



Big Delights.

PLUS! Inside: The Ultimate Gift Guide

Inside: Mary Kay Legend Anne Newbury Shares How Dreams Can Come True – the Mary Kay Way. Learn How You Can Earn the Embrace Your Dreams Bracelet. DETAILS ON PAGE 16

THE YEAR OF YOUR DREAMS

August Recognition Congratulations to the winners

Top NSDs Year-To-Date

Kathy Helou



Gloria Mayfield Banks





Sonia Páez



Gloria Castaño



Carol Anton



Patricia Turker



Lisa Madson



Pamela Waldrop Shaw



Cindy Williams



Mary Diem

On-Target Inner/Diamond/Gold Circle

Independent National Sales Directors become members of the Gold Circle when they earn \$125,000 or more; members of the prestigious Diamond Circle when they earn \$200,000 or more; and a member of the exclusive Inner Circle when they earn \$325,000 or more in "NSD commissions" during the Seminar contest period. (NSD commissions are comprised of commissions earned on the wholesale production of first-, second-, and third-line offspring units; Top 10 fourth-line and beyond; Elite

Executive NSD commissions; NSD commissions on personal units; NSD bonuses for NSD offspring and offspring from personal units for August 2016, NSD Area Leadership Development Bonuses and NSD commissions earned on all foreign countries for July 2016.) These "NSD commissions" are used to determine NSD ranking for a Seminar year. Congratulations to the following NSDs who are considered on-target from July 1, through August 31, 2016.

on-target from July 1, t	illough August
On-Target for \$600,000	Inner Circle
Gloria Mayfield Banks	\$103,014
On-Target for \$550,000	
Kathy Helou	\$95,033
On-Target for \$500,000	
Sonia Páez	\$88,852
On-Target for \$450,000	Inner Circle
Gloria Castaño	\$77,568
On-Target for \$400,000	Inner Circle
Carol Anton	\$70,568
On-Target for \$350,000	
Patricia Turker	\$64,455
Lisa Madson	
Pamela Waldrop Shaw	58,629

Cindy Williams	\$54,113
On-Target for \$300,000	Diamond Circle
Mary Diem	\$52,403
Anabell Rocha	
Stacy James	51,554
Halina Rygiel	50,994
On-Target for \$250,000 D	iamond Circle
Lupita Ceballos	\$49,065
Karlee Isenhart	48,402
Debi Moore	47,810
Cyndee Gress	41,837
Anita Tripp Brewton	41,780
On-Target for \$200,000 D	Diamond Circle
Dayana Polanco	\$40,869

On-Target for \$325,000 Inner Circle

Dawn Dunn	38,453
Kerry Buskirk	38,423
Kristin Myers	
Sandy Valerio	36,837
Dacia Wiegandt	36,132
SuzAnne Brothers	35,912
Cindy Fox	
Gay Hope Super	35,632
Connie Kittson	34,001
Linda Toupin	33,602

O- T 6 64ED 000 C-	Id Cirola
On-Target for \$150,000 Go Ada García-Herrera	
Mary Estupiñan	
Diane Underwood	
Lia Carta	29,629
Pamela Fortenberry-Slate	29,116
Noelia Jaimes	28,607
Julia Burnett	28,226
Kay Flynum	27 044

Sonia Bonilla	26,978
Yvonne Lemmon	26,562
Julie Krebsbach	26,423
Lily Orellana	25,892
Gloria Báez	
Diane Mentiply	25,630
Lisa Allison	
Magdalena Nevárez	25,339
Consuelo Prieto	25,329
Elizabeth Muna	25,296
María Monarrez	1000 C 5000 CC

Susan Hohlman	\$24.780
Jamie Cruse-Vrinios	
Vivian Díaz	
Shannon Andrews	23,932
Davanne Moul	23,900
Pamela Tull	23,389
Phyllis Sammons	

Sue Pankow	23,116
Evelinda Díaz	22,765
Amie Gamboian	22,658
Maureen Ledda	
Auri Hatheway	22,579
Candace Laurel Carlson	
Kimberly Copeland	
Yosaira Sánchez	
Alicia Lindley-Adkins	22,211
Carmen Hernández	
Jan Thetford	21,995
Morayma Rosas	21,967
Cathy Bill	21,890
Monique Balboa	21,880
Scarlett Simpson	21,746
Pam Klickna-Powell	
Alma Orrostieta	
Virginia Rocha	21,036
Juanita Gudiño	

Monthly Commissions And Bonuses

Listed are NSD commissions above \$10,000 earned in August by Independent National Sales Directors as defined above plus the following which do not count toward NSD ranking: Sales Director commissions, Personal Team commissions and NSD contest bonuses. Cars, prizes, etc., are not included in these amounts.

Diamond

1. Lisa Madson	\$43,124
2. Gloria Castaño***	42,416
3. Halina Rygiel*	26,298
4. Pamela Waldrop Shaw**	23,252
5. Dawn A. Dunn*	20,669
6. Lisa Allison	19,775
7. Mary Diem*	19,310
8. Yvonne S. Lemmon	18,478
9. Julia Burnett*	18,007
10. María Monarrez	16,446
11. Lily Orellana	16,292
12. Shannon C. Andrews*	16,209
13. Susan M. Hohlman*	
14. Kay E. Elvrum	15,974
15. Yosaira Sánchez	
16. Connie A. Kittson*	15,297
17. Jeanie Martin	14,429
18. Diana Sumpter	14,375
19. Kristin Sharpe	14,340
20. Sue Pankow	13,711
21. Rebbecca Evans*	13,545
22. Pam Ross*	13,440
23. Lynnea E. Tate	13,392
24. Terri Schafer	13,276
25. O'Nelly Encarnación	12,954
26. Shelly Gladstein	12,678
27. Alia L. Head	12,611
28. Enma Bermeo	
29. Julia Mundy	12,477
30. Roxanne McInroe	12,388

31. Leah Lauchlan	12,270
32. Sharon L. Buck	12,174
33. Kaye Driggers	10,961
34. Dorothy D. Boyd	10,749
35. Robin Rowland	10,396
36. Lynne G. Holliday	10,391
37. Heidi Goelzer	10,191
38. Vicki Jo Auth	10,177

Ruby	
1. Carol Anton**	\$39,283
2. Cindy A. Williams*	28,773
3. Linda C. Toupin	25,291
4. Stacy I. James**	
5. Karlee Isenhart*	
6. Anabell Rocha*	20,555
7. Lia Carta**	20,286
8. Gloria Báez*	19,231
9. Amie N. Gamboian	18,390
10. Mary C. Estupiñan*	17,334
11. Cindy Fox*	17,064
12. Sandy Valerio*	17,040
13. Virginia S. Rocha	16,412
14. Cathy Bill*	16,212
15. Jan L. Thetford	
16. Julie Krebsbach*	15,748
17. Kate DeBlander	
18. Kim L. McClure	15,146
19. Mirna Mejía de Sánchez	14,975
20. Crystal Trojanowski	14,677
21. Candace Laurel Carlson*	14,418

22. María Flores14	4,124
23. Gena Rae Gass13	
24. Brenda Segal*13	
25. Sherril L. Steinman13	3,279
26. Juanita Gudiño12	2,555
27. Brittany Kaps*12	2,435
28. Tammy A. Vavala12	
29. Jo Anne Barnes1	
30. Patty J. Olson11	1,874
31. Lara F. McKeever1	
32. Bea Millslagle11	1,598
33. Lynda Jackson*11	1,475
34. Deb Pike11	1,387
35. Kathy Rodgers-Smith11	1,215
36. Elizabeth Muna*10	
37. María Aguirre10	0,193
38. Cecilia C. James10),186
39. Tammy Romage10	0,113
40. Esther Whiteleather10	0,095

Sapphire

1. Kathy Helou***	\$46,699
2. Lupita Ceballos**	30,088
3. Debi R. Moore*	27,905
4. SuzAnne Brothers*	23,619
5. Sara Pedraza-Chacón*	22,370
6. Cyndee Gress*	19,370
7. Kristin Myers*	17,194
8. Kimberly R. Copeland	16,757
9. Davanne D. Moul*	16,205
10 Alma Orrostieta	16,006

11. Consuelo R. Prieto* 15,788
12. Vivian Díaz*15,679
13. Pamela A. Fortenberry-Slate*15,397
14. Somer Fortenberry13,839
15. Alicia Lindley-Adkins*13,271
16. Morayma Rosas12,639
17. Sylvia Kalicak12,369
18. Paola Ramírez12,361
19. Scarlett Simpson* 12,352
20. Diane L. Mentiply12,130
21. Angie S. Day*12,004
22. Avelyn R. Smith11,686
23. Julie Weaver11,543
24. Janis Z. Trude11,516
25. Tina Hulsman11,402
26. Evalina Chávez11,360
27. Cathy E. Littlejohn11,236
28. Valerie J. Bagnol*11,223
29. Diana Heble11,193
30. Elizabeth Sánchez11,036
31. Heather A. Carlson10,879
32. Debra M. Wehrer10,392
33. Magdalena Nevárez*10,089

Emerald

1. Gloria Mayfield Banks***	\$66,116
2. Sonia Páez**	37,674
3. Patricia Turker**	32,276
4. Dacia Wiegandt*	24,332
5. Diane Underwood	19,879
6. Kerry Buskirk*	19,502

7. Anita Tripp Brewton*	
8. Julianne Nagle*	19,015
9. Auri Hatheway	16,816
10. Sonia Bonilla	16,709
11. Dayana Polanco*	16,383
12. Monique Balboa	15,363
13. Pamela Tull	15,142
14. Tammy Crayk	14,984
15. Maureen S. Ledda*	14,835
16. Rosibel Shahin*	14,818
17. Jamie Cruse-Vrinios	14,391
18. Pam Klickna-Powell	14,207
19. Evelinda Díaz*	13,509
20. Ada García-Herrera*	13,351
21. Joanne R. Bertalan*	13,207
22. Gillian H. Ortega	13,168
23. Pam I. Higgs	
24. Noelia Jaimes*	
25. Kirk Gillespie	
26. Luzmila Abadia Carranza*	
27. Crisette M. Ellis	
28. Sue Wallace	
29. Kym A. Walker*	10,826
30. Noemi C. Jaimes	10,531
31. Cristi Ann Millard	
32. Nancy A. Moser-Hogan	

^{*} Denotes Senior NSD

^{**} Denotes Executive NSD *** Denotes Elite Executive NSD

Mary Kay Angels/Ángeles Mary Kay

These Independent National Sales Directors, Independent Sales Directors and Independent Beauty Consultants achieved the highest commissions/bonuses or production or had the most new team or unit members in their Seminar areas in August 2016./Estas Directoras Nacionales de Ventas Independientes, Directoras de Ventas Independientes y Consultoras de Belleza Independientes lograron las comisiones, gratificaciones o la producción más altas o tuvieron el mayor número de nuevas integrantes de equipo o integrantes de unidad en sus áreas de Seminario en agosto de 2016.

Top National Sales Directors — Commissions and Bonuses/Primeras DNVs: Comisiones y gratificaciones







\$39,283 Ruby



\$46,699 Sannhire



Gloria Mayfield Banks \$66,116 Emerald

Top Unit — Estimated Retail Production/ Primera Unidad — Producción estimada al menudeo

DIAMOND/DIAMANTE - Gerri Anne Morris, Go-Give Area	\$83,127
RUBY/RUBÍ — Diane Lundgren, Go-Give Area	83,055
SAPPHIRE/ZAFIRO — Vicki Piccirilli, C. Littlejohn Area	78,738
EMERALD/ESMERALDA — Terrah Cromer, J. Cruse-Vrinios Area	80,003

Top Sales Director — Personal Sales/ Primera Directora de Ventas: Ventas Personales

DIAMOND/DIAMANTE — Heide Grant, Go-Give Area	\$9,437
RUBY/RUBÍ — Mayela Lopez, M. Estupiñan Area	13,482
SAPPHIRE/ZAFIRO — Cathy Welch, Go-Give Area	
EMERALD/ESMERALDA — Terrah Cromer, J. Cruse-Vrinios Area	11,293

Top Beauty Consultant — Personal Sales/ Primera Consultora de Belleza: Ventas Personales

Thirliona dolloantora do Bollozar Torrido i ordonaros	
DIAMOND/DIAMANTE - Barbara Garrison, M. Boyer Unit, Go-Give Area	\$12,722
RUBY/RUBÍ - Tiffanie Johannes, B. DeBruin Unit, S. James Area	13,251
SAPPHIRE/ZAFIRO - Stacey Simins, D. Yost Unit, Go-Give Area	30,797
EMERALD/ESMERALDA - Christine Thomas, G. Kroshus Unit, J. Nagle Area	11,716

Top Team Builder/Primera Impulsora de Equipo

1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
New Team Members/Nuevas integrantes	de equipo
DIAMOND/DIAMANTE - Sales Director Carolyn Koch, Go-Give Area	19
RUBY/RUBÍ - Sales Director Ernesto Galvez, M. Aguirre Area	12
SAPPHIRE/ZAFIRO — Sales Director Abigail Lagunas, B. Corral Area	16
EMERALD/ESMERALDA — Sales Director Maria Cardoza, E. Díaz Area	13

Independent Sales Directors with 20 or more new unit members for August 2016./
Directoras de Ventas Independientes con 20 o más nuevas integrantes de unidad en

Top Unit Builders/ Primeras Impulsoras de Unidad

August/Agosto 2016

New Unit Members/Nuevas integrantes de unidad

Diamond/Diamante	
Tracy Craven	34
Jamie Venning Taylor	27
Dana Davis-Armstead	
Indhira Jimenez	21
Carolyn Cash Koch	20

Ruby/Rubí

Reyna Nereyda	Lepe	20

Sapphire/Zafiro

agosto de 2016.

	The state of the s	
Jessica	Marie Anderson	 20

Emerald/Esmeralda

Katy Goldstein	21
Nelis Amaya	20
Grace Elizabeth Snively	20

Meet Your NSDs/Conoce a tus DNVs

Be sure to visit the Mary Kay InTouch® website for inspiring success stories about Mary Kay Independent National Sales Directors. Click "Meet Your NSDs" at the bottom of the home page. You can search for NSD stories by name, city, state, Seminar or even former occupation. Why not share their stories with potential team members?/Asegúrate de visitar el sitio electrónico Mary Kay InTouch® para leer inspiradoras historias de éxito de las Directoras Nacionales de Ventas Mary Kay Independientes. Haz clic en el enlace "Conoce a tus DNVs" en la parte inferior de la página principal. Puedes buscar las historias de DNVs por nombre, ciudad, estado, Seminario o por ocupación anterior. ¿Por qué no compartir sus historias con integrantes de equipo potenciales?



Diamond/Diamante

Congratulations to the winners/Felicidades a las ganadoras

New Debuts/ Debutes June/Junio 2016



Tara Renee Ohman Spokane Valley, Wash. S. Olson Unit

Shanell Rae Ruter Long Lake, Minn. K. Jorgenson Unit

Not pictured:/Sin foto: Ashley Jean Baldwin, Indianapolis, D. Knotts Unit; Darlene Bourque, Athens, Texas, K. Allen Unit; Vatonjala Boyd Calhoun, Bessemer, Ala., B. Hall Unit; Eleonora Calvin, Brooklyn, N.Y., N. Ziklenkova Unit; Maria Marlene Campos, Garden City, Ga., E. Blanco Unit; Mandie Jane Carter Sandy Level, Va., A. Daniel Unit; Diana Chacho, Corona, N.Y., J. Chacho Unit; Bridgette L. Collins, Houston, M. Tafesse Unit; Claudia Cristiana Diaz, Concord, N.C., D. Santos Unit; Blanca Figueroa, East Elmhurst, N.Y., E. Bermeo Unit; Marie Isabella Goshorn, Forest, Va., K. McElroy Unit; Ronna E. Harrison, Greenwood, Ind., M. Rains Unit; Jacqui Hodges, Paoli, Ind., L. Utley Unit; Kimberly H. Hostetter, Natural Bridge, Va., M. Wynn Unit; Maria Huerta, Staten Island, N.Y., S. Herrera Unit; Amy Chinenye-A Isom, Lubbock, Texas, M. Morse Unit; Melissa Lou Jameson, Tiffin, Ohio, B. Egbert Unit; Abi Jones, Uniontown, Ohio, B. Brinkley Unit; Cleotilde Juarez, Brooklyn, N.Y., S. Herrera Unit; Dolores Lliquicota, Corona, N.Y., M. Siguenza Unit; Maria M. Medrano, North Arlington, N.J., Y. Sánchez Unit; Izabel C. Menezes, New Smyrna Beach, Fla., V. Freitas De Assis Unit; Gaby Montano, Brooklyn, N.Y., S. Herrera Unit; Martha Montelongo, North Richland Hills, Texas, H. Orozco Unit; Marisol Olivarez, Austin, Texas, G. Martinez Unit; Yudi Ortiz, Charlotte, N.C., I. Jimenez Unit; Erandi Lizeth Perez, Jackson Heights, N.Y., M. Sandoval Unit; Michelle Lynn Rentschler, Woodstock, Ill., D. Bailye Unit; Guadalupe Rodriguez, Soledad, Calif., M. Ramirez Unit; Kiersten Michelle Royal, Fort Myers, Fla., J. Taylor Unit; Araceli Salazar, Brooklyn, N.Y., K. Acevedo Unit; Misty LeAnn Scott, Marshall, Texas, T. Danforth Unit; Marley Soto, Albuquerque, N.M., S. Molina Unit; Tania Delores Stubbs, Eastpointe, Mich., E. Davis Unit; Janeth Toral, Astoria, N.Y., E. Bermeo Unit; Irene Varela, Bronx, N.Y., E. Santos Unit; Rosa M. Zuniga, East Elmhurst, N.Y., J. Chacho Unit.

*Previously debuted./Debutó con anterioridad.

Triple Crown/ Triple Corona August/Agosto 2015

No qualifiers this month./ No hubo quien calificara este mes.



Dean's List/ Lista del Decano August/Agosto 2015



Sheikilya Lewis Thomas Hoover, Ala. C. James Area Ruby Seminar



Carrie Hurlburt Arcadia, Neb. K. Elvrum Area Diamond Seminar

Courtney Lane Espinoza Orange, Calif. Ruby Go-Give Area

Ruby Seminar

Honors Society/ Sociedad de Honor

August/Agosto 2015

No qualifiers this month./ No hubo quien calificara este mes.

Fabulous 50s/ Fabulosos 50 February/Febrero 2016



Nashville, Tenn. G. Castaño Area

Tomball, Texas Y. Lemmon Area

Chrysta G. Wright Madison, Wis. S. Pankow Area

Not pictured:/Sin foto: Miriam S. Gil Scanio, Dallas, Diamond Go-Give Area.

On the Move/ En Acción

June/Junio 2016

Ashley Jean Baldwin Claudia Cristiana Diaz Blanca Figueroa Maria Huerta Abi Jones Cleotilde Juarez

Dolores Lliguicota Gaby Montano Michelle Lynn Rentschler Guadalupe Rodriguez Kiersten Michelle Royal Marley Soto

New Team Leaders/ Nuevas Líderes de Equipo August/Agosto 2016 Staci D. Akrofi
Tricia Alonzo
Sulina Betancour
Alyssa A. Brewer
Janice N. Brown
Latanya T. Browner
Sandra Carrera
Elizabeth A. Cerise
Darlene M. Chandler
Sonya L. Coleman
Rosa M. Cortez
Karen Cubides

Nancy Duarte
Marlen N. Espino
Shelia Fleming
Renee Freund
Sarahi Garcia
Aurora E. Gutierrez
Kimberly A. Hall
Celia Hernandez
Olivia R. Hoseth
Paola C. Jaquez
Kanesha S. Jones
Patricia Kelly

Patricia A. Koppola Kristine L. Kurtz Carmen Lomeli Brenda E. Lopez Joana Loza Liliana Lozada Raysa A. Martinez Amanda Matheson Claudia Molina Tosha L. Nettles Ashley A. Plescia Romarie Questell Alicia Rivas
Ebelin W. Rivas
Ashley Roark
Brittiany M. Severson
Keri J. Stegall
Aimee J. Steiner
Amy L. Vinzetta
Jenna L. Voelker
Yolanda Zamarripa
Angel L. Zeller

Grand Achievers/ Gran Ganadoras

August qualifiers/ Calificadas en agosto 2016

Consultants/Consultoras

Karah Nadine Adams Kimberly Charvet Becky Janz Rosa Lugo Kristy RaAnn Madrid Monica Mederes Mary G. Reyes Sales Directors/ Directoras de Ventas Tracee Doreen Wilkerson

First Gold Medal/Primera Medalla de Oro

August/Agosto 2016

New Team Members/ Nuevas integrantes de equipo

Karah Adams, L. Knight Unit	10
Staci Akrofi, D. DeKerlegand	
Blanchard Unit	. 5
Sales Director Andrea Barts	.5
Gracie Bell, K. Mimbela Unit	6
Latanya Browner, M. Tafesse Unit	. 5
Jennifer Castillo, E. Fernandez Unit	.7
Juana Cocuyo, T. Lischwe Unit	. 5
Sonya Coleman, D. Clark Unit	11
Vera Coleman, A. Hamilton Unit	8.
Rosa Cortez, E. Marcial Silverio Unit	9

13% Club/ Club del 13% August/Agosto 2016

Congratulations to the top 25 Independent Beauty Consultants and Independent Sales Directors in the **Diamond** area earning 13 percent personal team commissions. They placed a personal minimum \$600 wholesale Section 1 order and had at least five personal team members each place a minimum of \$225 in wholesale orders during August./Felicitaciones a las primeras 25 Consultoras de Belleza Independientes y Directoras de Ventas Independientes en el área **Diamante** que ganaron las comisiones del 13% por equipo personal. Éstas hicieron un pedido personal mínimo de \$600 de la sección 1 al mayoreo y tuvieron por lo menos cinco integrantes de equipo personal que hicieron cada una pedidos por un mínimo de \$225 al mayoreo en agosto.

Lymaris Mantilla, A. Pagan Unit 7

Sales Director Lucrecia Aguirre \$2,921 Sales Director Mery Carina Sales Director Cristina Sales Director Tammy Escobedo 1,479 Ann Hernandez 2,808 Sales Director Amy Kemp 2,210 Sales Director Jessica Ann Alcala...... 1,450 Sales Director Karime Rosas............. 2,134 Sales Director Lisa Rada......1,427 Sales Director Rochelle Collins............ 1,396 Sales Director Sherrie Clark Purvis 1,895 Sales Director Soledad Herrera 1,393 Sales Director Delmi Cristina Santos.... 1,668 Sales Director Dana Davis-Armstead ... 1,381 Sales Director Rosemary Chinyere Omeihe...... 1,550 Sales Director Heather M. Julson 1,374

Sales Director Bisola Gbadamosi	1,368
Sales Director Betty Symons	
Sales Director Macaria	
Ramirez-Santana	1,284
Sales Director Alba Rodriguez	1,258
Sales Director Nancy Polish Dove	1,232
Sales Director Titilayo Felicia Otusajo	1,224
Sales Director Lindsey Hysjulien	1,219
Sales Director Kathy M. Viola	1,211

Diamond/Diamante

Achievement Circle/ Círculo de Logros

August/Agosto 2016

Ranking of the top 100 Independent Sales Directors in the Diamond area based on their August 2016 estimated unit retail production./Clasificación de las primeras 100 Directoras de Ventas Independientes en el área Diamante según su producción de unidad estimada al menudeo de agosto de 2016.

Gerri Anne Morris\$83,127	Crystal Dawn McDaniel53,756	Connie L. Russo42,762	Faith A. Gladding	38,448
Allison Fuller68,045	Sara Ruth Pennella52,552	Alicia Borkowska42,618	Kelly Willer-Johnson	38,399
Marsha Morrissette	Constance Nugent Miller51,618	Norma Lee Shaver42,442	Jan Geig	38,343
Sylvia Limon Martinez66,198	Delmi Cristina Santos51,130	Deborah S. Bailye42,154	Jenny Siemonsma	38,329
Sherrie Clark Purvis65,100	Paula Kelsch50,593	Rochelle Collins41,813	Barbara E. Roehrig	37,810
Christi G. Campbell65,044	Stephanie A. Richter49,812	Veronica Judith Hyba41,361	Joy H. Rentz	37,674
Cristina Ann Hernandez64,339	Sharon B. Carney-Wright49,780	Mary G. Gronholz41,360	Robbie L. Brannon	37,258
Kim A. Messmer62,622	Nancy Fox Castro49,236	Cristina Martins41,271	Karen M. Bonura	37,033
Shelly Palen62,491	Dana Davis-Armstead49,141	Alicia Kingrey-Lokai40,935	Jennifer Messore	36,981
Indhira Jimenez62,203	Holly S. Neff48,861	Casey Goff-Martin40,898	Nicki R. Hill	36,890
Linda T. Cartiglia61,498	Mary Kathryn King47,402	Paula Grabau-Friedt40,815	Lindsey Denae Christenson	36,795
Mariann Biase Mason60,961	Jamie Venning Taylor47,394	Lisa A. Stengel40,760	Susie Kopacz	36,756
Melissa R. Hennings60,769	Marty Wynn47,273	Patricia Carr40,700	Sandra M. Munguia	36,512
Tracy Craven59,263	Deborah Dudas47,082	Mileta K. Kinser40,255	Rhonda Kambeitz	36,413
Pat Joos59,133	Audrey K. MacDowall46,732	Heather Marie Erbe40,113	Sheila K. Valles	36,330
Amanda Nicole Wright57,158	Priscilla McPheeters46,688	Wendy Hayum-Gross39,936	Gayle Lenarz Kolsrud	36,289
Lucrecia Aguirre56,998	Celeste Byrd45,937	Shelly Mae Smith39,788	Kayla A. Holliday-Lamar	36,262
Suzanne T. Young56,198	Anne Geertsen45,875	Kathy R. Bullard39,397	Beth Brinkley	36,110
Lorna Walker55,973	Billie Gillespie45,861	Blythe Jolee Egbert39,237	Marina Sanchez Ramirez	36,094
Donna K. Smith55,826	Angela J. Fry45,654	Laura Elizabeth Knight39,140	Soledad Herrera	36,053
Tawnya Krempges54,378	Sandy Griffith45,414	Macaria Ramirez-Santana39,117	Kelly Kay Johnsrud	35,989
Mary P. Creech54,233	Cindy Rogers44,905	Nadine Bowers38,897	Lindsay R. Stewart	35,859
Amy Kemp54,229	Denise M. Cadenhead43,483	Cheryl A. Searcy38,860	Sandy Lasso	35,698
Christina Lynn Frantz54,202	Ellen Ezekiel Farquharson43,356	Julie Schlundt38,792	Marlinda R. Brown	35,525
Karime Rosas54,095	Angie Lea Hunsaker43,003	Kathy M. Viola38,631	Stephanie A. Grogoza	35,494

Commission Circle/ Círculo de Comisiones

August/Agosto 2016

Independent Sales Directors who earned the top 100 commissions and bonuses in the Diamond area in August 2016. Names in bold print earned the maximum 13 percent Sales Director commission plus the maximum 13 percent personal recruit commission./ Las Directoras de Ventas Independientes que ganaron las Primeras 100 comisiones y gratificaciones en el área Diamante en agosto de 2016. Los nombres en negrillas son quienes ganaron la comisión máxima del 13 por ciento de Directoras de Ventas más el 13 por ciento máximo de comisión por reclutas personales.

Cristina Hernandez \$13,583	Alicia Borkowska 7,994	Deborah Dudas 7,180	Amy Zanto
Indhira Jimenez 12,157	Soledad Herrera	Sheila K. Valles 7,155	Rochelle Collins 6,281
Lucrecia Aguirre 12,128	Paula Kelsch 7,846	Macaria Ramirez-Santana7,103	Kathleen Koclanes 6,151
Delmi Cristina Santos 12,024	Suzanne T. Young 7,757	Sharon B. Carney-Wright 7,080	Lisa A. Stengel 6,135
Karime Rosas 11,250	Melissa R. Hennings 7,746	Lou Cinda Utley	Wendy Hayum-Gross 6,135
Sherrie Clark Purvis11,136	Allison Fuller	Priscilla McPheeters6,942	Barbara E. Roehrig
Jamie Venning Taylor 10,852	Mary P. Creech	Alicia Kingrey-Lokai 6,869	Kathy R. Bullard 6,103
Amy Kemp 10,727	Lorna Walker	Julieta A. Mitchell 6,758	Mileta K. Kinser 6,099
Gerri Anne Morris 10,526	Stephanie A. Richter 7,592	Marina Sanchez Ramirez	Heather M. Julson 6,088
Mery Carina Ramirez Bravo 9,999	Anne Geertsen	Nicki R. Hill 6,702	Terri J. Beckstead 6,042
Shelly Palen 9,906	Amanda Nicole Wright	Angela J. Fry	Mary Jacobson 6,032
Marsha Morrissette 9,398	Donna K. Smith	Blythe Jolee Egbert	Marty Wynn
Celeste Byrd 8,602	Audrey K. MacDowall	Martha Kay Raile 6,590	Lindsey Hysjulien
Kim A. Messmer 8,588	Bisola Gbadamosi	Ignacia Moreno 6,555	Shelly Mae Smith 5,997
Deborah S. Bailye 8,456	Pat Joos	Paula A. Ramirez	Patricia Carr
Tracy Craven 8,385	Nancy Fox Castro	Faith A. Gladding	Nancy Mariana Castillo
Sylvia Limon Martinez 8,376	Constance Nugent Miller	Lisa Rada 6,506	Virgen Victoria Ortiz
Linda T. Cartiglia 8,327	Christina Lynn Frantz	Betty Symons	Shannon Melissa Duguay 5,877
Sandy Griffith	Mary Kathryn King 7,375	Remi Esan 6,455	Paula Grabau-Friedt
Veronica Judith Hyba 8,238	Connie L. Russo	Cindy Rogers	Ingrid Elke Smith 5,827
Tawnya Krempges 8,217	Crystal Dawn McDaniel	Megan Nicole Wilkes 6,431	Kathy M. Viola 5,818
Christi G. Campbell 8,192	Sara Ruth Pennella	Emma Morales	Lindsey Denae Christenson 5,802
Dana Davis-Armstead 8,050	Mariann Biase Mason7,207	Sandra M. Munguia 6,393	Julie Schlundt
Cristina Martins 8,046	Maria Sanchez	Christy Bigham 6,386	Luz Arminda Reyes 5,782
Nadine Bowers 8,000	Holly S. Neff	Nancy Polish Dove 6,383	Sehidy Madrigal5,753

For complete qualifications, rules and regulations regarding the awards and achievements on pages 8 – 12, go to Mary Kay InTouch®./Para los requisitos, reglas y reglamentos completos sobre premios y logros de las páginas 8 - 12, ve a Mary Kay InTouch®.

*WITHIN APPLAUSE® MAGAZINE, YOU MAY PERIODICALLY FIND ARTICLES WHICH SUGGEST BUILDING YOUR BUSINESS THROUGH REFERRALS AND/OR BY CONTACTING POTENTIAL GUESTS FOR UPCOMING SKIN CARE CLASSES OR OTHER EVENTS. PRIOR TO CONTACTING SUCH INDIVIDUALS VIA TELEPHONE OR EMAIL, YOU SHOULD CONSIDER WHETHER SUCH COMMUNICATION IS CONSISTENT WITH STATE AND/OR FEDERAL "DO-NOT-CALL" AND/OR "SPAM" LAWS AND REGULATIONS. FOR MORE INFORMATION ON THIS SUBJECT, YOU CAN GO TO THE MARY KAY INTOUCH® WEBSITE AND CLICK ON "TAX AND LEGAL" IN THE DROP-DOWN MENU. WHEN IN DOUBT, MARY KAY INC. RECOMMENDS FACE-TO-FACE CONTACT AS THE BEST FORM OF COMMUNICATION, WHICH SHOULD HELP YOU AVOID ANY ISSUES WITH THESE TYPES OF REGULATIONS./DENTRO DEL CONTENIDO DE LA REVISTA APLAUSOS™, PERIÓDICAMENTE PUEDES ENCONTRAR ARTÍCULOS QUE SUGIERAN EL DESARROLLO DE EQUIPO DE TU NEGOCIO A TRAVÉS DE LA COMUNICACIÓN CON PERSONAS RECOMENDADAS Y/O CON INVITADAS POTENCIALES A TUS PRÓXIMAS CLASES DEL CUIDADO DE LA PIEL U OTROS EVENTOS. ANTES DE COMUNICARTE CON ESTAS PERSONAS POR VÍA TELEFÓNICA O CORREO ELECTRÓNICO, DEBERÁS CONSIDERAR SI ESTAS COMUNICACIONES ESTÁN EN CONFORMIDAD CON LAS LEYES Y REGLAMENTACIONES ESTATALES Y/O FEDERALES RELACIONADAS CON LAS LLAMADAS TELEFÓNICAS O MENSAJES DE CORREO ELECTRÓNICO COMERCIALES NO DESEADOS, CONOCIDAS EN INGLÉS COMO DO-NOT-CALL LAWS Y SPAM LAWS. PARA OBTENER MÁS INFORMACIÓN SOBRE ESTE TEMA, PUEDES VISITAR EL SITIO ELECTRÓNICO MARY KAY INTOUCH® Y HACER CLIC EN EL ENLACE "IMPUESTOS Y ASUNTOS LEGALES" EN EL MENÚ DESPLEGABLE. EN CASO DE QUE SE PRESENTE CUALQUIER DUDA, MARY KAY INC. SIEMPRE RECOMIENDA EL CONTACTO CARA A CARA, LO CUAL PUEDE AYUDARTE A EVITAR PROBLEMAS CON ESTE TIPO DE REGLAMENTACIONES.

(G()-(G|VE*

CONGRATULATIONS to our December 2016

Go-Give® Award winners who best exemplify the

Golden Rule – helping others unselfishly and
supporting adoptees as much as unit members.

Jamie Roth Diamond

Independent Sales Director

Began Mary Kay Business March 2011

Sales Director Debut May 2013

National Sales Director

Lisa Madson

Honors Star Consultant; two-times Sales Director Queen's Court of Personal Sales

Personal Lives in Holmen, Wis. Husband, Christopher; daughters: Kaydence, Aria, Raelyn

"I am motivated to help others because
I love that with this business, the only way
we can go up is by taking others with us.
I also love that with the adoptee program,
we can build leaders who are not directly
a part of our unit but are a huge inspiration

Independent Beauty Consultant Meagan Bjornstad of La Crosse, Wis., says,

to our unit and others."

"I cannot count the number of times Jamie has sacrificed personal business hours to coach me and offer her insight, guidance and wisdom."

deserving Independent
Sales Director who
displays the Go-Give spirit
for this prestigious honor
today! Look for the
online nomination form
on Mary Kay InTouch®.
Click Recognition/Seminar/
Seminar Recognition/
Go-Give® Award.





Katie Lira Ruby

Independent Senior Sales Director

Began Mary Kay Business September 2010

Sales Director Debut April 2015

Offspring one first-line

National Sales Director

Go-Give Area

Honors Star Consultant; two-times Sales Director Queen's Court of Personal Sales; Circle of Achievement; Double Star Achievement

Personal Lives in Denton, Texas Husband, Kevin; son, Gavin; daughters: Kayden, Addison

"I am motivated to help others because
I believe wholeheartedly in the Mary Kay
opportunity and in the powerful and positive
impact it can have on a woman's life. Like
Mary Kay said, 'I simply want to pass it on.'"

Independent Beauty Consultant Faith
Black of Denton, Texas, says, "When we
met, Katie got my phone number, added me
on Facebook® and immediately adopted me
into her unit. She always extends a helping
hand to her adoptees with any needed
motivation and education."



Melissa Gulotta Sapphire

Independent Sales Director

Began Mary Kay Business June 2001

Sales Director Debut August 2009

National Sales Director LaRonda Daigle

Honors Star Consultant; Consultant Queen's Court of Personal Sales; five-times Sales Director Queen's Court of Personal Sales; two-times Queen's Court of Sharing; two-times Circle of Achievement; Double Star Achievement; Triple Star Achievement

Personal Lives in Port Allen, La. Husband, Ory; sons: Carter, Owen

"I am motivated to help others because I love seeing others catch a vision, step outside of their comfort zone and boldly run in the direction of their dreams! My mentor, Independent National Sales Director LaRonda Daigle, has been the best example!"

Independent Beauty Consultant Jodi Griswold of Slidell, La., says, "Melissa's mission is simply to build us! She gives back to the community through her *Party With a Purpose* campaigns and has donated much of her profits to the ALS Foundation and Camp I Am Me, for children who have survived as burn patients."



Amy Becraft Emerald

Independent Senior Sales Director

Began Mary Kay Business October 1995

Sales Director Debut September 2000

Offspring one first-line

National Sales Director

Go-Give Area

Honors Circle of Honor; two-times Sales Director Queen's Court of Personal Sales; Circle of Achievement; Double Star Achievement

Personal Lives in Virginia Beach, Va. Husband, Steve; daughters: Mia, Chloe

"I am motivated to help others because in the end it is all about how well we love and care. How blessed we are to be part of a Company where the more one loves people, the more successful they become."

Independent Senior Sales Director Brittany Mitchell of Virginia Beach, Va., says, "Amy rallied her unit to help a sister Independent Beauty Consultant with a terminal illness and another whose husband was killed in the line of duty."





Looking for a fun idea to help you sell during the holidays?

Share an irresistible gift on each of the 12 days leading up to the holidays on your Facebook® business page. Here are some ideas for inspiration, all \$50 or less!

day 12

Under the Mistletoe

Mary Kay® Gel Semi-Matte

Lipstick

\$18



day 11

Comfort and Joy

Mint Bliss™ Energizing

Lotion for Feet & Legs

\$11



day 10

New Beginnings

Mary Kay® Oil-Free

Eye Makeup Remover

\$15



day 9

Making Spirits Bright
Special-Edition[†] Mary Kay
Glowing Finish[™]
Illuminating Stick
\$12 each



day 8

Joy to the Girl Joy to the Guy \$50 each



FOR HER Cityscape® Eau de Parfum

FOR HIM Cityscape® Cologne Spray



day 7

Baby, It's Cold Outside White Tea & Citrus Satin Hands® Pampering Set \$36



day 6

Santa's on His Way Travel Roll-Up Bag \$35 (unfilled)



day 5

And to All a Good Night
TimeWise® Moisture
Renewing Gel Mask
\$22



day 4

Santa Baby Limited-Edition[†] MK High Intensity® Gift Set



day 3

Soft as Snow

MKMen® Cooling

After-Shave Gel

\$15



day 2

Crisp and Clean Skinvigorate™ Cleansing Brush \$50



day 1

\$26

Holiday Glam

Lash Intensity® Mascara

\$18





Social Stats

If you haven't used social media yet, here are some reasons you should!

- 54 percent of social media users in the U.S. are women.
- The U.S. is estimated to have nearly 172 million online buyers.
- Ecommerce sales in the U.S. totaled \$349 billion in 2015.

tail. †Available while supplies last

Are you ready? Find tools, tips, ideas and how-tos on using social media as part of your Mary Kay business when you go to Mary Kay InTouch® Digital Zone. Check out updated social media guidelines on the Legal site.





July 1, 2016 - June 30, 2017



Earn the Fake It 'Til You Make It bracelet. Nov. 1-30, 2016.

You can achieve your dreams when you stretch and move out of your comfort zone.

NOVEMBER Bracelet: Fake It 'Til You Make It.

You can earn this beautiful bracelet when you place a cumulative \$600* or more wholesale Section 1 order in November.

Remember, earning a bracelet each month can lead to Star Consultant status and more prizes, increased earnings potential, a move up the career path and so much more!

Visit Mary Kay InTouch® to hear Independent Senior National Sales Director Cindy Williams share a special message about November's Fake It 'Til You Make It bracelet.

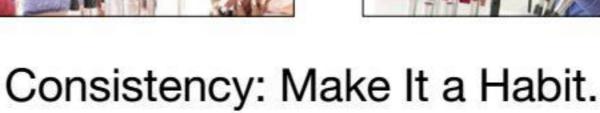




66 Consistent booking and selling, along with sharing the opportunity at my skin care classes, helped me become an Independent Sales Director. Now I have the skills to coach my unit to do the same! 99

Melissa

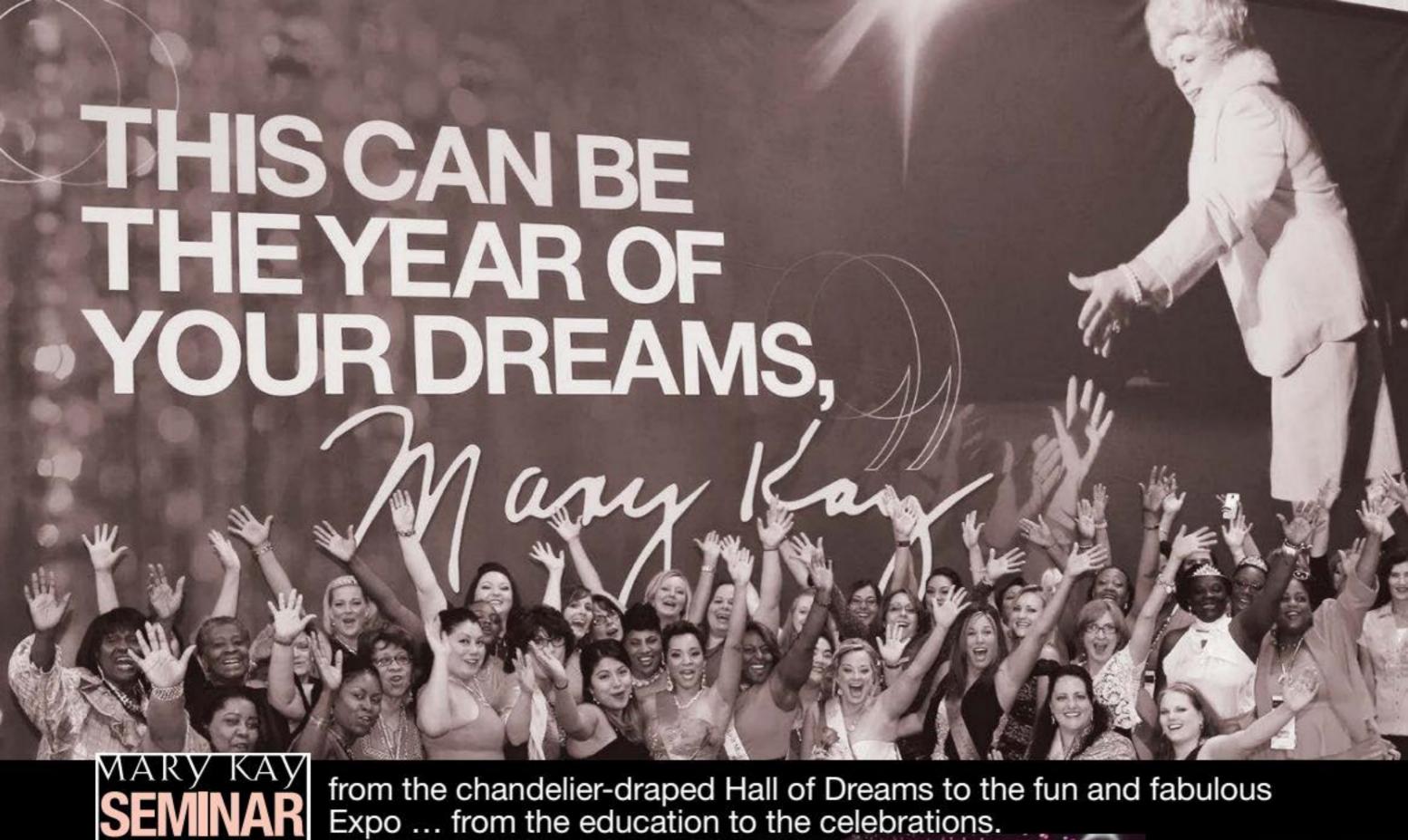




Independent Sales Director Melissa Olshefski Denville, N.J.

Melissa knows that the key to placing and selling through \$600+ monthly wholesale orders is consistency. She follows the traditional model laid out by Mary Kay Ash that she learned from Independent Senior National Sales Director Cyndee Gress.

- Create a schedule for weekly skin care classes and work to hold enough appointments each week to generate at least \$300 in weekly retail sales. This gets her to her \$600 wholesale order.
- Beyond skin care classes, she calls her current customers each month to catch up, build relationships and help them find the right products. This leads to a consistent reorder business and new friendships!
- She also shares new products and sends a photo text to get her customers excited. Then she follows up to take their orders!



MARY KAY
COLUCETIS

The awe and splendor reflected on every face. And beyond the walls of the Convention Center, the entire city showed its support – showering guests in pink lights sparkling in the night.

The atmosphere was dreamlike.

Just a perfect setting to cast our vision for this – the Year of Your Dreams.

Enjoy these highlights. See you in Dallas next year for Seminar 2017!



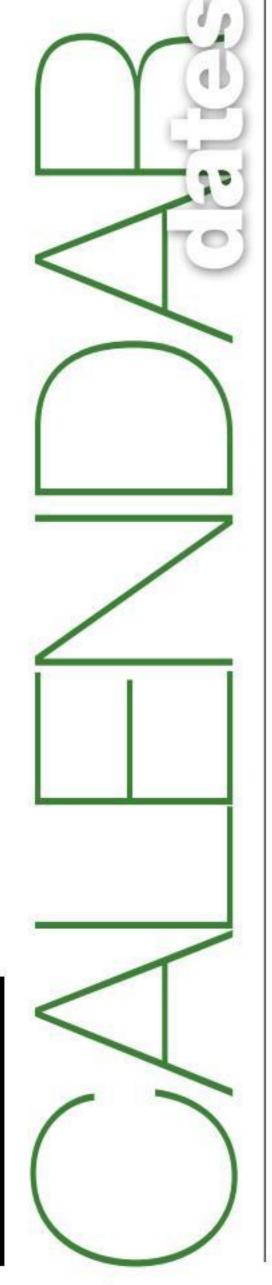




Helpful Numbers: Mary Kay Consultant Contact Center 800-272-9333

For questions regarding Mary Kay® product orders, Mary Kay InTouch®, special events, product information, etc.

Automated **Information Line** 800-454-1130 (24 hours)





"Regardless of the state of affairs, the world will continue to have Christmas

for it represents the hope of all mankind for peace and goodwill. And when Christmas comes, we renew our belief that a better world is still possible."

1	 Postmark cutoff for Independent Beauty Consultants to mail Commitment Forms to begin Independent Sales Director qualification this month. Online Independent Sales Director-in-Qualification Commitment Form available beginning 12:01 a.m. Central time.
3	Last day to submit online Independent Sales Director-in-Qualification Commitment Form. Commitment Form available until midnight Central time.
9	Registration for the April 19-22 session of New Independent Sales Director Education begins.
15	 Postmark deadline for Quarter 2 Star Consultant quarterly contest. Deadline to make Quarter 1 Star Consultant prize selections.
16	 Deadline for Leadership 2017 hotel reservations is 11:59 p.m. Central time. Quarter 3 Star Consultant quarterly contest begins. Spring 2017 Preferred Customer Program™ online enrollment for The Look, including exclusive samples (while supplies last) begins.
20	Online prize selection available for Quarter 2 Star Consultant quarterly contest.
23	Company holiday. All Company offices closed.
25	Christmas Day.
00	

Company holiday. All Company offices closed. Postal holiday.

Last day of the month for Independent Beauty Consultants to place



 Last day to register, cancel, make special needs/transfer requests for Leadership 2017 by 11:59 p.m. Central time.

submitted by mail must be received today to count toward this month's production.

Last business day of the month. Orders and Independent Beauty Consultant Agreements

- Last day of the month for Independent Beauty Consultants to place online orders.
- Online Independent Beauty Consultant Agreements accepted until midnight Central time.

APPLAUSE® magazine is published in recognition of and as information for members of the Mary Kay Inc. independent contractor sales organization, Independent National Sales Directors ("National Sales Directors"), Independent Sales Directors ("Sales Directors"), Independent Sales Directors ("National Sales Directors"), Independent Sales Directors ("Sales Directors"), Independent Sales Directors ("National Sales Directors Directors") and Independent Beauty Consultants ("Consultants") in the United States, Puerto Rico, U.S. Virgin Islands and Guam by Mary Kay Inc., Dallas, Texas. @2016 Mary Kay Inc., Dallas, Texas. Association. Mary Kay Inc., 16251 Dallas Parkway, P.O. Box 799045, Dallas, Texas 75379-9045, marykay.com.

telephone orders.

2015-2016

NSD INNER CIRCLE

Congratulations to the members of the Gold/ Diamond/Inner Circle! Each Independent National Sales Director who earned commissions of \$325,000 or above was recognized as a member of the elite Inner Circle. Those who earned commissions of \$200,000 and above achieved the Diamond Circle.



Both Inner Circle and Diamond Circle members received a bonus in the amount of a percentage of their NSD commissions, as shown, and received diamonds for their NSD bracelets or necklaces, as shown. Those who earned commissions of \$125,000 and above achieved the Gold Circle. These recognition amounts only reflect official NSD commissions earned and do not include total earnings.

\$600,000 (3% bonus + 2 diamonds)



Gloria Mayfield Banks Emerald - \$18,199

\$550,000 (3% bonus + 2 diamonds)



Carol Anton Ruby - \$17,853



Kathy Helou Sapphire - \$16,575

\$500,000 (3% bonus + 2 diamonds)



Gloria Castaño Diamond - \$16,234

Lisa Madson Diamond - \$15,924

\$450,000 (2% bonus + 2 diamonds)



Patricia Turker Emerald - \$9,685

\$400,000 (2% bonus + 2 diamonds)



Sonia Páez Emerald - \$8,506

Lupita Ceballos Sapphire - \$8,463

\$350,000 (2% bonus + 2 diamonds)



Debi Moore Sapphire - \$7,218



Stacy James Ruby - \$7,076



Halina Rygiel Diamond - \$7,020

\$325,000 (2% bonus + 2 diamonds)



Cindy Williams Ruby - \$6,875



Pamela Waldrop Shaw Diamond - \$6,500

2015-2016 **NSD DIAMOND CIRCLE**

\$300,000 (1% bonus + 1 diamond)

Karlee Isenhart Ruby

Sara Pedraza-Chacón Sapphire

\$250,000 (1% bonus

+ 1 diamond) SuzAnne Brothers

Sapphire

Mary Diem Diamond

Lia Carta Ruby

Dayana Polanco Emerald

Anabell Rocha Ruby

Linda Toupin Ruby

\$200,000 (1% bonus

+ 1 diamond) Julia Burnett Diamond

Dacia Wiegandt Emerald

Mary Estupiñan Ruby

Diane Underwood Emerald

Julianne Nagle Emerald

Sandy Valerio Ruby

Anita Tripp Brewton Emerald

Diamond

Cyndee Gress Sapphire

Davanne Moul Sapphire

Kay Elvrum Diamond

Kristin Myers Sapphire

Kerry Buskirk Emerald

Shannon Andrews Diamond

Connie Kittson Diamond

Julie Krebsbach Ruby

Jamie Cruse-Vrinios Emerald

Evelinda Díaz Emerald

Cindy Fox Ruby

María Monarrez Diamond

2015-2016

NSD GOLD CIRCLE

\$150,000 Lily Orellana Diamond Gloria Báez

Ruby Yvonne Lemmon Diamond

Vivian Díaz Sapphire Maureen Ledda

Emerald Alicia Lindley-Adkins

Sapphire Ada García-Herrera

Emerald Mayuli Rolo Emerald

Lisa Allison Diamond Consuelo Prieto Sapphire

Jan Thetford Ruby Sue Pankow Diamond

Pam Ross Diamond Pamela

Fortenberry-Slate Sapphire Cathy Bill Ruby

Pam Klickna-Powell Emerald Monique Balboa Emerald

Tammy Crayk Morayma Rosas Sapphire

Candace Laurel Carlson Ruby Valerie Bagnol

Sapphire

Susan Hohlman Diamond Crystal Trojanowski

Scarlett Simpson Sappnire

Leah Lauchlan Diamond Kimberly Copeland Sapphire

Yosaira Sánchez Diamond Joanne Bertalan

Emerald Rosibel Shahin

Emerald Rebbecca Evans Diamond Auri Hatheway Emerald

\$125,000 Jeanie Martin Diamond Pam Higgs Emerald Kristin Sharpe Diamond Sonia Bonilla Emerald

Diane Mentiply Sapphire Somer Fortenberry Sapphire Michelle Sudeth Ruby

Kim McClure Ruby Juanita Gudiño Ruby Kate DeBlander Ruby

Diamond Luzmila Abadia Carranza Emerald

Lynnea Tate

Paola Ramírez Sapphire Mairelys López Emerald

Deb Pike Ruby Magdalena Nevárez

Sapphire Glinda McGuire Sapphire Lara McKeever Ruby Janis Z. Trude Sapphire Alia Head Diamond Phyllis Pottinger Sapphire

Diana Sumpter Diamond Lynne Holliday Diamond **Gay Hope Super** Diamond

Noelia Jaimes Emerald Pamela Tull Emerald Alma Orrostieta Sapphire Debra Wehrer Sapphire

Maria Flores Ruby Ruth Everhart Sapphire Kirk Gillespie Emerald

Brenda Segal Ruby Shelly Gladstein Diamond Cristi Ann Millard

Emerald Roxanne McInroe Diamond

2015-2016 **NSD MILLIONAIRES****

\$12 Million Kathy Helou, Sapphire

\$11 Million Gloria Mayfield Banks, Emerald

\$8 Million Karlee Isenhart, Ruby Stacy James, Ruby

\$7 Million Mary Diem, Diamond \$6 Million

Patricia Turker, Emerald \$5 Million Maureen Ledda, Emerald

Lily Orellana, Diamond

\$4 Million Shannon Andrews, Diamond Rebbecca Evans, Diamond Consuelo Prieto, Sapphire

\$3 Million LaRonda Daigle, Sapphire Kate DeBlander, Ruby Karen B. Ford, Diamond Vicky Fuselier, Ruby Shelly Gladstein, Diamond Lynne Holliday, Diamond Gillian Ortega, Emerald Dawn Otten-Sweeney, Sapphire Kym Walker, Emerald

Julie Weaver, Sapphire

\$2 Million Margaret Bartsch, Diamond Julia Burnett, Diamond Evalina Chávez, Sapphire Cecilia James, Ruby Alicia Lindley-Adkins, Sapphire

Kelly McCarroll, Sapphire Roxanne McInroe, Diamond Kristin Myers, Sapphire Morayma Rosas, Sapphire Elaine Kimble Williams, Sapphire

\$1 Million Tina Hulsman, Sapphire Virginia Rocha, Ruby Lynnea Tate, Diamond Evitelia Valdez-Cruz, Diamond

Alejandra Zurita, Sapphire

**Independent National Sales Directors who are new members of the Mary Kay Millionaires Club or who stepped up to new million-dollar categories.

The Mary Kay Millionaires Club honors NSDs who've earned at least \$1 million in commissions since starting their Mary Kay businesses.









TOP THREE QUEENS' COURTS OF SALES AND SHARING*

Sales Director Queen's Court of Personal Sales

EMERALD



Queen Missy Semien Sachse, Texas 1st Runner-Up Marilyn Harris Jamaica Plain, Mass. 2nd Runner-Up Linda Klein

Consultant Queen's Court of Personal Sales

Woodland Hills, Calif.



Irene Perez San Antonio 1st Runner-Up Morgan Meade Arlington, Texas 2nd Runner-Up Cynthia Chandler Brooklyn, N.Y.

Queen's Court of Sharing



Queen Clara Argueta Fort Washington, Md. 1st Runner-Up Ashley C. Butler Absecon, N.J. 2nd Runner-Up Stephanie Castro Syracuse, N.Y.

DIAMOND

Sales Director Queen's Court of Personal Sales



Queen Marie Lee Delray Beach, Fla. 1st Runner-Up P.J. Baunach Alexandria, Va. 2nd Runner-Up Kelly Freeman Marietta, Ga.

Consultant Queen's Court of Personal Sales



Britt Burke Harrodsburg, Ky. 1st Runner-Up Cynthia Adams Chambersburg, Pa. 2nd Runner-Up **Elizabeth Tomes** Adams, Tenn.

Queen's Court of Sharing



Queen Karla Allen Sidney, Texas 1st Runner-Up Dana Davis-Armstead Houston 2nd Runner-Up Sherrie Purvis Lexington, S.C.

RUBY

Sales Director Queen's Court of Personal Sales



Queen **Evelyn Benitez** Richardson, Texas 1st Runner-Up **Heather Feiring** Epping, N.D. 2nd Runner-Up

Mayela Lopez

Newark, N.J.

Consultant Queen's Court of Personal Sales



Jean Gunter Wharton, Texas 1st Runner-Up Carminda Torres Oliveros Pawling, N.Y. 2nd Runner-Up **Amy Dopps** Wichita, Kan.

Queen's Court of Sharing



Damilola Akinsola Bowie, Md. 1st Runner-Up Silvia Sanchez Homer Glen, III. 2nd Runner-Up Eusebia Bonilla

Bayamon, P.R.

SAPPHIRE

Sales Director Queen's Court of Personal Sales



Cathy Welch Amarillo, Texas 1st Runner-Up Angela LaFrance Miramar, Fla. 2nd Runner-Up Patricia Palomares

Consultant Queen's Court of Personal Sales

North Hollywood, Calif.



Naida Roden La Grange, Texas 1st Runner-Up Stacey Simins Copperas Cove, Texas 2nd Runner-Up **Gwendolyn Diggs** Forest Hill, Texas

Queen's Court of Sharing



Queen Yudid Hernandez Auburn, Wash. 1st Runner-Up Jessica Scola Jamaica Plain, Mass. 2nd Runner-Up

Chelsea Altman Wilmington, N.C.

SALES UNITS NATIONWIDE



1. Susan Moore Boerne, Texas Ruby



2. Stacey Craft Spiceland, Ind. Emerald



Independence, Mo. Ruby



Dallas Diamond



Brenda Fenner Flower Mound, Texas Ruby



Santa Fe, N.M. Emerald



7. Nancy Boucher Cape Neddick, Maine Emerald

10. Rachael Bullock

Ruby

Nicholasville, Ky.



Caldwell, Idaho Ruby



Gilbert, Ariz. Emerald

Independent Sales Directors whose units achieved the 10 highest amounts in estimated unit retail production during the Seminar 2015-2016 contest period







2016 CIRCLE OF



QUEEN
Stacey Craft • \$1,000,000 Circle

1ST RUNNER-UP
Melinda Balling • \$950,000 Circle

EMERALD

2ND RUNNER-UP

Nancy Boucher • \$900,000 Circle

\$850,000 CIRCLE

Stacy Foust . Chelsea Niederklein*

\$800,000 CIRCLE

Ann Smith* • Tina Dees

\$750,000 CIRCLE

Mary Strauss

\$700,000 CIRCLE

Terrah Cromer* • Mariana Moreno* Leanne Parrino-Pheasant* Cheryl Anderson

\$650.000 CIRCLE

Rachelle Holloway* • Jennifer Besecker
Chris Teague • Grace Snively
Kim Sabourin • Jo Cotton • Ann Shears
Emily Stone* • Richelle Barnes
Amber Towne-Geehan* • Bridgett Moore*
Emily Vijil* • Alison Jurek • Elva Jordan*

Dawn Wilson* • Carrie Bloink* • Linda Klein

Ashley Clinesmith* . Brenda Stafford



DIAMOND

QUEEN

Cristina Hernandez* • \$1,000,000 Circle

1ST RUNNER-UP • Sherrie Purvis* • \$850,000 Circle

2ND RUNNER-UP . Gerri Anne Morris . \$850,000 Circle

\$800,000 Circle

Marsha Morrissette • Sylvia Martinez • Karime Rosas Celeste Byrd* • Christi Campbell

\$750,000 Circle

Cindy Machado-Flippen • Kim Messmer Lindsey Christenson* • Donna Smith

\$700,000 Circle

Paula Kelsch • Maria Siguenza* • Lucrecia Aguirre* Lorna Walker* • Terri Lewis* • Mileta Kinser*

\$650,000 Circle

Mariann Biase Mason • Amy Kemp • Priscilla McPheeters Indhira Jimenez* • Melissa Hennings • Soledad Herrera* Shelly Palen • Mary Kathryn King • Allison Fuller* Tawnya Krempges • Deborah Dudas • Christina Frantz Marty Wynn* • Nancy Castro • Linda Cartiglia Alicia Borkowska • Nicki Hill • Suzanne Young Dana Davis-Armstead* • Vicki Powell • Kristen Spiker Kathy Bullard • Blythe Egbert • Janet Chapman* Beth Brinkley • Susan McCoy • Jenny Siemonsma



RUB

QUEEN

Susan Moore* • \$1,000,000 Circle

1ST RUNNER-UP

Heather Daniel-Kent* • \$1,000,000 Circle

2ND RUNNER-UP

Brenda Fenner • \$1,000,000 Circle

\$900,000 Circle . Krystal Downey-Shada

\$850,000 Circle . Rachael Bullock* . Laura Middleton

\$800,000 Circle

Candace Doverspike* • Diane Lundgren*
Patti Cornell • Lisa Anne Harmon

\$750,000 Circle • Donna Clark-Driscoll Lisa Hansen • Stephanie Coker*

\$700,000 Circle

Paula Kirkpatrick • Stephanie Audino Sherri Ammons* • Tamarie Bradford*

\$650,000 Circle

Sonya Goins • Susan Ehrnstrom • Marissa Robinson* Suzanne Moeller • Cleta Colson-Eyre • Ryan Rives* Thessy Nwachukwu • Barbara Harrison • Mary Dell Allison Carter* • Kali DeBlander Brigham Corrin Cresci • Kellee Valerio • Debbie Elbrecht



SAPPHIRE

Vicki Piccirilli* • \$850.000 Circle

1ST RUNNER-UP . Randi Stevens . \$800,000 Circle

2ND RUNNER-UP . Debbie Weld . \$800,000 Circle

\$700,000 Circle . Julie Neal

\$650,000 Circle

Josefa Chacon • Lady Ruth Brown • Linda Meier Ann Sherman • Dolores Keller • Petie Huffman Julie Griffin* • Marie Vlaminck* • Keita Powell Michele Armes • Carol Lee Johnson • Bonnie Crumri



^{*}Received diamond bar pin for exceeding all previous years

^{**}Independent Sales Directors who achieved estimated unit retail production of \$650,000 or more

MARY KAY SEMINAR

These four annual Go-Give® Award winners were honored at the Awards Show at Seminar 2016.



As Mary Kay Ash said, "The Go-Give® Award is perhaps the greatest honor a Mary Kay Independent Sales Director can earn. Those who possess the Go-Give spirit are the heart of this Company and our shining hope for the future."

Thanks to these women and those like them, the annual Go-Give® Award is a legacy that sets this Company apart.





"Mary Kay established this Company on caring, sharing and love for one another. Independent National Sales Director Sue Z. Vickers, who this award is named for, taught me that 'It is truly not yours, and you do not have ownership of it unless you share it and give it away.' This is the basis of the Go-Give spirit.

"We, the independent sales force, are the real faces of Mary Kay Inc. We can either be remembered as a great Company that sold a great product or we can be remembered as a great Company that sold a great product and also had a rich heritage of loving, sharing, caring and integrity. We must never forget to wear this face proudly as we represent Mary Kay."

Annual 70-(7/VC® AWARD WINNERS





Congratulations

EMERALD

Independent Senior Sales Director Anna Rowe - Chesapeake, Va.

"Receiving the annual Go-Give" Award was a tremendous honor and privilege! I am so grateful to be part of a Company that cherishes service to others.

"Over the years, this Company has proven to me time and again how much it values women, and that it is the best Company for women. Standing onstage, it was reaffirmed to me how fortunate we all are. Every day we truly live our mission statement by 'enriching women's lives.'

"Thank you for celebrating us and encouraging us to celebrate one another! Let us continue to carry on the Go-Give way of life!"

RUBY Independent Senior Sales Director Angela Boschen - Amarillo, Texas

"I'm so honored to receive the annual Go-Give" Award and so grateful to Mary Kay Ash for creating a Company where serving others is a valued principle. My sincere thanks to my Independent National Sales Director Jan Thetford for leading the way, and for everyone who nominated me!

"I believe the Mary Kay opportunity is the vehicle to make lives better. I want my customers, Independent Beauty Consultants, sister Independent Sales Directors, adoptees and everyone I meet through my Mary Kay business to feel their life is better because they've been in my space."



Independent Future **Executive Senior Sales Director** Kathy Rosetti - Dryden, N.Y.

"I am so humbled and grateful to be chosen as the annual Go-Give® Award winner, I've been blessed to have been part of the **Independent** Executive National Sales Director Emeritus Karen Piro Area and have had many wonderful mentors.

"The Go-Give spirit of this Company is part of our culture and is what sets us apart. Helping other women discover their limitless opportunities is my greatest reward. I am thankful to have the opportunity to pass it on."



MARY KAY® Mary Kay Inc. P.O. Box 799045

Dallas, TX 75379-9045

PRSRT STD U.S. POSTAGE PAID MARY KAY INC.

Independent Sales Directors-in-Qualification Are Invited!

ATTENTION INDEPENDENT **SALES FORCE LEADERS!**

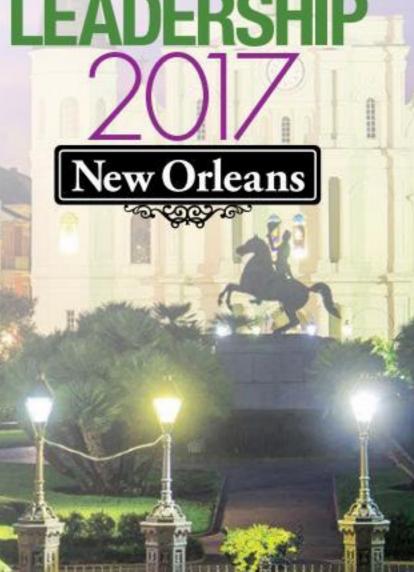
in the Big Easy!

It's the halfway point to the Year of Your Dreams! Recharge with new ideas and inspiration to take your Mary Kay business and your dreams to the next level!

And, if you register for Leadership 2017, without canceling, you will receive a \$50 wholesale/\$100 retail credit toward your first wholesale Section 1 product order placed Jan. 26 - Feb. 28, 2017.

JAN. 11-14: Diamond and Ruby

JAN. 15-18: Sapphire, Emerald and Canada



MARY KAY













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trending



DREAMS DO COME TRUE.

Share how you're making your Mary Kay dreams come true during the Year of Your Dreams! #myMKLife

THE YEAR OF YOUR DREAMS







Want to engage your guests? Check out the two-part *Project Runway®* finale Dec. 15 and 22 at 9/8c on *Lifetime®*. Mary Kay is the Official Beauty Sponsor! Find how-tos for the winning looks on *Mary Kay InTouch®* on Dec. 23. Also, check out December *Marie Claire* magazine for an ad featuring *Mary Kay®* Gel Semi-Matte Lipstick and the winner of the *Project Runway®* Mary Kay Challenge.



Social Sells.

THURSDAYS 9/8c (Lifetime.

DECEMBER 2016

Let Mary Kay® Social Publisher
automatically post cheerful holiday
content to your Mary Kay® Facebook®
Fan page which can link to your
Mary Kay® Personal Web Site
(PWS). Just opt in – it's free to
PWS subscribers! Get the details
on Mary Kay InTouch®!



Gift of Glow

Give your customers the gift of glowing skin – and enjoy the gift of loyal skin care-loving customers. It's the #GlowAndTell challenge! Learn more at Mary Kay InTouch®!



insidethis ISSUC

Small Gifts. Big Delights.

Exclusive holiday products are not your ordinary stocking stuffers! Share these fun, new favorites and watch your seasonal sales soar!

pages 2-3

Something for Everyone

Great gifts for every customer at every price point. Plus, more holiday selling tips.

pages 4-5

My Why Story

Independent Elite Executive National Sales

Director Emeritus Anne Newbury shares how she
made her dreams come true – the Mary Kay way.

pages 6-7

Get Social!

12 Days of Sharing festive social media sharing helps you spread the cheer!

page 14

Scents of the Season

Fragrances make great gifts! Help your customers find a fragrance for every style and personality.

page 15

Embrace Your Dreams.

Remember, a **beautiful bracelet** is waiting for you each month.

page 16

Seminar Stars

Congratulations to all of our Seminar stars! This truly can be the Year of Your Dreams.

pages 17-21

Applause® Magazine Team: EDITOR-IN-CHIEF: LISA BOWER MANAGING EDITOR: ALESIA RITENOUR EDITORS: MEGHAN RAYBURN, ANUMITA GHOSH ART DIRECTOR: LIZ LEDESMA ACCOUNT MANAGERS: NICOLE WILLIAMS, MICHELLE SWANCY SENIOR EDITORS: ROCHELLE WARE, JUANITA ALVAREZ-HERNÁNDEZ SPANISH MANAGING EDITOR: MARGARITA HERNÁNDEZ CONTRERAS SENIOR CORRESPONDENT: LINDSEY LANDY ART PRODUCER: SHARILYN GETZ SENIOR PRINT PRODUCER: JAN STEEL PRINT PRODUCERS: KIM RIND, ANITA TRENT CONSULTANT COMMUNICATIONS ASSISTANT: LIZ ESCALANTE SENIOR GRAPHIC DESIGN/PRODUCTION ARTISTS: RENEÉ PEISER, PATTI CASAMASSIMA SENIOR PREPRESS ARTIST: RICHARD HUDSON SENIOR PROOFREADERS: PEGGY MEADOR, KIM ROLLINGS



NEW!

Limited-Edition[†] Pure Dimensions[™] Eye Palette

Three gorgeous palettes, each featuring a three-dimensional design in four artfully harmonized shades.

Delights.

 Create soft daytime looks or evening sophistication.

Exceptionally smooth texture that feels like silk, thanks to finely milled, spherical powders.

Fine lines around the eye area appear diminished.





ASK AN EXPERT! **APPLICATION TIPS**

MARY KAY GLOBAL MAKEUP ARTIST KEIKO TAKAGI

Pure Dimensions™ Eye Palette

- FOR DEPTH. "Apply darker color along outer corners or in the creases."
- TO BRIGHTEN. "Apply lighter color along brow bones or inner corners."
- BLEND. "After applying, use light windshield wiper motions with a clean brush to smudge any harsh lines."

applause All product prices are suggested retail. december 2016



FREE cello gift bag with every Satin Lips® Set purchase!



Have these super giftable products on display at your holiday open houses. Reach out and let your customers know about these festive new offerings so they can get ideas for everyone on their lists!

TIP!

NEWFormula, Scent, Packaging!

Also sold separately, \$12 each

The Satin Lips® Set gives lips a spa-like treatment anytime, anywhere. Leave dry, chapped lips behind. Deliver moisturizing bliss in two easy steps.

STEP 1: Shea Sugar Scrub exfoliates with natural sugar crystals.

STEP 2: Shea Butter Balm leaves lips feeling satiny smooth and deeply moisturized.



WE LOVE SHEA BUTTER!

Known to contain omega-3s, shea butter has been used for centuries to protect, enrich and soften skin.

White Tea & Citrus Satin Hands® Pampering Set

Includes:

- White Tea & Citrus Nourishing Shea Cream
- White Tea & Citrus Refining Shea Scrub
- Fragrance-Free Protecting Softener Fragrance-Free set also available.

ALSO SOLD SEPARATELY: Satin Hands® Nourishing Shea Cream, \$12

- White Tea & Citrus
- Fragrance-Free

at outer corners."



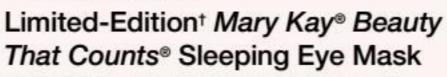
Purchase-With-Purchase!

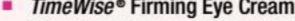
This soft pink mask does more than help you rest! You can purchase it for \$1 with the purchase of any one of three products:

- TimeWise® Firming Eye Cream

In the U.S., from Oct. 26 through Dec. 31, 2016, Mary Kay Inc. will donate \$1 from the sale of each mask to benefit *The Mary Kay Foundation*^{sм} in its support of women's shelters and survivors of domestic abuse.

No Limits





- TimeWise Repair® Volu-Firm® Eye Renewal Cream
- Indulge® Soothing Eye Gel



WIDE-SET EYES: "Start on outer three-fourths of lashlines. You can do a longer wing at the corners."

Mary Kay® Liquid Eyeliner Pen

ALMOND EYES: "For rounder looking eyes, stop liner

ROUND EYES: "Start about a fourth of the way from

inner corners and create a thin line going outward."

Bundles of MAZ



Make holiday shopping easy for your customers. You're a One-stop holiday shop!



Limited-Edition[†] MK High Intensity® Gift Set

Help your customers shower the guys on their lists with this multitasking pair!

- Limited-Edition[†] MK High Intensity[®] Hair and Body Wash featuring a contemporary, sophisticated scent
- Limited-Edition[†] MK High Intensity[®] Sport Hair and Body Wash with a fresh and invigorating scent
- A handsome mesh drawstring bag



Purple Smoke Palette

She's all set to create a captivating smoky eye.

- Mary Kay® Mineral Eye Color in Lavender Fog, Stone, Silver Satin, Coal, Granite and Sweet Plum
- Mary Kay® Compact Mini (unfilled)

TIP!

Watch the **Beauty Extra** video on **Video Lounge** for great how-tos.

Create ready-to-go gifts to display at your skin care classes and parties. Your customers will love the gift-giving ease, and you'll love the sales! Find gift wrap options through MKConnections® or at your local craft or discount store.



Skip the Squats

The gift of body confidence!

- TimeWise Body™ Targeted-Action® Toning Lotion
- TimeWise Body™ Smooth-Action® Cellulite Gel Cream
- Mary Kay® Smooth-Action® **Body Massager**



Modern Maven

Make a sophisticated statement!

- Lash Intensity® Mascara
- Cityscape® Eau de Parfum
- Mary Kay® Eyeliner



Holiday cello bags and ribbon available through MKConnections®.



Prime Candidate

Help her prime to perfection.

- Mary Kay® Foundation Primer Sunscreen Broad Spectrum SPF 15*
- Mary Kay® Lash Primer
- Mary Kay® Eye Primer



Go With the Glow

Beautiful skin is on every woman's wish list.

- TimeWise Repair® Revealing Radiance™ Facial Peel
- TimeWise® Tone-Correcting Serum

Get Extra Jingle this Month.

3 WAYS TO EARN!

TIP 1: Set a \$600+ holiday goal.

Break it down by week (see example below). Keep tabs on how you do against your goal. Miss a week? Don't give up! Just work to book more parties the next. When you reach a cumulative \$600+ wholesale Section 1 order in a month, you earn an Embrace Your Dreams bracelet! Get more selling tips from Independent Sales Director Melissa Olshefski on Page 16!

EXAMPLE: If you hold 3 parties per week for 4 weeks and can sell \$100 retail at each party:

3 parties per week

x \$100 retail

= \$300 retail/ \$150 wholesale \$300 retail sales

x 4 weeks

= \$1,200 retail/ \$ 600 wholesale

TIP 2: Make a list.

Ask yourself

- Who can I book for a skin care or color party?
- Who hasn't placed an order in a while? Contact them for potential reorders and share holiday gift ideas.
- Who can take the #GlowAndTell challenge? This is a fun and easy way to get your customers on a skin care regimen for 21 days.

TIP 3: Help the guys!

- Does he need a gift for his spouse, mom, daughter, co-workers, others?
- Ask his price range and be ready with gift ideas. Remind him there's the Mary Kay® Satisfaction Guarantee – it's a stress-reliever.
- Be sure to include your Mary Kay® business card with the gift so he can contact you for more!



Sweet DREAMS

Sometimes timing is everything. When Independent Elite Executive National Sales Director Emeritus Anne Newbury was introduced to Mary Kay in July 1969, she was in a bit of a financial bind. "I was a stay-at-home mother of two. My job was to oversee the checkbook," she says. "We were receiving overdraft notices from the bank, so I hid them under the mattress!" Anne knew something had to change — quickly! During dinner one night while Anne was visiting her parents in Dallas, Anne's cousin asked if she had heard of Mary Kay Cosmetics. "I hadn't," she says. "He shared that a woman he knew was making more money with her Mary Kay business than her husband was! I was intrigued since that was almost unheard of in 1969."





'If the goal is worth having, it is worth doing the work required.' If you don't know what you're working toward, how do you know what to do to get it?

"I got up the next day and called the woman. Her name was Carolyn Savage (Independent Executive National Sales Director Emeritus). We met and I was instantly mesmerized by Carolyn. She shared details about the Company and the Mary Kay opportunity, but the one thing that stood out for me was, 'buy a product for \$1, sell it for \$2.' That's all I needed to hear. With this, I was armed and ready. I knew I could help our financial situation." Anne began to dream the first of several Mary Kay dreams she would have over nearly the next four decades – and that was to save for their kids' college accounts.

Anne got her showcase (now Starter Kit), started holding skin care parties and was building momentum. "But then we moved to Boston. In the winter. There was a foot of snow on the ground, and I knew NO ONE. Carolyn saw leadership potential in me that I did not see in myself. Even though my Mary Kay business was less than impressive during the past nine months, Carolyn called and asked if I was interested in working toward becoming an Independent Sales Director."

"I tried to explain how busy I was with my two children – and I was now expecting my third. But with my husband's job transfer and the rise in the cost of living, we really could use the money. So after a sleepless night, I called her back to find out more. Carolyn flew to Boston to coach me."

Go the Extra Mile.

This is when Anne says she learned one of the most important lessons of her life –

be willing to go the extra mile for someone you believe in.

Anne became an Independent Sales
Director in 1971, and her unit was the
first in New England. By the end of
1976, her team grew to become the first
National Area in the Northeast.

The Power of a Goal

"Mary Kay would tell us, 'If the goal is worth having, it is worth doing the work that is required to have it.' If you don't know what you're working toward, how do you know what to do to get it?"



Anne now lives in Dallas with her husband, Lane. They enjoy spending time with their four children, Shannon, Erin, Megan and Brian, and their grandchildren.

"Carolyn stayed the weekend to coach me. She gave me the goal to qualify as an Independent Sales Director-in-Training (now Independent Sales Director-in-Qualification) by Jan. 1, 1971, so I could attend Jamboree (now Leadership)." Anne did it, and she was off to Dallas.

"I met Mary Kay Ash with eight other women," she says. "Mary Kay told us that her dream was to give women the opportunity to earn what they were worth. Can you imagine what was going through my head that day?

"Up until that point, I thought I was just selling cosmetics. From that moment on, I understood why I had been offered this opportunity."

"Mary Kay always spoke about "P & L" – it's not about profit and loss, it's about people and love.

"My success as an Independent Sales Director came because I wanted more for my team members. I would ask about their financial goals. It might be to take the family on a vacation or to save for the children's college education or just to pay the bills. Whatever it was, we'd work together to help them achieve it. I made sure that each woman knew I really cared about her, and that I was willing to partner with her every step of the way to help her get what she wanted. I also had my own financial goals. I knew how much I wanted to make -I was building for a long-term future. And by doing it for myself, I became good at sharing with my offspring Sales Directors so they could do it too."

Women of Decision

"The best decision of my life is the day I said 'yes' to Mary Kay," Anne says.

"Help enough other people get what they want, and you will succeed.

Become a risk-taker. Get out of your own backyard – go beyond yourself. Do more than you're called upon to do. The decisions you make today will chart your progress toward the goal you are craving right now. Women of decision are the leaders of tomorrow. Be one of those women!"

Beyond a Dream

Anne's Mary Kay business spanned nearly
four decades, and her success surpassed
all of her dreams. Her business and influence
expanded globally into 12 countries. Anne
debuted as an Independent Elite Executive
National SalesDirector Emeritus in 2007. At that
time, her area consisted of approximately:

- 16 Independent National Sales Directors
- 1,500 Independent Sales Directors
- 85,000 Independent Beauty Consultants

Want to Hear More of Anne's Inspiring Story?

Hear her share more stories and advice she received from Mary Kay Ash herself at Leadership 2017 in January. See back cover for details.

