

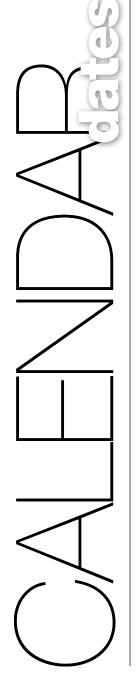
Customized Skin Care!

Mary Kay® products to target your customers' specific needs

Helpful Numbers: Mary Kay Consultant Contact Center 800-272-9333

For questions regarding Mary Kay® product orders, Mary Kay InTouch®, special events, product information, etc.

Automated Information Line 800-454-1130 (24 hours)





"A truly happy person is someone who never quite reaches the rainbow's end. I find it difficult to wait for the sun to come up on each new day. This is because I continue to have exciting prospects. Every day of my life, I thank God for giving me such happiness."

— Mary Kay Ash

 Registration opens at 8:30 a.m. Central time for the second week of Career Conference (March 23-24 and March 25-26, 2018). Postmark cutoff for Independent Beauty Consultants to mail Commitment Forms to begin Independent Sales Director qualification this month. Online Independent Sales Director-in-Qualification Commitment Form available beginning 12:01 a.m. Central time.
Last day to submit online Independent Sales Director-in-Qualification Commitment Form. Commitment Form available until midnight Central time.
Early ordering of the new Spring 2018 promotional items begins for Star Consultants who qualified during the Sept. 16 – Dec.15, 2017, quarter and Independen Beauty Consultants who enrolled in <i>The Look</i> for Spring 2018 through the <i>Preferred Customer Program</i> SM .
Valentine's Day. ❤️
 Spring 2018 Preferred Customer ProgramSM customer mailing of The Look begins. (Allow 7-10 business days for delivery.) Spring 2018 promotion early ordering for all Independent Beauty Consultants begins.
Spring 2018 promotion begins. Official on-sale date.
Presidents Day. Postal holiday.
Last day of the month for Independent Beauty Consultants to place phone orders.

Career Conference registration, cancellation, special needs requests, transfer and

Last day of the month for Independent Beauty Consultants to place online orders.
 Last business day of the month. Orders and Independent Beauty Consultant
 Agreements submitted by mail must be received today to count toward this

Online Independent Beauty Consultant Agreements accepted until midnight

hotel reservation deadline at 11:59 p.m. Central time.

APPLAUSE® magazine is published in recognition of and as information for members of the Mary Kay Inc. independent contractor sales organization, Independent National Sales Directors ("National Sales Directors"), Independent Sales Directors ("Sales Directors") and Independent Beauty Consultants ("Consultants") in the United States, Puerto Rico, U.S. Virgin Islands and Guam by Mary Kay Inc., Dallas, Texas. ©2017 Mary Kay Inc. Member: Direct Selling Association; Cosmetics, Toiletry and Fragrance Association. Mary Kay Inc., 16251 Dallas Parkway, P.O. Box 799045, Dallas, Texas 75379-9045, marykay.com.

month's production.

Central time.

trendi



Love Is in the Air.

Last year, Americans spent nearly \$20 billion* on Valentine's Day, and one of the top gifts was fragrance! Get your piece of the profits by sharing the Mary Kay® Fragrance eCatalog with your customers. Find it under Business Tools on Mary Kay InTouch®. *Source: Fragrantica.com



OOA

3 likes

jazzyjovan Pampering sessions for a corporate company all day today!!! #facestakeyouplaces #pampering #facials #mymklife #teammk #allin #triplestar2018 #favorunit #joinmyteam

Snap and Share.

Independent Beauty Consultant Jovan

Tapeh, New Orleans, La., is looking **CONFIDENT** right before she finds new faces at a corporate skin care party. What does confidence look like to you? Share with #teamMK!



Confidence Booster

Get it at Career Conference! Education, plus fun and friendships - all to help you grow your confidence and your business. We're coming to a city near you in March! Mary Kay InTouch® > Events has all the details.

This Month in **Mary Kay History**

1967



Mary Kay Ash orders the first pink Cadillac® DeVille with pink interior.



1977



The Star Consultant Program is introduced. Today, it's one of the most popular programs at Mary Kay.



1996



A longtime supporter in the fight against cancer, Mary Kay Ash signs the documents creating The Mary Kay FoundationSM to raise money for cancer research related to women's health.

Cadillac® is a registered trademark of General Motors LLC.

New Year's Resolution

She's already a Mary Kay skin care lover. Help her resolve to look better and younger than ever this year with additional products to fit her specific needs!

UNMASK BEAUTY!

Finally, a mask for every skin type and occasion! The perfect opportunity to help







Botanical Effects® Mask, \$14

KEY BENEFITS

After two weeks:

- · Visibly lifts and firms skin
- Skin is younger-looking
- Skin appears more luminous After four weeks:
- · Reduces appearance of fine lines and wrinkles, PLUS
- Immediate hydration lasting 24-hours

USAGE

· Up to 2 times per week

CUSTOMER

- TimeWise Repair® or TimeWise® users
- Wants a beauty boost
- Has upcoming special event
- Loves masks

KEY BENEFITS

- · Instantly hydrates
- · Formula locks in vital moisture
- Skin feels calmed and appears less stressed
- · Skin appears plumped from within
- · Helps reduce the appearance of pores
- · Helps reduce the appearance of fine lines and wrinkles

USAGE

· 2 – 3 times per week (can leave on overnight)

CUSTOMER

- · TimeWise® or TimeWise Repair® users
- · Experiencing seasonal dryness or wants overnight mask

KEY BENEFITS

- · Acts like a magnet to deep-clean pores
- Pores appear minimized
- · Instantly absorbs excess oil and reduces shine
- · Improves the look of overall skin clarity
- Contains ingredients shown to target the appearance of skin discoloration

USAGE

· 2 times per week

CUSTOMER

- · Clear Proof® users
- · Experiencing oily or problem skin

KEY BENEFITS

Formula 1

- · Gently exfoliates as it improves skin texture
- · Replenishes hydration

Formula 2

- · Deep cleans as it gently exfoliates
- · Restores radiance

Formula 3

- · Helps cleanse pores and refine their appearance
- · Absorbs and controls excess oil

USAGE

· 2 times per week

CUSTOMER

- · Botanical Effects® users
- · Wants a mask customized by skin type

UNCOVER **YOUTHFUL** SKIN!

Exfoliators help reveal fresh new skin.

Skin can look dull, rough and dry as old skin cells start to pile up. Regular exfoliation is a great way for your customers to enjoy fresh and healthy-looking skin.



It immediately changed the way feel about my skin.

TimeWise® Microdermabrasion Plus Set, \$55

This two-step system dramatically improves skin's texture and visibly transforms the look of skin, creating a flawless-looking complexion. Includes Microdermabrasion Refine and Pore Minimizer.



TimeWise Repair® Revealing Radiance® Facial Peel, \$65

For those with more visible signs of aging, this facial peel goes deeper with the power of glycolic acid to impact multiple surface layers and deliver added benefits.

SEE CLINICALLY TESTED RESULTS IN TWO WEEKS!**

- · Skin looks brighter.
- · Skin texture is significantly improved.
- · Fine lines and wrinkles look reduced.
- Skin tone looks more even.

**Results based on a fourweek independent clinical study in which 45 women used TimeWise Repair® Revealing Radiance® Facial Peel twice a week.

REAL WOMEN, REAL RESULTS

That's what 78 percent of women said after using the TimeWise® Microdermabrasion Plus Set in an independent consumer study.* Here's what else they shared:

Skin looks instantly younger.

Dramatically improves skin's appearance.

Visibly improves the look of fine lines.

Significantly shrinks the look of pores.

*Results reflect the percentage of women who agreed with the statements during an independent consumer study in which 229 panelists used the two products as a set two-to-three times a week for seven days.

Swimsuit season is coming! Help your customers get ready.

10 women liked what they saw

Gel Cream. Plus,

who agreed with the statements during a 9-week independent consumer study in which 136 women used



FIND EDUCATION VIDEOS ON VIDEO LOUNGE. SEARCH "CELLULITE."

BEAUTY BOOSTERS



Order of Application

Many of your customers won't use all of these products, but this can help you instruct them on the recommended order for maximum benefits.

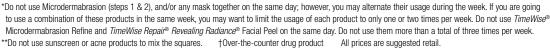
- 1. Cleanser 🏵 & 🌙
- Exfoliator*
- 4. TimeWise® Vitamin C (3x per week with your favorite serum)
- 5. Serum (&)

- 6. SPF product (TimeWise® Day Solution Sunscreen Broad Spectrum SPF 35[†] or TimeWise Repair® Volu-Firm® Day **Cream Sunscreen Broad Spectrum** SPF 30†)
- 7. TimeWise® Night Solution or TimeWise Repair® Volu-Firm® Night Treatment With Retinol
- 8. TimeWise Repair® Volu-Fill® Deep Wrinkle Filler (&)

9. Moisturizers &



- 10. Additional moisturizers as needed (Mary Kay® Intense Moisturizing Cream, Mary Kay® Oil-Free Hydrating Gel) 🍥 & 🌙
- 11. Mary Kay® Oil Mattifier 🍥
- 12. Satin Lips® 🏵 & 🌙
- 13. Eye Cream 🏩 & 🌙



Ready to Party!

Who's up for fun times with your favorite gal pals? Tools and tips to help you sell.



For Erin, it's all about building lasting customer relationships. "When you offer great service, your customers will fall in love with you and Mary Kay® products!"

Independent Senior Sales Director Erin Sorvillo, Orlando, Fla.

HER TIPS!

- Deliver products on time.
- If you don't have what they need on hand, you can place a Customer Delivery Service (CDS) order.
- Include two or three samples. Choose products they haven't tried. This can lead to a new sale.
- I like to offer a gift with purchase as a thank-you for their business.
- Package products beautifully so they look like a gift. The extra time spent on wrapping adds a special touch that your customers will appreciate.

Beauty Expert >

Ask questions such as, "Do you have any specific concerns about your skin?" Or "Is there something you'd like to change about your skin?" Mary Kay has a targeted solution for almost any concern. (See Page 4.) Gain confidence when you familiarize yourself with all the supplements and have conversations with your customers. It can open the door to more sales and more happy customers who love their skin!

Get social!

Erin likes to use product images on Mary Kay InTouch® under Resources/Digital Assets to text or share on social media. You can highlight a "Product of the Day" and offer a special incentive for them to buy and try.



Great selling tips await on Mary Kay University under Education on Mary Kay InTouch®!





TAKE THE CHALLENGE!

JULY 1, 2017 - JUNE 30, 2018

YOU EARN: Each month, you can earn an exclusive designer charm bracelet featuring a different power word.

WHEN YOU: Place a cumulative \$600+ wholesale Section 1 order each month.



CONFIDENT CHARM: Jan. 1 - 31

And you can **earn** your bracelet!



Start by selling 3 TimeWise® Miracle Sets

a week in January. $$95 \times 3 = 285

 $$285 \times 4 = 1.140

Suggested Retail



Add 2 TimeWise® Microdermabrasion **Plus Sets**

 $$55 \times 2 = 110 \$1,140 + \$110 = \$1,250

Suggested Retail





3 Clear Proof® Charcoal Masks $3 \times $24 = 72

\$1,140 + \$72 = \$1,212

Suggested Retail

Confident in Me

Independent Senior Sales Director
Constance Nugent Miller, Kissimmee, Fla.

Connie grew up watching her mom run a very successful Mary Kay business, but she wanted to create her own path. So at 19, she moved from Louisiana to Florida and worked two restaurant jobs. "I was broke and broken," Connie says. "I knew that I was created to do more, but I was so insecure and unsure of myself that I didn't believe I could have a successful Mary Kay business of my own."

After three years, Connie finally decided to heed her mom's wise words. "Mom always said, 'If there were a better job for women, I'd be doing it. Mary Kay is the absolute best choice for women.' So at 23, I became a Mary Kay Independent Beauty Consultant. I had a lot of growing up to do, and Mary Kay proved to be the best place to do so."

From the moment she signed her Independent Beauty Consultant Agreement, Connie set her sights on becoming an Independent Sales Director. "I was inspired by the lifestyle my parents had, thanks to my mom's Mary Kay business. I quickly earned my red jacket, but I stayed there for nearly 11 years. I actually earned three red jackets and submitted my Director-in-Qualification (DIQ) Commitment Form several times but never did the work it took to grow a unit."

Aha Moment

In 2001, Connie watched her sister Independent Beauty Consultant, who is now **Independent National Sales Director Emeritus Kathy Goff-Brummett,** debut.

"It was at that same time that I enrolled in a women's Bible study, and I heard the words that changed my life: 'Delayed obedience is disobedience.' Seeing Kathy debut and hearing those piercing words shook me into reality," says Connie. "God had called me to be a leader, and I kept putting it off out of fear."

Connie and her unit got to work. "We grew from three to 12 active team members that month, and I submitted my DIQ Commitment Form on Aug. 1, 2001. Our country was attacked on Sept. 11, and Mary Kay Ash passed away that November, but we persevered together to debut as a new unit on Dec. 1, 2001."



Family Affair

Fast-forward to 2008 – Connie and her husband were unable to have children but hoped to adopt one day. That day came when **Independent Future Executive Senior Sales Director Pam Garner Moore** sent an email to close friends asking if anyone was looking to adopt a child.

"Independent Senior Sales Director Nadine
Huckabee-Stanley received that email and called us,"
says Connie. "The birth mother shared with the nurse (a
good friend of Pam's) that three things were important:
She wanted to know that the adoptive parents were
Christians, that one would be home or worked from home,
and that the parents were "champion thinkers'."

The nurse told the mother she needed a Mary Kay Independent Sales Director to adopt her baby, and the









Fun Facts

- Started Mary Kay business: September 1990
- Former occupation: Restaurant server
- My Why when I joined Mary Kay: To earn extra money and grow personally.
- Debuted as Independent Sales Director: December 2001
- My Why now: To teach, empower and lead others to pass on what Mary Kay Ash created for us.
- I knew I had made it when: The day Mary Kay Corporate called with my unit number.
- My fave Mary Kay moment: Being named 2007 Annual Miss Go-Give® for Pearl Seminar.
- My fave product: Mary Kay® Extra Emollient Night Cream. It is the absolute best moisturizer!

rest is history! "We were in the delivery room for Alexandra's birth (she is 9), and we had the privilege of adopting her sister, Nina, when she was three months old (she is 8). I thought I joined Mary Kay 27 years ago to make some extra cash, but my Mary Kay family led me to adopting our two girls. Now we can give them the life they deserve, and we do our best to model 'God first, family second and career third.'"

From Fearful to Fearless

For 14 years, Connie and her team maintained their unit, but Connie had her eye on the next goal. The only obstacle was fear. "I was constantly comparing myself to others," she says. "The thought of never measuring up kept me awake at night. I wanted to be an Independent National Sales Director, but deep down, I believed that I didn't have what it took. I had tremendous confidence in Mary Kay, but not in myself."

Determined, Connie made some changes. "I finally realized that God gifted me with certain strengths, and He gave me a vision to become an Inner Circle National Sales Director," she says. "I realized that He equipped me with what I need, and now I know that I am enough. I may not be like others, but I am Connie Miller, and I am going to ROCK IT! No more comparing. No more looking back. I hired a housekeeper and an assistant. I began exercising consistently four-to-five days a week. I started making healthier choices. I stepped into who God created me to be and - BAM - level 10 confidence arrived!"

This newfound confidence pushed back Connie's fear, leading her to tremendous growth. "It changed the way I worked and communicated with others, because I could finally be myself," she says. "My confidence in me finally matched my confidence in Mary Kay, and I am working now to become an Independent National Sales Director."

"Because of Mary Kay, I have developed personally. I also have the most incredible positive, uplifting and driven friends, and I earn while working from home. In short, because of Mary Kay, I now have a life that I LOVE."



Connie's Advice:

- Love this Company, and believe wholeheartedly in what it stands for.
- Show up at your "job." When you work any job, you must show up and expect to get paid!
- Attend every meeting and event. It's critical to your success and longevity. It's where you're surrounded by the Mary Kay community and reminded of why you began your business.
- Focus on others. Love the products and be excited to share them. Support and encourage women to believe in themselves.

October Reco

Congratulations to the winners

Top **NSDs** Year-To-Date









through Oct. 31, 2017.













Gloria Mayfield Banks

Gloria Castaño

Kathy Helou

Sonia Páez

Independent National Sales Directors become members of the Gold Circle when they earn \$125,000 or more; members of the prestigious Diamond Circle when they earn \$200,000 or more; and a member of the exclusive Inner Circle when they earn \$325,000 or more in "NSD commissions" during the Seminar contest

period. (NSD commissions are comprised of commissions earned on the wholesale production of first-, second-, and third-line offspring units; Top 10 fourth-line and beyond; Elite Executive NSD commissions; NSD commissions on personal units; NSD bonuses for NSD offspring and offspring from personal units for October

2017, NSD Area Leadership Development Bonuses, October Boost Your Ranking credit and NSD commissions earned on all foreign countries for September 2017.) These "NSD commissions" are used to determine NSD ranking for a Seminar year. Congratulations to the following NSDs who are considered on-target from July 1

Pamela Fortenberry Slate

On-Target

Inner/Diamond/Gold Circle

\$650	,000	Inner	Circle
Gloria I	Mayfield	d Banks.	\$230
Gloria (Castaño)	225

\$600,000 Inner Circle

Patricia Turker......210,037

\$550,000 Inner Circle Lisa Madson.....\$191,897 Carol Anton...... 184,497

\$500,000 Inner Circle

Sonia Páez\$175,018 \$450,000 Inner Circle

Lupita Magaña.....\$155,730

\$350,000 Inner Circle Pamela Fortenberry-Slate... \$130,728 Debi Moore......127,392 Cindy Williams 122,742 Stacy James 116,976

\$325,000 Inner Circle

5.850 Anabell Rocha......109.243

Ada García-Herrera \$98,445 SuzAnne Brothers 96,929 Dacia Wiegandt......94,997 Linda Toupin 93,608 Anita Tripp Brewton......91,736 Kristin Myers 91,343 Cyndee Gress 89,844 Dawn Dunn 87.034 Julianne Nagle......85,667 Evelinda Díaz 85,134

Julia Burnett 83.310

0,989 Pamela Waldrop Shaw..... \$110,324

\$300,000 Diamond Circle Kathy Helou\$216,063 Sara Pedraza-Chacón.....\$107,104

Dayana Polanco 104,605 \$250,000 Diamond Circle

Julie Krebsbach 81,565 Kerry Buskirk......80,942 Connie Kittson 76,844 Davanne Moul......76,004 Mary Estupiñan.....75,791 Sonia Bonilla......74,919 Paola Ramírez......74,652 Yosaira Sánchez......74,430 Lily Orellana......73,464 Cindy Fox 72,158

Kimberly Copeland 72,132

Sue Pankow 67,676

María Monarrez 67,108

\$150,000 Gold Circle

Mayuli Rolo	\$65,76
Morayma Rosas	64,72
Alma Orrostieta	63,07
Scarlett Simpson	62,19
Rosibel Shahín	61,25

\$200,000 Diamond Circle Evitelia Valdez-Cruz............61,029 Juanita Gudiño................50,546 Lorraine Newton 60,421 Maureen Ledda Shannon Andrews Monique Balboa..... 59 568 Jamie Cruse-Vrinios...... .59.325 Yvonne Lemmon58.903 Jan Thetford Noelia Jaimes 57,009 Susan Hohlman 56,818 Candace Laurel Carlson 56,526 Consuelo Prieto...... 55,517 Elizabeth Muna 54,095 Jeanie Martin..... .53.435 Tammy Crayk..... . 52.807 64 Lisa Allison 52 717 Lupita Díaz

Leah Lauchlan

Rebbecca Evans

Debra Wehrer

Pam Higgs......50,019

60,421	\$125,000 Gold Cir	cle
60,323	Luzmila Abadia Carranza.	\$49,912
59,909	Diane Mentiply	49,795
59,568	Joanne Bertalan	49,620
59,325	Pam Klickna-Powell	49,355
58,903	Cathy Bill	49,138
57,831	Alia Head	
57,348	Kate DeBlander	48,422
57,009	María Flores	48,183
56,818	Kirk Gillespie	47,959
56,526	Janis Z. Trude	47,818
55,517	Pam Ross	47,748
54,095	O'Nelly Encarnación	47,744
53,435	Kim McClure	47,514
52,807	Kristin Sharpe	47,401
52,717	Kym Walker	46,688
51,483	Valerie Bagnol	45,987
51,225	Auri Hatheway	45,974
50,833	Somer Fortenberry	45,833
50,590	Crystal Trojanowski	45,733

Gladis Elizabeth Camargo	45,403
Marilyn Marte de Melo	44,990
Deb Pike	44,947
Carmen Hernández	44,912
Rosa Bonilla	44,880
Glinda McGuire	44,273
Pamela Tull	44,091
Diana Sumpter	43,936
Michelle Sudeth	43,889
Lynnea Tate	43,674
Nancy Osborn	43,078
Annaka Krafka	42,891
Elizabeth Sánchez	42,838
Noemi Jaimes	42,335
Brittany Kaps	42,310
Marixa González	42,211
Shelly Gladstein	42,093
Roxanne McInroe	42,064
Bianny Ramírez	41,867

Monthly

Listed are NSD commissions above \$10,000 earned in October by Independent National Sales Directors as defined above plus the following which do not count Commissions And Bonuses toward NSD ranking: Sales Director commissions, Personal Team commissions and NSD contest bonuses. Cars, prizes, etc., are not included in these amounts.

Rubv

1. Carol Anton**	
2. Cindy A. Williams*	25,525
3. Linda C. Toupin	24,547
4. Anabell Rocha*	24,498
5. Stacy I. James**	21,518
6. Sandy Valerio*	18,333
7. Julie Krebsbach*	18,153
8. Mary Estupiñan*	15,492
9. Jan L. Thetford	14,846
10. Kim L. McClure	14,79
11. Lia Carta**	14,70
12. Gloria Báez*	13,459
13. Cindy Fox*	13,26
14. Elizabeth Muna*	12,058
15. Kate DeBlander	11,622
16. Brenda Segal*	11,48
17. Sherril L. Steinman	11,384
18. Candace Laurel Carlson*	11,00
19. Deb Pike	10,906
20. Patty J. Olson	10,879
21. María Flores	10,773
22. Cathy Bill*	10,709
23. Lara F. McKeever	10,608
24. Bea Millslagle	10,334
25. Juanita Gudiño	
26. Crystal Trojanowski	10,248

27. Gena Rae Gass	10,238
28. Virginia S. Rocha	10,000

Canabira

Sappnire	
1. Kathy Helou***	
2. Lupita Magaña**	
3. Pamela A. Fortenberry-Slate*	32,096
4. Sara Pedraza-Chacón*	31,556
5. Paola Ramírez	28,565
6. Debi R. Moore*	
7. Kristin Myers*	
8. SuzAnne Brothers*	
9. Alma Orrostieta	
10. Cyndee Gress*	
11. Lorraine B. Newton	
12. Kimberly R. Copeland	
13. Davanne D. Moul*	
14. Morayma Rosas	
15. Lupita Díaz	
16. Gladis Elizabeth Camargo*	
17. Diane L. Mentiply	
18. Consuelo R. Prieto*	
19. Valerie J. Bagnol*	
20. Mia Mason Porter	
21. Debra M. Wehrer	
22. Alicia Lindley-Adkins*	
23. Scarlett Simpson*	12,000

24. LaRonda L. Daigle 11,1	70
25. Julie Weaver11,1	04
26. Dawn Otten-Sweeney10,6	368
27. Janis Z. Trude10,6	350
28. Ruth L. Everhart10,6	01
29. Glinda McGuire*10,5	551
30. Elaine Kimble Williams10,3	368
31. Alejandra Zurita10,3	308
32. Somer Fortenberry10,3	300
33. Sylvia Kalicak10,0)55

Emerald

Liliciala	
1. Gloria Mayfield Banks***.	
2. Patricia Turker**	58,365
3. Sonia Páez**	44,668
4. Dacia Wiegandt*	28,323
5. Dayana Polanco*	26,130
6. Sonia Bonilla	22,157
7. Evelinda Díaz*	20,791
8. Ada García-Herrera*	19,387
9. Anita Tripp Brewton*	
10. Rosibel Shahín*	18,489
11. Julianne Nagle*	
12. Kerry Buskirk*	16,723
13. Monique Balboa	16,465
14. Mayuli Rolo*	15,373
15. Maureen S. Ledda*	14,632

16. Pamela Tull	14,490
17. Tammy Crayk	13,991
18. Pam I. Higgs	13,500
19. Luzmila Abadia Carranza*	12,688
20. Joanne R. Bertalan*	12,663
21. Crisette M. Ellis	
22. Kirk Gillespie	
23. Auri Hatheway	
24. Noelia Jaimes*	
25. Jamie Cruse-Vrinios	
26. Pam Klickna Powell	
27. Kym A. Walker*	10,597
28. Noemi C. Jaimes	-,
29. Marilyn Marte de Melo	
30. Natalie Privette-Jones	,
31. Gillian H. Ortega	10,080
32. Roya Mattis	10,002

Diamond

Didiliolid	
1. Gloria Castaño***	\$73,807
2. Lisa Madson*	46,468
3. Yosaira Sánchez*	24,695
Pamela Waldrop Shaw**	23,128
5. Dawn A. Dunn*	20,382
6. Evitelia Valdez-Cruz	18,908
7. Kay E. Elvrum	17,516
8. O'Nelly Encarnación	17,365

16,944
16,260
16,084
15,535
15,156
15,098
14,738
14,634
14,630
14,353
13,544
13,086
12,509
12,378
12,223
11,916
11,877
11,866
10,904
10,835
10,409
10,346
10,259
10,172
10,152

- Denotes Senior NSD Denotes Executive NSD
- *** Denotes Elite Executive NSD

Mary Kay Angeles Mary Kay

October/Octubre 2017

These Independent National Sales Directors, Independent Sales Directors and Independent Beauty Consultants achieved the highest commissions/bonuses or production or had the most new team or unit members in their Seminar areas in October 2017 /Estas Directoras Nacionales de Ventas Independientes, Directoras de Ventas Independientes y Consultoras de Belleza Independientes lograron las comisiones, gratificaciones o la producción más altas o tuvieron el mayor número de nuevas integrantes de equipo o integrantes de unidad en sus áreas de Seminario en octubre de 2017.

National Sales Directors — Commissions and Bonuses/Primeras DNVs: Comisiones y gratificaciones







Sapphire

Primera Unidad - Producción estimada al menudeo RUBY/RUBÍ — Krystal Downey-Shada, Go-Give Area......\$77,263 SAPPHIRE/ZAFIRO — Vicki Piccirilli, C. Littlejohn Area......\$85,336 EMERALD/ESMERALDA — Melinda Balling, Go-Give Area.....\$73,176

Top Unit — Estimated Retail Production/



\$60.156



Gloria C	astaño
\$73,	807
Dian	nond

Top Sales Director — Personal Sales/ Primera Directora de Ventas: Ventas Personales

RUBY/RUBÍ — Jacque Schumacher, <i>Go-Give Area</i>	\$10,339
SAPPHIRE/ZAFIRO — Maria Cuevas De Sanchez, E. Chávez Area	
EMERALD/ESMERALDA — Anna Sempeles, K. Gillespie Area	. ,
DIAMOND/DIAMANTE — Lisa Raupp, Go-Give Area	. ,
	+,

Top Beauty Consultant — Personal Sales/ Primera Consultora de Belleza: Ventas Personales

RUBY/RUBÍ — Courtney Wilson, N. West Unit, T. Vavala Area\$2	5,264
SAPPHIRE/ZAFIRO — Julie Weberman, F. Klein Unit, Go-Give Area\$2	
EMERALD/ESMERALDA — Ekarat Beyer, T. Mitchell Unit,	
A. Tripp Brewton Area\$3-	4,245
DIAMOND/DIAMANTE — Martha Murphree, B. Prewett Unit, Go-Give Area\$1	2,788

Top Team Builder/Primera Impulsora de Equipo

New Team Members/Nuevas ir	
RUBY/RUBÍ — Sales Director Shirley Hendricks, P. Olson Area	16
SAPPHIRE/ZAFIRO — Radha Zervakos, G. Johnson Unit, A. Smith Area	
EMERALD/ESMERALDA — Keyla Sanders, M. Arias Unit, S. Bonilla Area	13
DIAMOND/DIAMANTE — Amira Mollinedo, D. Duarte de Mollinedo Unit,	
G. Castaño Area	15

TOD Unit Builders/Primeras Impulsoras de Unidad

October/Octubre 2017

Independent Sales Directors with 20 or more new unit members for October 2017./Directoras de Ventas Independientes con 20 o más nuevas integrantes de unidad en octubre de 2017.

New Unit Members/Nuevas integrantes de unidad

new offit Members/Nuevas integrant	es de unidad			
Ruby/Rubí	Sapphire/Zafiro	Jeanette M. Thompson23	Emily Sujey Vijil25	Diamond/Diamante
Maria Bautista29	Rubi Amateco-Nava Vazquez37	Lafreda D. Williams23	Katy Goldstein24	Claudia Chavez34
Tina Marie Ellender29	Tirza Llanes32	Maria De Lourdes Osorio22	Yosemy Mora23	Dalila Duarte de Mollinedo32
Stephanie Lynn Coker27	Maria Elena Coyote31	Lorena Marquez21	Rosie V. Ventura Gomez23	Nancy Mariana Castillo31
Isidora Camargo26	Patrice Moore Smith31	Carmen Elizabeth Mata21	Elva Jordan21	Glori Ann Gillespie31
Reina Murcia26	Maria Montes30	Ginger Michele Noel21	Mariana Moreno21	Kim C. Meyers28
Margarita Velez24	Leticia Garcia29	Vicki Piccirilli21	Patricia Ofarrill21	Karime Rosas24
Lauren Nicole Bloomer23	Cycelia Denise Matthews29	Maria Elvia Aguayo20	Yassmin Alvarado20	Yolanda Zamarripa24
Kali DeBlander Brigham22	Kathy A. Freeman28	Olga Coronado20	Morena Arias20	Cira Michel23
Candace Lyn Doverspike22	Herendira Garcia27	Zenaida Garcia20	Abraham Israel Bautista20	Eva Orrego23
Stephanie Brooke Heusman22	Gloria J. Johnson27	Bridget L. Shaw20	Martha Lizzeth Garay20	Delmi Cristina Santos23
	Chelsea Cooley Altman25			
Griselda Gordillo-Sanchez21	Lisa Marie Gutierrez25	Emerald/Esmeralda	Carolina Amaya Rojas20	Mirna Erika Casillas20
Luz J. Diaz Almeyda20	Jennifer Marie Ham25	Rosmary A. Morel36	Leslie Wayne20	Susana Luna20
Shirley Ann Hendricks20	Flor De Maria Maldonado24	Rachelle Holloway25		Maria N. R Don Juan20
	Katie Rae Spellmeier23	Yinaurys Tirado25		

New NSD Debuts/Debutes de nuevas DNVs

October/Octubre 2017

New Independent National Sales Director debuts October 1, 2017./Debut de nueva Directora Nacional de Ventas Independiente del 1 de octubre de 2017.



Indhira Jimenez National Sales Director Diamond Seminar

Meet Your NSDs/Conoce a tus DNVs

Be sure to visit the Mary Kay InTouch® website for inspiring success stories about Mary Kay Independent National Sales Directors. Click on the "Meet Your NSDs" link under the Heritage tab. You can search for NSD stories by name, city, state, Seminar or even former occupation. Why not share their stories with potential team members?/Asegúrate de visitar el sitio electrónico Mary Kay InTouch® para leer inspiradoras historias de éxito de las Directoras Nacionales de Ventas Mary Kay Independientes. Haz clic en el enlace "Conoce a tus DNVs" bajo el separador "El Legado". Puedes buscar las historias de DNVs por nombre, ciudad, estado, Seminario o por ocupación anterior. ¿Por qué no compartir sus historias con integrantes de equipo potenciales?

Sapphire/Zafiro Reco

Debutes August/Agosto 2017



Aurora, Colo. R Amateco-Nava Vazquez Unit

McHenry, III. S. DeMoss Unit

Tiffany Marie Howard Green Bay, Wis. M Hendricks Unit

Ana Luisa Quevedo Chicago

B. Corral Unit

West Haven, Conn F. London Epstein Unit

Not pictured:/Sin foto: Hilda J. Armstrong, South Charleston, W.Va., M. Dailey Unit; Maria Arroyo, Chicago, M. Osorio Unit; Deb Artwell-Doucette, Cambridge, Mass., J. Scola Unit; Ghada Batardouk, Wayne, N.J., M. Semper Unit; Nancy Ellen Breving, Pomona, N.Y., L. Barclay Unit; Jamie Carlson, Walnut Creek, Calif., S. Neal Unit; Micaela Champagne, Miami, L. Pierre Unit; Alaina Church, Sugar Land, Texas, L. Hartzog Unit; Maria Guadalupe Espinosa, Cedar Creek, Texas, J. Chacon Unit; Erika Espitia, Anaheim, Calif., M. Rodriguez Unit; Deborah Guyette, Richardson, Texas, K. Ross Unit; Tashika Hartley, Newark, Del., L. Barclay Unit; Amy Michelle Jackson, Parkersburg, W.Va., B. Rodriguez Unit; Samantha Lynne Kenney, Westfield, Mass., J. McNulty Unit; Cycelia Denise Matthews, Columbus, Miss., P. Smith Unit; Mary Catherine C. Perez, Canton, Mich., A. Sweeney-Wydo Unit; Maria De los Ang Sanchez, Houston, M. Gomez Unit; Amparo Simon, Cliffside Park, N.J., L. Diaz Unit.

List/Lista del Decano October/Octubre 2016



Quevdi Rivera Germantown, Md. S. Bonilla Area **Emerald Seminar**

Samantha Jo DeMoss Corpus Christi, Texas D. Heble Area Sapphire Seminar



Triple Crown/Triple Corona October/ Octubre 2016







Not pictured:/Sin foto: Ivonne Ramos-Davis, Bakersfield, Calif., Ruby Go-Give Area, Ruby Seminar.

Honors Society/Sociedad de Honor October/Octubre 2016



Tehrie Ned Katy, Texas L. Newton Area

Rebecca Taylor Staffordsville, Ky. Sapphire Go-Give Area





Chelsea Flise Vereen McKinney, Texas K. Copeland Area

Not pictured:/Sin foto: Catherine Rebecca Herman. Lovell, Wyo., D. Wehrer Area.



- ON THE MOVE
- **FABULOUS 50s**
- **HONORS SOCIETY**

Rings are shown stacked./Los anillos se muestran encimados.

nthe Move/ En Acción

August/Agosto 2017

Maria Arroyo Deb Artwell-Doucette Ghada Batardouk Jamie Carlson

Susana Dominguez Tiffany Marie Howard Cycelia Denise Matthews Mary Catherine C. Perez

Amparo Simon

Neisha Torres

New

Team Leaders/ Nuevas Líderes de Equipo October/Octubre 2017

Lucia Alcantara Ribi N Alli Claudia Altamirano Margarita Antunez Trinidad Apolinar Veronica Araiza Stephanie A. Arambul Amanda N. Arquette Ramona Arvizu Ella L. Banks Cipriana Banuelos Saira Y. Barahona Laura Bermeio Liciele Blunte Shellie L. Bowden Kishma Bryan Courtney T. Bullard Dana Busie

Laura Campbell Chervl Carr Payton Carver Missy L. Coffman Carolyn Collins Amber J. Conner Olga M. Cruz L. Paulette P. Curtis Amy D. Dempsey Tyheshia R. Dobbs Tanya S. Douglas Robbie N. Ehard Erika Favela Barraza Rebeccah C. Fletcher Daryllynn Flournoy Amy P. Flowe Lourdes Garcia Deidre Gobert

Leticia M. Griego Graciela Gutierrez Maricela Gutierrez Cinthia Hatchell Kadijah D. Houston Kim Howell Sobeira Inoa Grant Portia C. James Auriel A. Jeffries Linda C. Jemison Krystal J. Johnson Marielena Kerins Viviana T. Kesel Kaitlyn B Ketron Jennifer W. Kina Esther Klinger Patricia J. Lambert Sylvia A. Locklear

Martha Lopez Marissa Manci Aracely Martinez Kim McClellan Kara L. Milbrath Kylie E. Mims Christine S. Moffitt Veronica Montero Melonie Moon Kiyana Moy Eva I. Munoz Misti M. Murray Shuwanda Nelson Tammy J. Noe Alison M. O'Hara Julie C. Oelkers Maribel Orozco Maria G. Palma

Iris V. Perez Mavra V. Plascencia Shonicie L. Plunkett Megan Poore Rosalba Ramos Juana Rios Esmeralda Rivera Andrea Rodriguez Linda F. Sampson Felipa I. Sanchez Leticia Sanchez Otilia Santos Cherilyn Selman Megan M. Shanahan Lindsay Siddon Tamara L. Sjolander Susan E. Stephens Heather Strassel

Pamela Szal Samantha Thomas Wendy C. Tucker Adriana Velasco LuAnn Webb Marilyn D. Williams Vicki Winnick Alycia Wintermann Christina D. Wren Lori K. Wunderlich Emily B. Young Joslyn Young Catherine L. Zacarias Radha Zervakos

Grand Achievers/ Gran Ganadoras

October qualifiers/ Calificadas en octubre 2017

Consultants/Consultoras Debbie Dajhana Flores Kara Kirk

Sales Directors/ Directoras de Ventas Claudia Gomez

Emedary Valdez

First Gold Medal/Primera Medalla de Oro

October/Octubre 2017

New Team Members/ Nuevas integrantes de equipo

Lucia Alcantara, M. Ayala Unit	8
Jacqueline Alexander, K. Freeman Unit	11
Jean-Danette Allen, D. Riley Unit	5
Veronica Araiza, L. Magaña Unit	7
Stephanie Arambul, C. Falcon De Villegas Unit	5
Cindi Arellano, M. Bautista Unit	5
Jessica Baker, K. Spellmeier Unit	6
Phyllis Banks, L. Talley Unit	6
Saira Barahona, R. Amateco-Nava Vazquez Unit	9
Laura Bermejo, M. Coyote Unit	7
Liciele Blunte, M. Harriott Unit	6
Mary Boadu, G. Nicholas Unit	5
Shellie Bowden, J. Ham Unit	9
Kishma Bryan, G. Johnson Unit	5
Courtney Bullard, R. Stallings Unit	8
Ma Isabel Carrizoza, M. Barajas Unit	5
Payton Carver, T. Willis Unit	
Guillermina Castro, M. Romero Unit	5
Dawn Clark, D. Fox Unit	5
Amber Conner, J. Bonner Unit	5
Edith Cornelio, L. Garro Unit	5
Mirna Cupido, T. Llanes Unit	
Amy Dempsey, D. Martin Unit	
Ileana Diaz, R. Aguilar Unit	
Tyheshia Dobbs, J. Westbrooks Unit	5
Tanya Douglas, S. Purnell Unit	
Erika Favela Barraza, L. Marquez Unit	
Maria Fera, J. Thompson Unit	6

Rosa Figueroa, N. Ferreira Lopez Unit......5 Daryllynn Flournoy, V. Piccirilli Unit......8 Brittany Floyd, K. Henderson Unit6 Sales Director Maria Francisco S......6 Tracy Galloway-Galpin, N. Pettaway Unit5 Petra Garcia, L. Fernandez Unit......5 Wenhemina Greenfield, K. Smith Unit5 Renee Griffin, K. Spriggs Unit.....5 June Grundy, N. Marino Unit Graciela Gutierrez, O. Coronado Unit......8 Joyce Halley, A. Jackson Unit..... Cinthia Hatchell, P. Brigante Unit Uby Hernandez, L. Ramirez Unit6 Auriel Jeffries, S. Jackson Unit......8 Kaitlyn Jones, M. Hice Unit11 Marielena Kerins, P. Brigante Unit......7 Viviana Kesel, N. Marino Unit9 Jennifer King, S. Comer Unit......6 Sylvia Locklear, C. Altman Unit9 Micaela Luevano, L. Fernandez Unit5 Marissa Manci, M. Hendricks Unit6 Aracely Martinez, L. Marquez Unit7 Priscilla Mccallum, B. Martin Unit Blanca Mejia, R. Amateco-Nava Vazquez Unit......6 Josue Mejia, M. Coyote Unit......6

Christine Moffitt, L. Speas Unit Deysi Molina Aguilar, M. Hernandez Unit..... Cheri Moody, S. Witherspoon Unit..... Melonie Moon, W. Sorensen Unit..... Jacqulyn Nagle, J. Holzbach Unit..... Maribel Orozco, M. Aguayo Unit Blanca Ortiz, M. Sanlucas Unit8 Shonicie Plunkett, P. Garner Moore Unit..... Taylor Presley, W. Presley Unit Rosalba Ramos, L. Marquez Unit..... Esmeralda Rivera, S. Martinez Unit..... Andrea Rodriguez, D. Wallace Unit..... Leticia Sanchez, M. Coyote Unit Otilia Santos, M. Pasco Unit Tamara Sjolander, M. O'Neal Unit10 Melaney Spencer, L. Purser Unit......5 Heather Strassel, J. Scola Unit Kendall Summers, K. Cornish Unit......5 Mayra Thomas, N. Torres Unit Laura Torres, M. Holquin Unit5 Wendy Tucker, F. Lankford Unit..... Cristian Valdez Luis, R. Amateco-Nava Vazquez Unit5 Sales Director Chelsea Vereen Michelle Williams-Linton, P. Williams Unit..... Christina Wren, W. Copeland Unit Jackie Yamada Wolff, L. Gutierrez Unit..... Catherine Zacarias, S. Cortez Unit Radha Zervakos, G. Johnson Unit.....

13% Club/ Club del 13% October/Octubre 2017

Congratulations to the top 25 Independent Beauty Consultants and Independent Sales Directors in the Sapphire area earning 13 percent personal team commissions. They placed a personal minimum \$600 wholesale Section 1 order and had at least five personal team members each place a minimum of \$225 in wholesale orders during October./Felicitaciones a las primeras 25 Consultoras de Belleza Independientes y Directoras de Ventas Independientes en el área Zafiro que ganaron las comisiones del 13% por equipo personal. Éstas hicieron un pedido personal mínimo de \$600 de la sección 1 al mayoreo y tuvieron por lo menos cinco integrantes de equipo personal que hicieron cada una pedidos por un mínimo de \$225 al mayoreo en octubre.

Sales Director Waverly Rebecca Copeland	\$1,757
Sales Director Marie E. Vlaminck	1,658
Sales Director Vicki Piccirilli	1,629
Sales Director Reyna V. Alvarado Rivera	1,527
Esther Klinger, F. Klein Unit	1,518
Sales Director Linné Lane	1,493
Sales Director Laurieann Barclay	1,477
Sales Director Karla Rae Plantan	1,436
Sales Director Gail Ann Marchand	1.375

Sales Director Julie A. Griffin	1,357
Kaitlyn Lea Jones, M. Hice Unit	1,349
Sales Director Margarita Orozco	1,341
Sales Director Kerri Leigh Ross	1,334
Sales Director Heather L. Bohlinger	1,328
Sales Director Deven Elizabeth Brown	1,281
Sales Director Lorena P. Ramirez	1,280
Loreto Chavez, A. Orrostieta Unit	1,275
Sales Director Lynn C. Purser	1,268

Sales Director Marita W. Campbell	1,264
Sales Director Rubi Amateco-Nava Vazquez	1,262
Sales Director Julie Brindell Sapp	1,243
Amy Diane Dempsey, D. Martin Unit	1,241
Sales Director Michele Martella Armes	1,193
Sales Director Janis Clemens	1,193
Sales Director Andrea Rachelle Klahn	1,146

Sapphire/Zafiro Reco

Achievement

Circle/Círculo de Logros Clasificacion de las primeras menudeo de octubre de 2017.

Ranking of the top 100 Independent Sales Directors in the Sapphire area based on their October 2017 estimated unit retail production./ Clasificación de las primeras 100 Directoras de Ventas Independientes en el área Zafiro según su producción de unidad estimada al

October/Octubre 2017

Vicki Piccirilli\$85,336	Candace Nicole Holte	Mary K. White	Lorena Fernandez
Katherine LaVerne Longley 65,419	Pam Garner Moore	Christine M. Jessee	Shelia Berry
Debbie A. Weld 64,042	Suzanne Stogner Comer	Hilda Marrufo	Amy J. Bowman
Rubi Amateco-Nava Vazquez 62,203	Moleda G. Dailey	Mary Lou Ardohain	Beth S. Austin
Linda H. Rowsey 61,290	Kathy A. Freeman	Olga Coronado	Gloria Stakemiller37,057
Waverly Rebecca Copeland 58,803	Kristi M. Anderson	Casie Hembree 42,218	Elsie Jackson
Julie A. Griffin 56,570	Jennifer Marie Ham 46,617	Karla Rae Plantan 42,199	Doris M. Quackenbush 37,027
Kimberly Leigh Moore 56,316	Patty Webster 46,388	Kivian Diaz-Harris41,922	Lila Rebecca Garro
Randi Stevens 55,208		Lynn C. Purser	Andrea D. Andrews
Fraida M. Klein 54,553	Angela P. LaFrance	Jerlene Vrana 41,579	Ruby Garner 36,571
Mariaelena Boquin 54,116	Lafreda D. Williams 46,171	Petie L. Huffman 41,212	Zenaida Garcia
Linné Lane 54,095	Maria Luisa Valle	Kaye Yuen 41,110	Bonnie Crumrin
Keita Powell53,506	Sandra A. Zavoda	Nedra Ruby White 40,890	Denise Yates-Hernandez
Marie E. Vlaminck 53,411	Joli A. Dockery	Maria Claxton-Taylor 40,801	Robin S. Moody
Robyn S. Cartmill 53,137	Linda Meier 44,801	Cycelia Denise Matthews 40,506	Evelyn Pirhalla
Jeanette M. Thompson53,029	Chelsea Cooley Altman	Kathleen Kirkwood 40,322	Nancy W. Pettaway
Jenan W. Wood 52,920	Tracy Foltz	Rheanonda R. Johnson Gray 40,249	Lorena P. Ramirez
Jordan Eicher 51,992	Maria Montes	Dolores Keller 40,173	Shanna H. Jones
Anita R. Rabelo 51,402	Missy M. O'Neal	Tirza Llanes	Lana Michelle Hartzog
Michele Martella Armes 51,055	Sherri Reindl	Kelly Ingland Brock	Pamela Brigante
Julie Neal 49,088	Bridget L. Shaw	Taylor D. Willis	Merissa Joy Hice
Laura Poling	Patrice Moore Smith	Hazel White	Suzanne Tripp-Black
Julie Brindell Sapp 48,493	Miranda Kantor	Amanda Gustafson	Shelley Bradshaw
Lady Ruth Brown 48,487	Danice C. McEldowney 43,295	Ann W. Sherman	Sylvia Boggs
Tess Dawn Caldwell 47,716	Jessica Holzbach	Maria L. Bautista	JoAnna P. Shipe

Commission

Circle/Círculo de Comisiones

Independent Sales Directors who earned the top 100 commissions and bonuses in the Sapphire area in October 2017. Names in **bold** print earned the maximum 13 percent Sales Director commission plus the maximum 13 percent personal recruit commission./Las Directoras de Ventas Independientes que ganaron las Primeras 100 comisiones y gratificaciones en el área Zafiro en octubre de 2017. Los nombres en negrillas son quienes ganaron la comisión máxima del 13 por ciento de Directoras de Ventas más el 13 por ciento máximo de comisión por reclutas personales.

October/Octubre 2017			·		•		
Vicki Piccirilli	\$12,733	Maria Luisa Valle	7,607	Delia Ponce	6,766	Nedra Ruby White	6,071
Waverly Rebecca Copeland	9,768	Jennifer Jean McNulty	7,581	Mary K. White	6,676	Casie Hembree	6,050
Rubi Amateco-Nava Vazquez	9,445	Tess Dawn Caldwell	7,572	Lana Michelle Hartzog	6,624	Laura Poling	6,043
Debbie A. Weld	9,265	Anita R. Rabelo	7,500	Tirza Llanes	6,613	Kathleen Kirkwood	6,033
Linné Lane	9,208	Keita Powell	7,489	Carol Lee Johnson	6,610	Amanda Gustafson	5,979
Katherine LaVerne Longley	9,131	Jeanette M. Thompson	7,483	Carole Gantt	6,599	Taylor D. Willis	5,972
Michele Martella Armes	8,766	Lady Ruth Brown	7,441	Sherri Reindl	6,562	Amy J. Bowman	5,962
Julie Brindell Sapp						Missy M. O'Neal	5,946
Julie A. Griffin				Zenaida Garcia			
Linda Meier							
Lynn C. Purser						Beth Thatcher May	
Mariaelena Boquin				Barbara J. Puckett	6,353	Kristi M. Anderson	5,853
Pam Garner Moore				Maria L. Bautista		Trisha Taylor	
Maria Claxton-Taylor							
Linda H. Rowsey							
Jordan Eicher							
Marie E. Vlaminck							
Robyn S. Cartmill							
Miranda Kantor						Candy I. Brown	
Hilda Marrufo						Pamela Brigante	
Maria Montes							
Fraida M. Klein							
Bridget L. Shaw	,	. •	,			Brooke E. Bennett-Young	
Marni McKenna Hendricks							
Jennifer Marie Ham	7,664	Randi Stevens	6,782	Petie L. Huffman	6,074	Evelyn Pirhalla	5,624

For complete qualifications, rules and regulations regarding the awards and achievements on pages 8 – 12, go to Mary Kay InTouch®./Para los requisitos, reglas y reglamentos completos sobre premios y logros de las páginas 8 – 12, ve a Mary Kay InTouch®.

"WITHIN APPLAUSE" MAGAZINE, YOU MAY PERIODICALLY FIND ARTICLES WHICH SUGGEST BUILDING YOUR BUSINESS THROUGH REFERRALS AND/OR BY CONTACTING POTENTIAL GUESTS FOR UPCOMING SKIN CARE CLASSES OR OTHER EVENTS. PRIOR TO CONTACTING SUCH INDIVIDUALS VIA TELEPHONE OR EMAIL, YOU SHOULD CONSIDER WHETHER SUCH COMMUNICATION IS CONSISTENT WITH STATE AND/OR FEDERAL "DO-NOT-CALL" AND/OR "SPAM" LAWS AND REGULATIONS, FOR MORE INFORMATION ON CONTACTING SUCH WITH DISTRICT WAY INTO SHOULD ON SIDE ON WHEN THE A SUCH COMMINION MENU. WHEN IN DOUBT, MARY KAY INC. RECOMMENDS FACE-TO-FACE CONTACT AS THE BEST FORM OF COMMUNICATION, WHICH SHOULD HELP YOU AVOID ANY ISSUES WITH THESE TYPES OF REGULATIONS. JENTRO BE LA REVISTA APLAUSOS. PERIÓDICAMENTE PUEDES ENCONTRAN ARTÍCULOS QUE SUGIERAN EL DESARROLLO DE FOUNTAIN ARTÍCULOS QUE SUGIERAN EL DESARROLLO DE TUN NEGOCIO A TRAVÉS DE LA COMUNICACIÓN CON PERSONAS POR VÍA TELEFÓNICA O CORREO ELECTRÓNICO, DEBERÁS CONSIDERAR SI ESTAS COMUNICACIONES ESTÁN EN CONFORMIDAD CON LAS LEYES Y REGLAMENTACIONES ESTALES Y/O FEDERALES RELACIONADAS CON LAS LLAMADAS TELEFÓNICAS O MENSAJES DE CORREO ELECTRÓNICO COMERCIALES NO DESEADOS, CONOCIDAS EN INGLÉS COMO DO-NOT-CALL LAWS Y SPAM LAWS. PARA OBTENER MÁS INFORMACIÓN SOBRE ESTE TEMA, PUEDES VISITAR EL SITIO ELECTRÓNICO MARY KAY INTOUCH® Y HACER CLIC EN EL ENLACE "IMPUESTOS Y ASUNTOS LEGALES" EN EL MENÚ DESPLEGABLE. EN CASO DE QUE SE PRESENTE CUALQUIER DUDA, MARY KAY INC. SIEMPRE RECOMIENDA EL CONTACTO CARA A CARA, LO CUAL PUEDE AYUDARTE A EVITAR PROBLEMAS CON ESTE TIPO DE REGLAMENTACIONES.

O-GIVE Award

MARY KAY ASH SAID, "The Go-Give® Award is perhaps the greatest honor a Mary Kay Independent Sales Director can earn. Those who possess the Go-Give spirit are the heart of this Company and our shining hope for the future." These February award recipients best exemplify the Golden Rule - helping others unselfishly and supporting adoptees as much as unit members.



RUBY

Randi Gleason

Independent Senior Sales Director **Began Mary Kay Business** August 2002

Sales Director Debut May 2005

Offspring two first-line **National Sales Director**

Cindy Williams

Honors Star Consultant; three-times Sales Director Queen's Court of Personal Sales: four-times Queen's Court of Sharing: five-times Circle of Achievement; Circle of Excellence; Double Star Achievement; two-times Triple Star Achievement

Personal Lives in Many, La. Husband, Darold "I am motivated to help others because this business has opened so many doors of opportunity for my family, and I want other women to have the same chance at this one life."

Independent Beauty Consultant Grace Rainger of Crestview, Fla., says, "Randi headed up a fundraiser for Hurricane Harvey victims by donating her profits. She helps her fellow man and never turns down anyone who needs the extra push in motivation and in friendship."

NOMINATE a well-deserving **Independent Sales Director** who displays the Go-Give spirit! Three ways:

- 1. Email. Include all nomination form information. diamondmonthlygogive@mkcorp.com emeraldmonthlygogive@mkcorp.com rubymonthlygogive@mkcorp.com sapphiremonthlygogive@mkcorp.com
- 2. Print online form (on Mary Kay InTouch® under the Contests/ Promotions tab) and mail or fax.
- 3. Submit online form (on Mary Kay InTouch® under the Contests/ Promotions tab).





EMERALD

Nicole McDaniel

Independent Senior Sales Director Began Mary Kay Business August 2004 Sales Director Debut March 2005 Offspring one first-line National Sales Director Go-Give Area **Honors** Star Consultant; two-times Queen's Court of Sharing; Circle of Achievement; Circle of Excellence

Personal Lives in Rapid City, S.D. Husband, Michael; son, Mylan; daughter, Maci

"I am motivated to help others because I was blessed to see firsthand what this opportunity can do for women and families. My passion now is to pass on the Mary Kay Ash legacy that my mom passed down to me." Independent Beauty Consultant Victoria Toner of Rapid City, S.D., says, "Nicole has blessed us with her wisdom, energy and acceptance into her unit as adoptees. She encourages and challenges us to do the dedicated work that we see her doing."



SAPPHIRE

Kristen Christen

Independent Sales Director **Began Mary Kay Business** April 2014

Sales Director Debut August 2014 Offspring one first-line

National Sales Director Go-Give Area Honors Star Consultant: two-times Circle of Achievement

Personal Lives in Fort Wayne, Ind. Husband, Kelly; son, Walter; daughters: Robyn, Beatrice

"I am motivated to help others because I feel called to educate women on how they can be successful."

Independent Sales Director Rachel Lott of Fort Wayne, Ind., says, "Kristen provided fantastic glamour education, and I was included in all her events. I would not have my own unit if not for Kristen's excellent community of women and her personal quidance."



DIAMOND

Angie Hunsaker Independent Senior Sales Director

Began Mary Kay Business April 2011

Sales Director Debut July 2012

Offspring one first-line National Sales Director Roxanne McInroe

Honors Star Consultant: Consultant Queen's Court of Personal Sales: twotimes Sales Director Queen's Court of Personal Sales: three-times Circle of Achievement; Double Star Achievement

Personal Lives in Lubbock, Texas. Husband, David; son, Ethan "I am motivated to help others because I have been loved, supported and poured into from countless women. It is a privilege to pass on the heart of Mary Kay Ash by serving other women through the adoptee program." Independent Sales Director Tonya Blackburn of Lubbock, Texas, says, "Angie treats others with love and respect. She leads by example in her business, church and community."



Looking for new faces to pamper? Guys like the benefits of soft, smooth skin too!

FOR THE EASYGOING GUY, KEEP IT EASY WITH MKMEN®:

- Daily Facial Wash, \$16
- Shave Foam, \$14
- Cooling After-Shave Gel, \$16

He also may love: True Original® Cologne Spray, \$36, or Domain® Cologne Spray, \$38

FOR THE GOTTA-HAVE-IT-ALL GUY, ADD MKMEN®:

- Advanced Facial Hydrator Sunscreen Broad Spectrum SPF 30.* \$24
- Advanced Eye Cream, \$26



Male Calls

"Men represent half the population, so it benefits us to tap into this market as we find new faces," says Independent Future Executive Senior Sales Director Tracy Potter. "For years, my female customers have purchased skin care for their husbands, boyfriends, dads, etc. My goal this year is to put skin care on 100 new faces, so I am reaching out even more to find male and female customers and having a great response."

Men can be just as concerned as women about their skin's specific needs. "My husband uses the MKMen® Skin Care Regimen, so I have firsthand knowledge and experience that I share with my male customers, and they value that personal service."

Find Faces

Tracy attends small business networking events in her area. "I introduce myself and my business and say, 'I'm working to share our fabulous skin care on 100 new faces.' Both men and women come up to me to inquire!"

She also meets new male customers at her gym as well as through her association with the local chamber of commerce. "My clients include insurance salesmen, doctors, attorneys and local business owners.

"I warm-chatter and ask them to tell me what they do. Then I share about my business. I've also found new customers simply because they have seen me in my pink Cadillac®." Cadillac® is a registered trademark of General Motors LLC.

Clear Proof ® Deep-Cleansing Charcoal Mask, \$24

Tracy says the charcoal mask is a game-changer. "Everyone is familiar with the benefits of charcoal, so timing is perfect to offer it."





Just like their female counterparts, her male customers come up and say, "Look how great my skin looks!"

During the holidays, a female customer purchased eight **MKMen®** Daily Facial Washes as gifts. "I packed each one in a cello bag with my business card, a men's product brochure, and a note to contact me to try other great skin care products," says Tracy. "Those are eight potential new product lovers and customers for me!"

*Over-the-counter drug product All prices are suggested retail.



The Perfect Red Lip Look

Double your lip impact with both *Mary Kay*® Gel Semi-Matte Lipstick in Poppy Please and NEW *Mary Kay*® Gel Semi-Shine Lipstick in Red Smolder. \$18 each

Party Time!

Independent Sales Director Lisa Caltabiano, Lothian, Md., loves parties and has built her business creating fun themes. One of her faves is a *Hot Lips* party. "Women of all ages love this party, including 20-somethings who are ready to hit the town."



Mary Kay® Gel Semi-Matte Lipstick in Poppy Please

Mary Kay® Gel Semi-Shine

Lipstick in Red Smolder

"HOT LIPS" HOW-TO:

- Play a game! The Kissologist game, on Mary Kay InTouch® under Party Central, is a great icebreaker.
- Let the guests try Satin Lips® and a selection of Mary Kay®
 lipsticks and lip glosses so they'll instantly fall in love!
- Decorate with inexpensive Valentine's-themed décor available at discount stores.
- · Serve heart- or lip-shaped cookies and refreshments.
- Follow up! If the guests are new faces, this is the perfect opportunity to book a second appointment where they can learn about and try Mary Kay® skin care products!

PARTY RESULTS:

At just one party, Lisa's retail sales reached \$554. Guests brought three makeup mistakes to throw away and replace with new *Mary Kay*® products at a discount. Then the "Hot Lips" component was added **to the mix**. The guests loved *Satin Lips*®, and Lisa sold at least one lipstick to each woman, in addition to lip liners and other color products. Later, she got another order on her *Mary Kay*® Personal Web Site, and she booked three follow-up appointments.

HELP IS HERE!

Mary Kay InTouch® with information about the amazing new Mary Kay® Gel Semi-Shine Lipstick. See all the shades on a variety of skin tones.



LEARN THE BASICS

Take the quizzes, and tell the world you've earned your **Advanced Color Consultant** designation! Available on **Mary Kay InTouch®** under **Education**.



Winter means more time indoors, so your customers aren't as golden as they were in July.

The cold weather can also mean they need a formula with more moisturizing power! Help her find her perfect match.

Skin Type	Recommendation	Finish	Benefits
Normal/Dry	TimeWise® Luminous-Wear® Liquid Foundation, \$22	Luminous/Dewy	Provides lasting comfort and hydration. Skin looks radiant all day. Available in 23 shades.
Combination/Oily	TimeWise® Matte-Wear® Liquid Foundation, \$22	Matte	Delivers all-day oil and shine control. Leaves skin with a satin finish. Available in 23 shades.
Combination/Oily	Endless Performance® Crème-to-Powder Foundation, \$18	Matte	Glides on as a lightweight cream, then dries to a soft, powdery matte finish. Great for selfies and special occasions. Available in 16 shades.
Normal to Oily	Mary Kay® Medium-Coverage Foundation, \$18	Natural	Lightweight liquid foundation gives stay-true, stay- put color for flawless, natural-looking, long-lasting, even coverage. Available in 16 shades.
All skin types	Mary Kay® Mineral Powder Foundation, \$20	Natural	Coverage of a foundation with the comfort of a silky powder. Blends effortlessly for a flawless look. Available in 12 shades.
All skin types	Mary Kay® CC Cream Sunscreen Broad Spectrum SPF 15*, \$20	Natural	Easy, out-the-door option without that "made up" look, plus sun protection and moisurizing benefits. Available in five shades.



You Can Have It All!

When you're consistent and work your Mary Kay business full circle – hold parties, sell products and share the Mary Kay opportunity you can earn more, gain confidence and ultimately help others change their lives.

You Got This!

"When I started my Mary Kay business 14 years ago, it was all about me. I liked the flexibility, selling products and earning money. I didn't learn to work my business full circle until a few months later, while at a Mary Kay retreat. I'm an introvert and needed time to build my confidence in sharing the Mary Kay opportunity, so I asked women to critique me and share their opinions.

"The more I practiced, the more knowledgeable and confident I became. From holding skin care parties, I already knew the products practically sold themselves. So I shared the opportunity while my customers were excited and I had their attention. That's when my why changed from being all about me to being more about passing along the opportunities I had experienced, such as personal growth, confidence and making a positive difference.



INDEPENDENT SENIOR SALES DIRECTOR Nikole Childress, Matteson, III.

My mission is to inspire women to create the life of their dreams.

"The Mary Kay marketing plan is brilliant and adaptable. You can make your Mary Kay business whatever you dream it to be. My mission is to inspire women to create the life of their dreams. The key word is **create** – it takes work, belief and determination, but anything is possible!"

Nikole's advice if you are ...



BRAND-NEW.

"I hold one-on-one orientations with new personal team members usually within two days of becoming an Independent Beauty Consultant. A Mary Kay business is about

selling and sharing the opportunity. I coach her to work her business full circle to build a strong foundation." You can find great education on each step at MKU on Mary Kay InTouch®.



REIGNITED AND READY.

When Independent Beauty Consultants are ready to kick it up a notch: "I ask questions to determine what changed, her new Why and what she hopes to gain from her business

moving forward. Together, we create a plan to make it happen with new goals and specific steps to get there, and then we

celebrate big and small wins. The beauty of this business is that it's never too late to make your dreams come true!"



HITTING A WALL.

"Sometimes something happens that causes us to stall. You can work with your Independent Sales Director or trusted Mary Kay leader to pinpoint what that is. Maybe it's a skill set like a table close

that needs refining, or it's more emotional, like sharing your I-story."



"There are ups and downs in any business, but remember - with a Mary Kay business we are not alone. We are surrounded by women with experience and knowledge who want to guide and support us. That's the Mary Kay difference.

It's about growing and celebrating together with every milestone."

Social '-Sharing:

Sharing your successes can be a great social media team-building tool. And we love that you love to share everything Mary Kay! Here are a few great examples of informational posts shared by members of our independent sales force.

LET'S TALK ABOUT GETTING SOCIAL.

- **Informational** posts can be shared with anyone (simply sharing your love of Mary Kay products and your Mary Kay business).
- **Commercial** posts should only be shared with your customers and potential customers via a private channel such as a closed/ private Facebook® group or an email, not with the general public.



Independent Beauty Consultant Toyia Franklin-Copeland, Oakland, Calif.



For me, Monday's are a day I look forward to all week... I am so forever grateful for that! A lifetime full of Happy {MONDAYS} #mymklife #teammk #allin #mondays @ sciencechick1397 @mrs_enlow @ maddyallen3@ beemorse7

Independent Sales Director Alexis Gray, Springfield, Mo.



Month one of DIQ 🖊 in the books for @katti_kerns. I am SO proud of you. "Courage over comfort" #futurekattikernsunit #teammk #mymklife

Independent Sales Director Courtney Howe, Cornelius, N.C.

Sample Scripts

So excited to share I just earned the use of my very first Mary Kay Career Car! Ask me or your Independent Beauty Consultant to find out how you can too! #teamMK #mymklife

I love that I can hold parties and earn an income while going to school full time! Ask me or your Independent Beauty Consultant to find out how you can too! #teamMK #mymklife

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HELP IS HERE!

Learn more about Mary Kay Social Media Guidelines, along with **Company-approved posts** that are waiting for you to to share anywhere on social media! It's all in Mary Kay InTouch® under **Business Tools, Digital Zone.**



Whether you're new to your Mary Kay business or just need a new year reboot, join us at Career Conference 2018 for an exhilarating weekend of fun, dynamic events designed to give you the tools you need to be All In on growing your Mary Kay business.

BONUS TIMES TWO!

Register without canceling and get:

- 1. \$40 wholesale/\$80 suggested retail credit toward your first wholesale Section 1 order placed March 26 - April 30, 2018.
- 2. A reduced Seminar 2018 registration fee.

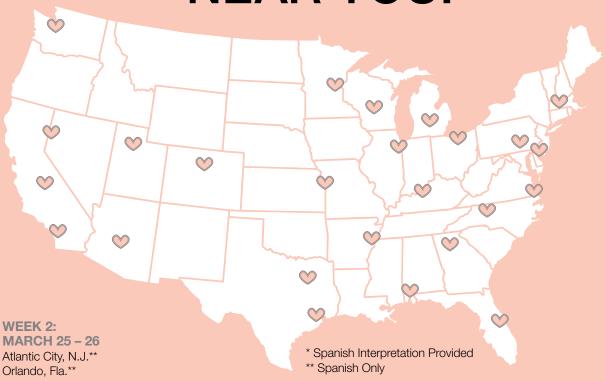
WEEK 1: MARCH 16 - 17

Bellevue, Wash.* Charlotte, N.C.* Denver, Colo.* Houston, Texas* Irving, Texas* Lancaster, Pa. Lansing, Mich. Memphis, Tenn. Minneapolis, Minn. Reno, Nev. Springfield, Mass.* Virginia Beach, Va.

WEEK 2: MARCH 23 - 24

Atlantic City, N.J. Cleveland, Ohio Duluth, Ga.* Fresno, Calif.* Garden Grove, Calif. Kansas City, Mo. Louisville, Ky. Madison, Wis. Mobile, Ala. Orlando, Fla. Pasadena, Calif.** Phoenix, Ariz.* Sandy, Utah Tinley Park, III.*

COMING TO A CITY **NEAR YOU!**



Show Up to Go UP!

"WOW! There is SO much that I love about Career Conference! It's the shot in the arm that you need at just the right time.

I tell my unit members that this is the one time of the year that Mary Kay comes to us to deliver the great motivation and education that helps us achieve great results!

When you attend Career Conference, you get the inside scoop on all of the latest products and receive education from so many top achievers. As an Independent Senior Sales Director, I get to meet and learn so I can lead my unit to the top. This past Seminar year, we were in the \$700,000 Unit Club! And of course, we love the VIP Luncheon, prize drawings, and enjoying our own unit Girls' Night Out!"



Independent Senior Sales Director Bertha Lindsay, Augusta, Ga.





(NEW FACES take you PLACES)

Career Conference Consistency Challenge

DEC. 1, 2017 - FEB. 28, 2018

Earn this beautiful bracelet featuring the power word FOCUS! Get details on Mary Kay InTouch® under Contests.

For the latest updates, download the *Mary Kay*® Events App.

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