ARY KAY **BARY KAY BARY KAY**

GIFTABLE HOLDA FRAGRANCE

thinking

ORGANIZE AN OPEN HOUSE MAKEOVER CONTEST ENTRIES DUE

> PINK DOING GREEN®

find it online: check out Mary Kay InTouch®

Log on today to see what's hot. You may find everything you need for your Mary Kay business and more!



"Get It Free*" BizBuilders Offers Formerly in Applause®, monthly BizBuilders bonus information is now exclusively online so you can quickly access the complete list of quantities and values. To locate bonus information for Oct. 16 to Nov. 15, click on Products > BizBuilders beginning Oct. 10.



Your Wav to Beautiful™ Makeover Contest

Encourage your customers to enter this fabulous makeover contest by Oct. 31. Go online to get all the details on prizes and entry rules.

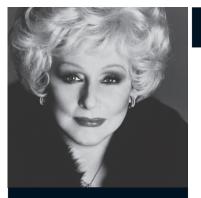


Beauty Consultant Profile Page

Have you created a personal profile for your Mary Kay® Personal Web Site? If not, go to the Mary Kay® Personal Web Site Manager to build your profile and add a photo, giving your customers some unique insight into vou. Your profile also will be used for the new Consultant Locator on marykay.com.



Consumer-Ready Fliers Now, all the Company-created fliers that you have permission to share with your customers are located in one convenient place! Click on Resources > Company-Approved Fliers to access.



Mary Kay said it best

The Mary Kay organization has been built on the Go-Give[®] spirit. I sincerely believe that all you send into the lives of others does come back into your own. If you will give of yourself without thought of financial gain, then financial gain will come. Give, give enthusiastically, give willingly and be willing to give beyond that for which you are being paid, and watch the returns come in.

november: dates to remember

Public voting begins for the Your Way to Beautiful™ Makeover Contest. Be sure to vote!

Postmark cutoff for Independent Beauty Consultants to mail Commitment Forms to begin Independent Sales Director qualification this month.

Fall/Holiday 2010 Preferred Customer Program[™] mailing of the Month 2 mailer begins. (Allow 7-10 business days for delivery.)

First day to register for Leadership Conference 2011 in Houston. This year, for the first time, Future Independent Sales Directors and Independent Sales Directors-in-Qualification as of Jan. 1, 2011, can attend and receive a special monetary reward! Go to Mary Kay InTouch® for complete details and guidelines.

Online Independent Sales Director-in-Qualification Commitment Form available beginning 6 a.m. Central time.



Last day to submit online Independent Sales Director-in-Qualification Commitment Form. Commitment Form available until midnight Central time.

Veterans Day. Postal holiday.

Last day to vote for your favorite makeovers in the Your Way to Beautiful™ Makeover Contest.

Postmark deadline to earn the second monthly product bonus.

Last day to enroll online for the Winter 2010 Preferred Customer Program[™] mailing of *The Look*. The Look includes a rub-and-release Velocity® fragrance sampler. Plus, there will be an opportunity for your customers to receive a special trial offer of TimeWise® Replenishing Serum+C by responding to an exclusive online offer. Limit of 75,000 samples. Other exclusions apply.



ceived by 7 p.m. local time to count toward this month's production.

Online Independent Beauty Consultant Agreements accepted until midnight Central time.

CELEBRATE HOLIDAY SALES!

Holiday parties and open houses are your hot sources for sales this time of year! Check out tips and ideas inside this issue that can help you boost attendance. Fragrances once again make great gifts, and with the new Mary Kay[®] Thinking of You[™] Eau de Parfum and limited-edition* men's fragrance items, your customers can find the perfect scent for everyone on their holiday lists. Plus, you can let your customers know you are their onestop source for expressing "beauty their way" every single day of the year.







YOUR WAY TO BEAUTIFUL™

www.marykay.com features the new Mary Kay[®] Thinking of You[™] Eau de Parfum giftable fragrance and the many ways your customers can express their own sense of beauty. **Page 3**



HOLD AN OPEN HOUSE.

Expert tips and advice can help you make the most of holiday parties and open house events, boosting your year-end sales and building customers for life. **Page 6**

pink doing green®

Making an effort to do what's best for the environment and to save operating costs benefits the entire Company. Find out more about what makes us green. **Page 16**



THE THOUGHT COUNTS.

Every woman knows what it is that makes her life complete. The joy of friendship. The power of love. The confidence in knowing that she makes a difference. Introducing a fragrance that captures the emotions that connect us all. At its heart, Mary Kay® **Thinking**

of You[™] Eau de Parfum is a way to say *I'm thinking of you* when it's least expected, without expecting anything in return. So tell a friend, *I appreciate you*. Celebrate a special event, or better yet, create a new one. Say *thank you* to someone for everything they do. Or reward yourself, just because. There's no time like the present to turn a moment into a memory.

TURN A MOMENT INTO A MEMORY.

Each element of Mary Kay[®] **Thinking of You**[™] Eau de Parfum is designed to capture the emotions and feelings that connect with women.

- The bottle includes a keepsake charm for the recipient to add to her own necklace, bracelet, zipper pull or purse.
- The box opens up with space for the giver to write a personal note of sentiment or gratitude.

NEW! Mary Kay[®]\$ Thinking of You[™] Eau de Parfum

thinking

ILOZ-1778



LIMITED-EDITION* BODY LOTION

Just in time for holiday gift-giving, your customer can add the limited-edition* Mary Kay[®] Thinking of You[™] Body Lotion to create the perfect fragrance gift set. This lotion leaves skin feeling moisturized and beautifully complements the eau de parfum for fragrance staying power.

NEW! Limited-Edition* Mary Kay® Thinking of You™ Body Lotion



*Available while supplies last All product prices are suggested retail.



thinking

DISCOVER your way to beautiful

Your customers can visit the new **Your Way to Beautiful™** website to discover how *you* can help them find their own sense of personal beauty.

Women all over the world have many different paths to beauty. But Mary Kay research shows that they are all looking for solutions and guidance to meet their needs. As an Independent Beauty Consultant, you can help your customers find solutions and provide the guidance they desire. It's what you've always done. It's your unique service that differentiates Mary Kay from other companies.

We call this **Beauty Comes to You™ Service**, and it's an essential part of delivering the beauty solutions and guidance your customers need and want on their way to beautiful. Now we want to highlight this great service and value that you offer and are known for.

To show women how you can help, we've created the new *Your Way* to *Beautiful*[™] website that embodies the heart and soul of the Mary Kay[®] brand. This site, located on **www.marykay.com** and your **Mary Kay[®] Personal Web Site:**

- Embraces the Mary Kay heritage.
- Connects emotionally with women.
- Showcases the service advantages of Independent Beauty Consultants.
- CHARACTERISTICS THAT CONNECT

Within the website, consumers can connect with elements of their lives that are easy to identify:

- Independent Me Confident Me



Natural Me Thoughtful Me

Each one of these sections includes beauty tips, an engaging poll and a makeup look that embodies the characteristics. Women who visit these sections will discover how they can play up the beauty associated with each.

The site also includes more information about starting a Mary Kay business and connects to your Mary Kay[®] Personal Web Site where your customers can shop with you.

GIVING COUNTS.

The **Thoughtful Me** section of the website launches the new Mary Kay[®] **Thinking of You™ Eau de Parfum** and shows how a woman can use the scent to share her love of



giving with others. This section includes a behind-the-scenes fragrance video, a promotional video, a corresponding color look and more.

Your customers also can share a virtual Thinking of You[™] message when they access this section. A special Message in a Bottle application allows them to send a **personalized, interactive message** to anyone by e-mail. They simply type in the message to the recipient, who will receive the animated message. A Facebook link helps you share this tool with everyone you know. Plus, *you* can send a Thinking of You[™] MKeCard[®] to your customers.

CONNECT WITH CUSTOMERS.

Consider these simple tips to highlight the Beauty Comes to You Service you offer:

Visit www.marykay.com to see what your customers will be viewing. Why not pick a beauty mood, take the polls and watch the videos to understand what your customers will see online?



- Share the content with your customers. For example, you could send the information included on the Confident Me page to your customers by saying something like, "You always radiate confidence. I thought of you first when I saw this fun information on www.marykay.com." Then link them to the Confident Me page where they can take polls and watch a video.
- Get ideas. Use the Confident Me, Natural Me and Thoughtful Me beauty moods as ideas for skin care parties. At a *Confident Me* party, you could focus on eye color looks that give your hostess and her guests confidence to look others in the eye. Or at an *Independent Me* party, you could focus on lip looks that give your hostess and her guests the independence to say what they want.

Use the polls at parties to get them started in a fun, interactive way.



WHAT BEAUTY MEANS

Mary Kay believes that beauty is more than just the way a woman looks – it's also an expression of **how she feels.** From the characteristics that make her **unique and unfor-gettable** to the way **she touches the lives of those around her** to the **products she uses** to enhance her natural beauty. A Mary Kay Independent Beauty Consultant is there to guide every woman in her desire to find ways to express her own sense of beauty. Because no one understands better that all **women are beautiful both inside and out.**

HER FAVORITE THINGS

From complex fine fragrances to everyday, lighter scents, you can find the perfect Mary Kay[®] fragrance for every woman on your holiday gift list!

hinking or exu de PARFUM

Mary Kay[®] Thinking of You[™] Eau de Parfum Each element of Mary Kay[®] Thinking of You[™] Eau de Parfum is designed to capture the emotions and feelings that connect with women.

TFL.OZ. 27 mb

Bella Belara[®] **Eau de Parfum** More than a fragrance, it's a beautiful feeling. This exuberant floral fruity fragrance captivates immediately.

\$34

\$34

Belara® Eau de Parfum Perfectly balanced, this sheer fragrance fits every woman striving for balance in her life.

Velocity[®] Eau de Parfum

Created for the young and young at heart, this euphoric fruity floral will turn your world upside down. **\$28**

Journey[®] Eau de Parfum Life's an adventure with this light, translucent fragrance that's perfect for the dynamic, active woman. \$36



MARY LAY horever cardiel were service 17 FL 02 - 50 rH horever 17 FL 02 - 50 rH horever 17 FL 02 - 50 rH horever 17 FL 02 - 50 rH

SIMPLY "SCENTSATIONAL"!

Perfect for a wide range of fragrance preferences, these Mary Kay[®] Eau de Toilette sprays offer casual, everyday options at a super value.

Only \$25 each!

Mary Kay[®] Eau de Toilette **in Forever Orchid™** Mary Kay[®] Eau de Toilette **in Exotic Passionfruit[®]** Mary Kay[®] Eau de Toilette **in Warm Amber™** Mary Kay[®] Eau de Toilette **in Simply Cotton**[®]

All product prices are suggested retail.

MAKE **HIM MERRY!**

Give him the gift of great scents, making him feel extra special this season!



It's fragrance, body wash and shampoo for men all in one! New limited-edition* Mary Kay® Body and Hair Shampoo in **MK High Intensity™** and **Domain®** offer budget-friendly gift options, and they complement the coordinating colognes for great gift sets.

Limited-Edition* Mary Kay® Body and Hair Shampoo, **\$18** each

*Available while supplies last



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BE YOUR CUSTOMERS' ONE-STOP SHOP.

An Open House Party Can Make for Jolly Holiday Sales.

The holiday season can be one of the busiest times of year for you and your customers. Shops are packed, lines are long, and time and money are at a premium. But with a little planning, the holiday season also can be one of the most productive and lucrative times of the year for your Mary Kay business.

A holiday preview or holiday open house party held in a cheerful yet relaxing environment can be your customers' best, stress-free shopping experience as they choose the perfect gifts – from regular-line favorites to limited-edition must-haves – for family and friends. Prepare for a successful holiday season and give your customers the personalized service that will keep them coming back to you again and again!



MAKE IT SPECIAL.

Independent Sales Director MaryBeth White of Oshkosh, Wis., is locally renowned for her holiday preview parties. "I hold my holiday preview party in September and send out invitations a few weeks prior using printed invitations as well as e-mail invitations through the Beaute-vite[®] online party-planning tool," says MaryBeth. "What's key is to follow up the day before or the morning of the open house."

At the open house, MaryBeth keeps her holiday product display draped to help build excitement, then she unveils it in front of her guests. "I then let them put together a wish list or a list of gift ideas," MaryBeth shares.

"I offer my customers free delivery and gift wrapping," says MaryBeth. "I feel that offering these types of service helps maximize the moment, making the most of the time I spend with my customers. It also makes an impression in their minds that I, an Independent

Beauty Consultant, am a gift resource – that I have gifts for him, for her and for teens!"

FULL-CIRCLE SUCCESS

In addition, MaryBeth offers a special incentive that can lead to bookings. Customers who purchase at least \$40 in suggested retail products, along with receiving the Preferred Customer ProgramSM gift with purchase, also receive a \$10 credit to be used toward products purchased during a *New Year, New You* skin care party. MaryBeth follows up with these customers in December to book the party in January.

For customers who are unable to attend the holiday preview party, MaryBeth follows up to schedule dates and times for personalized previews. And she offers customers hostess credit when the customers bring along their friends. "I tell my customers that hostess credit can help them build a new holiday look," she shares.

In addition, MaryBeth and her unit work together to hold holiday open house parties during unit meetings in October, November and the first week of December. "We really work together," MaryBeth says, "so that we're helping each other and minimizing the workload."







WRAP IT UP.

Independent Sales Director Idy Lanier of Medway, Mass., kicks off her holiday open house party the first Saturday of November. "My customers have come to expect it at that time and plan their holiday shopping around it," she says. "The first stop after customers sign in is the kitchen. I make a homemade soup my customers love. I have mulled cider as well as coffee and tea going all day. They love walking around looking at the gifts while sipping their soup. You can't do that in a

department store!"

Idv creates aft sets at different price ranges and in multiples of three. "Customers are hesitant to buy if they feel they're buying the last of any set," she says. With help from the local craft store, Idy takes inexpensive baskets and bare wood containers and spray paints them in different finishes to create elegant pieces for presentation and gift-giving.

"For skin care sets, I use clear wrap and finish them with a ribbon and topper that goes with the season. This way, I can easily swap out ribbons and toppers for Valentine's Day, birthdays or other special occasions," Idy shares. She also offers each customer her choice of a handmade gift tag for each gift, adding that extra-special touch.

"At my open house party, fragrances are demonstrated in a separate room, in case a quest arrives who has sensitivities," Idy says. She also uses a tip she picked up at

Seminar by demonstrating fragrances spritzed on cotton balls placed in spice bottles or clear jars (that can be readily purchased at craft stores or kitchen centers). Alongside the fragrance demonstrators, Idy also keeps containers with fresh whole coffee beans to help neutralize the sense of smell between sampling.

MORE OPEN HOUSE TIPS

FROM IDY LANIER

- 1. Send out postcard invitations on brightly colored card stock about three to four weeks ahead.
- 2. Start wrapping gifts in different price ranges (a few each day).
- 3. Start phoning your loyal customers and personally invite them to your open house.

4. Set the stage.

Get vertical! Lift creates visual interest in any display. Everything from boxes in a variety of sizes to a bowl turned upside down and draped in cloth napkins can do the trick.

- Products displayed outside of their packaging box create a fuller look.
- Keep packaging as neutral as possible so that vou can tweak it for various occasions without rewrapping.
- Have product testers, such as the Satin Hands[®] Pampering Set, clearly marked with stickers.
- Place suggested retail prices on the back or bottom of gifts.
- Have music softly playing in the background, along with a simple spread of light refreshments for your guests to enjoy. Create a soothing, relaxed and elegant atmosphere.

- · Greet each guest enthusiastically in appreciation of her being there!
- Hang up her coat while she signs the guest book. This can give you a list for follow-up and lets you know who was unable to attend.
- Have your checkout area ready with everything you need to complete the sale:
 - Receipt book or laptop
 - Calculator
 - Pens
 - Shopping bags, gift bags and tissue
 - ◆ Preferred Customer Program[™] gifts with purchase or other gifts you may be offering.







from Oct. 1 - Dec. 15 only and includes a limited-time \$5 flat shipping fee! By allowing the Company to ship orders directly to your customers and their gift recipients, you can save the time and cost of delivering or shipping those products yourself while still providing the ultimate gift service. And now, a personalized gift message can be included with each order!

SPECIAL OFFER:

DELIVERY SERVICE

CUSTOMER

The Customer Delivery Service option is available for orders submitted on your Mary Kay® Personal Web Site or created from a sales ticket on the Mary Kay InTouch® website. Go to InTouch® for complete details!

AT YOUR **FINGERTIPS**

Consider these tools, available at your fingertips on Mary Kay InTouch®, to help you ring in sales this holiday season:

- MKeCards[®]
- Beaut-e-News[®]
- Beaute-vite[®] online party-planning tool
- Holiday open house tips from fall/holiday Pink Link® DVD featuring Independent Executive Senior Sales Director Krystal Walker
- Holiday open house party flier
- Hostess program (found under Education). A great reference for holiday party ideas - from covering all price points and creating holiday gift sets to offering services like gift wrapping and much more!
- The Silver Wings Scholar Programsm section on "Professional Sales" to help guide you in booking, holding classes and more!
- 5. Remember to follow up with customers who were unable to attend and invite them to attend a private viewing of the holiday collection.



ecognition Congratulations to the winners for July 2010

Top NSDs Year-to-Date

Pictured here are the top 10 NSDs Year-to-Date



Gloria Mavfield Banks Barbara Sunden

Karen Piro

Jan Harris

Karlee Isenhart

Darlene Berggren

Gloria Castaño

On-Target Inner/Diamond/Gold Circle

Independent National Sales Directors become members of the Gold Circle when they earn \$125,000 or more; members of the prestigious Diamond Circle when they earn \$200,000 or more; and a member of the exclusive liner Circle when they earn \$325,000 or more in "NSD commissions" during the Seminar contest period. (NSD commissions are comprised of commissions earred on the wholesale production of first-, second-, and third-line offspring units; Top 10 fourth-line and beyond; Elite Executive NSD commissions; NSD commissions on personal units; NSD bonuses for NSD offspring and offspring from personal units for July 2010, NSD bonuses for Star Consultants and NSD commissions earred on all foreign countries for June 2010.) These "NSD commissions" are used to determine NSD ranking for a Seminar year. Congratulations to the following NSDs who are considered on-target from July 1 through July 31, 2010.

-Target for \$1,000,000	On-Target for \$325,000 Inner Circle	On-Target for \$200,000 Diamond Circle	Magdalena Nevárez15,557.66	On-Target for \$125,000 Gold Circle
er Circle	Gloria Castaño \$28,495.47	Cindy Fox \$20,792.93	Cindy Williams 15,280.55	Ada García-Herrera\$12,426.98
bara Sunden\$87,292.54	Lisa Madson27,262.98	Dacia Wiegandt 20,127.69	Sonia Páez 15,256.77	Jamie Cruse-Vrinios11,864.76
		Sherry Giancristoforo18,806.78	Judie McCoy15,001.03	Lisa Allison 11,680.00
-Target for \$400,000 Inner Circle	On-Target for \$250,000 Diamond Circle	Stacy James	Shirley Oppenheimer14,920.47	Shannon Andrews11,545.59
	Anita Mallory Garrett-Roe \$24,889.49	Linda Toupin	Pamela Waldrop Shaw14,595.09	Kay Elvrum 11,358.93
en Piro	Mary Diem	Pamela Fortenberry-Slate 17,290.33	Mary Estupiñan-Martel13,796.79	Consuelo Prieto 11,169.83
ny Helou 34,930.36	Pat Danforth	Sue Kirkpatrick	Lily Orellana13,756.85	Lynne Holliday10,975.94
	Kerry Buskirk	Debi Moore16,816.95	Jackie Swank13,657.62	Connie Kittson 10,937.94
	Jana Cox23,087.64		Diane Underwood13,436.39	Scarlett Walker-Simpson 10,868.33
Harris\$32,476.08	Julianne Nagle	On-Target for \$150,000 Gold Circle	Wanda Dalby12,883.67	Anita Tripp Brewton10,802.11
ee Isenhart	Sandy Miller 22,374.59	Halina Rygiel\$16,455.40	Patricia Lane12,881.11	Mona Butters
ol Anton	Lupita Ceballos 21,616.30	Patricia Rodríguez-Turker15,945.36	Ronnie D'Esposito Klein12,524.81	Anabell Rocha 10,528.27
ene Berggren	Nancy Bonner 21,497.87	SuzAnne Brothers 15,823.12		Julie Krebsbach 10,525.63
ryl Warfield		Kimberly Copeland 15,613.37		Dalene Hartshorn 10,448.84

Monthly Commissions and Bonuses

Listed are NSD commissions above \$10,000 earned in July by Independent National Sales Directors as defined above plus the following which do not count toward NSD ranking: Sales Director commissions, Personal Team commissions and NSD contest bonuses. Cars, prizes, etc., are **not** included in these amounts.



Kathy Helou

raaliy noise	
1. Kathy Helou*	\$48,591
2. Gloria Mayfield Banks***	45,024
Kerry Buskirk*	30,689
4. Dacia Wiegandt	29,341
5. Cindy Fox*	24,321
6. Lily Orellana	23,903
7. Debi R. Moore*	21,355
8. Sherry Giancristoforo**	20,811
9. SuzAnne Brothers*	20,056
10. Kay E. Elvrum	18,615
11. Consuelo R. Prieto	
12. Jamie Cruse-Vrinios	16,726
13. Janet Tade*	16,107
14. Mona Butters	15,540
15. Yvonne S. Lemmon	14,336
16. Pamela Tull	13,929
17. Morayma Rosas	
18. Cristi Ann Millard	
19. Joanne R. Bertalan*	
20. Crisette M. Ellis	12,287
21. Miriam Gómez-Rivas	12,077
22. Cathy Bill*	11,461
23. Kathy Rodgers-Smith	
24. Cathy Phillips	10,344



Pearl

1 Dorlono Poragron**

\$27 000

1. Darlene Berggren ^{**} \$37,800
2. Cheryl Warfield**
3. Jan Harris**
4. Sandy Miller* 32,397
5. Pamela Waldrop Shaw 25,443
6. Stacy I. James* 25,236
7. Nancy Bonner* 24,268
8. Cindy A. Williams 24,093
9. Lisa Allison* 17,015
10. Halina Rygiel* 17,012
11. Julie Krebsbach 16,839
12. Mary C. Estupiñan-Martel* 16,021
13. Anita Tripp Brewton* 15,539
14. Jackie Swank* 15,473
15. Glinda McGuire 14,734
16. Pat Campbell 14,164
17. Anabell Rocha 13,470
18. Linda Kirkbride 13,396
19. Jane Studrawa 13,076
20. Jeanie Martin 12,853
21. Elizabeth Fitzpatrick* 12,609
22. Holli Lowe 11,763
23. Wilda DeKerlegand* 11,503
24. Lise T. Clark* 11,339
25. Monique Todd Balboa 11,100
26. Maureen S. Ledda* 11,007
27. Judy Brack 10,798
28. Maureen Myers 10,394

Diamond



Barbara Sunden

1. Barbara Sunden***	127.081
2. Anita Mallory Garrett-Roe**	
3. Lisa Madson	
4. Gloria Castaño**	31,327
5. Mary Diem*	
6. Linda C. Toupin	
7. Sonia Páez	26,011
8. Diane Underwood	
Patricia Rodríguez-Turker**	
10. Connie A. Kittson	
11. Ada García-Herrera	
12. Jo Anne Cunnington	
13. Dalene Hartshorn	14,881
14. Joyce Z. Grady	
15. María Monarrez	
16. Evelinda Díaz*	11,401



Carol Anton

1. Carol Anton**	\$37,915
2. Pat Danforth*	36,883
3. Karlee Isenhart**	36,109
4. Kimberly R. Copeland	
5. Shirley Oppenheimer*	21,382
6. Sue Kirkpatrick*	
7. Pamela A. Fortenberry-Slate*	
8. Lynne G. Holliday	17,120
9. Ronnie D'Esposito Klein*	
10. Cyndee Gress	16,392
11. Janis Z. Moon	
12. Patricia Lane	
13. Pam Ross*	14,373
14. Rebbecca Evans*	14,370
15. Wanda Dalby**	
16. Scarlett S. Walker-Simpson*	13,096
17. Kate DeBlander	12,500
18. Judy Kawiecki	12,154
19. Kelly McCarroll	
20. Vicki Jo Auth	
21. Bea Millslagle	11,102
22. Jeanne Rowland*	10,889
23. Toni A. McElroy	10,568
24. Gena Rae Gass	
25. Michelle L. Sudeth*	10,071

Sapphire



Karen Piro

1. Karen Piro**	\$51,116
2. Jana Cox*	29,112
3. Lupita Ceballos**	27,452
4. Julianne Nagle*	25,076
5. Tammy Crayk	19,741
6. Judie McCoy*	
7. Magdalena Nevárez*	18,770
8. Shannon C. Andrews*	17,504
9. Pam Klickna-Powell	14,904
10. Dawn A. Dunn	14,514
11. Valerie J. Bagnol*	13,049
12. Lorraine B. Newton	
13. Alia L. Head	12,550
14. Sandy Valerio	12,469
15. Maribel Barajas	
16. Davanne D. Moul*	12,141
17. Pam I. Higgs	
18. Jan L. Thetford	11,440
19. Nancy A. Moser	
20. Paola Ramírez	
21. Sharon L. Buck	10,115

* Denotes Senior NSD ** Denotes Execu ive NSD *** Denotes Elite Execu ive NSD

8 applause november 2010

Recognition

Commission Circle

Independent Sales Directors who earned the top 100 commissions and bonuses in each Seminar area in July 2010. Names in **bold** print are those who earned the maximum 13 percent Sales Director commission plus the maximum 13 percent personal recruit commission.

pius the maximum is p	Je	rcer	πp
Emerald			
Auri Hatheway\$ Christie I. Ehiobu	12	,285	.97
Candy Jackson			
Pam Kelly	10	,268	.69
Paula Kelsch	9	,424	.75
Jo M. Cotton	9	,213	.22
Evalina Chavez Christine A. Denton	8 7	,392 862	.13 07
Kimbi L. Bartik	7	.806	.86
Kimbi L. Bartik Connie Marie Ackroyd Yolanda Lopez	7	,775	.50
Yolanda Lopez	7	,523	.62
Kathy P. Oliveira	7	,488	.13
Trisha Taylor Tanya Olivia King	/ 7	,397 262	.70 67
Tanya Olivia King Nancy A. Berlin	7	,239	.88
Penny R. Walker	6	,946	.14
Victoria Momah Marina Sanchez Ramirez	6	,911	.85
Antonia Miranda			
Renita Griswell Peele	6	.278	.16
Linda Bradley	6	,167	.20
Brendaliz Cajigas	6	,154	.75
Michele Martella Armes Traci L. Smith			
Connie S Miller	 5	,071 979	.20
Connie S. Miller Lynn F. Huckels	5	,974	.56
Maria Estela Mondragon	5	,939	.37
Hollie R. Sherrick Helen Jakpor	5	,931	.96
Anne Sullivan	ט 5	386, 208	.41 58
Gail Patton Menefee	5	,000 .749	.61
Susie J. Serio	5	,690	.54
Haydee Guzman	5	,634	.48
Natalie M. Oliverio- Ziehmer	Б	569	0/
Maritza Lanuza	5	,500 567	00
Nancy Boucher	5	,563	.73
Leanne Parrino	5	,554	.24
Carol M. Fulton			
Susan Houser Grace Hull	5 5	,467	.46
Stacy D. Foust	5 5	,437 .433	.23
Barbara Pleet			
Stacy S. Gilson			
Maria Sanchez	5	,386	.94
Ann Shears Cheryl L. Foster		,300 182	.09 17
Linda J. Modic	5	,355	.19
Vicki Hunter	Б	206	80
Shawna D. Schneider	5	,159	.80
Denise G. Kucharski Sheri Farrar-Meyer Sonya C. D'Herde	ט 5	,140 128	./ I 29
Sonva C. D'Herde	5	.110	.23
Laura A. Armstrong	5	,062	.67
Mary Brandenburgh			
Michelle M. Martinez Karen E. Ridle	5 ^	,024	.26
Pamela Rowe Krzmarzick	4	993	.33
Ana E. Segovia Ohunene Patience Ebreso	4	,939	.99
Ohunene Patience Ebreso	4	,873	.94
Jackie L. Root Joanna Murguia	4	,848 0 4 4	.00
Roxie Soto	4	,044 .837	.29
Rose Campbell	4	,820	.31
Debbie L. Bower			
Ayobami Olanrewaju Olusa. Sue Uibel	4	,809	.15
Janet Lee Ellis			
Stacy M. Houy			
Caren Crosby Fields	4	,700	.91
Vicki Powell	4	,699	.74
Rita Jean Barthel			
Kay Dickerson			
Jennifer Spriggs	4	,502	.14
Teresa C. Colby	4	,458	.99
Martha Cuevas	4	,410	.29
Pattie A. Robinson Robin S. Moody	4 4	,400 ,402	.03
Lisa A. Hawkins	4	,393	.55
Jeannine R. DeVore Harris	4	,381	.33
Rhonda Kambeitz	4	,374	.47
Brenda D. Elliott Sheila J. McCune	4 ⊿	362	.ეკ 64
Karen A. Jorgenson	4	,348	.21
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Cathy Apicello-
Schneithorst4,290.46
Annette D. Oxley4,266.09
Jennifer A. Enloe4,264.15
Jordan Helou Eicher4,263.70
Rubi Amateco-Nava
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Rebecca C. Allen
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leanette E Beichle 4 102 57
Hope S. Pratt
Elaine K. Williams4,146.16
Cheri Pearce
Gloria E. Sandoval4,126.53
Taylor L. Moore-Fehring4,120.43
Nancy Jean Leroy4,094.85
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Kim McClure\$10,517.25
Nadine Bowers9,957.28 Kristin Myers9,881.81
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Jeanie K. Navrkal
Amelie B. Kemogne
Susan M. Hohiman
Diane M. Detesco
Cindy Machado-Flippen 7 504 66
Brenda Stafford 7.278.71
Patty Webster
Julia Sander Burnett7,073.57
Amy Kemp7,056.70
Dorotny D. Boyd6,978.64
Betsy C. Richard6,817.83
Susie Kopacz
Sara Ruth Pennella
Katherine Mirkes Ward6,755.33
Lisa Olivares
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Mia I Macon Taylor 6 644 08
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Sandra Giraldo Kirchhoff6,632.73 Holly L Ennis 6.581.55
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Sandra Giraldo Kirchhoff6, 632, 73 Holly L. Ennis. 6, 581, 55 Cathy A. Barnhart 6, 581, 55 Janice Baxter Hull 6, 342, 69 Tracey L. Chavez. 6, 332, 69 Shelley Eldridge 6, 303, 69 Shara Tatzer 6, 292, 83 Stacey Craft 6, 273, 16 Andrea Lee Converse 6, 177, 90 Kathy Lee 6, 111, 76 Michele Salisbury Rankin. 6, 075, 89 Julie Holmberg Juite Holmberg 6, 047, 04 Brittany Marie Kaps .6, 047, 04 Brithely Lee 6, 94, 05, 93, 78 Anne Geertsen 5, 986, 74
Sandra Giraldo Kirchhoff6, 632.73 Holly L. Ennis. 6, 581.55 Cathy A. Barnhart 6, 581.55 Cathy A. Barnhart 6, 321.57 Janice Baxter Hull 6, 342.157 Janice Baxter Hull 6, 332.69 Shelley Eldridge 6, 332.69 Shelley Eldridge 6, 332.63 Stacey Craft 6, 273.16 Andrea Lee Converse 6, 177.90 Kinchele Salisbury Rankin6, 075.89 Julie Holmberg Bichelle V. Barnes 6, 047.04 Bichelle V. Barnes 5, 938.78 Andrea Leersten 5, 938.78 Anne Geertsen 5, 921.27 Nuthie Bresster-Mount 5, 921.27
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Peggy Matish	4 875 45
Sharon S. Levan	4.863.54
Tina M. Wright-Dees	
Cindy S. Koenig	4.781.94
Kenna L. Ervin	4,697.76
Shauna Lynn Abbotts	
Kelly Denton	4,668.04
Roya M. Mattis	4,663.94
Patti Cornell	
Christi G. Campbell	
Roxanne Sconza	
Harriett Sharpe	
Judi Tapella	
Amy Kitrell	4,616.51
Penny J. Jackson	4,594.59
Nadine H. Huckabee-	
Stanley	4,586.50
Sylvia Limon Martinez	
Maria de Jesus Ramales . Carrie V. Eddings-Foster	
Jo Shuler	
Barb S. Yopst	
Lynn K. Henry	
Victoria A. Pierle	
Hazel White	
Tammy A. Vavala	
Mary C. Zimmerman	.4.377.89
Eleanor Elizabeth	,
Mikiewicz	4.308.80
Irvene K. Foster	
Kayla E. McCormick	
Debbie A. Thomas	
Kijuana R. McKinnie	
Alicia Gwilliam	
Rosa Zepeda	4,217.42
Delores E. Black	4,216.22
Diamond	
Diamond	40.007.00
Dayana Polanco\$	12,227.00
LaRonda L. Daigle	10,927.10
Ana X. Solis Evitelia Valdez-Cruz	
Vivian Diaz	
Amy Allgood	8 016 01
Emily Sims	
Marsha Morrissette	8 520 06
Maricarmen Gonzalez	
mancarmen donzalez	0,2+3.37

Evitelia Valdez-Cruz	9,276.96
EVILEIIA VAIUEZ-GIUZ	9,044.56
Vivian Diaz	8,978.17
Amy Allgood	8,916.01
Emily Sims	8,521.35
Marsha Morrissette	8,520.06
Maricarmen Gonzalez	
Mary Strauss	8,209.07
Kristin Jenae Rogers	
Priscilla McPheeters	
Delmi Cristina Santos	8,113.18
Elvia Cordova	7,990.99
Susan K. Carlson	
Melinda M. Balling	7,556.03
Marni McKenna	
Hendricks	7,544.96
Karime Rosas	7,517.81
Pat A. Nuzzi	7,501.48
Sandy Lasso Sheryl Peterson	7,474.57
Sheryl Peterson	7,438.83
Betty Symons	7,402.72
Donna K. Smith	
Nicki R. Hill	
Gerri Anne Morris	7,220.81
Meyra Esparza	7,164.21
Susan M. McCoy	7,034.67
Susan M. McCoy	7,034.67
Susan M. McCoy Julie Neal Rose Rodriguez-Capone	7,034.67 7,006.68 6,964.42
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Susan M. McCoy Julie Neal Rose Rodriguez-Capone . Linda T. Cartiglia Mariann Biase Mason	7,034.67 7,006.68 6,964.42 6,911.79 6,909.57
Susan M. McCoy Julie Neal Rose Rodriguez-Capone Linda T. Cartiglia Mariann Biase Mason Noemi C. Jaimes	7,034.67 7,006.68 6,964.42 6,911.79 6,909.57 6,790.08
Susan M. McCoy Julie Neal. Rose Rodriguez-Capone. Linda T. Cartiglia Mariann Biase Mason Noemi C. Jaimes. Lila DeWeber	7,034.67 7,006.68 6,964.42 6,911.79 6,909.57 6,790.08 6,787.12
Susan M. McCoy. Julie Neal. Rose Rodriguez-Capone. Linda T. Cartiglia. Mariann Biase Mason Noemi C. Jaimes. Lila DeWeber Blanca E. Arroyo	7,034.67 7,006.68 6,964.42 6,911.79 6,909.57 6,790.08 6,787.12 6,776.81
Susan M. McCoy. Julie Neal. Rose Rodriguez-Capone. Linda T. Cartiglia. Mariann Biase Mason Noemi C. Jaimes. Lila DeWeber Blanca E. Arroyo	7,034.67 7,006.68 6,964.42 6,911.79 6,909.57 6,790.08 6,787.12 6,776.81 6,704.96
Susan M. McCoy Julie Neal. Rose Rodriguez-Capone Linda T. Cartiglia Mariann Biase Mason Noemi C. Jaimes Lila DeWeber Blanca E. Arroyo Ramona Moreno Tawnya Krempges	7,034.67 7,006.68 6,964.42 6,911.79 6,909.57 6,790.08 6,787.12 6,776.81 6,704.96 6,556.25
Susan M. McCoy Julie Neal. Rose Rodriguez-Capone Rose Rodriguez-Capone Linda T. Cartiglia Mormi C. Jaimes Lila DeWeber Blanca E. Arroyo. Ramona Moreno Tawnya Krempges Terri J. Beckstead.	7,034.67 7,006.68 6,964.42 6,911.79 6,909.57 6,790.08 6,776.81 6,776.81 6,704.96 6,556.25 6,482.50
Susan M. McCoy. Julie Neal. Rose Rodriguez-Capone Linda T. Cartiglia. Mariann Biase Mason Noemi C. Jaimes. Lila DeWeber Blanca E. Arroyo Ramona Moreno Tawnya Krempges. Terri J. Beckstead Maria Flores.	7,034.67 7,006.68 6,964.42 6,911.79 6,909.57 6,790.08 6,776.81 6,776.81 6,776.496 6,556.25 6,482.50 6,412.06
Susan M. McCoy Julie Neal. Rose Rodriguez-Capone Rose Rodriguez-Capone Linda T. Cartiglia Mariann Biase Mason Noemi C. Jaimes Lila DeWeber Blanca E. Arroyo. Ramona Moreno Tawnya Krempges Terri J. Beckstead. Maria Flores Men Broker Steward	7,034.67 7,006.68 6,964.42 6,911.79 6,909.57 6,790.08 6,787.12 6,776.81 6,776.81 6,764.96 6,556.25 6,442.50 6,412.06 6 401 42
Susan M. McCoy Julie Neal. Rose Rodriguez-Capone Linda T. Cartiglia Mariann Biase Mason Noemi C. Jainnes Lila DeWeber Blanca E. Arroyo Ramona Moreno Tawnya Krempges Terri J. Beckstead Maria Flores Meg Booker Steward Heldi Goeltzer	7,034.67 7,006.68 6,964.42 6,911.79 6,909.57 6,790.08 6,787.12 6,776.81 6,776.81 6,776.81 6,556.25 6,442.50 6,412.06 6,41.42 6,401.42
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Susan M. McCoy Julie Neal. Rose Rodriguez-Capone Rose Rodriguez-Capone Linda T. Cartiglia Mariann Biase Mason Noemi C. Jaimes Lila DeWeber Blanca E. Arroyo. Ramona Moreno Tawnya Krempges Terri J. Beckstead Maria Flores Meg Booker Steward Heidi Goelzer Lisa Rada.	7,034.67 7,006.68 6,964.42 6,911.79 6,911.79 6,790.08 6,787.12 6,776.81 6,776.81 6,576.25 6,472.60 6,471.20 6,472.61 6,247.81 6,247.81
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45	Elvi S. Lamping	
54 14	Bisola Gbadamosi Linda J. Wicks	
94 94	Julie Schlundt	
76	Sonia Suyapa Bonilla	
01	Lisa A. Stengel	.6,052.42
)4	Amanda Blair Stokes	.6,046.54
94	Andrea Shields	.5,948.08
51	Norma Lee Shaver	
24 36	Lisa Peterson Nancy Rodriguez	
75	Donna J. Saguto	5 847 54
98	Yosaira Sanchez	.5,814.18
51	Ana Carolina Alvarez	
59	Carolyn Thompson	
- 0	Juanita Gudino	.5,737.40
50 77	Patty Gutierrez	
77 16	Betty McKendry	
34	Lesley A. Bodine	
73	Cecilia C. James	.5,581.95
28	Nellie R. Anderson	.5,581.13
12	Konie Slipy-Jestus	.5,560.93
43 48	Julie Danskin Gayle Lenarz Kolsrud	
+o 34	Leticia Vargas	
39	Petie L. Huffman	
	Lisa A. Raupp	.5.409.37
30	Jill D. Davis	.5,334.73
49	Nancy Fox Castro	.5,326.33
36)3	Pat Joos Sherralynn Arnold	
13 48	Diane L. Mentiply	
44	Suzanne T. Young	.5.230.17
42	Suzanne T. Young Rhonda Jean Taylor	.5,211.09
22	Patricia Carr	.5,196.55
	Barbara E. Roehrig	.5,184.88
	Maria Siguenza	5,182.85
00	Kim C. Meyers Janet S. Chapman	5 165 17
10	Brenda K. Howell	.5.157.59
96	Lupita Castillo	.5.137.94
56	LaChelle M. Seleski	.5,130.35
17	Jenny Siemonsma	.5,123.68
01	Silvia Sanchez	
35 06	Stephanie Audino Heriberta Castro Orozco	
37 37	Jo Latham	
)7	Mary Jacobson	
39	Alicia Kingrey-Lokai	.5,039.36
34	Melissa R. Hennings	
18	Sandy Griffith April Ann Townsend	.5,019.58
99 97	April Alli Townsenu	.4,900.00
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	Ruby	
96	Thessy Nwachukwu	\$9,910.67
31	Sonya F. Goins	.8,098.28
48 57	Mary Sharon Howell	.7,839.98
57 33	Mary Sharon Howell Phuong L. White Gloria Dominguez	7 770 60
72	Laura A. Kattenbraker	.7.495.29
)9	Mary Alice Dell	7 329 94
64	Diane Covington Rosanne Pluchino Terry Thole	.7,173.65
31	Rosanne Pluchino	.7,001.02
21 37	lerry Inole	6,979.38
58	Lisa Anne Harmon Amber L. Faulk	
42	Kimberley Victor	
79	Michele Semper	
57	Eva E. Berber	
28	Sherrie L. Clemons	.6,474.76
12 31	Oye A. Onuoha Suzanne Moeller	
96	Liz Whitehouse	
25		
50	Michelle M. Visco Inez M. Thayer	.6,209.02
J6	Connie A. Brinker	.6,189.48
42	Sheryl K. Goins	
79 31	Judy Lund Somer Ballard Carter	
56	Rachel Nichole Hovis	.6.115.09
59	Carmen Nunez de	.,
47	Valencia	
30	Melissa Kaye Kopec	
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Joanna Helton .

Lady Ruth Brown

Debbie A. Weld.

Maria G. Leon

Phyllis I. Pinsker

Alejandra Zurita

Diane Bruns.

Kristi M. Mentesana ...

Delmy Ana Torreion.

Crystal Dawn McDaniel .

Linda Klein...

5,949.26	Kim West	5.814	.3
5,925.42	Roxanne McInroe		
5,907.81	Julie Weaver	5,634	.69
5,888.08	Lynn Baer Roberts	6,615	.5
5,866.62	Catalina T. Barahona Sanjuana Sosa	6,571	.5
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5,594.87	Kim B. Roberts	5,881	.38
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5,469.49	Kim I. Sabourin		
5,451.91	Anita R. Rabelo	5.587	.78
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5,430.57	Wendy Clausen	5,479	.4
5,410.06	Angie S. Day	5,464	.73
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5,259.47	Gena Prince	5 203	33
5,189.78	Jami B. Hovey Sandra A. Zavoda	5,185	.3
5,170.11	Sandra A. Zavoda	5,171	.69
5,097.90	Jodi L. Feller	5,161	.88
5,091.38	Ann Ferrell Smith	5,159	.5
5,008.64 5,002.65	Dolores Keller	5,143	.24
5,001.35	Marjorie S. Haun	5,130 5,124	.4: 21
4,976.59	Romelia Bjornnes	5 123	0
4,960.08	Lara F. McKeever	5.093	.19
4,949.46	Krista Neal Warner	5,068	.2
4,937.03	Julie Moreland-Burge	5,048	.1(
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4,844.44	Ann W. Sherman		
4,814.78	Josefa Chacon	4,943	.0
4,798.17 4,709.78	Martha Villarreal	4,935	.5
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4,673.97	Natalie Reed	4,009	0.
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4,640.89	Tracy Potter	4,803	.6
4,620.58	Gayle J. Green	4,802	.49
4,617.55 4,607.85	Elizabeth McCandliss	4,771	.6
4,527.12	Barbara J. Puckett	4,760	.6
4,506.08	Martha Alicia Gonzalez	+,7 10 1 708	،2۱ 71
4,505.13	Gloria Stakemiller	4,701	.4
4,490.90	Margaret Neill	4.693	.39
4,479.43	Bandi Stevens 4	4673	11
4,478.38 4,444.72	Jennifer G. Bouse	4,663	.9
4,444.72	Cheryl Kay Shaver	4,602	.98
4,381.33	Heather L. Bohlinger	4,570	.89
4,380.62	Patsy A. Glunt		
	Tirza Llanes	4 528	5
	Linda Silman		
	Moleda G. Dailey	4,488	.7
11,290.18	Marie Pfarr	4,455	.19
9,950.88	Nancy W. Pettaway		
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"WITH N APPLAUSE" MAGAZINE, YOU MAY PERIODICALLY FIND ARTICLES WHICH SUGGEST BUILDING YOUR BUSINESS THROUGH REFERRALS AND/OR BY CONTACTING POTENTIAL GUESTS FOR UPCOMING SKIN CARE CLASSES OR OTHER EVENTS. PRIOR TO CONTACTING SUCH INDIVIDUALS VIA TELEPHONE OR E-MAIL, YOU SHOULD CONSIDER WHICH-HER SUCH COMMUNICATION IS CONSISTENT WITH STATE AND/OR FEDERAL "DO-NOT-CALL" AND/OR "SPAM" LAWS AND RESULTATIONS, FOR MORE INFORMATION ON THIS SUBJECT, YOU CAN GO TO THE MARY KAY INTOLCHY WESSITE AND CLICK ON "YAX AND LEGAL" IN THE DROP-DOWN MENU. WHEN IN DOUBT, MARY KAY INC. RECOMMENDS FACE-TO-FACE CONTACT AS THE BEST FORM OF COMMUNICATION, WHICH SHOULD HELP YOU AVOID ANY ISSUES WITH THESE TYPES OF REGULATIONS.

Recognition

Kay Angels Marv

These Independent National Sales Directors, Independent Sales Directors and Independent Beauty Consultants achieved the highest commissions/bonuses or production or had the most new team members in their Seminar areas in July 2010.

Top National Sales Directors — Commissions and Bonuses



\$48,591

Emerald



EMERALD — Auri Hatheway, D. Wiegandt Area.....\$58,032 PEARL — Amie Gamboian, S. James Area\$73,421 DIAMOND — Dayana Polanco, S. Páez Area\$70,705 RUBY — Sonya Goins, P. Danforth Area\$53,449 SAPPHIRE - Tammy Romage, Go Give Area.....\$69,842



\$37.800 Pearl

\$127.081 Diamond



Ruby

Karen Piro \$51,116 Sapphire

Top Sales Director - Personal Sales

EMERALD — Ann Williamson, P. Cheek Area	\$9,579
PEARL — Heather Pratt, Go Give Area	\$7,904
DIAMOND — Ava Roberts, Go Give Area	
RUBY — Janette Copeland, Go Give Area	. ,
SAPPHIRE — Brenda Robinson, K. Piro Area	. ,

Top Beauty Consultant – Personal Sales

EMERALD — Yuko Yasuma, M. Brandenburgh Unit, Go Give Area	\$14,539
PEARL — Amanda Caldwell, C. Frank Unit, P. Waldrop Shaw Area	\$10,820
DIAMOND — Maria Capzaca, M. Calle Unit, E. Díaz Area	\$14,253
RUBY - Linda Black-Kurek, L. Whitehouse Unit, S. Kirkpatrick Area	\$12,330
SAPPHIRE — Jacqueline Chase, M. Silva Unit, Go Give Area	\$13,953

Top Team Builder

EMERALD — Jennifer Mackey, S. Serio Unit, K. Rodgers-Smith Area
PEARL — June Munro, D. Loga-Lemberger Unit, S. James Area
DIAMOND — Leah Obermark, R. Monzyk Unit, Go Give Area 15 New Team Members
RUBY — Amanda Hernandez, M. Hernandez Unit, R. Evans Area
SAPPHIRE — Freddie Gibson, L. Newton Unit, <i>L. Newton Area</i> 10 New Team Members

Top Unit Builders

Independent Sales Directors with 20 or more new unit members for July 2010.

Top Unit - Estimated Retail Production

Emerald Christine A. Denton	Ana Susana Romero21 New Unit Members Vivian Diaz20 New Unit Members Ana X. Solis20 New Unit Members	Sapphire Tabitha A. Hallums22 New Unit Members Angela D. LaFerry21 New Unit Members
Ganuy Jackson	Ruby	
Diamond Reyna Colmenares28 New Unit Members	Maria R. Hernandez25 New Unit Members Marcella B. Stewart	

New NSD Debuts

New Independent National Sales Directors Debut July 1, 2010



Jeanie Martin National Sales Director Pearl Seminar



National Sales Director Pearl Seminar

Meet Your NS

Be sure to visit the Mary Kay InTouch® website for inspiring success stories about Mary Kay Independent National Sales Directors. Click on the "Meet Your NSDs" link under the Heritage tab. You can search for NSD stories by name, city, state, Seminar or even former occupation. Why not share their stories with potential team members?

APPLAUSE® magazine is published in recognition of and as information for members of Mary Kay Inc.'s independent contractor sales organization, Independent National Sales Directors ("National Sales Directors"), Independent Sales Directors ("Sales Directors") and Independent Beauty Consultants ("Consultants") in the United States, Puerto Rico, U.S. Virgin Islands and Guam by Mary Kay Inc., Dallas, Texas ©2010 Mary Kay Inc. Member: Direct Selling Association; Cosmetics, Toiletry and Fragrance Association. Applause, Beaut-e-News, Beauty Blotters, Belara, Bella Belara, Break the Silence, Compact Pro, Day Radiance, Domain, Enriching Women's Lives, Exotic Passionfruit, Eyesicles, Go-Give, Indulge, Inspiring Beauty Through Caring, Journey, Mary Kay, Mary Kay InTouch, Mary Kay Tribute, Miracle Set, MK, MKConnections, MKeCards, MKMen, NouriShine, Pink Doing Green, Pronewal, Satin Hands, Satin Hands, Satin Lips, Satin Smoothie, Simply Cotton, Smart Start, Targeted-Action, TimeWise, Tribute, Velocity and Visible-Action are registered trademarks; Forever Orchid, Mint Bliss, MK High Intensity, Satin Body, Thinking of You, TimeWise Body, Ultimate Mascara, Ultimate Miracle Set, Warm Amber and Your Way to Beautiful are trademarks; and Consultant First Look, MK Rewards, Pink Changing Lives, Preferred Customer Program, The Mary Kay Foundation and The Silver Wings Scholar Program are service marks of Mary Kay Inc., 16251 Dallas Parkway, P.O. Box 799045, Dallas, Texas 75379-9045, www.marykay.com.

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BUILD COLOR SALES

With the Your Way to Beautiful™ Makeover Contest, You and Your Customers Can Win!

It's a great booking tool. It's a great way to help women feel beautiful. It's a great way to show the services you can provide as an Independent Beauty Consultant.

How does it work? When you schedule a complimentary color appointment, you can invite your customer to enter the *Your Way to Beautiful*[™] Makeover Contest. You'll want to help her take "before-and-after" photos. Then all she needs to do is go to www.marykay.com or your Mary Kay[®] Personal Web Site. She can link to the contest site to upload her makeover pictures, complete the entry form and share when / how she finds her way to feeling beautiful and what she appreciates most about you – her Independent Beauty Consultant!

After the contest entry period, all makeovers entered will be voted on by the public. So your customer will want to encourage her friends and family to vote for her makeover to become one of the top 250 finalists based on votes. From the finalists, a Mary Kay panel of qualified judges will select the grand-prize winners.

Three grand-prize winners will receive their very own dream vacations (approximate retail value of \$4,000 each)!

The Independent Beauty Consultants of the three grand-prize winners will receive \$2,000 prizes to help them make over their home offices!

Plus, you get the opportunity to show the personalized beauty service that only an Independent Beauty Consultant can provide. Helping a customer find a new look or enter the contest is a great way to build a relationship and show that you recognize and understand her unique beauty needs.

Visit the Mary Kay InTouch[®] website for contest details, a complete list of prizes and complete official rules! Your customers won't want to miss this contest, but encourage them to hurry! Entries are accepted Sept. 1 through Oct. 31, 2010!

NO PURCHASE NECESSARY. Void where prohibited. Open only to female residents of the U.S. and the District of Columbia who are 18 or older. Employees, directors and officers of Mary Kay Inc., Independent Beauty Consultants, professional and/or semiprofessional models, any individual who has made over U.S. \$5,000 modeling in any calendar year in the past five years or models under contract are not eligible to enter. Limit one (1) entry per person. Limit one finalist and overall prize per person. Subject to complete official rules at www.mkmakeovercontest.com.

SERVICE BEFORE SALES EQUALS SUCCESS



Remember Allison, the grand-prize winner of the *Find Your Pretty Place*[™] contest last spring? She praised the service of her **Independent Beauty Consultant**, **Kelly Kosh** of Norton, Mass., so we talked to Kelly to find out more. "Customer service is my passion," Kelly says. "As women, every day it seems the bar is higher. We give it all we've got on a daily basis to each priority in our lives. It

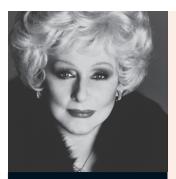
feels good to be recognized and genuinely cared about by a person who is providing a service." It's no surprise that someone so understanding would cite empathy as a key to strong customer relationships. "Empathy is the single greatest gift we can share with each other – taking that moment to put yourself in another person's shoes," Kelly explains. "As a customer, my loyalty to a brand is based on the experience I have with the representative I call to ask for help."

Kelly then makes sure to provide the kind of service she'd want to receive

herself. She shares, "My career in customer service and corporate partnership relations has reinforced the extreme importance of active listening – interaction with the customer where you do less talking and more listening while restating the customer's needs. The goal is to tie that listening back to a solution for that customer once they've finished sharing. Then after the conversation is finished, ensuring expedient follow-up with order delivery and confirming that she is satisfied with the order are priorities."

To make sure customers feel comfortable, Kelly says, "I employ a passive approach to everyone I support. I reach out to ask how a customer is doing and engage in a conversation with her. Inevitably, Mary Kay is always mentioned by that customer, which provides an opportunity for me to share what's new, review what's working for her and offer additional solutions to new needs she may have. The bottom line is that service before sales equals success. I watch my **Independent Sales Director, Paula Raneri,** do it every day, and I am in awe of her dedication."

doing green®



f feel very strongly that we must do everything in our power to save our planet or our grandchildren will not have a place to live. Let me emphasize that Mary Kay is an environmental leader because we strongly feel it is the right thing to do.

– Mary Kay Ash

HOW MARY KAY IS HELPING

MANUFACTURING/ PACKAGING **MILESTONES**

The Manufacturing facility in Dallas recycles a number of materials and continually looks for new ways to reduce its waste stream.

- In 2009, Manufacturing recycled about 453,600 pounds of plastic and Styrofoam. That's 47 dump trucks of materials that did NOT go into a landfill!
- In 2009, 463,700 pounds of recycled cardboard from Manufacturing helped save the equivalent of nine acres of forest.
- Approximately 13 tons of alcohol waste from fragrances and toners is recovered and recycled off-site each year. The recovered alcohol then becomes a fuel additive.
- Boilers and chillers at Manufacturing have been updated to reduce water and energy usage. Mary Kay's own water pretreatment facility processes approximately 32,000 gallons of water per day.
- U.S. distribution centers ship orders using packing materials made from renewable corn and potato starch (biopeanuts), which are 100 percent biodegradable.
- Many Mary Kay[®] product inserts are made with a minimum of 20 percent recycled content paper.
- Mary Kay uses some proceeds from recycling efforts to purchase gloves for Manufacturing employees and to purchase stretch wrap, both made from recycled material, closing the loop on reuse.

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Mary Kay Inc. President and CEO David Holl (second from left) plants a tree in the Mary Kay Ash Grove along with Dallas City Council members.

ENERGY FOCUSED

Energy savings have focused on the heat and air systems, lighting and individual energy use.

- Across all Dallas-area facilities, electricity use is down approximately 21 percent overall in two years. That's enough to power 1,200 American homes per year!
- Revised overhead lighting in all Dallas facilities has dropped electricity use in some areas by up to 75 percent.
- In our data centers, energy efficiencies plus more temperature-tolerant servers led to the data center's first-ever drop in energy consumption.
- Fans placed in product loading areas have reduced HVAC demand.
- Cargo quilts now cover 100 percent of the shipments from the U.S. warehouse (ASRS) to the four remote U.S. branches plus a large percentage of container shipments to the major subsidiaries outside of North America, reducing our supply chain carbon footprint in 2009 by 13 percent in the U.S. and 29 percent internationally. The quilts protect product from temperature extremes and replace the former, less efficient temperature-controlled shipping containers.

Mary Kay's **Pink Doing Green**[®] initiative gained momentum in 2009, and even more "green" projects are underway. Existing and planned projects include recycling as much as possible and increasing our efficiency so we use fewer resources. And by engaging independent sales force members and employees, Mary Kay extends its influence and impact throughout the worldwide community. Here's a recap of our most recent efforts and programs.

WHAT You can do!

As members of the independent sales force, you are vital in our green efforts.

- In 2008 and 2009, independent sales force members recycled more than 300,000 outdated Mary Kay[®] compacts in an environmentally responsible way.
- In honor of the recycled compacts, Mary Kay Inc. planted 200,000 trees in the Bitterroot National Forest in Idaho and Montana under the guidance of the U.S. Forest Service.





CAPS AND CASES RECYCLING PROGRAM



■ Thanks to your support, Mary Kay Inc. and The Mary Kay FoundationSM have built Nature Explore Classrooms at several domestic violence shelters to provide sustainable outdoor educational facilities for children.

Finding even more ways to be green is a continuous effort. Thank you for helping us as we strive to find ways to be even more sustainable and green!



JNNJIS 30 SUENNE

We're collecting used flip-top caps and color refill cases at all Company special events and Mary Kay branch locations. Just look for the recycling bins! And new to this recycling initiative: You'll also have the option to mail in your flip-top caps and color refill cases if you don't make it to an event or don't live near a branch location. Plus, for every 10 flip-top caps



and/or refill cases received by Mary Kay Inc. through December 2011, one tree will be planted in the United States in partnership with the Arbor Day Foundation and the U.S. Forest Service – up to 100,000 trees! For a full list of eligible packaging and the mailing address, please visit the Mary Kay® InTouch website.

acass

Being onstage is something Independent Beauty Consultant Michele McConnell

is used to and loves. She appears six days a week as a cast member for the longest-running Broadway show in history – Andrew Lloyd Webber's *The Phantom of the Opera.* But when she walked across stage at Seminar 2010 as a member of the Queen's Court of Personal Sales, it was a different experience.

"The privilege of walking onstage at Seminar was so inspiring and motivating. This business truly is for everyone!" <image>

lives enriched

MUSICAL DREAM COME TRUE

Michele always dreamed of performing in *The Phantom of the Opera,* which has been on Broadway for 22 years with more than 9,000 performances. That dream came true for this professional singer and actress in February 2010, when she received the long-awaited call from the show's casting director. "I've had such a wonderful musical career, but despite all those successes, what I truly wanted was a part in the iconic *Phantom*," Michele, who first auditioned for the show in 1998, says.

Michele studied music and acting in college, and some of her professional credits include touring with Robert Goulet in *Camelot*! the New York Gilbert and Sullivan Players; Dicapo Opera; *Beauty and the Beas*! in Montreal and Las Vegas; numerous cruise ship venues which have taken her to 115 countries; and many more. Michele met her husband, Duane McDevitt, while performing with the Indianapolis Opera Company. "I played a nun, and he played a soldier in a production of the opera *Tosca*," Michele recalls. "The rest was history." Duane has his own illustrious musical career, and he and Michele have performed together on many occasions

Now, cast as the understudy to the *Phantom's* Carlotta character and as Carlotta's confidante, Michele appears onstage at Broadway's Majestic Theatre in New York City, doing eight shows in six days. It's a grueling schedule that requires intense focus and dedication. "Every show requires you to be in the moment at all times because the audience deserves to have your very best," Michele shares. "Mediocrity is not an option."

MARY KAY FITS IN

A long-time consumer of Mary Kay® products, Michele first started using Mary Kay® products when she went in pursuit of the perfect eye makeup remover to remove her heavy stage makeup. After trying several brands, a colleague suggested she try Mary Kay® Oil-Free Eye Makeup Remover. "Of course, it was the best I'd ever used, and over time, I began using many products in the line," Michele says

While appearing with the New York Gilbert and Sullivan Players, Michele met **ndependent Sales Director Heide Janshon** of New Port Richey, Fla. Also a professional singer, Heide began telling Michele about the advantages of being an Independent Beauty Consultant. "She kept saying no, but I kept telling her she could do this business alongside her acting career," says Heide, who works her own Mary Kay business while balancing the demands of her singing career and her young family. So in early 2009, Michele decided she, too, could use some extra money to make ends meet between acting engagements. "The Mary Kay opportunity was staring me in the face, and I decided to try it," Michele says. "The true appeal was the flexibility. I went into it thinking I could work it when I had time. What I discovered is that I love my Mary Kay business, and I want to do it at the very best level that I can."

SUCCESS HAPPENS

As Michele began connecting with positive Mary Kay women, she discovered a part of her that had been lost. "As an auditioning actress, you put yourself through intense scrutiny and subjective thinking by show directors," Michele shares. "It can be an emotional roller coaster. Once I started connecting with Mary Kay women, I began to celebrate small successes again, and I found that it helped bring the joy that had been partially missing back into my life. Even if I had a slow selling week, I had friendships and encouragement to keep me going. And from that, I was able to walk back into those auditioning rooms with a much more positive attitude."

To her surprise, Michele's Mary Kay business began growing quickly. Her customers include acting colleagues, guests from parties, women she meets in New York City and referrals. "This city isn't the most conducive to warm chattering, so I try to establish personal relationships first," Michele, who certainly is adept at handling rejection, says. But she's found that her excitement for the products and sincere attitude help establish trust immediately.

Michele also has great success with product samplers. She carries them everywhere and keeps an entire "sampler facial" on hand in a small bag that she can offer to potential customers at any moment. And once they try, they are more likely to buy! Michele also makes the most of every minute. She's known to offer color consultations and facials between shows, and she can make an occasional sale during 30-second costume changes

But she doesn't stop with just that quick sale. "I always follow up with my customers, because my reorders really are the 'meat and potatoes' of my business," she shares.

MARY KAY APPLAUSE

Michele's hard worked paid off at Seminar 2010 in a big way. She reached the Queen's Court of Personal Sales

and appeared onstage in a new role – this time as a Mary Kay achiever who made her Mary Kay dreams come true!

Michele is happy to have her Mary Kay business as her "second act." As she says, "*Phantom* won't be there for me forever, but my Mary Kay business certainly will."



HERE ARE SOME OF **MICHELE'S TOP TIPS** TO CONSIDER:

- Carry a "facial" in samplers with you at all times
- Put everyone on your Preferred Customer ProgramSM mailing list.
- Send an MKeCard[®] or small gift for every customer's birthday – never miss one
- Make the best use of your cell phone, making calls when you have 10-minute breaks.
- Listen to Mary Kay[®] educational CDs during your commutes to learn from Independent Sales Directors
- Go to your unit meetings.
- Stay positive

STAGE CALL

Michele once made a Mary Kay[®] product sale during an actual performance of *The Phantom of the Opera.* "During a scene with background chatter, one of my cast mates said my eyelashes looked amazing. I told her I was wearing two coats of Mary Kay[®] Ultimate Mascara[™]. She asked to purchase some immediately!

go-give® award

Congratulations to the winners for November 2010

The Go-Give[®] Award is given in memory of Independent National Sales Director Sue Z. Vickers to recognize Independent Sales Directors who best exemplify the Golden Rule – helping others unselfishly and supporting adoptees as much as unit members.

If you know an Independent Sales Director who has displayed the Go-Give[®] spirit, why not nominate her for the monthly Go-Give[®] Award? The Go-Give[®] Award nomination form is available on the Mary Kay InTouch[®] website under "Recognition."



Karen Tocquigny Emerald Independent Sales Director

Began Mary Kay April 1990 Sales Director Debut May 1992 National Sales Director Go Give Area

Honors Premier Club qualifier; Star Consultant; Sales Director Queen's Court of Personal Sales; two-times Circle of Achievement; gold medal winner; estimated highest monthly unit retail: \$64,506

Personal Lives in Castle Rock, Colo. Husband, George; son, Bryce; daughter, Angela

Favorite Quote "God made you magnificent; make the most of it!" – Mary Kay Ash

Independent Beauty Consultant Rachel Denning of Englewood, Colo., says, "After another unit member had neck surgery and when an ankle injury prevented me from walking, Karen made sure we could attend Career Conference comfortably and confidently in spite of our injuries. She even pushed me around in a wheelchair."



Kathy Ahlwardt Pearl

Independent Sales Director Began Mary Kay May 1992

Sales Director Debut November 1994

National Sales Director Go Give Area

Honors Cadillac qualifier; Circle of Honor; two-times Consultant Queen's Court of Personal Sales; three-times Sales Director Queen's Court of Personal Sales; seven-times Circle of Achievement; three-times Double Star Achievement; estimated highest monthly unit retail: \$65,217

Personal Lives in Fishers, Ind. Husband, El; son, Ryan; daughter, Heather

Favorite Quote "Delight yourself in the LORD, and He will give you the desires of your heart." - Psalm 37:4

Independent Beauty Consultant Laura McCollum

of Carmel, Ind., says, "Kathy eagerly welcomes adoptees to all meetings and events. She helps us in achieving our goals by never enabling a poor attitude or negative thinking. I wouldn't be where I am today without her."



Sandy Werner Diamond Independent Senior Sales Director

Began Mary Kay September 1990

Sales Director Debut March 1994

Offspring two first-line National Sales Director Connie Kittson

Honors Premier Club qualifier; Circle of Honor; 13-times Sales Director Queen's Court of Personal Sales; four-times Circle of Achievement; four-times Double Star Achievement; gold medal winner; estimated highest monthly unit retail: \$50,724

Personal Lives in Hermiston, Ore. Husband, Ralph; son, Rod; daughters: Sheri, Michelle, Brenda, Tracy, Amy; 11 grandchildren

Favorite Quote "Trust in the LORD with all your heart and lean not on your own understanding; in all your ways acknowledge Him, and He will make your paths straight." – Proverbs 3:5-6

Independent Beauty Consultant Michelle Sawyer of Hermiston, Ore., says, "Sandy reaches out to women. She encouraged me, a domestic violence and cancer survivor, to develop a positive attitude, to become a better mother and to make becoming a consistent Star Consultant my goal."



Deborah MerriwetherImage: Second Second

Began Mary Kay May 1983 Sales Director Debut September 1984

Offspring one first-line; one second-line

National Sales Director Pat Danforth

Honors Premier Club qualifier; Star Consultant; Circle of Achievement; gold medal winner; estimated highest monthly unit retail: \$47,103

Personal Lives in East Saint Louis, III. Husband, Robert; son, Omar; daughter, Eboni

Favorite Quote "Only as high as I reach can I grow, only as far as I seek can I go, only as deep as I look can I see, only as much as I dream can I be." – Karen Ravn

Independent Sales Director Alicia Thome of Terre Haute, Ind., says, "Deborah's unit rented a bus for a trip to a fall retreat in Myrtle Beach and invited me to go. I had never met her or her wonderful husband before, but they treated me like family the moment I stepped on to the bus."



Lisa Winton
 Sapphire

 Independent Sales Director
 Began Mary Kay June 2008
 Sales Director Debut
 March 2009
 National Sales Director

Davanne Moul

Honors Cadillac qualifier; Star Consultant; Sales Director Queen's Court of Personal Sales; Queen's Court of Sharing; Double Star Achievement; Fabulous 50s; Dean's List; estimated highest monthly unit retail: \$48,459

Personal Lives in May, Texas Husband, Ken; son, Cliff; daughters: Mia, Abby

Favorite Quote "If one more woman today realizes just how wonderful she is, it will be a good day!" – Mary Kay Ash

Independent Beauty Consultant Susan Smith of Brownwood, Texas, says,

"Lisa is a true leader and a huge giver. She constantly encourages us to do our best and takes us shopping for a special gift when we achieve our goals."

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