALS VIA TELEPHONE OR EMAIL, YOU SHOULD CONSIDER WHETHER SUCH COMMUNICATION IS CONSISTENT WITH STATE AND/OR FEDERAL "DO-NOT-CALL" AND/OR "SPAM" LAWS AND REQULATIONS. FOR MORE INFORMATION ON THIS SUBJECT, YOU CAN GO TO THE MARY KAY INTOUCH" WEBSITE AND CLICK ON "TAX AND LEGAL" IN THE DROP-DOWN MENU. WHEN IN DOUBT, MARY KAY INC. RECOMMENDS FACE-TO-FACE CONTACT AS THE BEST FORM OF COMMUNICATION, WHICH SHOULD HELP YOU AVOID ANY ISSUES WITH THESE TYPES OF REGULATIONS.

... 7,719.76



Kenia Karina Acosta.....

. 6.631.55

Recognition

Mary Kay Angels

These Independent National Sales Directors, Independent Sales Directors and Independent Beauty Consultants achieved the highest commissions/bonuses or production or had the most new team members in their Seminar areas in May 2013.

Top National Sales Directors — Commissions and Bonuses



Anita Mallory Garrett-Roe \$80,152 Diamond



Carol Anton \$53,743 Ruby



Lupita Ceballos \$65,838 Sapphire



Gloria Mayfield Banks \$67,949 Emerald



Jan Harris \$46,314 Pearl

Top Unit — Estimated Retail Production

DIAMOND — Sofia Aguilar, A. M. Garrett-Roe Area	\$167,101
RUBY — Paula Kirkpatrick, S. Kirkpatrick Area	\$96,077
SAPPHIRE — Julia Mundy, Go Give Area	\$100,410
EMERALD — Grace Snively, J. Cruse-Vrinios Area	\$106,911
PEARL — Irene Olebara, I. Venegas Area	\$133,183

Top Sales Director — Personal Sales

DIAMOND — Kristen Spiker, Go Give Area	\$14,661
RUBY — Jacqueline Martinez, C. Anton Area	\$13,255
SAPPHIRE — Jim Cundiff, Go Give Area	
EMERALD — Kim Manire, Go Give Area	
PEARL — Linda Pilolli, Go Give Area	. ,

Top Beauty Consultant — Personal Sales

Top Boadty Contained Torochar Caree	
DIAMOND — Analisa Godar, D. Hettinger Unit, A. M. Garrett-Roe Area	\$17,512
RUBY — Linda Wagner, R. Ruben Unit, P. Ross Area	\$13,465
SAPPHIRE — Kelly Freeman, B. Blalock Unit, K. Ford Area	\$18,156
EMERALD — Helen Leiby, M. Bright Unit, G. Mayfield Banks Area	\$17,865
PEARL — Grace Maier, R. Kinzig Unit, J. Brack Area	\$14,895

Top Team Builder

DIAMOND — Omotola Olusanya, C. Oni Unit, E. Muna-Mudsi Area	15 New Team Members
RUBY — Kayla Gerstenberg, J. Nentwich Unit, T. Schafer Area	11 New Team Members
SAPPHIRE — Maricela Pena, P. Villamil Unit, P. Ramírez Area	10 New Team Members
EMERALD — Sales Director Kathy Robinson, K. Helou Area	13 New Team Members
PEARL — Angel Lester, J. Cline Unit, P. Shaw Area	13 New Team Members

Top Unit Builders

Independent Sales Directors with 20 or more new unit members for May 2013.

Diamond

Temi Odeyale	.56 New Unit Members
Sofia Aguilar	.38 New Unit Members
Caroline Adenike Oni	.29 New Unit Members
Sonia Suyapa Bonilla	.27 New Unit Members
Mary Kathryn King	.25 New Unit Members
Maria Lourdes Acosta	.22 New Unit Members
Cindy W. Hennings	.22 New Unit Members
Cynthia L. Frazier	.21 New Unit Members
Bisola Gbadamosi	.21 New Unit Members

Ruby

Teka-Ann Haynes	22 New Unit Members
Rachelle Holloway	20 New Unit Members

Sapphire

Julia Mundy	.26	New	Unit	Members
Lynnea E. Tate	.25	New	Unit	Members
Alejandra Zurita	.23	New	Unit	Members
Patrice Moore Smith	.21	New	Unit	Members

Emerald

Ayobami Olanrewaju Olusa	44 New Unit Members
Christina Lauren Stickel	31 New Unit Members
Pattie A. Robinson	25 New Unit Members
Grace Elizabeth Snively	25 New Unit Members
Janie Garcia	23 New Unit Members
Melody Ann Fox	21 New Unit Members
Kathy P. Oliveira	20 New Unit Members
Natasha Williams	20 New Unit Members

Pearl

Beth H. Piland	57	New	Unit	Members
Johnna Elizabeth Cline	37	New	Unit	Members
Keita Powell	32	New	Unit	Members
Sandy Kay Gant	27	New	Unit	Members
Michael Suzanne Diaz	24	New	Unit	Members
Crystal June Trojanowski	24	New	Unit	Members
Angie R. Cameron	23	New	Unit	Members
Michele Salisbury Rankin	23	New	Unit	Members
Wendi S. Sumner	23	New	Unit	Members
Aimee Wiley Dorsey	22	New	Unit	Members
Christina Lynn Frantz	22	New	Unit	Members

Sales Mentors

Special thanks to the sales mentors for the May 10, 2013, New Independent Sales Director Education class.



Mia Mason Taylor National Sales Director Pearl Seminar



Trisha Taylor
Executive Senior
Sales Director
San Marcos, Texas
Emerald Seminar



Angela LaFerry
Future Executive
Senior Sales Director
Broken Arrow, Okla.
Sapphire Seminar

Meet Your NSDs

Be sure to visit the Mary Kay InTouch® website for inspiring success stories about Mary Kay Independent National Sales Directors. Click on the "Meet Your NSDs" link under the MK50 tab.



You can search for NSD stories by name, city, state, Seminar or even former occupation. Why not share their stories with potential team members?

APPLAUSE® magazine is published in recognition of and as information for members of the Mary Kay Inc. independent contractor sales organization, Independent National Sales Directors", Independent Sales Directors", Independent Sales Directors"), Independent Sales Directors" and Independent Beauty Consultants" in the United States, Puerto Rico, U.S. Virgin Islands and Guam by Mary Kay Inc., Dallas, Texas © 2013 Mary Kay Inc. Member: Direct Selling Association; Cosmetics, Toiletry and Fragrance Association, Applause, Beauty Enters, Beauty That Counts, Belars, Bel

Your Independent Contractor Status: As an independent contractor, you are not an employee nor an agent of Mary Kay Inc. Throughout Applause® magazine, you will receive guidance, suggestions and ideas regarding your Mary Kay business, yet you have the freedom to choose your own hours and the business methods that work best for you. The Company retains no right of control over you, except those terms of your Independent Beauty Consultant, Independent Sales Director and/or Independent National Sales Director Agreement(s) with the Company. You, in turn, have no power or authority to incur any debt, obligation or liability, or to make any representation or contract on behalf of the Company.



offers you free online education that incorporates fun with interactive modules and how-to videos. Learn how to find the perfect foundation shade. Uncover great eye color combinations. Learn tricks to get the most from your makeup brushes and so much more!

And you can **learn wherever and whenever** because the site **works with**

every mobile device! Use your tablet, laptop or smartphone to watch videos and take quizzes on your own time.

You can market yourself as a color professional when you **earn your Advanced**



Color Consultant designation. Just visit
the site, watch the videos
and pass the four quizzes.

Include this designation on your *Mary Kay*® business cards, your *Mary Kay*® Personal Web Site and your Facebook Fan page. Your customers will love knowing you're their personal color expert!



COLOR CONFIDENT MODULES:













BEAUTY WITH A

Countless business leaders have made great strides and achieved much success but no one quite compares to Mary Kay Ash. She was a businesswoman, an innovator, a teacher and motivator, and a philanthropist. Mary Kay Ash proved *one woman can*™ do amazing things. As an entrepreneur, she started her business in a tiny storefront in Dallas. Texas. Her dream?

Mary

To help other women transform their lives. That dream became

reality. Today the Company comprises a global independent sales force that numbers 3 million in 35 markets and growing. It has been said no other company wholeheartedly embodies the values and reflects the beliefs of its Founder more than Mary Kay. 50 years later, her timeless peoplecentered philosophies drive this global Company. The groundwork she began continues to touch the lives of others and open new opportunities. Mary Kay Ash was one of a kind. She exemplifies how one woman can™ transform her life, become her most beautiful self and

enrich the lives of countless others.





THE INNOVATOR

Before "flex time," there was Mary Kay time. Her priorities of God first, family second, business third continue to allow the independent sales force the flexibility





to work their businesses when they want.

Mary Kay Ash opened the country so new team members could be added anywhere. This open territory approach is supported by another innovation, the Mary Kay adoptee program, where





The Business-Woman

Little did Mary Kay Ash know that day as she sat at her kitchen table writing her likes and dislikes from her experiences in the corporate world, that she was creating a business plan for a new kind of business. One that would reward effort, recognize achievement and enrich the lives of millions. She knew if the independent sales force fell in love with the products, it would be easy to share them with others! She believed in her products - so much so that she initiated the Mary Kay® Satisfaction Guarantee. That same promise stands today! Mary Kay Ash knew that happy customers are more likely to be repeat customers! In business, P & L refers to Profit and Loss, but for Mary Kay Ash, it also stood for People and Love.

adoptee Independent Beauty Consultants can participate in their local adoptive Independent Sales Director's programs.

Mary Kay Ash also realized early on that everything is subject to change – except her principles – and on those she stood firm. "Standing still is like moving backward," she once said. "If you don't go forward, others zoom past."





Treating others with kindness and respect, the Golden Rule, was the force behind Mary Kay's business plan. She felt abiding by **the Golden Rule** helped promote integrity, performance, **sisterhood and satisfaction.** As she said, "Things change – hemlines swing, hairstyles evolve – new products come and go – but **values are timeless!**"

The



You can do it! Mary Kay Ash often talked of her mother's positive encouragement and its impact on her life. She heeded the wisdom of her mother and was the ultimate practitioner of making others feel important. She always imagined an invisible "Make Me Feel Important" sign around everyone's neck. When meeting someone, she looked them in the eye, touched or held their hands and spoke just to them.

Mary Kay believed in praising people to success with words, actions, ribbons or thank-you notes. She believed if you said you were **GREAT**, you were on your way to being great.

She was a pioneer when it came to sharing best practices and saw the impact of sharing. "If you have an idea and I have an idea, we each have one idea; but, if we share them, we have two!" Mary Kay was proud of women from all walks of life who honored their commitment to share - that these women stood united to help enrich lives everywhere!



pink changing lives





The Philanthropist,

Careful use and reuse of resources was part of Mary Kay Ash's personal and Company philosophy. In fact, the Company was among the first to use refillable makeup compacts. She even repurposed her outfits – adding sleeves or other details! In recognition of the Company's recycling efforts, more than 300,000 trees have been planted in U.S. forests. She would be proud knowing Manufacturing reached its goal of zero-landfill waste.

She always felt a mission to share her life's blessings with others. Today, her personal philosophy expands through The Mary Kay FoundationSM. Thanks to the help of the independent sales force, the Foundation has donated a whopping \$50 million in grants toward cancer research and the prevention of violence against women!



NANCY BOUCHER

Independent Senior Sales Director began her Mary Kay business 34 years ago "I have friendships with women around the world. Without a doubt, this is the greatest gift I have received."

CHRISTI CAMPBELL

Independent Future Executive Senior Sales Director began her Mary Kay business 13 years ago

"As the daughter of **Independent National** Sales Director Emeritus Pat Campbell, I LOVE being a part of a legacy that unites and empowers women to step into roles they were called to be!"

PATTI CORNELL

Independent Future Executive Senior Sales Director began her Mary Kay business 29 years ago

"Meeting Mary Kay Ash as a new Independent Sales Director was a game-changer because I saw her lead with her heart. Leading this way provides energy and meaning to all aspects of my life."

JANIE MURRAY

Senior Administrative Assistant 12-year Mary Kay employee

"I love that the independent sales force members are so grateful for what we do, when it's the staff who is really grateful to them for making Mary Kay's dream work."

JULIE STONE

Career Car Program Specialist

21-year Mary Kay employee

"I received such love and support when my mother was terminally ill. Co-workers drove nearly three hours to be by my side."

ALISON WILLIAMS

Independent Sales Director began her Mary Kay business 20 years ago

"My Mary Kay business allows me the flexibility to meet the needs of my family. They come before my career."

RACHEL COLEMAN

Independent Beauty Consultant began her Mary Kay business 1 year ago

"I love the products and the earning potential, but it's Mary Kay Ash's philosophy of God first, family second and business third, and the superfun girlfriend time, that keep me going!"

"Little did I know when I signed my Independent

Beauty Consultant Agreement with my mom

ANDREA NEWMAN

Independent National Sales Director began her Mary Kay business 20 years ago

in 1993 that I'd make lifelong sister friends. (I love you, Mom!)"

KRISTEN SPIKER

Independent Future Executive Senior Sales Director began her Mary Kay business 17 years ago

"Our children were three, one and newborn when I was hospitalized for five weeks. We received cards and well wishes from independent sales force members around the country as well as from the Company."

ANGIE ARMENTA

Manager, Event Registration 19-year Mary Kay employee here who've helped me develop personally and professionally."

"I have smart, successful mentors and friends

and continue to learn new skills. I'm a plumber by trade, but I've received electric and A/C training here."

makeovers for cancer patients and survivors."

"We are recognized for positive performance

Facilities Mechanic 17-year Mary Kay employee

LOUIS SMITH

SHERLY MORENO

Senior Recognition Specialist 13-year Mary Kay employee

"The Company's continued values of God first, family second, career third, and for friendships and the opportunities Mary Kay gives me."

"Because of Mary Kay, I put others first. KATE DEBLANDER I volunteer at a local women's shelter and offer

Independent National Sales Director began her Mary Kay business 22 years ago

SANDRA KLINN

Manager, Branch **Customer Service** 32-year Mary Kay employee

"I had tea with Mary Kay Ash after a Career Conference once. We talked about our families and my job. She made me feel so special."

JOYCE YOUNG

Independent Sales Director began her Mary Kay business 27 years ago

"I am surrounded by extraordinary, powerful, audacious thinking and beautiful women. How can I not succeed!"

TRACY UNDERHILL

Training Specialist 7-year Mary Kay employee

"I love the little 'pink cloud' that accompanies everyone here. It's our culture, and I'm humbled by it."

DOROTHY BOYD

Independent National Sales Director began her Mary Kay business 31 years ago

"The ultimate freedom, choices and lifestyle my Mary Kay business has allowed my family."

DIANE UNDERWOOD Independent National

Sales Director began her Mary Kay business 37 years ago

ERICA HUNT

Independent Sales Director began her Mary Kay business 14 years ago

"When my sister was diagnosed with lung cancer last year, I received caring cards from my sister independent sales force members and Mary Kay employees, including Darrell Overcash."

"As the mother of a terminally ill daughter, I love the precious time together that Mary Kay gives us. I've worked for years when I 'could' and now Mary Kay is working for me. Mary Kay allows me to be by Ella when I need to be. It has allowed me the freedom to live with no regrets as we make memory after memory with our family."

Reasons Why I Love My Mary Kay

AMY MARX

Independent Sales Director began her Mary Kay business 5 years ago

"I'm able to work around my life rather than let work run my life. I love the flexibility to create my schedule, build a lifestyle and know my family has a great future!"

SARAH PALLOHUSKY

Assistant Manager, Consultant Marketing 6-year Mary Kay employee

"I've met some of my closest friends here who are now like family."

JOE ARTTUS

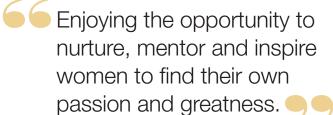
Transportation and Logistics Specialist 7-year Mary Kay employee

"I met my wife at Mary Kay!"

STACY FOUST

Independent Senior Sales Director began her Mary Kay business 28 years ago

"There is a Mary Kay sisterhood where we connect with other big dreamers. Mary Kay women are balcony people who take you to new heights and ways of thinking."



LINDA CARTIGLIA

Independent Elite Executive Senior Sales Director began her Mary Kay business 33 years ago



RICHARD JACK

Business Advisor, IST 19-year Mary Kay employee

"I'm proud to know Mary Kay stands behind its mission and core values. Our leaders keep our values in mind, and our success is measured by that."

SOMER FORTENBERRY

Independent National Sales Director began her Mary Kay business 12 years ago

"I got the greatest gift of all through Mary Kay: my husband Craig and our two sons. We love the freedom my Mary Kay business allows and that we get to design our life with God first, family second and career third."

SUSAN MCGANN

Independent Beauty Consultant began her Mary Kay business 31 years ago

"The training and leadership I've received help me in all aspects of my life. I know the importance of setting goals and praising people to success."

LORETTA HUMPHRIE

Manager, Legal Administration 30-year Mary Kay employee "Working with talented people! I appreciate our executive team. They are approachable and caring. Mary Kay Ash's legacy is apparent through them."

LANCE MARGHEIM

Director, Medical Science Affairs 19-year Mary Kay employee

"Besides having a great place to work, I get to share Mary Kay® products with my family. My wife loves the TimeWise® Miracle Set®."

KIM MESSMER

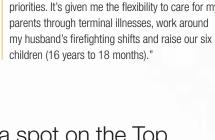
Independent Senior Sales Director began her Mary Kay business 28 years ago

"I lacked self-esteem growing up, but through Mary Kay, I've grown personally, spiritually and financially. I love helping others grow and become more confident."

MELISSA TAYLOR-YINDRICK

Independent Senior Sales Director began her Mary Kay business 17 years ago

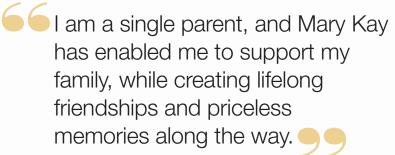
"My Mary Kay business helps me do what I love building others up – while allowing me to live my priorities. It's given me the flexibility to care for my





JENNY SIEMONSMA

Independent Senior Sales Director began her Mary Kay business 12 years ago



LINDA BENNETT

Customer Operations Coordinator 31-year Mary Kay employee



WYNDE JONES REDDICK

Independent Beauty Consultant began her Mary Kay business 9 years ago

COLETTE REED HARMON

Special Projects Coordinator 13-year Mary Kay employee

GLORIA CURTIS ESPINOSA

Services Resources Coordinator 19-year Mary Kay employee

"Mary Kay gives me the confidence to step outside my comfort zone, speak to crowds and be a leader. As a minister's wife, this personal growth is a blessing."

"I love hearing stories about Mary Kay Ash. I love that we always do what's right, and I love the relationships I've made."

"For the kindness my Mary Kay friends (angels) showed my family 14 years ago as we escaped domestic violence. They provided groceries, notes, support and a lot of prayer."

STEPHANIE BOYD

Independent Beauty Consultant began her Mary Kay business 1 year ago "The opportunity to spend time with other women and meet new people, and the freedom my Mary Kay business provides for my family."

STEPHANIE DEAN

LYNDA JOHNSTON

Independent Beauty

Consultant began her Mary Kay business 3 years ago

Independent Senior Sales Director began her Mary Kay business 2 years ago "Mary Kay makes me realize that life is what you make of it. Thanks to MY Mary Kay, I'm reminded to dream big, set goals and shoot for the stars!"

"The flexibility! I can plan for busy family times and work my Mary Kay business around that."

"Independent Beauty Consultants can be successes because Mary Kay Ash created this opportunity to be dependent on our work ethic and the Golden Rule."

"The genuine happiness my co-workers had when I got a promotion. One even cut and pasted footsteps on the floor to guide me to my new office."

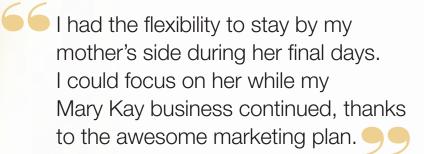
SANDRA WELLMEYER

Independent Sales
Director began her Mary Kay
business 7 years ago

ROCHELLE WARE

Senior Editor 15-year Mary Kay employee





LINDA KIRKBRIDE

Independent National Sales Director began her Mary Kay business 32 years ago

LAUREEN CASALE

Independent Beauty Consultant began her Mary Kay business 9 years ago "I am able to spread kindness to everyone I meet."

RENEE GRUWELL

Independent Sales
Director began her Mary Kay
business 2 years ago

"I have more confidence and drive, and I love the woman I've become. Mary Kay brings amazing women into my life, from my mentors to my customers to my unit members who teach me to lead so that I can lead them to their dream lives as well!"

ANNA MAMMINGA

Assistant Manager, Consultant Marketing 8-year Mary Kay employee "Being from Armenia, I sometimes feel lonely, but my relationships with co-workers and members of the independent sales force make my life full."

CLETA COLSON

Independent Future Executive Senior Sales Director began her Mary Kay business 27 years ago "I met Mary Kay Ash when I was 26, and I have a responsibility to pass along her legacy. It's the least I can do after what she gave me. My Mary Kay business changed my life and gave me relationships I never expected." "Mary Kay is one very special business because of its commitment to give back to the global community and the foundation of Golden Rule Service."

"Our culture is one where people respect each other and practice the Golden Rule by caring for employees and members of the independent sales force worldwide."

"I had the privilege of working on Mary Kay Ash's personal staff and helped write letters. She truly cared about everyone, and you felt it by the way she spoke to you."

MICHELLE WHEELER

Administrative Assistant 9-year Mary Kay employee

INDRO DASGUPTA

Senior Principal Economist 12-year Mary Kay employee

KAREN GRIFFIN

Senior Correspondent 18-year Mary Kay employee



Now it's your turn. Go to "Let's Talk" on Mary Kay InTouch® and Share Why You Love Your Mary Kay!





Congratulations to our September 2013 Go-Give® Award winners who best exemplify the Golden Rule - helping others unselfishly and supporting adoptees as much as unit members.

Nominate a well-deserving Independent Sales Director who displays the Go-Give® spirit for this prestigious honor today! We've made it easier - look for the **NEW online nomination form** on *Mary Kay* InTouch® under the Contests/Promotions tab.



Shannon Duguay

Diamond

Independent Future Executive Senior Sales Director

Began Mary Kay Business December 2010

Sales Director Debut October 2011

Offspring three first-line

National Sales Director Lisa Madson

Honors Star Consultant: Sales Director Queen's Court of Personal Sales

Personal Lives in Napa, Calif. Husband, Joel

"I am motivated to help others because of the life-changing opportunities I have had. With my Mary Kay business, I have been able to live my best life, and it is my privilege to pass it on."

Independent Sales Director Fallon Nelson of Napa, Calif.,

says, "Due to the economy, our parents lost their business and home. Shannon saw a Mary Kay business as a way for Mom to rebuild a bright future. Now Mom is a Career Car-driving Independent Sales Director!"



Karen Johnson

Rubv

Independent Future Executive Senior Sales Director

Began Mary Kay Business June 1996

Sales Director Debut October 2001

Offspring three first-line; two second-line

National Sales Director Rebbecca Evans

Honors Star Consultant: six-times Sales Director Queen's Court of Personal Sales

Personal Lives in Menifee, Calif. Husband, Matthew: daughters: Miranda, Meredith, Marcella, Matisynn

"I am motivated to help others **because** there is no greater joy than the opportunity to lead and encourage women to discover all the Lord intended them to be. The rewards are priceless!"

Independent Senior Sales Director Melissa Almanza of Brea, Calif., says, "My sisters and I have had no real family for the past few years, but Karen and her family have made us a part of theirs."



Sharon Swayzer

Sapphire

Independent Senior Sales Director

Began Mary Kay Business October 1993

Sales Director Debut April 1997

Offspring two first-line

National Sales Director Go Give Area

Honors Star Consultant; three-times Queen's Court of Sharing; four-times Circle of Achievement: two-times Double Star Achievement

Personal Lives in Huntsville, Texas, Son, Charles Swavzer II

"I am motivated to help others **because** there is more joy in helping others and watching their lives change for generations."

Independent Beauty Consultant Deborah Andrus of Houston, Texas, says, "Sharon saved my life by recognizing I was having a stroke and driving me straight to the hospital. She supported me with her positive attitude, time and kind words."



Alyson Young-Guerra

Emerald

Independent Senior Sales Director

Began Mary Kay Business June 2002

Sales Director Debut July 2003

Offspring two first-line

National Sales Director Gloria Mayfield Banks

Honors Star Consultant; Consultant Queen's Court of Personal Sales; five-times Sales Director Queen's Court of Personal Sales; two-times Queen's Court of Sharing; sixtimes Circle of Achievement; three-times Double Star Achievement; two-times Triple Star Achievement

Personal Lives in Westminster, Md. Husband, Joe; son, Joseph

"I am motivated to help others because my life has been blessed by the women who've helped, cheered, and mentored me and my unit members along the way. I want to honor Mary Kay Ash and do the same for others!"

Independent Beauty Consultant Victoria Shirah of McKinney, Texas, says, "Alyson supports her community and local charities by scheduling food deliveries to those who are ill or are new moms with babies."



Tammy Lawson

Pearl

Independent Sales Director

Began Mary Kay Business February 2006

Sales Director Debut

September 2010

National Sales Director Linda Kirkbride

Honors Star Consultant: Sales Director Queen's Court of Personal Sales

Personal Lives in Kettering, Ohio Husband, George; son, Ricky; stepsons: Keith, Kaelon; stepdaughters: Kellie, Kimberly

"I am motivated to help others because everyone deserves to have someone who truly cares about them, their success and their dreams. I am thankful God has blessed me to be a positive influence on others."

Independent Sales Director Vikki Halstead of Dinuba, Calif., says, "While my husband was in the hospital, Tammy called me EVERY day and sent me 'Thinking of You' cards every Thursday for four months! Each week, I looked forward to the cards and so did my family."

trending:@ Mary Kay



Rock 'n' Red

follow US on Instagram



@MaryKayUS for HOT product images, fun "behind the

scenes" shots and more!





Have your customers tried

a Mary Kay® Virtual Makeover App? Now they can personalize their looks with stylish glasses, cute hats and more. Also new - cool mirror feature to try a NEW eye look. They can share their NEW looks with friends on Facebook. Available on your smartphone, iPad or Kindle Fire.

Mobile InTouch™

It's back to school time, and now you can learn all about the latest products and ways to improve your business all through your mobile phone! Just visit

m.marykayintouch.com.



Do you like viewing the quarterly Pink Link® DVD with great videos at your unit meetings? Beginning now, everyone has access to the videos on Mary Kay InTouch® > Education > Pink Link®. In addition to shipping the DVD in the quarterly Unit Support Package (USP), it will post online free! (Beginning February 2014, the DVD phases out of the USP and goes digital and online only.)





MARY KAY®

Mary Kay Inc. P.O. Box 799045 Dallas, TX 75379-9045 PRSRT STD U.S. POSTAGE PAID MARY KAY INC.

