

COME IN BEAUTIFUL PACKAGES

get set FOR FUN SUMMER SALES

MARY KAY

CANADA Enriching Worden's Lives www.manykay.ca

6 most important HABITS FOR STAR CONSULTANTS

june 2009 ordering bonus

mary kay® gorgeous in garnet

by Marijana Klapcic

FREE with a \$600 wholesale Section 1 order!



1st of a 3-piece collection!

The glitz. The glamour. The glitter that twinkles in a woman's eye when she puts on a dazzling piece of jewelry. It's undeniable.

And your jewelry box won't be complete without the Mary Kay[®] *Gorgeous in Garnet* Earrings – the first of a stunning three-piece jewelry collection.

The gold-toned drop earrings, which are intricately adorned with garnet-coloured stones, are the perfect length for everyday wear – and easily transform to an evening look with the perfect amount of sparkle and shine.

Of course, you'll want to keep your earrings looking good as



gold, so we've packaged them in a beautiful black velvet pouch. Just gently wipe with a soft, dry cloth to keep them clean.

Best of all, in the coming months, you'll be able to earn the eye-catching bracelet and necklace to complete the collection. So place your order today – and get ready to glow in glorious garnet and gold!

A MARY KAY[®] GORGEOUS IN GARNET EARRINGS*

Section 1 Suggested Retail	Beginning Section 1 Wholesale	Number of Bonuses
\$1,200	\$ 600	1 pair
\$3,600	\$1,800	2 pairs
\$6,000	\$3,000	3 pairs

* You can earn the Mary Kay® Gorgeous in Garnet Earrings when you place a minimum \$600 wholesale Section 1 order (non-cumulative) during the month of June. The higher your order, the more bonuses you'll earn, to a maximum of three. Orders must be received between June 1st and 30th, 2009. Bonus will be applied to your first qualifying order in the month only and is available while supplies last. We reserve the right to provide a bonus substitute at equal or greater value.

dates to remember

- 5: Received deadline for Independent Beauty Consultant Commitment Form to begin Independent Sales Director-in-Qualification on June 1st.
- B: Preferred Customer Program Summer 2009 issue of The Look begins mailing to customers and independent sales force members.
- 15: Preferred Customer Program Last day for customers to take advantage of the Spring 2009 Travel-Sized Sun Care Set gift-with-purchase.
- 16: Pampering Miracles Summer 2009 product promotion begins today! Check out www.marykay.ca and your Mary Kay[®] Personal Web Site to see what's new!
- 20: June Career Car qualifier paperwork due to Company.
- 30: Last day of the month. Mail-in and couriered orders must be received by 5 p.m. Eastern Daylight Saving Time to count toward June production. Online and faxed orders must be received by midnight Eastern Daylight Saving Time to count toward June production.

Last day to register for Shine On! Seminar 2009.

Last day to qualify for the *Ready for Red!* Team-Building Challenge.

on the cover

This trend brings out natural beauty with a harmonious blend of creamy neutrals and pinks – and just a hint of vibrant colour for artistic expression. Eyes look subtly exotic with a warm blend of **Mary Kay[®] Mineral Eye Colour** in Honey Spice and Crystalline – and a swipe of Iris just along the top lashline. Several pink layers – including **Mary Kay[®] Creme Lipstick** in Dusty Rose, **Mary Kay[®] Lip Liner** in Dusty Pink and **Mary Kay[®] NouriShine™ Lip Gloss** in Melon Sorbet – create a full, natural-looking lip. The look is finished with **Mary Kay[®] Mineral Cheek Color** in Pink Petals for a fresh, rosy cheek.

YOUR CANADIAN APPLAUSE® MAGAZINE TEAM

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MARY KAY COSMETICS LTD. IS A MEMBER OF THE DIRECT SELLERS ASSOCIATION (DSA) AND THE CANADIAN COSMETIC, TOILETRY AND FRAGRANCE ASSOCIATION (CCTFA).

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RAY PATRICK, PRESIDENT MARY KAY COSMETICS LTD.

from the president dear many kay family,

Perhaps more than any other time of year, summer is a season for rest and relaxation. We soak up warm weather and celebrate long weekends, indulging in lazy, hazy summer days. But for our Mary Kay family, summer is something else entirely: a season to re-invigorate our Company and your business with energy, excitement and enthusiasm for the year ahead.

It starts on June 16th with the launch of our Summer product promotion – including our revitalized TimeWise[®] Miracle Set packaging and fabulous limited-edition items – and carries through until the start of September.

July marks the start of the 2009/2010 Seminar year and with it comes new opportunities for earning recognition, achieving success and living the life of your dreams. If you need inspiration to jumpstart your action plan, there's no better place to find it than at *Shine On!* Seminar 2009. As Mary Kay Ash's legacy reminds us, "those who show up, go up!" Indeed, those four days of motivation, sisterhood and celebration will give you and your business a boost to power through the month of August and the year ahead.

Mary Kay didn't believe in resting on her laurels – nor should you! It's a new year at Mary Kay and you can set yourself up for success by making the most of the season.

See you at Seminar!





find Applause[®] magazine extras online!

When you see this mouse pictured throughout *Applause[®]* magazine, know that you can also find more information on the MKOC!

Find it online: MKOC > Resources > Publications

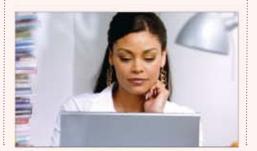
PAGE 4 miracles happen

Take a peek at the new TimeWise[®] Miracle Set packaging and learn about the science behind these skin care wonders.



PAGE 10 invest your time

Learn how to focus your time where it will reap the greatest results.



PAGE 12 get set for seminar!

There's still time to meet your Seminar 2009 objectives, earn your new red jacket and finish strong as a Star Consultant.

reveal your best skin

Whether you're just starting your Mary Kay business or have been offering the TimeWise® Miracle Set for years, this all-in-one skin care system forms the foundation for your selling success. It's the basis for beautiful, glowing and healthy skin!

And now the Miracle Set offers the same great formulas you already love with sophisticated new packaging that elevates the Mary Kay® brand. You can count on the TimeWise® Miracle Set for age-fighting results and repeat business that leads to loyal customers. Use it. Know it. Sell it!



Together, TimeWise® Day Solution Sunscreen SPF 25 and TimeWise® Night Solution deliver our exclusive Pronewal® system with crucial protection during the day and boosted renewal at night. \$92 (a \$102 value)

With shades and formulas for every skin tone and type, a Mary Kay® Foundation helps to protect skin as it evens skin tone and covers flaws for a healthy, glowing look. \$20

EXPERT ADVICE From Dr. Beth Lange, Chief Scientific Officer

The TimeWise[®] Miracle Set is a proven regimen specially designed to deliver age-fighting skin care. These are the same great formulas that you already trust and love, but let's look at some of the science behind the benefits.

Fighting For A Youthful Look

How does the TimeWise[®] Miracle Set keep skin healthy-looking and help turn back the signs of aging? The set contains products designed with health-enhancing formulas including humectants, botanicals, antioxidants and vitamins. These ingredients help to cleanse, moisturize and refresh skin, leaving it looking healthier.

But that's not all. The set also provides a multistep approach using scientifically advanced technology to combat the signs of aging. TimeWise[®] Night Solution contains two peptides which act in partnership to restore and renew the appearance of skin. Plus, TimeWise[®] Night Solution addresses the signs of aging from our past mistakes. TimeWise[®] Day Solution Sunscreen SPF 25 is specially designed to shield our skin from harmful UV radiation.

The Miracle Set works by removing dead skin cells, reducing the appearance of fine lines and wrinkles, keeping the skin moist, energizing the skin's cells and refreshing the skin. You'll find 11 great benefits in these products:

- Gentle cleansing beads in TimeWise[®] 3-In-1 Cleanser and TimeWise[®] 3-In-1 Cleansing Bar remove dead skin cells through exfoliation to leave skin feeling soft, smooth and refreshed.
- A patented complex in TimeWise[®] 3-In-1 Cleanser and TimeWise[®] Age-Fighting Moisturizer reduces the appearance of fine lines and wrinkles by enhancing the skin's natural renewal process.
- The formula in TimeWise® Age-Fighting Moisturizer provides essential hydration.
- Nourishing extracts in TimeWise[®] Day Solution Sunscreen SPF 25 combines daily UV protection and helps create healthylooking skin.
- Age-fighting peptides in **TimeWise®** Night Solution target collagen to smooth and firm the skin's appearance.

To get the best results from these enriched age-fighters, you should use the Miracle Set products together on a daily basis.

In fact, they are specifically designed to work together to provide you the best benefits.

Benefits And Claims

You can be proud to share these TimeWise®

Miracle Set results, as seen by a dermatologist on panelists in a 12-week clinical study:

83% had a reduction in the appearance of fine lines and wrinkles.
46% saw an improvement in more even skin tone.
100% had softer, more supple skin.
Up to 25% improvement in skin elasticity.

These are amazing results that many competitor brands can't claim. And although these are powerful results, the formulas themselves are suitable for mild to sensitive skin. Also, be sure to let your customers know that the TimeWise[®] Miracle Set is fragrance-free and non-comedogenic.

Research Is Key

At Mary Kay, we stand behind our products and our claims with real research. In a typical year, Mary Kay Inc. spends millions of dollars and conducts more than 300,000 tests to ensure that every Mary Kay[®] product meets the highest standards of safety, quality and performance. You can share with your customers that Mary Kay Inc. relies on proven scientific research utilizing the most

advanced technologies available. The Company will not use any ingredient until our testing has proven it safe and effective for use.

The results speak for themselves. You can count on the TimeWise® Miracle Set to deliver its promises – time and again!





MORE THAN A MIRACLE

For your brand-loving customers who've already fallen in love with the Miracle Set, consider introducing them to supplementary skin care solutions from the TimeWise[®] line. With the multi-tasking **TimeWise[®] Microdermabrasion Set (\$60 – a \$70 value)**, they'll get smoother, glowing skin instantly with the same aluminum oxide crystals that dermatologists use – without the appointment or the hefty price tag. And now there's even more reason to encourage your customers to try this age-fighting wonder!

Just in time for summer getaways, they'll get two FREE* travel-size TimeWise[®] Microdermabrasion Sets with the purchase of one regular-size TimeWise[®] Microdermabrasion Set!



simple summer style

The lazy, hazy days of summer are right around the corner - but summer beauty doesn't have to be a chore! In fact, you've got perfect beauty solutions for laid-back summer days, from fuss-free colour to fresh and fruity body care. They'll keep your customers smiling and help your sales sizzle - all season long!

FOR CITY GIRLS

Urban girls love to work hard and play even harder - with sass and style! And your customers can live their ultra urban best with the Mary Kay® City Chic Set.

They'll get gleefully gorgeous with Mary Kay® Eyesicles® Eye Color in Vanilla and Mary Kay® NouriShine® Lip Gloss in Berry Sparkle - and an all over sun-kissed glow with Mary Kay® Subtle Tanning Lotion. And what would city chic be without the perfect accessory - a totally trendy tote to carry everything - including stylish new shades, carry case and cleaning cloth.

Mary Kay[®] City Chic Set* \$56

JUNE 1ST! MARY KAY UL OZ / rated MARY KAY Canadian exclusive!

AVAILABLE

AVAILABLE JUNE 16TH!

FOR WEEKEND GETAWAY GIRLS

If a tropical getaway or indulgent beach vacation isn't in the cards this summer, your customers can still escape the everyday with the new limited-edition **Mary Kay[®] Tropical Pineapple™ Gift Set**.

It includes three great products in one juicy pineapple scent, plus a **coordinating canvas zippered bag**.

Each set includes a **sugar scrub** to remove dead surface cells and leave the skin feeling soft; a **body lotion** to provide moisturization; and a **mini fragrance rollerball** that imparts the luscious tropical pineapple scent. Here's to weekends!

Mary Kay[®] Tropical Pineapple[™] Gift Set^{*} \$42

FOR GIRLS ON THE GO

No time to spare? Don't go bare. The fast and fabulous **Mary Kay®** *Two-Minute Eyes* **Set*** gets peepers prepped and pretty in a blink with limitededition **Mary Kay® Cream Eye Color** in Pale Blush (matte) and Iced Cocoa (shimmer), the **Mary Kay® Cream Eye Color Brush** and a **Mary Kay® Lash Lengthening Mascara®** – all bundled in this perfectly portable **FREE black cosmetic bag**.

0Z:798-ml

How To Wear It

Whether as a swipe of creamy eye colour worn by itself for just the right amount of sheer shimmer or as a primer under your favourite mineral eye colour, anyway you wear them, Mary Kay[®] Cream Eye Colors are a perfect match for natural, easy summer looks. Finish off with mascara for longer, stronger-looking lashes – and you'll be out the door looking magnificent in just minutes.

Mary Kay® Two-Minute Eyes Set* \$45

AVAILABLE JULY 1sT!

give lips something to talk about

New regular-line Mary Kay[®] Tinted Lip Balm Sunscreen SPF 15 offers lips an incredible multi-tasking protector at a super value. Finally, lips can have it all!

New Mary Kay[®] Tinted Lip Balm Sunscreen SPF 15 in five naturally beautiful shades does it all – colours, protects and moisturizes! The ultimate multi-tasker, this botanicallyenriched formula contains jojoba oil and shea butter to soothe and moisturize as it delivers a sheer wash of colour.

Providing broad-spectrum protection against harmful UVA/UVB rays, this fragrance-free*, silky balm delivers a hint of shine without feeling sticky and helps keep lips from getting chapped or feeling dry.

The twist-up tube reveals the product for easy application and features a colour button for quick shade identification. Plus, each shade was developed by a professional makeup artist to look great on all skin tones.

Mary Kay[®] Tinted Lip Balm Sunscreen SPF 15 \$15

* Contains a hint of vanilla flavour that imparts a pleasant taste without an added fragrance.

KNOW YOUR LIP BALM

Consumers love lip balm! Even with so many brands on the market, lip balms are a top seller in the cosmetic industry. Five percent of women rank lip moisturizer as their "must-have" beauty product, above eyeliner, fragrance, concealer, lip gloss, blush and eye colour.[†] And globally, the lip moisturizer category has been growing an average 6.1 percent each year since 2001.

[†]The Pink Report, 2006 Beauty Brands Rants & Raves, The Benchmarking Company.



natural

vaqoq

MORE BENEFITS TO SHARE

Here are the top benefits of Mary Kay[®] Tinted Lip Balm Sunscreen SPF 15, substantiated in testing.

- UVA/UVB protection with SPF 15
- Provides a hint of colour and shine
- Provides instant hydration and moisture
- Helps relieve chapped or cracked lips

rose

blush

- Botanically enriched
- Contains powerful antioxidants

bestselling products show value of customer loyalty

The top products that your customers are most loyal to will soon be designated with an official bestseller logo! This logo will let new visitors to www.marykay.ca and faithful customers alike know exactly what women like them are using – and loving! Your customers will also see the logo featured in *The Look* beginning with the Fall/Holiday 2009 issue. **Our bestsellers include**:



Here are a few suggestions for introducing bestsellers to new and existing customers:

- Offer a product sampler (if available) of a bestseller to potential customers as a "door opener" or conversation starter, mentioning that the sampler is an all-time favourite and top seller. Of course, you'll want to schedule an appointment to share *all* of your bestselling, most loved beauty products with new customers and use it as an introduction to find out about your customers' unique beauty needs.
- Bestsellers also provide a perfect reason to contact existing customers who may not currently purchase those items from you. Let customers know that you don't want them to miss out on experiencing these proven customer favourites and topselling products! The new logo provides a terrific reason to contact your existing customers, share some fun news and create additional selling opportunities.
- You'll also want to mention bestsellers when delivering reorders to customers. You can even include a product sampler with orders as a way to introduce the product. Be sure to follow up with customers to obtain feedback on the sampler and ask if they would like to purchase the full-size product.

invest your time: count where it counts

Mary Kay Ash was a master of time management for achievement. She once said, "A striking characteristic of a successful person is the ability to determine the relative importance of different things."

As women, we wear so many hats that it's absolutely necessary to be organized and do those things which move us toward the goals we've set for ourselves. We must decide which of our daily tasks are most important. And as a businesswoman, you, too, should focus your time and energy where it will reap the greatest results.

And you're not alone. Your customers are comparing and evaluating everything in their lives in more critical ways. Today's challenging economic climate has everyone taking a second look at how they spend both their time and their money. Value is in style again – and multitasking, money-saving products drive home the message: Mary Kay is even more relevant than ever before. In fact, you cater to time-challenged women looking for noticeable results fast and the best cosmetics buys with solutions like **TimeWise® Targeted-Action® Eye Revitalizer**, the **TimeWise® Microdermabrasion Set** and **Mary Kay® Ultimate Mascara®**. With clinically proven age-fighting products, you can be confident you're offering a better value than many more expensive product lines. Isn't it great to know that while you're spending time cultivating your Mary Kay business, you're also benefiting your customers?





As an Independent Beauty Consultant, you offer a valuable service by getting to know your customers' needs so you can recommend skin care and colour products customized for them and their busy schedules. You and the Mary Kay[®] product you offer uniquely meet your customers' needs in a day when customer support and personalization often seem like a bygone era.

You can also feel confident that your time is well spent when you offer an incredible way for other women to earn extra money. Being your own boss, enjoying flexibility, deciding for yourself how much of you you want to put into your business means you're in charge of your future. That's an option women in every walk of life appreciate. And owning one's own business offers security that working for someone else may not provide in a less stable employment market – which is another fact that makes Mary Kay a "win-win" for you and others like you who are open to the opportunity.

As you advise your customers on superior Mary Kay qualities and value, they'll see their purchases in a bright new light. And

with oh-so-timely *Beauty on a Budget* flyers you can display at classes, the message of sound dollar value will come home to them in an even more meaningful way.

Be sure to check out more Beauty on a Budget resources on the MKOCSM!



about two dollars a day helps **keep wrinkles away***

With **11 age-fighting benefits** packed into just four products, the **TimeWise® Miracle Set** is a beautiful bargain without sacrificing quality.

That's beauty on a budget!

The Miracle Set is clinically shown to reduce fine lines and improve skin elasticity and tone.

In fact, 83 percent of women had a reduction in fine lines and wrinkles after 12 weeks** of using the Miracle Set. And you can too! Plus, like all Mary Kay[®] product, it's backed by a 100 percent satisfaction guarantee. See **www.marykay.ca** for full details of the guarantee.

The Miracle Set includes:

- TimeWise[®] 3-In-1 Cleanser (normal/dry or combination/oily)
- TimeWise[®] Age-Fighting Moisturizer (normal/dry or combination/oily)
- TimeWise® Day Solution Sunscreen SPF 25
- TimeWise[®] Night Solution
- Choice of Mary Kay® Foundation

All this for just \$177 suggested retail.

When compared to competitive products, you're likely to pay a lot more. Plus, the products in the Miracle Set work together to provide a power-packed punch of clinical results.

Save time ... Save money ... And keep your skin looking young!



*Approximately \$1.95 per day based on average use-up rates and the suggested retail price of the Miracle Set, excluding foundation. **Results seen by a dermatologist on panelists in a 12-week clinical study.

shine on! at seminar and beyond

Put your goals into high gear and use your star power to make these last few weeks count! There's still time to meet your Seminar 2009 objectives, earn your new red jacket and finish strong as a Star Consultant. You can shine in the Seminar 2009 spotlight while starting the Seminar 2010 year with a bang!

be a **red** hot star

A sizzling hot red jacket can be yours! Make it your goal to pick up your newly earned red jacket at Seminar 2009 and be one of the first to sport either the "Lauren", "Drew" or "Candy" style jackets that have everyone talking!

And here's some exciting news... the qualifications for the *Ready for Red!* Team-Building Challenge have been revised to help you build your team and end the Seminar year strong! Anyone who adds one new personal team member with an initial order of \$200 wholesale Section 1



product during the promotion period will earn an invitation to the *Ready for Red!* Rally at Seminar 2009! Want to earn even more recognition and rewards? Find out how on the MKOCSM!

So give it all you've got and make red your colour of choice – it's just too hot to pass up! Plus, the rewards of building a team can put you on track for even greater success. Just picture yourself crossing the 2010 finish line wearing a blue suit as an Independent Sales Director!

Find it online: MKOC > Recognition/Contests > Contests & Rewards



For a small group of independent sales force members, the Seminar party will be starting early!

That's because the following Independent Sales Directors and their top Star Consultants are on their way to Ruby Seminar in Dallas from July 15th to 18th, to celebrate their success during the *Shine On!* At Dallas Seminar promotion, which ran from January 1st to March 31st, 2009.

They'll also be accompanied by Independent National Sales Director Janice Connell and her top Star Consultant, Independent Beauty Consultant Heather Hewitt. Congratulations ladies!

6 most important habits of a **star consultant**

Embracing the Star Consultant program means you want to sell – and earn an income! Exclusive quarterly prizes are part of the fun, but the true reward means you'll be operating your Mary Kay business by building a strong customer base and selling product. Check out these six habits to consistently reach Star Consultant status.

Talk. Talking is the most powerful way to transform potential customers into repeat customers. The more customers you have, the more sales you'll have and the more consistently you'll be a Star Consultant. Not sure what to say? Talking is how women make emotional connections, so consider talking about the benefits of the product or how great the opportunity has been for you. Talk about how you'd love to get together with her to pamper her or get her opinion on the products – and then exchange phone numbers to chat some more!

Listen. Your goal is not to tell and sell her everything in your inventory whether she wants it or not – leave that to department stores and beauty boutiques. Your goal is to listen to her, understand what she wants, then recommend the right products to meet those needs. The title "Independent Beauty Consultant" gets right to the heart of it. That's how you build strong relationships based on trust.

Stay in contact with your customers.

Use the Preferred Customer Program. Follow up to see how they liked the product. Make personal phone calls. Sure, e-mail is convenient, but don't forget how to use the phone. Of course, don't become a nuisance, but do stay in contact – call it being "respectfully available." And you can use Mary Kay's 2+2+2 rule – follow up two days after they purchase new items from you, then two weeks after the initial appointment to check in and schedule a personal colour appointment. Then touch base every two months after that.

Make it your goal to provide the ultimate in customer service.

Help your customers see that what you do for them goes above and beyond typical customer service whether it's delivering their order or offering 24/7 shopping through your Mary Kay® Personal Web Site. When offer something extra, your you customers would never even think about taking their business elsewhere! When they buy from you, they're also getting the ultimate in customer service in the bargain. Consider the benefits of keeping their favourite product on hand. Remind your customers about the Mary Kay satisfaction guarantee and if they need to use it, honour it enthusiastically. Show them you're happy to deliver product whenever and wherever they need it. And of course, make it your goal to deliver each customer's product within 48 hours of her order.

Work the challenges to stay motivated. Break down the Star Consultant quarterly contest into bitesized, achieveable pieces. Nothing motivates like success – and if you're setting and achieving frequent and realistic goals, you start to feel like you can do anything. And you can!

Get out there and sell! The more you sell, the more your selling skills improve. And don't stop! When you're really pumped up because you just made a great sale, seize the moment and use that energy to get in touch with prospective new customers. They'll sense your excitement and become energized by your enthusiasm. They'll want to be part of whatever it is you're offering them!

meet our quarter 2 star!

Congratulations to the winner of our Quarter Two Reach for the Stars! draw: Independent Beauty Consultant Mirela Cristea, of Mississauga, ON!



Mirela was entered into the draw for achieving Star Consultant status with a minimum of \$1,800 in wholesale Section 1 purchases and completed a *Jump Start* by adding 30 new customers. We checked in with Mirela to learn why achieving Star Consultant status is integral to her business.

Which trip did you choose and why?

"I chose the trip to New York – and I'm thrilled! As a child, I used to dream of seeing the Statue of Liberty and even having a life in America. I grew up in Romania and although I made Canada my home at the age of 21, I've never been to the U.S. I feel so blessed to be here in Canada and to be the winner of this fabulous vacation. Wow, what an amazing feeling to travel for free – and in Mary Kay style. Thank goodness for Mary Kay Ash!"

Why is the Star Consultant program so important to a successful Mary Kay business?

"Being a Star Consultant is very important to my Mary Kay business because it means I'm always prepared to serve my customers' needs at all times – day or night. They are the heart of my business, so I know that inventory is a must because no one can operate from an empty store. I personally love to contribute to our unit goals – not to mention how much I love the rewards and recognition! I feel great every time I add a Star to my *Ladder of Success* and it also gets me closer to where I want to be: at the top!"

Read more from Mirela on the MKOCSM!

Find it online:

Recognition/Contests > Contests & Rewards > Reach for the Stars!

Compiled by Heather Watterworth

here comes the virtual makeover for brides

News

It's here! Introducing a new section of the Virtual Makeover just for brides!

Your customers who are preparing for their walk down the aisle can experiment with great colour looks for their special day – all online and all for free via your Mary Kay[®] Personal Web Site or www.marykay.ca!

With just a few clicks, brides can choose from several colour looks created by makeup artists that include accessories and hairstyles. From there, they can

june podcasts of the month

Jumpstart the month of June with these recent additions to the Media Library – available exclusively on the MKOCSM!

- Enhancing Your Communication Skills – Career Conference 2009 Independent Beauty Consultant class featuring Independent Senior Sales Director Rita Samms sharing her triedand-true communication techniques that could help you become a more effective communicator.
- Building Relationships That Build Your Business – Career Conference 2009 Independent Beauty Consultant class featuring Independent Senior Sales Director Heidi McGuigan, who shares how to build lasting relationships that could also build your business.
- Olive's ABCs for Success Listen as Independent National Sales Director Olive Ratzlaff shares her recipe for success at Career Conference 2009.

Find it online: MKOC > Education > Media Library customize the look with multiple choices of veils, tiaras, hairstyles and makeup. Talk about fun and easy wedding planning!

Once your brides-to-be have experimented with colour online, consider contacting them to schedule a special bridal appointment to try their favourite virtual looks. And why not suggest making over the entire bridal party? What a great way to boost sales during the busiest wedding time of year!



Quarter Four Go-Give® Award Winner

Shannon Shaffer

St. Thomas, ON

STARTED MARY KAY: April 1989

DEBUTED AS AN INDEPENDENT SALES DIRECTOR: January 1994

PERSONAL: "Paul and I will be celebrating our 10th wedding anniversary this October. His continued love and support has given me the freedom and flexibility needed to grow myself – and my unit. Together, we raise our son, Cole, who is 4 years old. He's my "why". Cole brings sunshine to everyone he meets and is a true Mary Kay kid through and through. He is the half-brother to three other amazing siblings – Michael 25, Angela 19 and David 16 – who adore and love him.

UNIT NAME: Shannon's Success Express

GOALS: "My ultimate goal is to debut as an Independent National Sales Director. In the process of working towards that goal, we will debut onstage at Seminar as a Million Dollar Unit, earning our first Million Dollars in commission."

ENRICHING LIVES:

"Shannon is so enthusiastic and vibrant each and every time I see and talk to her. She not only teaches us in our unit meetings, she inspires us, encourages us to live our hopes and dreams – and practices what she teaches as well. She truly is a Mary Kay woman." – Rita Vriesema, Independent Beauty Consultant

"Shannon consistently leads and inspires not only her unit, but all Independent Beauty Consultants who have the privilege to meet and talk with her. She takes the adoptee program to heart and makes adopted Independent Beauty Consultants feel they are among family. She treats her Mary Kay business like a CEO pro, but her strength is in her day-to-day uplifting conversations and inspirations with her Mary Kay girlfriends." – Janice Williams, Independent Beauty Consultant

ON BEING NOMINATED: "Mary Kay herself taught me two very important things: 1) 'Whatever you put out into the lives of others comes back to you ten-fold'; and 2) 'When you help others get what they want, you will always get what you want'. I feel so blessed to be part of a Company whose values are based on those principles and know that my dream of making a difference has become a reality. This truly is my most treasured and memorable moment in my Mary Kay career. Thank you to all my "sisters" who nominated me!" - Shannon Shaffer, Independent Future Executive Senior Sales Director



pamper me, please

Your top hostesses are sure to appreciate this quarter's indulgent hostess gift.

The *Pamper Me* Set includes an eye mask, socks and neck pillow with an adorable matching tote – all in a pretty pink pattern. It's perfect for those who need a little "me" time!

Pamper Me Set \$15

Limited-edition, while supplies last. Limit of five (5) per independent sales force member per order.

cause and effect

Want a simple way to ensure our 2009 *Beauty That Counts*[™] campaign is on everyone's lips? Then be sure to use Mary Kay[®] Creme Lipstick Samplers to help your customers choose the shade they'll wear to show their support for the Mary Kay Ash Charitable Foundation.

Just slip a few samplers in product orders – especially for customers who love other Mary Kay[®] colour products – then call to follow-up with more information on the *Beauty That Counts*[™] initiative.

And whether they choose Gingerbread or limited-edition Pink Passion, be sure your customers know they're helping to make a difference in the lives of women and children in Canada – and around the world.

Mary Kay[®] Creme Lipstick Samplers \$2/strip of six Gingerbread – #014315 Pink Passion – #027597

beauty counts

the personal touch

Perhaps you've noticed surprise little gifts and inspirational notes tucked inside product orders over the past several months. Well, those little delights are straight from the hearts of the Mary Kay[®] Personal Touch Committee!

So what exactly is the Mary Kay[®] Personal Touch Committee – and how did it originate? It all began when a few of our employees were looking for ways to show our independent sales force just how important they are to all of us here at corporate – and how very much we appreciate all they do to enrich the lives of women, carrying on Mary Kay Ash's legacy each and every day.

From there, a committee of corporate staff members was formed – a committee that now includes Jason Doherty, Chantal Houle, Sunita Prasad, Ginette Saunders and Christina Webb. Since December 2008, this dedicated team has worked diligently to develop ideas to add that "personal touch" when it comes to you – our independent sales force.



Personal Touch Committee members (L. to R.): Chantal Houle (Billingua Service Clerk): Christina Webb (Service Clerk); Jason Doherty (Supervisor Warehouse Assembly); Ginette Saunders (Specialist, Promotions & Recognition); and Sunita Prasad (Associate, Sales Development).

Over the holidays, each corporate team signed hundreds of orders with best wishes and cheerful greetings. Most recently – for Easter – a large number of orders received an egg, complete with a chocolate, inspirational note and a personal message directly from the Personal Touch Committee. More activities are planned for the coming months and who knows – maybe you'll be the recipient of a little special something that brightens your day!

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Touch

Each member of the committee believes that it's the little things we do on a daily basis that have the potential to make all the difference in someone's life – from simply putting a smile on someone's face to going the extra mile in helping someone make it through a difficult time. But what's most important is that it comes from the heart.

"It's not something you think about or overanalyze," says the committee. "You just do it. And not for the recognition, but because you believe in it."

They continue, "It's that personal touch that says, 'we care'. We may not be able to touch everyone, but for the small group that we do, it can be so meaningful. It's just how Mary Kay Ash would have done it – she was known for sending small notes of encouragement or just picking up the phone to call with kind words. It all goes back to the Golden Rule: 'Do unto others as you would have them do unto you.' Make every person you encounter feel special and important. And we've embraced that philosophy with the Mary Kay[®] Personal Touch Committee."

So the next time you receive a personal note or a special gift from the Mary Kay[®] Personal Touch Committee, remember that it's their way of reaching out to your heart and your spirit – and showing just how important you are to everyone at Mary Kay.

– Marijana Klapcic

enriching lives at every stage

If there's one thing we can be certain of when it comes to Mary Kay, it's that there are no boundaries. Regardless of your age, education, family life or past professions, nothing can hold you back. That's the beauty of a Mary Kay business.

And we'd like you to meet three women who have defined a Mary Kay business *their* way, on *their* terms. And they're loving every minute of it!

fter earning her **Bachelors** Degree in Photographic Arts at Ryerson University, **Independent Sales Director** Kareena Felker of Toronto, ON, initially began her Mary Kay business to support her emerging career as a fashion photographer. And



Compiled by Marijana Klapcic

although she grew up a "Mary Kay kid" as the daughter of **Independent National Sales Director Suzanne Felker**, Kareena just couldn't visualize the potential of the Mary Kay opportunity for someone her age.

In fact, it wasn't until Kareena attended her first Seminar – in 2006 – that her eyes were opened to the world of possibilities a Mary Kay business could bring to her life.

"I was blown away to see so many young women, working alongside other women, achieving tremendous accomplishments and always with integrity and a positive attitude," Kareena shares. "I wanted to be just like them, inspiring others to achieve their goals."

From that moment on, Kareena's life – and perception of Mary Kay – changed permanently.

"Mary Kay has given me the freedom and flexibility to pursue my dreams, the financial stability for a secure future, and the confidence to walk away from a 'trendy', but grueling, career," says Kareena.

And the future looks bright for this shining star, whose opportunity to live the dream has only just begun.

"I see a lifetime filled with dreaming and achieving. I'm so proud of where I am in my Mary Kay career – and I look forward to building and perpetuating the dream alongside my generation's finest leaders. I have the unique opportunity to surprise people everywhere I go, living the Mary Kay way and showing them all how savvy, fun and *real* my Mary Kay business is. It's truly an exciting place to be!"

family first

ndependent Sales Director Darcey Smith-Heath of Coquitlam, BC, started her Mary Kay business in 2005 while on maternity leave from her profession as a behavioural researcher of primates. At first it was because she loved the product, but then – as her maternity benefits started to run low – Darcey knew it was time to re-evaluate the purpose of her Mary Kay business and what it would mean for her future.

Darcey wanted to stay home to raise her son, but she knew that living on one income wasn't a viable option. She also didn't want to return to her previous profession – one that took her all over the globe and away from her family.

So she decided to take her Mary Kay business in a new direction, working hard to become an Independent Sales Director. She even earned the use of three Career Cars in her first 18 months!

According to Darcey, the Mary Kay opportunity improved her life by leaps and bounds – both personally and financially. Overall, Darcey is a happier, more positive person; she's learned to dream big and believe in herself and others – factors that have surely contributed to her incredible success.

"I'm surrounded by a group of amazing women and I feel blessed to have them as a part of my unit. They are the kind of girlfriends I'll be travelling the world with until I retire my Mary Kay business – and beyond!"

WHY IS A MARY KAY BUSINESS MADE FOR MOMS?

- "It affords a mom the flexibility to be there for her child(ren), while still allowing her to be herself and have her own personal dreams and goals."
- "It gives you a career, an income, goals and a reason to look your best."
- "A Mary Kay business allows you to be the best mom you can be because you're also being the best you you can be."

WHAT'S IN IT FOR 20-SOMETHINGS?

 "Young people want it all and Mary Kay can offer that," says Kareena.
"You can have flexibility, financial stability, vacation time on your terms – and be your own boss!"



"Why work hard for others when you can work smart for yourself? We have the time, flexibility and energy to make it all happen – and build a career that has meaning and the potential to really make a difference." Darcey's children, Ronin (4) and Kairo (18 months), are also growing up with positive Mary Kay values and the knowledge that there are no limits to the success they can achieve in life. Plus, they have their mom at home to raise them. Darcey's



husband Aaron, who is "already the most amazing man in the world", has also been inspired by Darcey's growth and success with Mary Kay, boosting his own self confidence and his leadership abilities in his own career.

One of Darcey's most precious memories? The fact that her Mary Kay business allowed her husband to take paternity leave after the birth of their son Kairo. "It was amazing to both be home during the first year of his life," she reflects. "The time together was priceless – and we were able to vacation as a family, including four weeks in northern British Columbia and four weeks in Australia! What an extraordinary gift!"

DARCEY'S SCRIPT TIPS TO HELP MOMS MAKE THE MOVE TO MARY KAY

"Listen to the Company's marketing plan. If you like what you see, fill out the Independent Beauty Consultant Agreement. Ask yourself, 'When was the last time \$150 changed my life?' Mary Kay is a decision with the potential to positively impact your life and the life of your family. It absolutely changed mine!"

KAREENA'S SCRIPT TIPS ON SHARING THE OPPORTUNITY WITH 20-SOMETHINGS

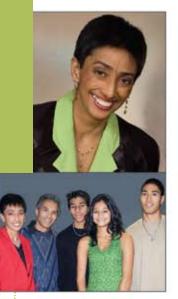
- "Age has nothing to do with the Mary Kay opportunity. You just have to make an honest go at it to determine if it's right for you. So get trained, get inventory and give yourself a chance to do what thousands have already done. You'll quickly discover so many people on the sidelines cheering for your success!"
- "Seminar changes lives it changed mine in 2006 and it can change yours too. It's a must-see, must-attend event that will bring to life all the potential of your business and your life. And it's all waiting for you."

omboy. Nuclear physics major. A career in aviation and flight. These are not the typical images that come to mind when you envision a Mary Kay Independent Sales Director.

However, **Independent Sales Director Audrey Noronha-Teixeira** of Mississauga, ON, is anything but typical. Fed up with the bureaucracy and glass ceiling that controlled the choices in her previous aviation career, Audrey wanted to "start over" with an opportunity that allowed her to be herself – and not be held back by her ethnicity or gender.

And that's exactly what the Mary Kay opportunity offered. "The philosophies, mission and ethics of Mary Kay were the key factors that drew me to the opportunity. And the marketing plan represented exactly what I was looking for in a career," says Audrey.

In turn, Audrey's Mary Kay career helped her achieve a lifestyle filled with choice – choice that was hers and husband Chris's to make. "Because of Mary Kay, we were able to put



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our three children through private school, pay for the extra-curricular activities and eventually, fund their post-secondary education ensuring our children were student loan free," says Audrey.

But one of Audrey's greatest career accomplishments is her role as a Global Leadership Development Program Independent Sales Director in India.

"It allows me to pursue my passion of giving women of different backgrounds – regardless of the shade of foundation they wear, their level of education or the religion they practice – an opportunity to live the life of their dreams and be the best

they can be. From the women's lives I've touched to my own children, they all believe they can pursue their dreams – no matter what!"

WHY MAKE THE CHANGE?

- "With a Mary Kay business, there's only one risk the one you take on yourself."
- "The Mary Kay opportunity is one that instills belief in yourself, and that – along with the support you receive in learning and running an independent business – make this change very rewarding."

AUDREY'S SCRIPT TIPS FOR

THOSE CONSIDERING A CAREER CHANGE

- "If I can go from being a tomboy who never wore a skirt to a professional businesswoman, you can do the same. All you need is the desire and willingness to learn and work at it."
- "Sitting on the fence about any decision is the most comfortable place to be. But as Mary Kay Ash said, 'It's better to have been a has-been than a never-was.' So decide to do this not for who you are, but for who you can become."

march 2009 recognition reconnaissance de mars 2009

Congratulations to all achievers. / Félicitations à toutes les championnes.

NSD Commissions/Commissions DNV

Listed below are Independent National Sales Director commissions earned in March by Independent National Sales Directors on monthly wholesale production on first-, second- and third-line offspring; Independent Senior National Sales Director commission; Independent National Sales Director commission on their personal units; 13% Independent Sales Director commission on their personal unit wholesale production; Independent National Sales Director Star Consultant bonus; plus Independent National Sales Director bonuses for first-line offspring from their personal unit and Independent National Sales Director offspring. Independent National Sales Director commissions are included for all foreign countries through February. / Commissions touchées en mars par les Directrices nationales des ventes indépendantes sur la production mensuelle en gros de leurs groupes de 1^{re}, 2^e et 3^e lignées; commissions touchées par les Directrices nationales des ventes senior indépendantes sur les groupes personnels de leurs Directrices nationales des ventes de 1^{re} lignée; commissions touchées par les Directrices nationales sur leur groupe personnel; commissions touchées par les Directrices nationales sur leur groupe personnel; commissions touchées par les Directrices nationales sur leur groupe personnel; commissions touchées par les Directrices nationales sur leur groupe personnel; commissions touchées par les Directrices nationales des ventes senior indépendantes sur leur groupe personnel; commissions touchées par les Directrices nationales des ventes senior indépendantes sur leur groupe personnel; commissions touchées par les Directrices nationales des ventes senior leur groupe personnel; commissions touchées par les Directrices nationales des ventes senior leur groupe personnel; commissions touchées par les Directrices nationales des ventes senior leur groupe personnel; commissions touchées par les Directrices nationales des ventes senior leur groupe personnel; commissions touchées par les Directrices nationales des ventes de leur groupe personnel; commissions de leur de 13 % touchées par les Directrices des ventes indépendantes sur la production en gros de leur groupe personnel; plus toutes les récompenses de concours et primes issues des groupes personnels et des Directrices des ventes indépendantes de 1[®] lignée. Ces commissions des Directrices nationales des ventes indépendantes englobent toutes les commissions issues de l'étranger en février.



15 257 00 Diamond Circle/Cercle diamant

Marcia Grobety

11,222.00

Dalene Allen

Independent National Sales Directors become members of the prestigious Diamond Circle when they motivate their unaffiliated area to increase retail sales by 5 percent (Level 1) or 10 percent (Level 2) over the previous Seminar year. Congratulations to the following Independent National Sales Directors who have achieved the Diamond Circle during the month of March. / Les Directrices nationales des ventes indépendantes accèdent au prestigieux Cercle Diamant en enregistrant dans leur famille non affiliée une hausse des ventes au détail de 5 % (niveau 1) ou 10 % (niveau 2) par rapport à la précédente année Séminaire. Félicitations aux Directrices nationales des ventes indépendantes suivantes qui ont accédé au Cercle Diamant en mars.

10,440.00

Linda MacDonald

7,703.00

Susanne Éelker



Top 10 Independent National Sales Director Area Retail Production/Production de Famille au détail des 10 meilleures Directrices nationales des ventes indépendantes

Seminar year-to-date unaffiliated Independent National Sales Director area retail production as of March 31st, 2009. Includes unit retail production from all offspring lines not affiliated with another Independent National Sales Director. / Production de famille au détail des Directrices nationales des ventes indépendantes non affiliées pour l'année Séminaire en date du 31 mars 2009. Comprend la production de groupe au détail de toutes les Directrices de lignée non affiliées à une autre Directrice nationale des ventes indépendante.

Angie Stoker	\$6,653,786.90	B. Summach	\$4,217,652.11	Gloria Boyne	\$2,748,421.54	Elena Sarmago	\$2,594,093.14	Anne Austin	\$2,300,316.70
H. Armstrong	5,462,386.59	Doreen Burggraf	2,941,727.36	Dalene Allen	2,625,664.21	Gail Adamson	2,310,369.36	Donna Lowry	2,243,636.52

THE VAST MAJORITY OF THE INDEPENDENT SALES FORCE MEMBERS' PRIMARY SOURCE OF PROFIT IS SELLING PRODUCT. IN ADDITION. ALL MARY KAY INDEPENDENT BEAUTY CONSULTANTS CAN EARN INCOME FROM COMMISSIONS, DOVETALING, PRIZES AND AWARDS. TO BE ELIGIBLE FOR COMMISSIONS, INDEPENDENT BEAUTY CONSULTANTS MUST BE ACTIVE THEMSELVES AND HAVE TI LEAST ONE ACTIVE RECRUIT DURING THE RELEVANT PERIOD. MEMBERS OF THE INDEPENDENT SALES FORCE ARE CONSIDERED ACTIVE IN A PARTICULAR MONTH (AND FOR TWO MONTHS AFTER) WHEN THEY PLACE AT LEAST S200.001 WHOLESALE ORDERS FOR COSMETICS INTENDED FOR RESALE DURING THE MONTH. IN 2008, THERE WERE OVER 30,679 MEMBERS OF THE INDEPENDENT SALES FORCE FOR AT LEAST ONE ACTIVE THE 4,278 WHO WERE IN THE INDEPENDENT SALES FORCE FOR AT LEAST ONE YEAR AND WHO EARNED COMMISSIONS, 47% EARNED COMMISSIONS IN EXCESS OF \$100. OF THE 608 OF THOSE WHO WERE MARY KAY INDEPENDENT SALES IN THE INDEPENDENT SALES FORCE FOR AT LEAST ONE YEAR AND WHO EARNED COMMISSIONS, 47% EARNED COMMISSIONS IN EXCESS OF \$100. OF THE 608 OF THOSE WHO WERE MARY KAY INDEPENDENT SALES DIRECTORS, THE TOP SIDE FOR INCLUSIONS DURING THE YEAR OF \$16,567 TO IN EXCESS OF \$100,000. OF THE 24 OF THOSE WHO WERE MARY KAY INDEPENDENT NATIONAL SALES DIRECTORS, 66% EARNED COMMISSIONS DURING THE YEAR OF \$16,567 TO IN EXCESS OF \$100,000. OF THE 24 OF THOSE WHO WERE MARY KAY INDEPENDENT NATIONAL SALES DIRECTORS, 66% EARNED COMMISSIONS DURING THE YEAR IN EXCESS OF \$100,000.

Stars on the Ladder of Success/Étoiles sur l'échelle du succès

Congratulations to the following outstanding achievers for earning their Pearl (\$4,800) and Emerald (\$3,600) Stars in just one month! / Félicitations à ces championnes qui ont obtenu leur Étoile Perle (4 800 \$) et Émeraude (3 600 \$) en un mois!

Perle (4 800 \$) et Ér	meraude (3 60	00 \$) en un mois!			, ,				,	,	
Debbie Parsons	\$6,499.75	E. Sobrevega	\$4,204.00	Caroline Larouche	\$4,200.00	Lorna Hosker	\$3,661.00	Cynthia Henshaw	\$3,601.00	Darby-Lyn Godard	\$3,600.25
Cherry Cervito	5,903.25	Jessica Decarie	4,202.50	Jordan Makely	4,200.00	Manon Paquin	3,612.50	Francine Beaudry	3,600.75	Shala Neufeld	3,600.00
Debi Kanerva	4,588.25	Andrée-Anne Boisvert		Monique Albert	3,816.25	Kathy Williams	3,604.75	CarolineGuindon	3,600.75	Louise Ann Brunet	3,559.50
Erin Naughton	4,540.50	Aurelie Casault	4,200.75	Charmaine Stinson	3,791.00	Gwen Clark	3,601.25	Aline Guerard	3,600.75	Kylie Martin	3,447.50
Carolane Roy	4,208.50	Donna Saunders	4,200.50	Deanna Blue	3,725.75	Lorilee Harris	3,601.25	Roseann Charran	3,600.25	Cynthia Harris	3,400.00
These stars qualifie	d for the Lade	der of Success in jus	st one month!	/ Ces étoiles se sont	t qualifiées si	ur l'Échelle du succè	s en un mois	seulement!			
Amy Shang	\$3,383.75	Vilma Cruz	\$2,464.75	Francoise Sedor	\$2,084.00	Tammy Graf	\$1,846.50	Josée Bélanger	\$1,806.25	Sharon Maidment	\$1,801.00
Bonita Cheddie	3,382.50	Amanda Loraas	2,457.25	Sandra Ma	2,083.25	Janet Bekkers	1,844.50	Jasmine Ladouceur	1,806.25	Felicia Pivin	1,801.00
Mark Scott	3,292.50	Sukhwinder Kang	2,452.50	Caring Cayabyab	2,065.75	Lise Belisle	1,844.25	Diane Robert	1,806.00	Ashley Snow	1,801.00
Rhoda Burton	3,208.75	Therese Rainville	2,445.50	Lisa Gallant	2,060.50	Ashley Wiebe	1,843.00	Nancy Trinque	1,806.00	Rajwinder Toor	1,801.00
DebbieMcLaughlin	3,202.50	Anoosh Lotfollahi	2,445.00	Anna Sookram	2,055.00	Kerri Charbonneau	1,842.75	Marie-Claude Dion	1,805.75	Aniela Vega	1,801.00
C. Lacoursiere	3,187.00	IIda MacHado	2,440.00	Shirley Fequet	2,051.75	Caroline Charron	1,840.50	Baljinder Singh	1,805.75	Janeen Robertson	1,801.00
Didy Konstapel	3,168.50	Tamra Axley	2,436.75	Arusha Phillips	2,041.25	Pamela Dajczak	1,839.50	Roxane Desrosiers	1,805.50	Abbey Younes	1,801.00
Melodie Drolet	3,127.75 3,119.50	Chelsea Cowan Kim Desroches	2,428.50 2,427.25	Marcia Amor	2,024.00	Allyson Beckel	1,835.75	Melissa Fournier	1,805.50	Emmanuelle Aganier	1,800.75
Zanamonique Rioux Raziea Daftari	3,031.25	Betty Biglands	2,427.25 2,425.00	Carole Atkins Dana Welch	2,021.00 2,016.75	Carleen Koski-Quaye Patricia Couture	1,834.25 1,834.00	Pat Neculeac	1,805.50 1,805.25	Xandria Brooks	1,800.75 1,800.75
Bethany Bedard	3,031.25	Katharine Wright	2,425.00	Cheryl Tessari	2,010.75	Meghan Bannister	1,833.25	Eleanor Brockington Arvinder Gill	1,805.25	Melanie Fournier Melody Melville	1,800.75
AliceNdanyuzwe	3,018.75	Laura Hussey	2,417.00	Jennifer Chin	2,008.50	Spring Mo	1,832.50	Gurshinder Dhaliwal	1,805.00	Sabrina Naccarato	1,800.75
Charlotte Dobson	3,016.25	Josee Robitaille	2,415.00	Diane Harik	2,008.25	Monica Noel	1,832.25	Lyne Bellavance	1,804.75	Vanessa Pollard	1,800.75
Brigitte How	3,008.50	NicoleBohemier		Holly Martin	2,000.00	FranilaGonzales	1,831.75	Joanne Benassi	1,804.75	Olena Shatalova	1,800.75
Leanne Horsman	3,003.00	Shannon Quinn	2,413.50	Desiree Avero	1,999.75	AndreaWendland	1,831.50	Marjorie Hunt-Platt	1,804.75	R. J. Sanghera	1,800.75
Denise Price	3,003.00	Lee-Ann Vinson	2,413.50	Cassandra Lay	1,998.50	DebraLindskoog	1,829.50	Kuldeep Kang	1,804.75	Bobbie Ahluwalia	1,800.50
Holly Hind	3,002.75	Coretta Butt	2,412.75	Lisa-Marie Massey	1,998.00	Christina Aalders	1,828.25	Gulrukh Shaikh	1,804.75	Sabrina Blouin	1,800.50
Jennifer Kydd	3,002.25	Meghan McQueen	2,408.50	Phyllis Ticco	1,986.75	Iryna Veremyeva	1,825.50	Hamida Abid	1,804.50	Erica Davis	1,800.50
Kristen Bradley	3,002.00	Saba Hessamian	2,407.00	Charlotte Danquah	1,985.00	Rosalie Lavers	1,824.00	Sandra Inglis	1,804.50	Lin Ding	1,800.50
Lisa Topping	3,001.00	Nathalie Lambert	2,405.50	GlendaNelson	1,984.25	Maryse McIntyre	1,824.00	Amanda Seguin	1,804.50	Odette Guimond	1,800.50
Darlene Bokma	3,000.75	Joanne Soroka	2,405.50	Ashley Burden	1,970.50	Rose Belcastro	1,822.50	Courtney Bourdages	1,804.25	Jade Hoogsteen	1,800.50
Lise-Marie Gloutnez	3,000.75	Emily Jenner	2,405.25 2,403.75	Kathy Whitley	1,967.00	Frances Cliffe	1,821.25	Helen Neimor Lorena Yanecki	1,804.00	Kristine Harrington	1,800.50
Olena Hertsen Jennifer Pressey	3,000.75 3,000.50	Audrey Chan Amanda Derby		Molly Berry Debbie Loder	1,957.75 1,949.25	Emilie Cauvier Rowena Sarmago	1,820.50 1,819.00	Amy Klassen	1,804.00 1,803.50	Charlene Jenkins Anne-Louise Paul	1,800.50 1,800.50
Maeve Gale	3,000.30	Sarah Laberge	2,403.75	Gail St.Croix	1,949.25	Cindy Kay	1,818.50	Joanne Sanders	1,803.50	C. Spicer-Putman	1,800.50
Coleen Antle	3,000.00	Lorraine Merkley	2,403.00	Nancy Villeneuve	1,946.00	Usha Dev	1,818.00	Harinder Bhullar	1,803.25	Karla Touet	1,800.50
Laurel Esser	3,000.00	Sharon Pokolm	2,403.00	Donna Crawford	1,942.50	T. Vanwatteghem	1,817.75	Sharon Pritchard	1,803.25	Helen Dumlao	1,800.25
Melanie Lavoie	3,000.00	Gina Le	2,402.50	Nancy Murray	1,942.00	Betty Lister	1,817.00	Nadia Viens	1,803.25	Nicole Falardeau	1,800.25
Lorena Siemens	3,000.00	Francine Ouellet	2,400.75	Marilyn MacDonald	1,938.50	Melanie A. Wade	1,816.75	Marie Gilbert	1,803.00	Lucie Fournier	1,800.25
Darla Stoppler	3,000.00	Brooke Windblad	2,400.75	Annette Loveless	1,934.00	Jeri Bell	1,816.50	Susan Sperling	1,803.00	Wendy Haynes	1,800.25
Susan Bannister	2,894.25	Athena Bowbrick	2,400.50	Karen Crawford	1,928.25	Carol Taun	1,816.25	M-C Ouellet	1,802.75	Marie Hart	1,800.25
Linda Giesbrecht	2,860.50	Syl Fraser	2,400.25	Sharon Sansom	1,907.00	Susan Garon	1,815.75	Sheila Edwards	1,802.50	Brytani Hicks	1,800.25
Celine Frechette	2,841.00	Brenda Radford	2,400.25	Wendy Milburn	1,906.00	Sandra Arsenault	1,815.00	AudreyGillingham	1,802.50	Juli Longaphie	1,800.25
Sharon Korol	2,818.00	Paula Salvucci	2,400.00	Julie Fiala	1,904.50	Barbara Cunningham		Pauline Richardson	1,802.50	Debra Mastromattei	1,800.25
April Klippenstein	2,798.00 2,790.75	Anna Chmiel	2,358.75	Susan Dart Judith-Danielle Masse	1,901.75	Rita White Ann Mapa	1,814.25 1,813.50	Wanda Reynolds	1,802.50	Teresita Malicdem	1,800.25 1,800.25
April Toth Julie Allard	2,790.75	Lanna Tucker Joyce Harnett	2,348.75 2,314.25	Karine Campeau	1,900.25	Nirmal Chandi	1,813.00	Gurbax Sandhu Ada Clark	1,802.50 1,802.25	Fara Panahi Jennifer Chen	1,800.25
Ellen Hatlevik	2,768.75	Marie Monte	2,300.50	Carol Charlebois	1,894.50	Lindsay Greig	1,813.00	Irene Culver	1,802.25	Colleen Dean	1,800.00
LaeyaTsirogiannis	2,650.50	Lorrie Henke	2,296.25	Jennifer Blackburn	1,890.00	Barbara Clermont	1,812.50	Janice Appleby	1,802.00	Koreen Diemert	1,800.00
Jennifer James	2,644.75	Cathy Coleman		Helene Drolet	1,882.50	Antonella Petrozza	1,812.50	Terry Burch	1,802.00	Kyla Flanders	1,800.00
Linda O'Grady	2,570.25	Rose Trenchuk	2,246.00	Susan Prosser	1,880.75	Susan Healey	1,811.50	Patrizia Dalamagas	1,802.00	Karen Fullowka	1,800.00
Pat Wilson	2,533.75	Gail Linaker	2,230.75	Marjo Belknap	1,880.00	Keri Linder	1,811.50	April Williams	1,802.00	Yolëne Gay	1,800.00
Dorothy Osadczuk	2,532.50	Steph McDonald	2,228.75	Terina Stenger	1,878.00	Nora Davis	1,810.50	Jessica Segundo	1,801.75	Magielyn Guiling	1,800.00
P. Rettis-Martinez	2,531.00	Shari Szymanski	2,214.50	Chelsea Rothe	1,870.50	Nirmal Dhaliwal	1,810.50	Lygia Valcourt	1,801.75	Cheryl Hutchcroft	1,800.00
Sneha Prakash	2,529.75	Jennifer Trenerry	2,211.75	Heidi Gagne	1,869.75	Jennifer Sullivan	1,810.00	Sandra Coupal	1,801.50	Josée Beaulieu	1,800.00
Amelie Messier	2,527.00	Janice Joyner	2,203.25	Isabelle Lampron	1,869.50	Melissa Glazer	1,809.75	Amandeep Chahal	1,801.50	Trina Kezar	1,800.00
Susan Carey	2,513.25	Kimiko Carlson	2,202.50 2.201.25	Josianne Boily	1,867.50	Sandra Boudriau	1,809.25	Esther Gallop	1,801.50	Gaby Morin	1,800.00
Charlene Nevers	2,507.75	Sandra Skinner	2,201.25 2,197.50	Sharon Myles Tia Muise	1,867.00 1,865.50	Danyea Sulyma	1,809.00 1,808.50	Kasia Krajicek Maryse Lacharite	1,801.50 1,801.50	Roselle Montplaisir	1,800.00
Lannie Timothee Veronica Delorey	2,500.00 2,498.75	Christine Forget Kim Jones	2,197.50	Tia Muise Tharani Manamperi	1,860.75	Julie Gresko Jaime Myren	1,808.50	Maryse Lacharite Melanie May	1,801.50	Cheryl McCowan Shahla Motahari	1,800.00 1,800.00
Melanie Wiens	2,493.00	CharleneBlackstar	2,177.25	Irma Vaughan	1,858.75	Karen McManus	1,808.00	Chantal Mongeon	1,801.50	Clemence Marquis	1,800.00
Darlene Bakker	2,489.75	Elizabeth Sly	2,164.00	April Surry	1,856.75	ClaudiaRodriguez	1,808.00	Sarah Robertson	1,801.50	Stefanie Neufeld	1,800.00
Linda Britton	2,486.50	Sheila Lefebvre		Maureen Rieckhof	1,855.25	Ruth Breitner	1,807.25	Gail Goodman	1,801.25	Jennifer Principe	1,800.00
Terilyn Quiring	2,480.75	Brenda McGogy	2,149.50	Marina McGuire	1,853.75	Marlene Boehm	1,807.25	Paula Sheppard	1,801.25	Reina Heras	1,800.00
Amanda Kohls	2,478.25	Marie Fortin	2,132.25	Alison Hogan	1,853.50	Sharon Todd	1,807.25	Farah Buteau	1,801.00	Katrina Smith	1,800.00
Audrey Trach	2,476.00	Sonia Janelle		Nadine Dube	1,850.00	Brenda De Kock	1,807.00	D. Bugden-McBride	1,801.00	S. Vanwynsberghe	1,800.00
Jeanne Montague	2,470.25	Bev Crabb		M.S.Juma-Anderson	1,848.50	Ginette Gelinas	1,807.00	Eileen Bennett	1,801.00		
Michelle Major	2,469.25	Deanne Bonilla	2,095.25	Sylvie Larose	1,848.25	Dorothy Lodge	1,806.75	Kimberly Blair	1,801.00		

Independent Sales Directors in the Limelight/Directrices des ventes indépendantes sous les projecteurs

Listed below are the Independent Sales Directors whose commission exceeded \$2,000 in March. Does not include Team Leader and VIP commissions. / Directrices des ventes indépendantes dont les commissions ont dépassé 2 000 \$ en mars, exception faite des commissions des Chefs d'équipe et des VIP.

Shannon Shaffer	\$12,434.97	Tamara Swatske	\$8,416.33	Guylaine Dufour	\$6,881.33	Guylaine Comeau	\$6,154.44	Nathalie Delisle	\$5,523.54	Jacqueline Cullen	\$5,019.93
Josée D'Anjou	10,882.15	Shirley Peterson	7,567.48	W. Groenewegen	6,831.12	Eve Raymond	5,956.99	Angela Hargreaves	5,426.03	Marilyn Bodie	4,900.80
Shelley Recoskie	9,320.76	Susan Bannister	7,541.86	Lynn Brady	6,452.90	Harsimran Saini	5,817.65	Randhir Singh	5,331.25	Claribel Avery	4,896.73
Mireille Morin	8,916.43	Sharon Coburn	7,375.35	Ginette Desforges	6,284.89	Darcey Smith-Heath	5,796.24	Mary Davies	5,170.85	Ishali Mulchandani	4,873.35
Donna Melnychyn	8.430.57	Evelvn Ramanauskas	7.195.25	Harpreet Dhaliwal	6.210.42	Elizabeth Farris	5.572.56	Susan Richardson	5.156.28	Isabelle Meunier	4,796.86

LA PREMIÈRE SOURCE DE PROFIT DES MEMBRES DE L'EFFECTIF DE VENTE INDÉPENDANT REPOSE POUR LA MAJEURE PARTIE SUR LA VENTE DE PRODUITS. QUI PLUS EST, TOUTES LES CONSEILLÈRES EN SOINS DE BEAUTÉ INDÉPENDANTES MARY KAY PEUVENT TIRER UN REVENU DES COMMISSIONS, REMPLACEMENTS, PRIX ET RÉCOMPENSES. POUR POUVOIR PROFITER DES COMMISSIONS, LES CONSEILLÈRES EN SOINS DE BEAUTÉ INDÉPENDANTES DOIVENT ELLES-MÊMES ÊTRE ACTIVES ET AVOIR AU MOINS UNE RECRUE ACTIVE PENDANT LA PÉRIDOE EN QUESTION. LES MEMBRES DE L'EFFECTIF DE VENTE INDÉPENDANT SONT CONSIDÉRÉES COMME ACTIVES DURANT UN MOIS DONNÉ (ET POUR LES DEUX MOIS SUIVANTS) SI ELLES PASSENT DES COMMANDES MINIMALES DE 200 \$ EN GROS DE PRODUITS. COSMÉTIQUES EN VUE DE LEUR REVENTE PENDANT CE MÊME MOIS. EN 2008, L'EFFECTIF DE VENTE INDÉPENDANT DES COSMÉTIQUES MARY KAY L'IÉE AU CANADA COMPTAIT PLUS DE 30 679 MEMBRES. PARMI LES 4 278 MEMBRES FAISANT PARTIE DE L'EFFECTIF DE VENTE INDÉPENDANT DURANT AU MOINS UN AN ET QUI ONT REÇU DES COMMISSIONS, 47 % ONT TOUCHÉ DES COMMISSIONS SUPÉRIEURES À 100 \$. PARMI LES 608 DIRECTRICES DES VENTES INDÉPENDANTES MARY KAY, LA MEILLEURE MOITÉ A REÇU SUR L'ANNÉE DES COMMISSIONS ALLANT DE 16 567 \$ À PLUS DE 100 000 \$. PARMI LES 24 DIRECTRICES NATIONALES DES VENTES MARY KAY, 66 %. SE SONT VUES REMETTRE DURANT L'ANNÉE DES COMMISSIONS DE PLUS DE 100 000 \$.

Independent Sales Directors in the Limelight (continued)/Directrices des ventes indépendantes sous les projecteurs (suite)

Listed below are the Independent Sales Directors whose commission exceeded \$2,000 in March. Does not include Team Leader and VIP commissions. / Directrices des ventes indépendantes dont les commissions ont dépassé 2 000 \$ en mars, exception faite des commissions des Chefs d'équipe et des VIP.

163 COMMISSIONS OF	11 0000330 2	000 ф ентныз, ехсер	non nance des	3 COMMISSIONS GES O	neis a equip	0 01 003 111 .					
Agnes Loshusan Beverley Dix	\$4,735.91 4,714.04	Kyla Buhler Lucie Beauregard	\$3,866.99 3,844.67	Louiselle Duchesne Shannon Cameron	\$3,283.74 3,247.84	Maria Bennett Beryl Apelbaum	\$2,834.35 2,825.00	Joyce Bigelow Kimberley Shankel	\$2,489.90 2,479.54	Fay Hoiness Carol Adams	\$2,183.46 2,181.13
Jennifer Levers	4,696.27	Dierdre McKay	3,841.97	Karen Simpson	3,246.41	Kathryn Milner	2,803.71	June Millar	2,464.42	Susan Placsko	2,176.70
Jill Ashmore	4,601.56	Linda Feldman	3,814.23	Heather Cook	3,166.01	Helen Lupena	2,793.19	Shirley Austin	2,457.30	Julie Muir	2,176.05
M. Summach-Goetz	4,548.35	Catherine Chapman	3,792.38	Pam Behnke-Van Hoof	3,153.27	Brenda Cooper	2,776.41	Mychele Guimond	2,408.24	Joeline Jean-Claude	2,167.47
Johanna Tobin	4,524.44	Frances Fletcher	3,761.93	Lucie Léveillée	3,144.18	Barbara Martin	2,763.28	Debbie Ryan King	2,407.25	Maureen Corrigan	2,166.85
Fiona Corby	4,505.22	Julie Boulay	3,753.41	Phyllis Hansford	3,143.12	Vaun Gramatovich	2,760.56	Rita White	2,396.43	Judi Todd	2,147.22
Charmaine Stinson	4,502.60	LouiseBoulanger	3,725.26	Darlene Olsen	3,129.31	Becky Lawrence	2,716.29	Helen Zucchelli	2,391.78	Lori Rennich	2,139.84
Michelle Currie	4,425.68	Sonia Janelle	3,657.18	Julie Ricard	3,126.16	Janine Brisebois	2,686.56	Isabelle Perreault	2,391.52	Sheila Lefebvre	2,136.20
Rita Samms	4,409.21	Carol Heath	3,607.52	Malinda Byrne	3,114.93	Mary Ogunyemi	2,657.75	Lorrie Henke	2,377.61	Danielle Thériault	2,118.98
Nicole Bellemare	4,388.80	Audrey Ehalt	3,595.06	Fran Sorobey	3,107.96	Donna Witt	2,653.41	Josianne Boily	2,358.66	Lois Hirtz	2,109.51
Elaine Sicotte	4,244.17	Shirley Fequet	3,588.76	Louise Fortin	3,102.00	Pamela Kanderka	2,641.05	Martine Richard	2,351.38	Judy Bycok	2,093.66
Bonnie Vigue	4,229.87	Kim Conaghan	3,580.22	Judith Richardson	3,090.81	Judy Buchanan	2,616.17	loulia Khairova	2,345.98	Luisa Rallo	2,093.56
Debbie Parsons	4,214.91	Kathy Handzuik	3,553.20	Diane Burness	3,082.91	Linda Gingrich	2,611.58	Theresa Nielsen	2,341.15	Salina Jacobsen	2,073.64
Sophie Audet	4,161.04	Elaine Fry	3,540.84	Paulette Nimco	3,076.74	Cheryl Neuman	2,606.18	Kathy Roberts	2,340.40	Valerie Pullishy	2,059.91
Lorraine McCabe	4,148.55	Louisa Hoddinott	3,535.07	Ruby Chapman	3,071.67	Avril Celestin	2,603.84	Pam Hill	2,331.36	VictoriaWakulchyk	2,043.48
Donna Izen	4,084.29	Robin Courneya-Roblir	ı 3,513.89	Cheryl Page	3,042.81	Marilyn Clark	2,586.91	Melissa Dunn	2,322.95	Sharon Wolthers	2,033.71
France Grenier	4,072.30	Carlene Kerr	3,509.64	Cicily Brewer	3,029.56	Teresa Ho	2,571.87	Peggy Denomme	2,301.56	Balbir Singh	2,030.57
Prabjyot Gill	4,046.74	Janice Appleby	3,482.44	Rebecca Irving	3,004.24	Anna Leblanc	2,567.12	Chantal St-Denis	2,300.39	Anik Seguin	2,028.09
Rajinder Rai	4,035.56	Jasbir Sandhu	3,438.85	T. Alomar-Story	2,978.56	Kathy Quilty	2,564.84	C.Guzman-Vilchez	2,288.83	Alexis Glabus-Bibby	2,025.59
Joyce Goff	4,030.15	Carol Hoyland-Olsen	3,426.55	Louise Desy	2,908.42	Barbara Bond	2,557.59	Darla Lutwick	2,265.95	Katharine Wingert	2,012.73
AngelaFedorchuk	4,008.02	Heidi McGuigan	3,406.51	G. Russo-Nardelli	2,895.78	Cassandra Lay	2,552.78	Susie Leakvold	2,264.67	Claudia Perrotti	2,008.47
Joanne Ward	3,994.28	Debbie Struthers	3,382.08	DebbieMcLaughlin	2,894.57	Donella Sewell	2,544.03	Elaine Maeland	2,244.19		
GayleneGillander	3,954.26	Sylvie Beaucage	3,365.95	L. Schuster-Sydor	2,890.55	Barb McKellar	2,531.63	Alex Quinn	2,239.53		
Yasmin Manamperi	3,941.58	Gladys MacIntyre	3,346.43	France Légaré	2,876.69	Mary-Lou Hill	2,529.64	Harparveen Aujla	2,236.30		
Kathy Whitley	3,940.65	Shelley Haslett	3,339.49	SheenaMurphy	2,863.44	Colleen Hendrickson	2,507.38	Deborah Kenny	2,213.08		
Donna Matthews	3,868.16	Jane Maria Arsenault	3,307.10	Liz Wodham	2,841.32	Pat Paul	2,496.99	Laureen Miller	2,192.28		

Scoreboard/Tableau des résultats

Listed below is the ranking of all Canadian units with \$20,000 or more in estimated retail sales in March based on wholesale purchases. / Groupes canadiens ayant totalisé en mars des ventes au détail estimées de 20 000 \$ ou plus, d'après leurs commandes en gros.

				3. + + .							
	\$92,161.50		\$38,051.50	0	\$31,688.50	Ruby Chapman	\$27,256.50	DebbieStruthers	\$24,013.50	,	\$21,994.50
Shelley Recoskie	69,633.50	Debbie Parsons	37,152.50	Elizabeth Farris	31,506.00	Sylvie Beaucage	27,168.50	Paulette Nimco	23,980.00	Judy Buchanan	21,787.00
Josée D'Anjou	63,773.00	Mary Davies	37,005.50	Bonnie Vigue	31,369.50	Shannon Cameron	26,750.50	Debbie McLaughlin	23,921.50	Marilyn Clark	21,739.50
Susan Bannister	63,228.00	Charmaine Stinson	36,963.00	Catherine Chapman	31,308.00	Cheryl Page	26,741.50	Cicily Brewer	23,829.50	Rita White	21,483.50
Donna Melnychyn	60,347.00	AngelaHargreaves	36,835.00	Joyce Goff	31,226.00	Dierdre McKay	26,537.50	Fran Sorobey	23,679.00	Helen Zucchelli	21,412.00
Shirley Peterson	57,551.50	EveRaymond	36,631.50	Carlene Kerr	30,917.50	Elaine Sicotte	26,466.50	Liz Wodham	23,447.50	Lorrie Henke	21,194.00
Tamara Swatske	57,098.00	Beverley Dix	35,458.50	Carol Heath	30,465.50	Jane Maria Arsenault	26,321.00	Donna Matthews	23,441.50	Josianne Boily	20,854.50
Lynn Brady	56,198.50	NicoleBellemare	35,399.50	Janice Appleby	30,363.00	Rebeccalrving	26,187.00	LindaGingrich	23,255.00	MartineRichard	20,790.50
Mireille Morin	53,209.50	Jennifer Levers	35,289.50	Gaylene Gillander	30,250.00	Yasmin Manamperi	26,004.50	Barbara Martin	23,126.00	TheresaNielsen	20,633.00
Wanda Groenewegen	52,245.00	Susan Richardson	34,537.00	Lorraine McCabe	30,200.00	Diane Burness	25,889.50	Shirley Fequet	23,051.50	Donella Sewell	20,628.50
Guylaine Dufour	52,042.50	Kathy Whitley	34,471.50	Julie Boulay	30,052.50	Claribel Avery	25,773.50	Phyllis Hansford	23,046.00	Kathy Roberts	20,621.50
Darcey Smith-Heath	46,096.00	Michelle Currie	34,209.50	Kathy Handzuik	29,429.50	Lucie Beauregard	25,409.00	France Légaré	23,033.00	Kimberley Shankel	20,577.50
Sharon Coburn	43,966.50	M. Summach-Goetz	34,038.50	Joanne Ward	29,340.50	Lucie Léveillée	25,295.00	G. Russo-Nardelli	23,012.00	Pat Paul	20,565.00
Evelyn Ramanauskas	42,726.00	Fiona Corby	34,004.50	Prabjyot Gill	29,174.50	Beryl Apelbaum	25,000.00	L. Schuster-Sydor	22,931.50	Maria Bennett	20,511.00
Guylaine Comeau	42,418.00	Rita Samms	33,866.50	R. Courneya-Roblin	28,573.00	Elaine Fry	24,916.50	Shelley Haslett	22,790.50	Teresa Alomar-Story	20,433.00
Harsimran Saini	40,278.50	Frances Fletcher	33,260.50	Heidi McŚuigan	28,561.00	Malinda Byrne	24,845.00	Darlene Olsen	22,588.00	Pam Hill [']	20,423.00
Randhir Singh	40,105.50	Isabelle Meunier	32,681.00	Linda Feldman	28,336.50	Kathryn Milner	24,672.50	Anna Leblanc	22,571.00	Melissa Dunn	20,353.00
Jill Ashmore	40,024.00	AngelaFedorchuk	32,431.00	Carol Hoyland-Olsen	28,098.00	Audrey Ehalt	24,427.50	Donna Izen	22,494.00	Gladys MacIntyre	20,180.50
Ginette Desforges	39,511.50	HarpreetDhaliwal	32,071.00	Louise Fortin	27,723.00	LouisaHoddinott	24,314.50	Kathy Quilty	22,468.50	CherylNeuman	20,095.00
Jacqueline Cullen	39,178.00	Marilyn Bodie	32,046.00	Kyla Buhler	27,634.00	Brenda Cooper	24,204.50	Sheena Murphy	22,442.00	Avril Celestin	20,059.00
Agnes Loshusan	39,014.00	France Grenier	31,881.50	Rajinder Rai	27,461.50	Sonia Janelle	24,187.50	Cassandra Lay	22,350.50	Donna Witt	20,050.50
Nathalie Delisle	38,631.00	Sophie Audet	31,692.00	Kim Conaghan	27,388.00	Heather Cook	24,033.00	Barb McKellar	22,025.00	June Millar	20,008.50

Top Recruiting Units/Meilleurs groupes en recrutement

Listed below are the top recruiting units with signed Independent Beauty Consultant Agreements for March. / D'après les Accords de la Conseillère en soins beauté indépendante signés en mars.

Ontario – Harsimran Saini Ontario – Fiona Corby Ontario – Shannon Shaffer Saskatchewan – Angela Fedorchuk Ontario – Shelley Recoskie Québec – France Grenier Ontario – Kim Conaghan Québec – Josée D'Anjou Newfoundland & Labrador/Terre-Neuve-et-Labrador – Mary Ogunyemi Québec – Ève Raymond

Provincial Sales Queens/Reines des ventes provinciales

Listed below are the top purchases of wholesale Section 1 product orders during the month of March. / D'après les commandes en gros les plus élevées de la Section 1 en mars.

Alberta – Cherry Cervito British Columbia/Colombie-Britannique – Charmaine Stinson Manitoba – Darby-Lyn Godard New Brunswick/Nouveau-Brunswick – Debbie McLaughlin Newfoundland & Labrador/Terre-Neuve-et-Labrador – Debbie Parsons Nova Scotia/Nouvelle-Écosse – Veronica Delorey Nunavut – Ellen Hatlevik Northwest Territories/Territoires du Nord-Ouest– Tracy Breton Ontario – Debi Kanerva Prince Edward Island/Île-du-Prince-Édouard – Deena Bugden-McBride Québec – Carolane Roy Saskatchewan – Shala Neufeld Yukon – Danyea Sulyma

THE VAST MAJORITY OF THE INDEPENDENT SALES FORCE MEMBERS' PRIMARY SOURCE OF PROFIT IS SELLING PRODUCT. IN ADDITION, ALL MARY KAY INDEPENDENT BEAUTY CONSULTANTS CAN EARN INCOME FROM COMMISSIONS, DOVETAILING, PRIZES AND AWARDS. TO BE ELIGIBLE FOR COMMISSIONS, INDEPENDENT BEAUTY CONSULTANTS MUST BE ACTIVE THEMSELVES AND HAVE AT LEAST ONE ACTIVE RECRUIT DURING THE RELEVANT PERIOD. MEMBERS OF THE INDEPENDENT SALES FORCE ARE CONSIDERED ACTIVE IN A PARTICULAR MONTH (AND FOR TWO MONTHS AFTER) WHEN THEY PLACE AT LEAST ONE ACTIVE RECRUIT DURING THE FOR COSMETICS INTENDED FOR RESALE DURING THE MONTH. IN 2008, THERE WERE OVER 30,679 MEMBERS OF THE INDEPENDENT SALES FORCE OF MARY KAY COSMETICS LTD. IN CANADA. OF THE 4,278 WHO WERE IN THE INDEPENDENT SALES FORCE FOR AT LEAST ONE YEAR AND WHO EARNED COMMISSIONS, 47% EARNED COMMISSIONS IN EXCESS OF \$100. OF THE 608 OF THOSE WHO WERE MARY KAY INDEPENDENT SALES DIRECTORS, THE TOP 50% EARNED COMMISSIONS DURING THE YEAR OF \$16,567 TO IN EXCESS OF \$100,000. OF THE 24 OF THOSE WHO WERE MARY KAY INDEPENDENT SALES COMMISSIONS DURING THE YEAR IN EXCESS OF \$100,000.

12% Club/Club 12 %

Listed below are the Independent Beauty Consultants and Independent Sales Directors whose 12 percent cheque exceeded \$500 for the month of March. / Directrices des ventes indépendantes et Conseillères en soins de beauté indépendantes dont le chèque de 12 % a dépassé 500 \$ en mars.

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	\$1,679.67	Guylaine Comeau	\$973.44	Lorrie Henke	\$750.87	Lucie Beauregard	\$647.16	Kareena Felker	\$584.49	Nancie Lachance	\$538.08
Guylaine Dufour	1,610.55	Carol Heath	971.82	Linda Gingrich	745.62	Barbara Martin	644.64	Fatima Zohra	583.14	Rajinder Rai	537.00
Shirley Fequet	1,597.74	Michelle Currie	950.28	Rebecca Irving	738.27	Cassandra Lay	644.37	Kathy Roberts	582.96	Kim Johnson	536.07
Evelyn Ramanauskas	1,423.89	Rita Samms	939.09	Carol Hoyland-Olsen	732.42	Karen Perry	643.35	Christine Ransom	578.37	Judy Bycok	534.42
Kyla Buhler	1,375.80	Karen Schamehorn	935.97	France Légaré	729.96	Deb Wynn	638.04	Jennifer Levers	568.53	Lisa Craig	531.48
Randhir Singh	1,339.38	Nicole Bellemare	925.77	Tracy Campbell	722.97	Amy Shang	635.46	Alyce Parkes	566.04	Harpreet Grewal	530.04
Sophie Audet	1,330.44	June Rumball	914.55	Joanne Ward	716.97	Elyse Michaud	632.85	Marie-Claude Leblanc	564.96	Ekaterina Zharinova	529.98
Shelley Recoskie	1,312.53	Angela Fedorchuk	896.01	Deanna Pease	714.15	Sylvie Theriault	632.07	Allyson Beckel	564.96	Louisa Hoddinott	529.59
Agnes Loshusan	1,259.76	Gladys MacIntyre	892.41	Betty Burke	712.41	Kimberley Shankel	630.69	Kimberley Lougas	563.37	Usha Bhuai	529.47
Carlene Kerr	1,258.77	Debbie Struthers	890.82	Diane Riddell	709.23	Nadia Desroches	630.15	Belinda Dunlop	560.67	Donna McLean	529.32
Donna Melnychyn	1,225.98	Josianne Boily	886.23	Johanna Tobin	706.65	Shelley Haslett	628.23	Kelsie Dawson	559.32	Bonnie Vigue	527.46
Linda Feldman	1,221.48	Rita White	880.47	Elaine Maeland	700.86	Cheryl Neuman	625.71	Eva Coelho	557.70	Giselle Marmus	522.69
Kathy Whitley	1,191.63	Marie Gilbert	859.32	Caroline Sarrouf	698.73	Stephanie Martin	622.92	Donna McKinley	557.55	Gaylene Gillander	521.43
Shannon Cameron	1,189.80	Sonia Janelle	847.50	Catherine Chapman	693.60	Monica Hunt	622.56	Jill Ashmore	557.25	Michele Gustafson	520.11
E. Couture-Brochu	1,153.86	Angela Hargreaves	847.02	Charmaine Stinson	689.55	Deborah-Anne Bomben	617.04	Bertha Kovach	555.63	Karen Shapka	519.09
Liz Wodham	1,152.84	Louise Fortin	831.72	Julie Tringue	679.50	Sheila Lefebvre	615.81	Lenore Oughton	555.45	Lorraine McCabe	517.02
Susan Richardson	1,143.00	Ruby Chapman	820.86	Yasmin Manamperi	678.48	Joyce Bigelow	614.91	Darlene Olsen	549.93	Angela Murphy	516.99
Prabiyot Gill	1,133.34	Michele Cutler	818.52	Donna Fidler	675.30	Kathy Handzuik	614.28	Heidi McGuigan	545.94	Lyne Bellavance	516.81
Jacqueline Cullen	1,089.51	Paulette Nimco	815.88	Kathy Quilty	668.70	Rhoda Burton	606.39	Martine Richard	545.67	Susan Placsko	514.50
M. Summach-Goetz	1,072.20	Sharon Coburn	814.29	Mandeep Bambrah	664.68	Erna Voth	603.93	Sharon Robertson	544.35	Cheryl Page	510.75
Diane Burness	1.065.03	Brenda Cooper	798.36	Eve Ravmond	664.02	Sarah Laberge	601.77	Ann Alexander	543.78	Kulwinder Rattanpal	509.04
WandaGroenewegen	1,044.00	Bonny McComb	780.90	Kathryn Milner	663.21	Miriam Chavarria	601.47	Robin Courneya-Roblin	542.49	Shannon Shaffer	504.51
Harpreet Dhaliwal	1,008.72	Mary-Lou Hill	773.85	Donna Witt	663.15	Colleen Hendrickson	600.81	Elizabeth Farris	540.99	Dianne Cooper	502.98
Susan Bannister	1.006.71	Ishali Mulchandani	764.25	Fav Hoiness	651.21	Pat Paul	599.82	Helen Zucchelli	540.09	Monica Noel	500.10
Joyce Goff	991.05	Malinda Byrne	754.59	Leanne Chamberlain	649.35	Katrina McKee	596.13	Karen French	539.55		
Fran Sorobey	978.03	Debbie Parsons	754.35	Claudine Pouliot	647.61	Patti Reid	585.93	Sherri Dumas	538.59		
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8% Club/Club 8 %

Listed below are the Independent Beauty Consultants and Independent Sales Directors whose eight percent cheque exceeded \$250 for the month of March. / Directrices des ventes indépendantes et Conseillères en soins de beauté indépendantes dont le chèque de 8 % a dépassé 250 \$ en mars.

Ginette Desforges Valerie Pullishy Pamela Tondevold Claribel Avery Sylvie Beaucage	\$560.74 532.18 506.26 472.44 445.20	Patricia Lavoie Sharon Wolthers Pamela Kanderka Glenda Leroux Emily Chambers	\$389.96 389.76 380.80 378.20 376.30	Trudy Klassen Sharon Lee Carlson Lynn Hubley Svitlana Awogbami Isabelle Perreault	\$346.92 342.02 338.38 338.20 334.70	Lorraine Scott Janet Taylor Kelly Thomas-Petroff Bhumika Talla Wendy Doiron	\$311.16 306.18 303.82 301.90 301.32	Celsa Pasmo Melissa Hodder Sheena Murphy Frankie Hammond Marie York	\$285.48 285.22 280.68 279.26 273.28	Marilou Brummund Linda Gobeil Sarah Kearney Veronica Spanton Judy Coates	\$255.48 255.04 253.52 253.42 252.18
Gloria Rousseau	434.50	Jenny Foran	375.72	Marie-Josée Bouvier	325.10	Irma Vogt-Dyck	293.20	April Williams	267.02	Carol Adams	251.18
Jennifer Labaj	417.60	Angie Fryer	373.24	Nathalie Laurin	321.76	Alissa Swail	292.74	Harparveen Aujla	258.62		
Jayme Fochler	410.06	Ruth Ann MacDonald	366.40	Janine Brisebois	316.26	Patricia MacDonald	291.32	Mary Hussey	258.52		
Louise Desy	401.22	Louise Dionne	356.52	Mary Davies	315.08	Elisa Fantillo	289.54	S. Haberman-Melvill	258.38		

4% Club/Club 4 %

Listed below are the Independent Beauty Consultants and Independent Sales Directors whose four percent cheque exceeded \$75 for the month of March. / Directrices des ventes indépendantes et Conseillères en soins de beauté indépendantes dont le chèque de 4 % a dépassé 75 \$ en mars.

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Rana Huynh	\$206.89	Sylvie Pellerin	\$152.57	Joyce Fontaine	\$117.31	Stephanie Coulter	\$98.59	Helen Klassen	\$92.14	Penny MacDonald	\$80.15
Melisande Giraldeau	195.44	Mandy Jorgensen	148.29	Diane Poulin	117.20	Linda Keddy	97.27	Carole Manseau	90.77	A. Sanchez-Valverde	79.99
Tammy MacLaren	192.15	Heather Hewitt	144.03	Sonya Wagenaar	111.92	Michele Hatley	96.98	Holly Martin	89.99	Sonya Martens	79.37
Karla Van Sickle	192.00	Marie-Andrée Fournier	144.01	Josee Vadeboncoeur	111.62	Jillian Stuart	96.82	Renée Maillet	89.87	Patricia Rettis-Martinez	78.31
Clara Dreise	187.26	Odet Pirdjahan	144.01	Veronik Bordeleau	109.36	Ruth Orr	96.44	Janis Noftle	89.79	Joanne Moss	77.84
Atoosa Moini	187.09	Celine Frechette	139.44	Nancy Bonenfant	107.14	Brenda Hamm	96.31	Kim Dyck	88.61	Dawn Rife	77.73
C.J. Cooke	181.62	Joy Hoskin	135.95	Sherri Murphy	104.44	Lauren Saunders	96.21	Karen Collins	85.13	Nicole Cooke	77.65
Marie Beauchesne	175.89	Nancy Normandin	132.93	Edith Charbonneau	101.08	Ivy Osmond	96.19	Avelina Juma	84.92	Inderjit Kaur	75.25
Halima Mama	168.16	Jenny Rochefort	122.24	Amanda Crow	100.31	Marilyn Sinclair	96.18	Dileeni Weerasinghe	84.15	Kerrie Rutherford	75.19
Amilie Corbeil	168.03	Kim Jones	122.19	Laurie Stevenson	100.10	Sdeung Sim	96.18	Kimberley Ma	83.33	Judy Bolduc	75.04
Bev Crabb	167.34	Sukhdeep Sidhu	121.81	Elizabeth Parton	99.23	Laurie-Ann Trussler	96.02	Ingris Zepeda	82.70		
Debra Brown	161.99	Kathy Kristjanson	120.47	Laurna-Lynn Mills	99.13	Courtney Chambers	96.01	Silvia Pencakova	80.29		
Rechie Diaz	152.58	Claire Guy	120.03	Sylvie Larose	99.07	Jennifer Hancock	94.71	Shelda Auger	80.28		
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Gold Medal/Médaillées d'or

The following Independent Beauty Consultants and Independent Sales Directors shared the Mary Kay opportunity with a minimum of five new team members during the month of March. / Conseillères en soins de beauté indépendantes et Directrices des ventes indépendantes ayant recruté au moins 5 nouveaux membres en mars.

Director/Directrice Director/Directrice Director/Directrice Director/Directrice Director/Directrice EVA KOPEC KYLA BUHLER SHARON LEWCO KIM CONAGHAN USHA BHUAI Director/Directrice Director/Directrice Director/Directrice Director/Directrice Harsimran Saini ALEX QUINN MARILYN MACKENZIE-CUSACK CELSA PASMO PRABJYOT GILL C. DONNELLY-CHIASSON Director/Directrice Director/Directrice Director/Directrice Director/Directrice Director/Directrice Birector/Directrice Director/Directrice Director/Directrice Director/Directrice Director/Directrice GINETTE DESFORGES EVA COELHO SHARON KOLENC ASHLEY LANGEVIN FERN MCNEIL	Deborah Brown JOY BARBER Fiona Corby HOLLY BUSSEY Mary O. Ogunyemi EMELIE COUTURE-BROCHU Julie Boulay MICHELE CUTLER Kim Conaghan WENDY DOIRON Bonnie Vigue
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LA PREMIÈRE SOURCE DE PROFIT DES MEMBRES DE L'EFFECTIF DE VENTE INDÉPENDANT REPOSE POUR LA MAJEURE PARTIE SUR LA VENTE DE PRODUITS. QUI PLUS EST, TOUTES LES CONSEILLÈRES EN SOINS DE BEAUTÉ INDÉPENDANTES MARY KAY PEUVENT TIRER UN REVENU DES COMMISSIONS, REMPLACEMENTS, PRIX ET RÉCOMPENSES. POUR POUVOIR PROFITER DES COMMISSIONS, LES CONSEILLÈRES EN SOINS DE BEAUTÉ INDÉPENDANTES DOIVENT ELLES-MÊMES ÊTRE ACTIVES ET AVOIR AU MOINS UNE RECRUE ACTIVE PENDANT LA PÉRIODE EN QUESTION. LES MEMBRES DE L'EFFECTIF DE VENTE INDÉPENDANT SONT CONSIDÉRÉES COMME ACTIVES DURANT UN MOIS DONNÉ (ET POUR LES DEUX MOIS SUIVANTS) SI ELLES PASSENT DES COMMANDES MINIMALES DE 200 \$ EN GROS DE PRODUITS. COSMÉTIQUES EN VUE DE LEUR REVENTE PENDANT CE MÊME MOIS. EN 2008, L'EFFECTIF DE VENTE INDÉPENDANT DES COSMÉTIQUES MARY KAY L'IÉE AU CANADA COMPTAIT PLUS DE 30 679 MEMBRES. PARIMI LES 4 278 MEMBRES FAISANT PARTIE DE L'EFFECTIF DE VENTE INDÉPENDANT DURANT AU MOINS UN AN ET QUI ONT REÇU DES COMMISSIONS, 47 % ONT TOUCHÉ DES COMMISSIONS SUPÉRIEURES À 100 \$. PARMI LES 608 DIRECTRICES DES VENTES INDÉPENDANTES MARY KAY, LA MEILLEURE MOITÉ A REÇU SUR L'ANNÉE DES COMMISSIONS ALLANT DE 16 567 \$ À PLUS DE 100 000 \$. PARMI LES 24 DIRECTRICES NATIONALES DES VENTES MARY KAY, 66 %. SE SONT VUES REMETTRE DURANT L'ANNÉE DES COMMISSIONS DE PLUS DE 100 000 \$.

Gold Medal (continued)/Médaillées d'or (suite)

SHERRI DUMAS Darla Lutwick CHERYL EHRESMAN Angela Fedorchuk **DIĞNA ESPINOZA** Reina Heras

KAREN FRENCH Charmaine Stinson MARIE GILBERT Donna Melnychyn HARPREET GREWAL Harsimran Saini

ANA MARIA GUEVARA Teresa Alomar-Story MELANIA MARTIN France Grenier STEPHANIE MARTIN Avril Celestin

LISA NAISMITH Kim Johnson **BIBIAN NNOLI** Bernice Hartwell MARIA PEREZ Giovanna Russo-Nardelli KULWINDER RATTANPAL Harpreet Dhaliwal PATTI REID Shelley Recoskie **RAJWINDER TOOR** Balbir Singh

KARLA VAN SICKLE Sheena Murphy LAURA WATSON Karen Piovesan ASHLEY WIEBE Marina Mason

Silver Medal/Médaillées d'argent

The following Independent Beauty Consultants and Independent Sales Directors shared the Mary Kay opportunity with a minimum of four new team members during the month of March. / Conseillères en soins de beauté indépendantes et Directrices des ventes indépendantes ayant recruté au moins 4 nouveaux membres en mars

CHERYL NEUMAN Director/Directrice JULIET CREARY Director/Directrice LOUISE DESY Director/Directrice SUSAN BANNISTER Director/Directrice CAROL HEATH Director/Directrice ALICE KO Director/Directrice SUSIE LEAKVOLD Director/Directrice JASBIR SANDHU Director/Directrice

WENDY-LYNN JONES Director/Directrice DEB PRYCHIDNY Director/Directrice TAMMY COGSWELL Director/Directrice PAMELA KANDERKA Director/Directrice SARA ROBERTS Director/Directrice TAMARA SWATSKE Director/Directrice TARRA KELLER Director/Directrice ANGELA MURPHY Director/Directrice

MARIE-JOSÉE BOURDAGES

Director/Directrice

JOSEE D'ANJOU

MICHELLE SUMMACH-GOETZ Director/Directrice **BRENDA EWASIUK** Director/Directrice GINA HORMANN Director/Directrice PATTI BABYN Director/Directrice KAREENA FELKER Director/Directrice KAREN SCHAMEHORN Shellev Recoskie SYLVIE BEAUCAGE Director/Directrice TRACY CAMPBELL Director/Directrice

ROSALINDA LACSAMANA Joyce Bigelow MÁRIE SOPHIE ROY Director/Directrice RACHEL ALBERS Melissa Dunn VERONIK BORDELEAU Lucie Léveillée ELSA BRISSETT Pamela Waldrop-Shaw **CINDY CHAMBERS** Emily Chambers SHIRLEY COLLINGS Aradella MacDonald KATHY DUNCAN Bonny McComb

BOBBI ELLIOTT Renee Johnson DAVINDER GILL Harsimran Saini MELISANDE GIRALDEAU Isabelle Meunier LOUISE HAYES Ruth Decker MARIOLA HERBASZ Dierdre McKay NADINE LOCKHART Glenna O'Quinn SHEILA MARLOW Angela Hargreaves ROSETTA O'KANE Sylvia Smith

MONIQUE QUAIL Pam Behnke-Van Hoof MARSHA RYAN Sylvia Smith LÁURA SIMPSON Donna Lowry NATHALIE ST-PIERRE Eve Raymond CLAUDIA GUZMAN-VILCHEZ Director/Directrice EKATERINA ZHARINOVA Ioulia Khairova

Bronze Medal/Médaillées de bronze

The following Independent Beauty Consultants and Independent Sales Directors shared the Mary Kay opportunity with a minimum of three new team members during the month of March. / Conseillères en soins de beauté indépendantes et Directrices des ventes indépendantes ayant recruté au moins 3 nouveaux membres en mars.

SHELLEY RECOSKIE Director/Directric MARY O. OGUNYEMI Director/Directric HARPREET DHALIWAL Director/Directrice JACQUELINE CULLEN Director/Directrice HELEN LUPENA Director/Directrice SVITLANA AWOGBAMI Director/Directrice TINA KAPEL Director/Directrice ELAINE SICOTTE Director/Directrice SONIA JANELLE Director/Directrice AGNES LOSHUSAN Director/Directrice JILL ASHMORE Director/Directrice SALMA BOCKSCH Doreen Burggraf **CATHERINE** CHAPMAN Director/Directrice Director/Directrice SARA PALMATER Director/Directrice SOPHIE AUDET

JOANNE LAM

Director/Directrice RANDHIR SINGH

Director/Directrice MARILYN BODIE

Director/Directrice

Director/Directrice AUDREY EHALT Director/Directrice **COLLEEN HENDRICKSON** Director/Directri DEBORAH-ANNE BOMBEN Director/Directrice DONNA DODDS Director/Directrice LYNDA HIEBERT Debbie Struthers RENEE JOHNSON Director/Directrice BONNY MCCOMB Director/Directrice CATHERINE STRICKLAND Director/Directrice PAT WILSON Bernice Boe-Malin TERESA ALOMAR-STORY Director/Directrice EMILY CHAMBERS Director/Directrice JAYME FOCHLER Director/Directrice MELODY GILMORE Director/Directrice JOYCE GUSTAFSON Shirlev Peterson DEBORAH KENNY Director/Directrice KAREN PERRY

Director/Directrice

PAULINE RICHARDSON Director/Directric RAJPREET SADIOURA Director/Directrice DEANNE BONILLA Director/Directrice KIMBERLEY BOUDREAU Director/Directric SHARLENE BUKURAK Director/Directric MIRIAM CHAVARRIA Giovanna Russo-Nardelli DIANNE COOPER Gail Adamson DONNA FIDLER Director/Directrice LISA GALLANT Director/Directrice RAJWINDER GILL Director/Directrice **BRENDA GRAHAM** Director/Directrice LORRIE HENKE Director/Directrice CATHERINE LAROCHE Director/Directrice DONNA LOVE Joyce Goff RÉNEE MELTON Director/Directrice CAROLYN NOFTALL Director/Directrice LORRAINE QUINTAL Deanna Pease LU SCOTT Director/Directrice

JANET STENSETH Director/Directrice KELLY THOMAS-PETROFF Agnes Loshusan ERNA VOTH Director/Directrice JENNIFER ALLEN Glenna O'Quinn SARAH BARDELL Anna Leblanc PATRICIA BEAUREGARD Chantal Bisaillon RHODA BURTON Debbie Parsons KARINE CAMPEAU Nicole Bellemare MARY CASTILLO Susan Placsko CAROLINE CHAN Diane Peel DEBORAH CHANDLER Shannon Shaffer AMILIE CORBEIL Julie Boulay ALICIA A COSMAN Judy Buchanan PATRIZIA DALAMAGAS Shelley Recoskie CAROL DUTCHIK Paulette Fleming MARIA ESTRADA Lisa Craig DANIELA FERREIRA Cicily Brewer JANET GAMIZ Reina Heras

FRANILA GONZALES Kelsie Dawson PAM HALL Rebecca Irving KRISTEL HARDER NELSON Patti Babyn DESIRE HOARE Olive Ratzlaff DEBORA HUFFMAN Beverley Dix CARLENE KERR Director/Directrice LEANNE LAWRANCE Sharon Casteel KIMBERLEY MACBRIDE Kimberley Shankel ZULMA MARTINEZ Teresa Alomar-Story RHONDA MCDONÁLD Phyllis Hansford KAREN MCMANUS Donna Weir MANDY MEISNER Director/Directrice AQUILINA MENDOZA Mireille Marion Morin CHRISTINE MILLER Christine Ransom NANCY NORMANDIN Isabelle Perreault VICKY OCDE Elena Sarmado LISA PALLEN Debbie McLaughlin ELIZABETH PARTON Michelle Summach-Goetz

MARGARET PILKINGTON Lois Musselman SARAH ROBERTSON Darcey Smith-Heath PAULA RUSCICA Fiona Corby RITA SAMMS Director/Directrice SUKHDEEP SIDHU Randhir Singh MARILYN SINCLAIR Luisa Rallo PAMELA SITTLER Julie Fiala NOREEN THOMPSON Wanda Groenewegen DANIELLE TREMBLAY Isabelle Meunier F. CHIDIM UGWOKEGBE Cicily Brewer LAURI WAGNER Brenda Cooper DOLINA WALKER Darla Lutwick APRIL WILLIAMS Kyla Buhler FÁTIMA ZOHRA Ishali Mulchandani

THE VAST MAJORITY OF THE INDEPENDENT SALES FORCE MEMBERS' PRIMARY SOURCE OF PROFIT IS SELLING PRODUCT. IN ADDITION. ALL MARY KAY INDEPENDENT BEAUTY CONSULTANTS CAN EARN INCOME FROM THE VAST MAJORITY OF THE INDEPENDENT SALES FORCE MEMBERS 'PHIMARY SOURCE OF PROFIT IS SELLING PHODUCT. IN ADDITION, ALL MARY KAY INDEPENDENT BALLY CONSULTANTS MUST BE ACTIVE RESEARD AVERAGE AND EAVENDS. TO BE LIGIBLE FOR COMMISSIONS, DOVERALLING, PRIZES AND AVERNOS. TO BE LIGIBLE FOR COMMISSIONS, DOPEPDNEENT BEAUTY CONSULTANTS MUST BE ACTIVE PREVEX AND AVERA AT LEAST ONE ACTIVE RECRUIT DURING THE RELEVANT PERIOD. MEMBERS OF THE INDEPENDENT SALES FORCE ARE CONSIDERED ACTIVE IN A PARTICULAR MONTH (AND FOR TWO MONTHS AFTER) WHEN THEY PLACE AT LEAST \$200.00 IN WHOLESALE ORDERS FOR COSMETICS INTENDED FOR RESALE DURING THE MONTH. IN 2008, THERE WERE OVER 30,678 MEMBERS OF THE INDEPENDENT SALES FORCE OF MARY KAY COSMETICS LTD. IN CANADA. OF THE 4,278 WHO WERE IN THE INDEPENDENT SALES FORCE FOR AT LEAST ONE YEAR AND WHO EARNED COMMISSIONS, 47% EARNED COMMISSIONS IN EXCESS OF \$100. OF THE 608 OF THOSE WHO WERE MARY KAY INDEPENDENT SALES FORCE FOR ARY KAY INDEPENDENT SALES FORCE FOR ARY KAY INDEPENDENT SALES FORCE FOR AT LEAST ONE YEAR AND WHO EARNED COMMISSIONS, 47% EARNED COMMISSIONS IN EXCESS OF \$100. OF THE 608 OF THOSE WHO WERE MARY KAY INDEPENDENT SALES DIRECTORS, THE TOP 50% EARNED COMMISSIONS DURING THE YEAR OF \$16,567 TO IN EXCESS OF \$100,000. OF THE 24 OF THOSE WHO WERE MARY KAY INDEPENDENT NATIONAL SALES DIRECTORS, 66% EARNED COMMISSIONS DURING THE YEAR IN EXCESS OF \$100,000.

New Team Leaders/Nouveaux chefs d'équipe

These Independent Beauty Consultants added their fifth or more active team member during the month of March. / Conseillères en soins de beauté indépendantes ayant recruté dans leur équipe un 5° membre actif ou plus en mars.

WENDY DOIRON JOY BARBER ALICIA A. COSMAN NANCY LAPOINTE AQUILINA MENDOZA CHERYL TESSARI Fiona Corby Judy Buchanan Bonnie Vigue France Grenier Mireille Marion Morin Helen Zucchelli EMELIE COUTURE-BROCHU SHERRI DUMAS LYNE BELLAVANCE LEANNE LAWRANCE ELYSE MICHAUD RAJWINDER TOOR Julie Boulay Josée D'Anjou Darla Lutwick Sharon Casteel Eve Raymond Balbir Singh MICHELE CUTLER LYNNE BILLINGS MARIE GILBERT HELEN LAYBOLT ANNE PITTS JULIE TRINQUE Jennifer Scott Kim Conaghan Donna Melnychyn Kathy Handzuik Lorraine Upwards Lucie LÈveillÈe RHODA BURTON CHRISTA DAVIDSON CHERYL GORDÓN MELÁNIA MARTIN KULWINDER RATTANPAL ASHLEY WIEBE Debbie Parsons Lisa Dobson Angela Hargreaves France Grenier Harpreet Dhaliwal Marina Mason ROSEMARY CALINA-PASCOE MARIE-JOSÉE DERY HARPREET GREWAL STEPHANIE MARTIN EKATERINA ZHARINOVA PATTI REID Shelley Recoskie Josee D'Anjou Avril Celestin loulia Khairova Harsimran Saini Shelley Recoskie KARINE CAMPEAU LOUISE DIÓNNE CHERIE HYDZIK TIFFANY MCLELLAN BHUMIKA TALLA FATIMA ZOHRA Nicole Bellemare France Légaré Susie Leakvold Vaun Gramatovich Kathy Roberts Ishali Mulchandani

New Star Recruiters/Nouvelles recruteuses étoiles

These Independent Beauty Consultants added their third or more active team member during the month of March. / Conseillères en soins de beauté indépendantes ayant recruté dans leur équipe un 3^e membre actif ou plus en mars.

DEBRA BROWN Shannon Shaffer HOLLY BUSSEY Mary O. Ogunyemi CAROL CHARLEBOIS Sharon Robertson BEV CRABB Beverley Dix SYLVIE CROMP Mireille Marion Morin

SHARLA CURLE Joy Klassen ALICE GAVERONSKI Sharlene Bukurak CARRIE GIBSON Jacqueline Cullen ANA MARIA GUEVARA Teresa Alomar-Story BRENDA HAMM Shivonne Vienneau KIM JONES Fiona Corby MANDY JORGENSEN Angela Hargreaves INDERJIT KAUR Rajwinder Gill SYLVIE LAROSE Martine Richard CHRISTINA LEE Diane Burness HEATHER LEWIS Lindsay Lewis IVY OSMOND Malinda Byrne DIANE POULIN Lucie Beauregard JENNY ROCHEFORT Katharine Wingert ALEATA RYHORCHUK Dana Welch

PHYLLIS SCOTT Peggy Denomme SUKHDEEP SIDHU Randhir Singh NATHALIE ST-PIERRE Eve Raymond LYNN STEPHEN Jacqueline Cullen KRISTA STEWART Laureen Miller HAZEL TATE Debbie Mattinson YOKA TER-KUILE Elizabeth Farris INGRIS ZEPEDA Giovanna Russo-Nardelli

Cadillac Achievers/Championnes Cadillac -

Wanda Groenewegen

These Independent Sales Directors qualified during the month of December to earn the use of a pink Cadillac or receive cash compensation. / Directrices des ventes indépendantes qualifiées en décembre pour l'usage d'une Cadillac rose ou une compensation en argent.

Susan Bannister

Tamara Swatske

Premier Club Achievers/Championnes Club Première

These Independent Sales Directors qualified during the month of December to earn the use of a Saturn Aura XE or receive cash compensation. / Directrices des ventes indépendantes qualifiées en décembre pour l'usage d'une Saturn Aura XE ou une compensation en argent.

Jane Arsenault Sylvie Beaucage Ruby Chapman Kim Conaghan Prabjot Gill Pam Hill Carol Hoyland-Olsen Carlene Kerr Anna Leblanc Agnes Loshusan Debbie McLaughlin Ishali Mulchandani Paulette Nimco Cheryl Page Claudia Pouliot Susan Richardson Charmaine Stinson Michelle Summach-Goetz Joanne Ward

Independent Sales Director Grand Achievers/Directrices des ventes indépendantes Grandes Gagnantes

These Independent Sales Directors qualified during the month of March to receive cash compensation. / Directrices des ventes indépendantes qualifiées en mars pour une compensation en argent.

Hilda Hiscock

Trudy Klassen

Honor Society Achiever/ Championne Société d'honneur

The following Independent Sales Director achieved the Mary Kay Honor Society by achieving at least \$60,000 in net adjusted wholesale production and growing her unit size to 50 or more within one year of her debut date (April 2008)./La Directrice des ventes indépendante suivante a atteint le statut de championne Société d'honneur Mary Kay pour avoir réalisé une production de groupe nette ajustée de 60 000 \$ en gros ou plus et pour avoir développé un groupe de 50 membres ou plus dans les 12 mois suivant la date (avril 2008) de ses débuts.



France Grenier National Area/Famille nationale: Go-Give/Famille Entraide

Fabulous 50s Achiever/ Championne *Fabuleux 50*

The following Independent Sales Director achieved Mary Kay's Fabulous 50s status by achieving at least \$30,000 in net adjusted wholesale production and growing her unit size to 50 or more within six months of her debut date (October 2008)./La Directrice des ventes indépendante suivante a atteint le statut de championne Fabuleux 50 Mary Kay pour avoir réalisé une production de groupe nette ajustée de 30 000 \$ en gros ou plus et pour avoir développé une groupe de 50 membres ou plus dans les six mois suivant la date (october 2008) de ses débuts.



Kim Conaghan National Area/Famille nationale: Doreen Burggraf

LA PREMIÈRE SOURCE DE PROFIT DES MEMBRES DE L'EFFECTIF DE VENTE INDÉPENDANT REPOSE POUR LA MAJEURE PARTIE SUR LA VENTE DE PRODUITS. QUI PLUS EST, TOUTES LES CONSEILLÈRES EN SOINS DE BEAUTÉ INDÉPENDANTES MARY KAY PEUVENT TIRER UN REVENU DES COMMISSIONS, REMPLACEMENTS, PRIX ET RÉCOMPENSES. POUR POUVOIR PROFITER DES COMMISSIONS, LES CONSEILLÈRES EN SOINS DE BEAUTÉ INDÉPENDANTES DOIVENT ELLES-MÊMES ÊTRE ACTIVES ET AVOIR AU MOINS UNE RECRUE ACTIVE PENDANT LA PÉRIODE EN QUESTION. LES MEMBRES DE L'EFFECTIF DE VENTE INDÉPENDANT SONT CONSIDÉRÉES COMME ACTIVES DURANT UN MOIS DONNÉ (ET POUR LES DEUX MOIS SUIVANTS) SI ELLES PASSENT DES COMMANDES MINIMALES DE 200 \$ EN GROS DE PRODUITS. COSMÉTIQUES EN VUE DE LEUR REVENTE PENDANT CE MÊME MOIS. EN 2008, L'EFFECTIF DE VENTE INDÉPENDANT DES COSMÉTIQUES MARY KAY L'IÉE AU CANADA COMPTAIT PLUS DE 30 679 MEMBRES. PARIMI LES 4 278 MEMBRES FAISANT PARTIE DE L'EFFECTIF DE VENTE INDÉPENDANT DURANT AU MOINS UN AN ET QUI ONT REÇU DES COMMISSIONS, 47 % ONT TOUCHÉ DES COMMISSIONS SUPÉRIEURES À 100 \$. PARMI LES 608 DIRECTRICES DES VENTES INDÉPENDANTES MARY KAY, LA MEILLEURE MOITÉ A REÇU SUR L'ANNÉE DES COMMISSIONS ALLANT DE 16 567 \$ À PLUS DE 100 000 \$. PARMI LES 24 DIRECTRICES NATIONALES DES VENTES MARY KAY, 66 %. SE SONT VUES REMETTRE DURANT L'ANNÉE DES COMMISSIONS DE PLUS DE 100 000 \$. Don't miss this opportunity to shine in the spotlight and discover new ideas to make your business year brighter.

Plus, when you attend, you'll **receive a Mary Kay® product giveaway** exclusively for you! The total suggested retail value of this giveaway is more than \$200 and counts toward Seminar 2010 recognition in the Queens' Court of Personal Sales and Unit Circles.

So don't wait another second – **register by June 30th to attend!** Just visit the MKOCSM and click on the *Shine On!* Seminar 2009 icon for registration details.

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